

Reports for Action

Request for Recommendation Finance Committee



Type of Decision

| | | | | | | | | | |
|--------------------|-------------------------------------|-----|--------------------------|----|-----------------|-------------------------------------|------|--------------------------|--------|
| Meeting Date | January 24, 2004 | | | | Report Date | January 22, 2004 | | | |
| Decision Requested | <input checked="" type="checkbox"/> | Yes | <input type="checkbox"/> | No | Priority | <input checked="" type="checkbox"/> | High | <input type="checkbox"/> | Low |
| | Direction Only | | | | Type of Meeting | <input checked="" type="checkbox"/> | Open | <input type="checkbox"/> | Closed |

Report Title

2004 Base Capital Budget

Policy Implication + Budget Impact

| | |
|-------------------------------------|--|
| <input checked="" type="checkbox"/> | This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified. |
| | |
| <input checked="" type="checkbox"/> | Background Attached |

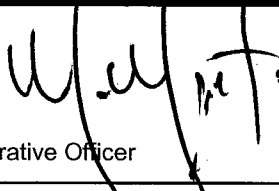
Recommendation

| | |
|--|--------------------------|
| <p>Whereas Council has requested the early approval of the 2004 Capital Budget to allow those projects approved to proceed in a timely fashion;</p> <p>It is therefore recommended that the 2004 capital program be approved as detailed on the following schedules:</p> | |
| <input checked="" type="checkbox"/> | Recommendation Continued |

Recommended by the General Manager

| |
|---|
|  D. Worswick General Manager of Corporate Services |
|---|

Recommended by the C.A.O.

| |
|--|
|  M. Mieto Chief Administrative Officer |
|--|

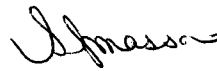
Report Prepared By



D. Dumontelle
Acting Co-Ordinator of Capital Budget



Division Review



S. Jonasson
Director of Finance/City Treasurer

| | | |
|-------------------------------------|--------------------------------------|-----------------------------|
| Citizens and Leisure | Library | \$ 325,000 |
| | Community Improvement Plan | 200,000 |
| | Neighbourhood Participation Projects | 150,000 |
| | General | 569,580 |
| | Cemetery | 250,000 |
| | Transit | 180,000 |
| | Parking | 110,000 |
| Corporate Services | Corporate Infrastructure | 311,340 |
| | Information Technology | 102,000 |
| | Community Support Projects | 1,020,000 |
| Economic Development & Planning | | 839,090 |
| Emergency Services | | 1,566,560 |
| Health & Social Services | | 1,093,740 |
| Police Services | | 1,866,760 |
| Public Works | Buildings | 1,940,850 |
| | Roads & Drainage | 9,309,250 |
| | Municipal Road 35 | 2,100,000 |
| | Water | 8,220,000 |
| | Wastewater | 6,400,000 |
| | Solid Waste | 2,920,000 |
| | Fleet & Equipment | <u>3,052,000</u> |
| TOTAL CAPITAL PROGRAM - 2004 | | \$ <u>42,526,170</u> |

with funding to be provided as follows:

| | | |
|--|------------------|-----------------------------|
| Current Fund - Capital Envelopes | | \$ 32,819,020 |
| Reserves & Reserve Funds | | |
| 1. Library Reserve Fund | 125,000 | |
| 2. Cemetery Reserve Fund | 250,000 | |
| 3. Reserve Fund - Equipment Replacement | 3,627,000 | |
| 4. Parking Reserve Fund | 110,000 | |
| 5. Reserve Fund - Emergency Services Ambulance | 932,739 | |
| 6. Reserve Fund - Equipment Replacement - Police | 1,038,500 | |
| Capital Financing Reserve Fund - Police | 140,000 | |
| 7. Capital Financing Reserve Fund - Water | 1,167,850 | |
| 8. Transfer to Capital Financing Reserve Fund - Wastewater | (312,340) | |
| 9. Capital Financing Reserve Fund - Solid Waste | <u>1,900,000</u> | 8,978,749 |
| Grant or Subsidies | | 78,401 |
| Reallocated Capital | | 600,000 |
| Other Recoveries | | <u>50,000</u> |
| TOTAL FUNDING | | \$ <u>42,526,170</u> |

The attached spreadsheet itemizes these amounts.

BACKGROUND

Attached are the proposed projects to be undertaken in 2004 for each capital envelope funded through the 2004 budget. Those capital projects funded entirely from reserve funds (Cemetery, Equipment Replacement and Parking) are also provided.

For information, background reports for Economic Development, Corporate Services - Information Technology, and Police Services Board are appended. Also attached are the capital requests for the closed recreational facilities.

Council does not approve Police Services projects, it approves only the envelope. However, for information purposes, the Police Capital Projects are included.

The Long Term Financial Plan (LTFP) identified Capital Funding gaps over the next ten years. 2004 to 2006 budget submissions include requests for items for which no funding, in entirety or partially, has been identified. The approval for these projects is subject to the approval of a Capital Financing Alternative Program. Any unfunded 2004 capital projects will have to be deferred until 2005 and future years.

During the preparation of submissions, every effort was made to match the timing of the needs identified in the LTFP but there may be discrepancies from a year to year basis as some projects may be accelerated or delayed in some cases. Overall, the needs identified in the LTFP have been accounted for as well as needs that have arisen since the preparation of the LTFP (eg. Fire bunkergear). In the LTFP, approximately \$230 Million was identified for capital roads needs. Details of these needs have been provided in the Capital Financing Alternative Report also on today's agenda.

The requests for 2005 and 2006 have been attached for your information.

CITY OF GREATER SUDBURY
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 CAPITAL PROJECTS

| CAPITAL ENVELOPE | Project Costs | FUNDING SOURCES | | | | | Total Funded | Unfinanced Project Costs |
|--------------------------------------|---------------------|------------------------|---------------------------|---------------------|------------------------------|---------------------|---------------------|--------------------------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Capital and Other Recoveries | Reallocated | | |
| Citizens and Leisure | | | | | | | | |
| Library | \$325,000 | \$200,000 | \$125,000 ¹ | | | \$325,000 | \$0 | |
| Community Improvement Plan | 200,000 | 200,000 | | | | 200,000 | 0 | |
| Neighbourhood Participation Projects | 150,000 | 150,000 | | | | 150,000 | 0 | |
| General | 7,540,000 | 494,580 | | \$25,000 | \$50,000 | 569,580 | 6,970,420 | |
| Cemetery | 250,000 | 250,000 ² | | | | 250,000 | 0 | |
| Transit | 180,000 | 180,000 ³ | | | | 180,000 | 0 | |
| Parking | 110,000 | 110,000 ⁴ | | | | 110,000 | 0 | |
| Subtotal | 8,755,000 | 1,044,580 | 665,000 | 25,000 | 50,000 | 1,784,580 | 6,970,420 | |
| Corporate Services | | | | | | | | |
| Corporate Infrastructure | 311,340 | 311,340 | | | | 311,340 | 0 | |
| Information Technology | 602,000 | 102,000 | | | | 102,000 | 500,000 | |
| Community Support Projects | 1,020,000 | 1,020,000 | | | | 1,020,000 | 0 | |
| Subtotal | 1,933,340 | 1,433,340 | 0 | 0 | 0 | 1,433,340 | 500,000 | |
| Economic Development | | | | | | | | |
| Subtotal | 839,090 | 839,090 | 0 | 0 | 0 | 839,090 | 0 | |
| Emergency Services | | | | | | | | |
| Fire and EMS | 6,006,560 | 185,420 | 1,327,739 ^{3,5} | \$53,401 | | 1,566,560 | 4,440,000 | |
| Health and Social Services | | | | | | | | |
| Subtotal | 1,093,740 | 693,740 | 0 | 400,000 | 0 | 1,093,740 | 0 | |
| Police Services | | | | | | | | |
| Subtotal | 3,238,500 | 488,260 | 1,178,500 | 200,000 | 0 | 1,866,760 | 1,371,740 | |
| Public Works | | | | | | | | |
| Buildings | 3,616,350 | 1,940,850 | | | | 1,940,850 | 1,675,500 | |
| Roads & Drainage | 9,309,250 | 9,309,250 | | | | 9,309,250 | 0 | |
| Municipal Road 35 | 2,100,000 | 2,100,000 | | | | 2,100,000 | 0 | |
| Water | 8,220,000 | 7,052,150 | 1,167,850 ⁷ | | | 8,220,000 | 0 | |
| Wastewater | 6,400,000 | 6,712,340 | (312,340) ⁸ | | | 6,400,000 | 0 | |
| Solid Waste | 2,920,000 | 1,020,000 | 1,900,000 ⁹ | | | 2,920,000 | 0 | |
| Fleet and Equipment | 3,052,000 | 3,052,000 ³ | | | | 3,052,000 | 0 | |
| Subtotal | 35,617,600 | 28,134,590 | 5,807,510 | \$78,401 | \$650,000 | 33,942,100 | 1,675,500 | |
| 2004 TOTAL: | \$57,463,830 | \$32,819,020 | \$8,978,749 | \$78,401 | \$650,000 | \$42,526,170 | \$14,957,660 | |

CITIZEN AND LEISURE SERVICES DEPARTMENT

2004 Citizen and Leisure Services Capital Projects - Libraries and Leisure

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|--|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|--------------|
| Library Projects | | | | | | | |
| South Branch Expansion Phase I | \$325,000 | \$200,000 | \$125,000 | | | | |
| Total project cost \$975,000 over three years. Library Reserve Fund | | | | | | | |
| Leisure Projects | | | | | | | |
| Community Improvement Plans | \$200,000 | \$200,000 | | | | | |
| Neighbourhood Participation Projects | \$150,000 | \$150,000 | | | | | |
| Soccer Field Development | \$50,000 | \$50,000 | | | | | |
| *partnership l'ecole secondaire Catholique du sacre Coeur - Ref. By-Law 2003-233 | | | | | | | |
| Leisure Parks/Open Space Master Plan | \$50,000 | \$50,000 | | | | | |
| *reference Resolution #2003-126 | | | | | | | |
| Rotary Park Development | \$100,000 | \$50,000 | | | | \$50,000 | |
| Partnership with Rotary Clubs of Sudbury 50% each partner | | | | | | | |
| Memorial Wall | \$30,000 | \$30,000 | | | | | |
| *complete Memorial Wall at Memorial Park | | | | | | | |

*In June 2004 the Leisure Master Plan will be presented to Council. Recommendations from the Leisure Master Plan will be incorporated into the 2005 and subsequent years capital plans and may result in a change in projects in 2005 and 2006.

2004 Citizen and Leisure Services Capital Projects - Libraries and Leisure

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|--------------|
| Sports Fields/Facilities Enhancement •Partnership with HRDC | \$300,000 | \$150,000 | | \$25,000 HRDC Funding | | \$125,000 | |
| Sudbury Arena/E.S.A. Upgrades •Upgrade Special Events electrical panel required by E.S.A. | \$20,000 | \$20,000 | | | | | |
| Land Acquisition/Trail Development •purchase lands necessary for community trail development | \$100,000 | \$50,000 | | | | \$50,000 | |
| Twin Pad Construction •Add one additional ice pad to Countryside Arena | \$5,000,000 | | | | | \$5,000,000 | |
| Arenas/Community Centre Upgrades •dressing room upgrades •storage/Sudbury Arena •rink board construction •door replacement •bleachers/public skating | \$1,600,000 | \$47,290 | | | | \$1,552,710 | |

2004 Citizen and Leisure Services Capital Projects - Libraries and Leisure

FUNDING SOURCES

| Project Description | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|--|-----------------------------------|--------------------|---------------------------|---------------------|--------------------------|-----------------------------------|
| | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | | |
| Playground Upgrades •purchase of new equipment •general landscaping •upgrades/outdoor rink/building | \$100,000 | \$47,290 | | | | \$52,710 |
| Lively Ski Hill Facility Repair/Inspections Tow Upgrades Chalet Upgrades | \$60,000 \$100,000 \$30,000 | | | | | \$60,000 \$100,000 \$30,000 |
| Subtotal General | \$7,540,000 | \$494,580 | \$0 | \$25,000 | \$50,000 | \$6,970,420 |
| 2004 GRAND TOTAL: | \$8,215,000 | \$1,044,580 | \$125,000 | \$25,000 | \$50,000 | \$6,970,420 |

LIBRARIES AND CITIZEN SERVICES DEPARTMENT

2004 Cemetery Services Capital Projects

**Cemetery Services Capital is funded entirely from the Cemetery Reserve Fund
2004 Cemetery Reserve Fund Balance is \$430,000**

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|-----------------------------------|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|
| Civic Memorial Cemetery Expansion | \$220,000 | | \$220,000 | | | \$0 |
| St. Joseph Cemetery Niche Wall | \$30,000 | | \$30,000 | | | \$0 |
| 2004 TOTAL: | \$250,000 | \$0 | \$250,000 | \$0 | \$0 | \$0 |

CITIZEN AND LEISURE SERVICES

2004 Transit Services Capital Projects

| |
|------------------------|
| FUNDING SOURCES |
|------------------------|

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------|------------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| 3 Bus Rebuilds | \$180,000 | | \$180,000 | | | |
| 2004 TOTAL: | \$180,000 | \$0 | \$180,000 | \$0 | \$0 | \$0 |

TRANSPORTATION SERVICES DEPARTMENT

2004 Parking Section Capital Projects

Parking Capital Projects are funded entirely from the Parking Reserve Fund
 Parking Reserve Fund Balance as at January 13, 2004 is \$1,185,022.88.

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|-------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| Phase II resurfacing and drainage of Shaghnessy St. Parking Lot | \$ 110,000 | | \$ 110,000 | | | | |
| 2004 TOTAL: | \$ 110,000 | \$ 0 | \$ 110,000 | \$ 0 | \$ 0 | \$ 0 | |

CORPORATE SERVICES
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Corporate Services Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|--------------|
| Corporate Infrastructure | | | | | | | |
| Voice Mail System Upgrade | \$42,000 | \$42,000 | | | | \$0 | |
| Replace Central Printer and Docutech Backup | \$180,000 | \$180,000 | | | | \$0 | |
| Building Services Mobile Units | \$37,000 | \$37,000 | | | | \$0 | |
| Contingencies, TD Square, POA | \$52,340 | \$52,340 | | | | \$0 | |
| Subtotal | \$311,340 | \$311,340 | \$0 | \$0 | \$0 | \$0 | |
| Information Technology | | | | | | | |
| Additional Novell Licences | \$50,000 | \$50,000 | | | | \$0 | |
| Upgrade Phone System | \$52,000 | \$52,000 | | | | \$0 | |
| Geographic Information System | \$200,000 | | | | | \$200,000 | |
| Ortho-imagery and Mapping | \$300,000 | | | | | \$300,000 | |
| Subtotal | \$602,000 | \$102,000 | \$0 | \$0 | \$0 | \$500,000 | |
| Community Support Projects | | | | | | | |
| Sudbury Regional Hospital and Northeastern Ontario Cancer | \$1,000,000 | \$1,000,000 | | | | \$0 | |
| Other Support | \$20,000 | \$20,000 | | | | \$0 | |
| Subtotal | \$1,020,000 | \$1,020,000 | \$0 | \$0 | \$0 | \$0 | |
| 2004 TOTAL: | \$1,933,340 | \$1,433,340 | \$0 | \$0 | \$0 | \$500,000 | |



Long Term Capital Requirements - Information Technology

Geographic Information System \$1,000,000

\$200,000 per annum over next 5 years is the capital necessary to develop a corporate Geographic Information System. This capital is primarily to support the development of information data bases and parcel fabric which would form the backbone of a working GIS. It is also required to support the IT computer hardware and software necessary to support this system.

Should the City enter into the GeoSmart Program to begin the development of a Corporate GIS a significant step will have been taken toward the development of this system with the City making a financial contribution of \$376,000. Once this City funding is accounted for, the GIS going forward component could be reduced to \$120,000 per annum for the next 5 years to secure the balance of the system requirements.

PEN Systems \$270,000

Upgrading of the current PEN system tablets and associated hardware (docking stations, digital cameras, keyboards, printers and mouses for 8 inspectors has recently been costed at approximately \$40,000. Bylaw enforcement officers which are now in the Legal Division would also benefit for PEN software and tablets for their field inspections and complaint investigations.

Outfitting 8 bylaw enforcement officers is estimated to cost approximately \$40,000. As the Pen tablets are the inspectors computer system in the field, these systems require replacement on a three year cycle like any other employee desk top computer. An estimate of 80,000 - 90,000 for this replacement every three years is a reasonable long term capital expectation.

Ortho-imagery and Mapping \$1,500,000

The long term plan estimated \$2,000,000 for ortho-imagery and mapping over the next 10 years with \$300,000 per annum (2003-2007) and \$100,000 per annum (2008 - 2012)

At the present time our mapping products are paper based and therefore are costly to maintain, reproduce and store. As well, much of the information contained on these maps is quite outdated. The replacement product must be capable of providing current information and be easily updated, stored and accessed. Going with fully computerized products such as digital photography, topographic mapping and other vector map products allows for substantial efficiencies in map and data handling and information transfer.

The new digital products have universal application and will be utilized by a wide number of user groups including: planners, engineers, government ministries, conservation authority, mining companies, and the general public. Digital mapping is required for environmental applications, urban planning, Official Plan development, engineering design, economic development and public information.

A few examples to illustrate the potential useage include: (1) digital mapping products placed on the City website for potential developers or investors to utilize the information in selection of development site locations or tourism development (2) use in updating floodplain mapping by the Conservation Authority for the entire watershed, (3) integration into a corporate wide Geographic Information System for departments and public to self service (4) land use mapping and updating for Official and Local Area Plans, and (5) environmental impact assessments for engineering projects.

Recently the entire City was flown for color digital aerial photography at a scale of 1:40,000 (half metre accuracy). This is a starting reference point for more detailed flying and mapping work. What is now required is digital aerial black and white photography at a scale of 1:20,000 (20 centimetre accuracy) for the entire city. This has built into it, a digital terrain model which will superimpose contour mapping over all of the photography. The 2 metre contour interval will result in the City having the equivalent of 1:2,000 mapping in digital formats for a wide variety of uses. Once this base digital topographic mapping is completed more detailed aerial photography for specific projects can be flown at larger scales (1:12,000 or 1:6,000 or 1:3,000) for particular engineering project requirements (land fill sites, road or sewer and water projects). Once base mapping is obtained, costs for these subsequent specific projects will realize a 70% cost savings over original mapping as control factors will have been established.

Efficiencies which will result from this work include: much easier maintenance of map products, much faster application, and much easier distribution and sharing of information between multiple users. This will ultimately result in lower costs for the acquisition of every map product component.

A better projection of this envelope is the expenditure of \$200,000 per annum for 5 years and \$100,000 for the last 5 years. This is a reduction of \$500,000 in the Long Term Plan from original estimates based on recent pricing. The City may also be able to accelerate this work and reduce these amounts further by seeking partnership agreements with the MNR, NDCA and Mining Companies to complete all or sections of the program.

**ECONOMIC DEVELOPMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2004 GSDC Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|-------------------------|
| Projects Recommended | | | | | | | |
| Connect Ontario/GeoSmart Smart Sudbury Project | \$305,220 | \$305,220 | | | | \$0 | GSDC Approved Oct 8/03 |
| Sudbury Area Mining and Supply Service Association (SAMSSA) | \$24,375 | \$24,375 | | | | \$0 | GSDC Approved Nov 12/03 |
| Sudbury Theatre Centre Fundraising Feasibility Study | \$7,000 | \$7,000 | | | | \$0 | GSDC Approved Dec 11/03 |
| Three Year Tourism Development Plan, Year 1 | \$165,000 | \$165,000 | | | | \$0 | GSDC Approved Dec 11/03 |
| Art Gallery of Sudbury Organizational strategic plan | \$2,000 | \$2,000 | | | | \$0 | GSDC Approved Jan 14/04 |
| Bio-Gas Power Generation Facility, feasibility | \$20,000 | \$20,000 | | | | \$0 | GSDC Approved Jan 14/04 |
| Contingent Commitments | | | | | | | |
| Sudbury Neutrino Observatory Outreach and P.R. Campaign Year 3 of 5 | \$25,000 | \$25,000 | | | | \$0 | |
| Deep Mining Research Consortium, Year 2 of 5 | \$40,000 | \$40,000 | | | | \$0 | |
| Music and Film in Motion, Year 3 of 3 | \$50,000 | \$50,000 | | | | \$0 | |
| 2004 Projects to be identified | \$200,495 | \$200,495 | | | | \$0 | |
| 2004 TOTAL: | \$839,090 | \$839,090 | \$0 | \$0 | \$0 | \$0 | |



ECONOMIC DEVELOPMENT CAPITAL ENVELOPE

The Greater Sudbury Development Corporation, through its Community Economic Development (CED) Committee, receives requests for support for numerous initiatives and projects in the City of Greater Sudbury.

The Economic Development Capital Fund is used to support the projects that advance the objectives of the economic development strategic plan. The GSDC, after careful and thorough review, makes recommendations to Council on funding of specific projects. The required financial support is drawn from this fund.

Some commitments are one-time amounts, while others are multi-year commitments, subject to various annual conditions. The entire process is researched, recommended, and administered by the Economic Development Section.

It is anticipated that once adequate funding levels are achieved, the fund could also be used to offset development costs that result from specific economic development projects proposed by the private sector. These funds could offset some of the costs of upgrading infrastructure to support development projects.

**EMERGENCY SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Emergency Services Capital Projects**

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|------------------------------|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Vehicles | | | | | | | |
| Squirt 21 | \$800,000 | | \$395,000 | | | \$405,000 | |
| Squirt 11 | \$700,000 | | | | | \$700,000 | |
| Tanker 8 | \$175,000 | | | | | \$175,000 | |
| Tanker 17 | \$175,000 | | | | | \$175,000 | |
| Bush 3 | \$150,000 | | | | | \$150,000 | |
| Bush 22 | \$150,000 | | | | | \$150,000 | |
| Boat #1 | \$25,000 | | | | | \$25,000 | |
| Boat #2 | \$25,000 | | | | | \$25,000 | |
| Ambulance 5221 | \$108,000 | | \$108,000 | | | \$0 | |
| Ambulance 5224 | \$108,000 | | \$108,000 | | | \$0 | |
| Ambulance 5229 | \$108,000 | | \$108,000 | | | \$0 | |
| Paramedic Response Unit | \$45,000 | | \$45,000 | | | \$0 | |
| ESU - B Remount | \$100,000 | | \$100,000 | | | \$0 | |
| EMS Gator | \$33,350 | | \$18,342 | \$15,008 | | \$0 | |
| TOTAL: | \$2,702,350 | \$0 | \$882,342 | \$15,008 | \$0 | \$1,805,000 | |
| Equipment | | | | | | | |
| SCBA | \$100,000 | | | | | \$100,000 | |
| Forestry Pumps | \$7,130 | | | | | \$7,130 | |
| Hale Pumps | \$14,938 | | | | | \$14,938 | |
| Stationary Generators | \$25,000 | | | | | \$25,000 | |
| Portable Generators | \$7,500 | | | | | \$7,500 | |
| 4" Gate Valve | \$2,800 | | | | | \$2,800 | |
| Lanterns | \$1,380 | | | | | \$1,380 | |
| Suction Strainer | \$1,150 | | | | | \$1,150 | |
| Foam Eductors | \$7,532 | | | | | \$7,532 | |
| Chainsaws | \$7,650 | | | | | \$7,650 | |
| Recipro Saws | \$4,830 | | | | | \$4,830 | |
| Heavy Hydraulics | \$30,000 | | | | | \$30,000 | |
| Hand Tools | \$10,000 | | | | | \$10,000 | |
| 45 mm Hose | \$15,476 | | | | | \$15,476 | |
| 100 mm Hose | \$17,120 | | | | | \$17,120 | |
| Nozzles | \$16,284 | | | | | \$16,284 | |
| Leather Boots | \$25,000 | | | | | \$25,000 | |
| Immersion Suits | \$6,210 | | | | | \$6,210 | |
| Bunker Gear for Volunteers | \$600,000 | | | | | \$600,000 | |
| 5 Upgrades to Defibrillators | \$66,125 | | \$66,125 | | | \$0 | |
| Defibrillator Equipment | \$41,850 | | \$41,850 | | | \$0 | |
| Proflex Stretcher @ 10 | \$40,500 | | \$40,500 | | | \$0 | |
| TOTAL: | \$1,048,475 | \$0 | \$148,475 | \$0 | \$0 | \$900,000 | |

Represents Contribution to Equipment Reserve Fund

**EMERGENCY SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2004 Emergency Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|---|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|---|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Project List | | | | | | | |
| Bunker Gear - career staff | \$53,738 | \$53,738 | | | | \$0 | |
| Training - AlerTech | \$54,060 | \$54,060 | | | | \$0 | |
| Thermal Imaging Camera | \$28,560 | \$28,560 | | | | \$0 | |
| Portable Radios | \$16,320 | \$16,320 | | | | \$0 | |
| Pagers | \$22,032 | \$22,032 | | | | \$0 | |
| Opticoms | \$10,710 | \$10,710 | | | | \$0 | |
| EMS Generator | \$250,000 | \$250,000 | | \$14,655 | | \$0 | |
| EMS Trailer | \$32,565 | \$17,910 | \$4,018 | \$3,287 | | \$0 | |
| Decontamination Shelter | \$7,305 | \$9,573 | \$7,833 | \$9,000 | | \$0 | |
| CBRN Team | \$17,407 | \$11,000 | \$9,000 | \$3,618 | | \$0 | |
| Public Awareness Equipment | \$20,000 | \$4,421 | | | | \$0 | |
| Generator for Primary EOC | \$8,038 | | | | | \$0 | |
| Generator for Primary EOC | \$1,000,000 | | | | | \$1,000,000 | |
| TOTAL: | \$1,520,735 | \$185,420 | \$296,922 | \$38,393 | | \$1,000,000 | |
| Facilities | | | | | | | |
| Construction of Capreol Station - EMS/Fire | \$285,000 | | | | | \$285,000 | |
| Renovations to Various Stations (see notes) | \$450,000 | | | | | \$450,000 | Renovations to Leon, Minnow Lake, Van Home, Long Lake, Red Deer Lake, Beaver Lake, Whitefish, Skead & Garson Stations |
| TOTAL: | \$735,000 | | | | | \$735,000 | |
| 2004 GRAND TOTAL: | \$6,006,560 | \$185,420 | \$1,327,739 | \$53,401 | | \$0 | \$4,440,000 |

HEALTH AND SOCIAL SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS

2004 Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | FUNDING SOURCES | | | Other Recoveries | Unfinanced Project Costs | NOTES |
|-----------------------|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | | | |
| <u>Pioneer Manor</u> | | | | | | | |
| Capital Redevelopment | \$693,740 | \$693,740 | | | | \$0 | |
| Replace Windows, Roof | 400,000 | | | | 400,000 | | |
| TOTAL: | \$1,093,740 | \$693,740 | \$0 | \$0 | \$400,000 | \$0 | |

APPENDIX "A"

Greater Sudbury Police Service
 2004 - 2006 CAPITAL BUDGET PROJECTS
 2004 Police Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | | Unfinanced Project Costs | NOTES |
|-------------------------------------|--------------------|------------------|---------------------------|---------------------|------------------|---------------|--------------------------|---------------------------------------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Project Costs | | |
| Vehicles | | | | | | | | |
| 22 Marked Patrol Vehicles | \$675,000 | | \$675,000 | | | | | ¹ Police Equipment Reserve |
| 4 Unmarked Vehicles | \$110,000 | | \$110,000 | | | | | |
| 2 4x4 | \$85,000 | | \$85,000 | | | | | |
| 4 Snow Machines & Trailers | \$35,000 | | \$35,000 | | | | | |
| 1 Prisoner Transport Van | \$60,000 | | \$60,000 | | | | | |
| 1 Van | \$27,000 | | \$27,000 | | | | | |
| 1 Harley Davidson | \$25,000 | | \$25,000 | | | | | |
| 2 Dirt Bikes | \$15,000 | | \$15,000 | | | | | |
| 1 Boat | \$6,500 | | \$6,500 | | | | | |
| TOTAL: | \$1,038,500 | \$0 | \$1,038,500 | \$0 | \$0 | \$0 | \$0 | |
| Mobile Data | \$685,000 | \$223,260 | \$140,000 | | \$200,000 | | \$121,740 | |
| Facility Renovations | \$500,000 | | | | | | \$500,000 | |
| Specialty Unit/Enforcement Supplies | \$50,000 | \$50,000 | | | | | | |
| Automation | \$50,000 | \$50,000 | | | | | | |
| Leasehold Improvements | \$40,000 | \$40,000 | | | | | | |
| Security/Camera System | \$50,000 | \$50,000 | | | | | | |
| Communications Reserve | \$75,000 | \$75,000 | | | | | \$75,000 | |
| Communications | \$75,000 | | | | | | | |
| TOTAL: | \$2,200,000 | \$488,260 | \$140,000 | \$0 | \$200,000 | \$0 | \$1,371,740 | |
| 2004 GRAND TOTAL: | \$3,238,500 | \$488,260 | \$1,178,500 | \$0 | \$200,000 | \$0 | \$1,371,740 | |

¹ Police Reserve - Subject to Board Approval. Will leave approximately \$40,000 for unforeseen capital needs
² Other Recoveries: 2003 Capital
³



**GREATER SUDBURY POLICE SERVICES BOARD
CAPITAL PLAN 2004 - 2006**

January 12, 2004

GREATER SUDBURY POLICE SERVICES BOARD
CAPITAL PLAN 2004 - 2006

BACKGROUND

The Greater Sudbury Police Service is committed to providing quality policing in partnership with our community. With a vision to be recognized by our members, community and peers as a progressive, innovative leader in policing, the Service has made great strides in responding and reacting to emerging trends and issues. In recent years, improvements have been made with respect to police facilities, both the main headquarters and storefront locations throughout our City. With the creation of the new City of Greater Sudbury, the voice radio infrastructure was once again enhanced and expanded so as to provide communication coverage throughout the entire area for police, fire and transit services. In 2003, the final stage of the system was finalized and turned on. Fire Services are now making modifications and upgrades to the existing system so as to improve dispatch services that are provided through the Police Communication Centre.

The delivery of police services has been improved through the implementation and integration of technology into all facets of business operations. These include applications in the areas of Records Management Systems, Computer Aided Dispatch, and Closed Circuit Television monitoring and highly sophisticated security systems. Ongoing investment in this area has been and continues to be required in the area of automation and requires capital dollars to support such initiatives.

In prior years, most notably from 1997 to 2002, a significant amount of the police capital envelope was dedicated to financing primarily the West Tower construction project and the Voice Radio System for the purpose of expanding coverage. Now, with capital financing coming available, plans to continue expanding technological applications has been identified as a priority, specifically the implementation of Mobile Work Stations in patrol cars.

Previously, the Police Services Board approved a five-year capital priority list for the period 2002 to 2006, recognizing that this Plan may be adjusted to meet emerging trends, needs or unanticipated expenditures. This was developed in the context of Council's Capital Policy which recommended that mechanisms for establishing five-year priority lists for each envelope be established and brought forward for approval by September 30, 2001 and that these lists be updated annually thereafter.

For several years, on an annual basis through the Police Operating Budget a total of \$537,530 was contributed to the capital account. In this regard, multi-year capital forecasting was undertaken based on this annual allocation.

As part of 2002 budget deliberations, the contribution to the capital budget was reduced by \$2,000,000 on a corporate wide basis. This reduction target was prorated across the corporation with the police reduction identified at \$58,841. This resulted in the police capital envelope being reduced to \$478,689 annually.

In setting the multi-year capital spending priority list for 2004 to 2006, key projects and specific categories have been identified for which various projects are assigned as follows:

- Vehicle Replacements
- Mobile Data Terminals
- Facility Renovations
- Specialty Unit/Enforcement Supplies
- Automation
- Leasehold Improvements
- Security Camera System
- Communication
- Communications Reserve

(Refer to Appendix "A" for Financial Table)

Vehicles

In 2003, following an extensive review by KPMG, the Police Service assumed responsibility for procurement and disposal of police vehicles. In this regard, an initial reserve was established based on the current value of the fleet. Annually, thereafter, this reserve is financed through contributions from the operating budget so as to ensure sufficient resources to maintain the fleet. During the initial years of transition, the City continues to receive vehicles based on a pre-existing two and three-year retention cycle. Effective 2003, vehicles will be purchased, utilized and disposed of solely by the police. It is anticipated that the reserve and the contributions to same through the operating budget and sale of used vehicles will ensure sufficient financing for vehicle acquisitions in each year.

In addition to these items, through the Long Term Financial Planning exercise, the need for a replacement of the mobile command centre was identified. During the Transition process, it was established that this unit should be the responsibility of the Emergency Services Division. To date, an application has been made through the Joint Emergency Preparedness Program for funding with the residual amounts to be financed between police, fire and EMS.

Mobile Data Terminals

Mobile Data Terminals or lap top computers, for use in police vehicles has been identified as a priority. The voice radio system along with the new computer aided dispatch system provides for wireless electronic computer communications directly to officers on the road through the use of mobile workstations, which will be installed in

Patrol cars. The advantages of such a system allow officers to get direct access to information from their vehicle, communicated electronically car to car and allows dispatchers to send officers in a timely manner and to deliver detailed information on-line, thus reducing on-air talk time. This on-scene access provides information necessary to apprehend criminals. The benefits of these systems are great in terms of efficiency, officer safety and more effective law enforcement. Cost estimates are now in at just over \$2 million. This project has been identified as a priority for financing during the 2004 to 2006 period.

Facility Renovations

In 2003, the Police were advised that the City's Public Works Department required the Frobisher Dome for their purposes. This facility has been modified over the years tailored specifically for police use for the purpose of storing stolen property, records, fleet equipment and miscellaneous furnishings. To this end, the Board has initiated a review of available space. At the request of Council, the Board is currently examining another City owned location as an option which would see renovations so as to accommodate the above noted items. The project has since expanded to include a reallocation of certain divisions to enhance functionality and efficiencies. At this time, it is anticipated that approximately \$500,000 is required for this retrofit. Discussions are currently at a very preliminary stage with work with the architect currently underway.

Speciality Teams/Enforcement Supplies

In ensuring and maintaining compliance with the Adequacy and Effectiveness Regulation, the Service has a number of speciality teams which require both operating and capital dollars. Units such as the tactical team, canine unit and public order unit have equipment needs for which capital dollars have been identified during the next five-year capital planning cycle. Equipment ranges from vehicle equipment to specialized night vision wear.

In addition in order to maximize the efficiency of the Tactical Unit, various speciality rifles, machine guns and associated weaponry equipment are required.

Automation

Over the past several years, the Service has undertaken major initiatives in the area of automating office systems, internal security measures, records management and computer aided dispatch services. A number of software and hardware items have been required to effect these changes, which involve long-term funding requirements from capital budgets. Security of information systems is a top priority in law enforcement with capital resources dedicated to ensure security measures are in place and maintained. In order to ensure technology upgrades and new products are effected in the environment an ongoing commitment of capital dollars is required. During the next three years \$90,000 of non-specified monies have been identified for automation purposes.

Leasehold Improvements

The Service operates several storefront locations throughout the City. In order to ensure adequacy of these facilities, renovations and routine upgrades are necessary. During 2004 leasehold improvements are planned at main police headquarter in the front lobby so as to accommodate Victim Crisis and Referral Services (VCARS) and to improve space utilization in the front lobby and in the Central Records area. An annual allocation are set aside for miscellaneous leasehold improvements, particularly at various storefront locations, but does not include a provision for future major building project needs. This was again identified as part of the long-range financial plan, which we were advised forms part of the Public Works Plan.

Security/Camera System

Since having relocated police headquarters to the West Tower in 1996 and following the bombing of the former police headquarters in 1996, the building is under extensive video surveillance. Cameras are located in both Police Headquarters at the West Tower along with various areas throughout Tom Davies Square, including the underground parking garage. In order to effect security in the Police Tower, internal and external security systems have been installed as part of the overall Police Renovations project.

Specifically the system was designed so as to restrict general public access to and from the police facility. All external locks and access points are monitored with a security access code system and properly controlled access during off-peak times and weekends. A video surveillance system has been established on the interior for monitoring of inside general office spaces and most notably the secure area. In addition, police interview rooms are equipped. The exterior of the building is also being monitored via closed circuit T.V. so as to provide for both 7-24 live and taped monitoring facilities.

In addition, the Service operates the Lion's Eye in the Sky which provides an adjunct to core policing through the use of closed circuit TV throughout areas of the downtown.

Surveys indicate a high level of approval for Lion's Eye in the Sky, with 79% of individuals and 98% of businesses agreeing with video monitoring downtown. Crime statistics further confirm that the Lion's Eye in the Sky has been an effective means of both deterring and dealing with crime. In addition, the use of CCTV has played a role I enhancing the safety of officers working in the downtown area.

In 2003, as a result of aging equipment, the need for expansion and the necessity of maintaining a reliable system so as to ensure optimal functionality of the equipment resulted in the requirement for upgrades. To this end, a capital allocation had been identified to defray the costs associated with such upgrades. A total of \$240,000 was originally identified through the capital envelope over the next five years to finance both security and camera initiatives. The equipment has now been procured and is in the process of being installed. With final costing now known, financing has been adjusted and will require only an additional \$50,000 to complete the security project which has been included as part of the 2004 requirements.

Communications/Communications Reserve

Radio communications are the lifeline of the personnel of the Police. In 1994, Council approved the purchase of a state-of-the-art voice radio communications system that would allow multiple users to access tower sites, frequencies, etc. and to provide privacy of information transmitted so as scanners would not be able to intercept digitized transmissions.

Since its inception the system has undergone various levels of expansion. In 1997, in order to provide expanded signal coverage a capital expansion initiative was undertaken. In order to finance same, future year capital allocations were pre-committed to provide the financial resource. The final contribution of \$330,000 was made in 2002 which now has concluded financing for Phase II.

In order to meet ongoing equipment requirements associated with portable and mobile radio replacement and other associated equipment upgrades specific to the police only, an allocation of \$115,000 over the next three years has been identified.

As part of the long range financial planning undertaken by the City, the need for annual contributions toward the replacement of the radio system was identified. These contributions should be made annually so as to ensure an availability of finances to replace the system at a future date. It is pointed out that this is not included as part of the police capital envelope, but was identified as a corporate responsibility. To this end a contribution of \$750,000 annually is recommended to ensure sufficient resources at such time the system requires full replacement.

SUMMARY

As outlined, as part of the 2004 to 2006 Capital Budget process, a number of key projects and priorities have been identified. The spending plan has been developed based on anticipate capital needs by broad range categories. The current capital envelope of \$468,689 annually has been identified as one of the financing sources. The Police Reserve and 2003 unspent capital have also been identified to finance the initiatives. A significant amount in each year remains unfinanced at this time. Depending on availability of funds through other sources, consideration may be given to increasing the contribution to capital through the operating budget.

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Building & Facilities Capital Projects**

| Location | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | | Unfinanced Project Costs |
|---|--|------------------------|-------------------|---------------------------------|---------------------|------------------|--------------------------|
| | | | | Reserve Funds | Grants or Subsidies | Other Recoveries | |
| Roofs | | | | | | | |
| Falconbridge Community Centre-Pool | re-roofing as per Council Approval | \$ 140,000 | \$ 140,000 | * Council Resolution # 2003-288 | | | |
| Garson Medical Centre | re-roofing - flat roof | \$ 50,000 | \$ 50,000 | | | | |
| St. Clair Public Works Storage Bldg. | roof replacement | \$ 140,000 | \$ 140,000 | | | | |
| Centennial Arena | metal roof retrofit - insulation | \$ 160,000 | \$ 160,000 | | | | |
| Little Britain Tot Lot Fieldhouse | re-roofing - facia | \$ 10,000 | \$ 10,000 | | | | |
| Sunnyside Playground Centre | replace roofing / facia | \$ 15,000 | \$ 15,000 | | | | |
| Chelmsford Fire and EMS Station | re-roof (Administration) | \$ 65,000 | \$ 65,000 | | | | |
| Onaping Community Centre / Pool | re-roofing - 2 sections (flat) | \$ 90,000 | \$ 90,000 | | | | |
| Anderson Farm Complex | re-roofing / repairs | \$ 10,000 | | | | | \$ 10,000 |
| Walden Citizen Service Centre / Library | roof repairs - south wing | \$ 7,500 | | | | | \$ 7,500 |
| Welcome Centre - Hwy 69 | roof repairs | \$ 5,000 | | | | | \$ 5,000 |
| Nickel Centre Garage / Storage | flat roof repairs | \$ 5,000 | | | | | \$ 5,000 |
| Copper Cliff Station | roof replacement | \$ 45,000 | | | | | \$ 45,000 |
| Ella Lake Park, Beach & Playground | shingles & sheeting @ canteen building | \$ 15,000 | | | | | \$ 15,000 |
| Lively Police Station | roofing replacement | \$ 35,000 | | | | | \$ 35,000 |
| White Water Lake Park | replace shingles, storage building | \$ 10,000 | | | | | \$ 10,000 |
| Millennium Resource Centre | re-roof flat section | \$ 80,000 | | | | | \$ 80,000 |
| AT&T Building | re-roofing | \$ 80,000 | | | | | \$ 80,000 |
| Gatchell Pool | roofing (flat roof) | \$ 40,000 | | | | | \$ 40,000 |
| Levack Warehouse 1 | re-roofing | \$ 25,000 | | | | | \$ 25,000 |
| SUBTOTAL | | \$ 1,027,500.00 | \$ 670,000 | \$ 0.00 | \$ 0.00 | \$ 0.00 | \$ 357,500.00 |
| Building Shell | | | | | | | |
| Antwerp Playground Fieldhouse | wall repair / shell upgrade | \$ 18,000 | \$ 18,000 | | | | |
| Lonsdale Playground Fieldhouse | exterior shell improvements | \$ 10,000 | \$ 10,000 | | | | |
| Falconbridge (Curling Club) | foundation repairs | \$ 20,000 | \$ 20,000 | | | | |
| Centennial Arena | replace exit doors / repairs | \$ 15,000 | \$ 15,000 | | | | |
| Howard Armstrong Recreation Centre | building shell repairs - Phase 1 | \$ 100,000 | \$ 100,000 | | | | |
| White Water Lake Park | storage building - interior / exterior repairs | \$ 20,000 | \$ 20,000 | | | | |
| Val Caron Fire Hall | Overhead Doors | \$ 15,000 | \$ 15,000 | | | | |
| Police - Coniston Storefront | shell improvement | \$ 15,000 | \$ 15,000 | | | | |
| Coniston Arena / Community Centre | replace Zamboni overhead door | \$ 5,000 | \$ 5,000 | | | | |
| Falconbridge Community Centre | exterior shell improvements | \$ 75,000 | \$ 75,000 | | | | |
| Garson Arena / Community Centre | replace Zamboni overhead door | \$ 5,000 | \$ 5,000 | | | | |
| Carmichael Arena | rear exit doors / hardware | \$ 10,000 | \$ 10,000 | | | | |

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Building & Facilities Capital Projects**

| Location | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | | Unfinanced Project Costs |
|--|--|---------------------|---------------------|-----------------|---------------------|---------------------|--------------------------|
| | | | | Reserve Funds | Grants or Subsidies | Other Recoveries | |
| Lively Fire Station | windows, insulation, energy retrofit | \$ 15,000 | | | | \$ 15,000 | |
| Centennial Arena | lobby entrance doors | \$ 8,000 | | | | \$ 8,000 | |
| VanHorne Station | windows | \$ 20,000 | | | | \$ 20,000 | |
| I.J. Coady Memorial Arena | shell improvement - exterior | \$ 15,000 | | | | \$ 15,000 | |
| Nickel District Pool | replace doors - handicap access | \$ 10,000 | | | | \$ 10,000 | |
| Raymond Plourde Arena | replace exit / emergency doors | \$ 15,000 | | | | \$ 15,000 | |
| Carmicheal Arena | Overhead door - ice resurfacer | \$ 5,000 | | | | \$ 5,000 | |
| Carmicheal Arena | man door - mechanical room | \$ 5,000 | | | | \$ 5,000 | |
| Ella Lake Park, Beach & Playground | canteen building repairs - windows & doors | \$ 10,000 | | | | \$ 10,000 | |
| Camp Wassakwa Log Cabin | door replacement / boat storage building | \$ 5,000 | | | | \$ 5,000 | |
| Civic Memorial Cemetery Garage | garage repairs | \$ 10,000 | | | | \$ 10,000 | |
| SUBTOTAL | | \$426,000.00 | \$308,000.00 | \$0.00 | \$0.00 | \$118,000.00 | |
| Mechanical | | | | | | | |
| Capreol / Waiden / various arenas | propane code update; ice melting pits | \$ 10,000 | \$ 10,000 | | | \$ 10,000 | |
| Chelmsford Community Centre | Brine replacement (contaminated) | \$ 10,000 | \$ 10,000 | | | \$ 10,000 | |
| Tom Davies Square Complex | Electrical / Security | \$ 20,000 | \$ 20,000 | | | \$ 20,000 | |
| Capreol Community Centre & Arena | replace chillers | \$ 30,000 | \$ 30,000 | | | \$ 30,000 | |
| Tom Davies Square | sprinkler system Phase II | \$ 100,000 | \$ 100,000 | | | \$ 100,000 | |
| Various Locations | TSSA / various oil tank replacement | \$ 15,000 | \$ 15,000 | | | \$ 15,000 | |
| Chelmsford Community Centre / Arena | Fire Alarm System | \$ 18,000 | \$ 18,000 | | | \$ 18,000 | |
| Frobisher Operations Building | fuel pump upgrade | \$ 40,000 | \$ 40,000 | | | \$ 40,000 | |
| Minnow Lake Place | heating system upgrade | \$ 15,000 | \$ 15,000 | | | \$ 15,000 | |
| Leon Ave Station | Exhaust Ventilation System | \$ 20,000 | \$ 20,000 | | | \$ 20,000 | |
| Countryside Arena | dehumidifier (2) units | \$ 32,000 | \$ 32,000 | | | \$ 32,000 | |
| Onaping Community Centre / Pool | repair drain line (filtration) | \$ 5,000 | \$ 5,000 | | | \$ 5,000 | |
| Sudbury Community Centre / Arena | building ventilation upgrade | \$ 30,000 | \$ 30,000 | | | \$ 30,000 | |
| Coniston Arena / Community Centre | compressor replacement - UP-GRADE | \$ 20,000 | \$ 20,000 | | | \$ 20,000 | |
| Valley East Health Clinic - Town Hall | heating controls / upgrade | \$ 15,000 | \$ 15,000 | | | \$ 15,000 | |
| McClelland Arena | spectator heaters | \$ 7,500 | \$ 7,500 | | | \$ 7,500 | |
| Sudbury Community Centre / Arena | plant - electrical service upgrade | \$ 90,000 | \$ 90,000 | | | \$ 90,000 | |
| Tom Davies Square | elevator controls - main access / foyer | \$ 100,000 | \$ 100,000 | | | \$ 100,000 | |
| Coniston Library Building | automatic door opener / main door | \$ 8,000 | \$ 8,000 | | | \$ 8,000 | |
| Sudbury Transit Garage | replace hoist | \$ 75,000 | \$ 75,000 | | | \$ 75,000 | |
| Carmicheal Arena | replace chiller | \$ 35,000 | \$ 35,000 | | | \$ 35,000 | |
| Lively Tennis Centre Building - Rink | furnace replacement | \$ 5,000 | \$ 5,000 | | | \$ 5,000 | |
| Dr. Leclair Community Centre & Arena | heating - resurfacer storage room | \$ 5,000 | \$ 5,000 | | | \$ 5,000 | |
| Dowling Civic Leisure Centre / Library | transient voltage suppression TVSS | \$ 7,500 | \$ 7,500 | | | \$ 7,500 | |

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Building & Facilities Capital Projects**

| Location | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | | Unfinanced Project Costs |
|---------------------------------|-------------------------------------|-----------------------|---------------------|-----------------|---------------------|---------------------|--------------------------|
| | | | | Reserve Funds | Grants or Subsidies | Other Recoveries | |
| Centennial Arena | chiller / compressor repairs | \$ 35,000 | | | | \$ 35,000 | |
| Tom Davies Square Complex | washroom upgrade | \$ 60,000 | | | | \$ 60,000 | |
| Centennial Arena | Electrical panels | \$ 15,000 | | | | \$ 15,000 | |
| Vermillion Lake Fire Station | heating system | \$ 9,000 | | | | \$ 9,000 | |
| Carmichael Arena | lighting upgrade - lobby | \$ 5,000 | | | | \$ 5,000 | |
| Nickel District Pool | sump / pump system | \$ 5,000 | | | | \$ 5,000 | |
| Onaping Community Centre / Pool | pool filter system / pump & valves | \$ 50,000 | | | | \$ 50,000 | |
| | transient voltage suppression TVSS | \$ 7,500 | | | | \$ 7,500 | |
| SUBTOTAL | | \$899,500.00 | \$365,000.00 | \$0.00 | \$0.00 | \$534,500.00 | |
| Miscellaneous | | | | | | | |
| | Code compliance - various locations | \$ 30,000 | \$ 30,000 | | | \$ 0.00 | |
| | Barrier free - various locations | \$ 25,000 | \$ 25,000 | | | \$ 0.00 | |
| | Onaping Medical Centre | \$ 25,000 | \$ 25,000 | | | \$ 0.00 | |
| | Civic Memorial Cemetery | \$ 40,000 | \$ 40,000 | | | \$ 0.00 | |
| | Bell Park Amphitheatre | \$ 140,000 | \$ 140,000 | | | \$ 0.00 | |
| | Trillium Centre | \$ 50,000 | \$ 50,000 | | | \$ 0.00 | |
| | Tom Davies Community Centre & Arena | \$ 30,000 | \$ 30,000 | | | \$ 0.00 | |
| | Onaping Community Centre / Pool | \$ 80,000 | | | | \$ 80,000 | |
| | Tom Davies Community Centre & Arena | \$ 10,000 | | | | \$ 10,000 | |
| | Frobisher Storage Building | \$ 300,000 | | | | \$ 300,000 | |
| | Raymond Plourde Arena | \$ 30,000 | | | | \$ 30,000 | |
| | McClelland Arena | \$ 5,000 | | | | \$ 5,000 | |
| | Welcome Centre - Hwy 69 | \$ 18,000 | | | | \$ 18,000 | |
| | Valley East Library Building | \$ 7,500 | | | | \$ 7,500 | |
| | VanHome Station | \$ 7,500 | | | | \$ 7,500 | |
| | Countryside Arena | \$ 25,000 | | | | \$ 25,000 | |
| | Chelmsford Community Centre / Arena | \$ 20,000 | | | | \$ 20,000 | |
| | Tom Davies Community Centre & Arena | \$ 25,000 | | | | \$ 25,000 | |
| | Kinsmen Sports Complex Building | \$ 15,000 | | | | \$ 15,000 | |
| | Sudbury Community Centre / Arena | \$ 70,000 | | | | \$ 70,000 | |
| | Coniston Arena / Community Centre | \$ 15,000 | | | | \$ 15,000 | |
| | Kinsmen Sports Complex Building | \$ 7,500 | | | | \$ 7,500 | |
| | Long Lake Rd. Station | \$ 5,000 | | | | \$ 5,000 | |
| | Cambrian Arena | \$ 10,000 | | | | \$ 10,000 | |
| | Copper Cliff Centennial Library | \$ 5,000 | | | | \$ 5,000 | |
| | Countryside Arena | \$ 10,000 | | | | \$ 10,000 | |
| SUBTOTAL | | \$1,095,500.00 | \$340,000.00 | \$0.00 | \$0.00 | \$665,500.00 | |

PUBLIC WORKS DIVISION
 BUILDING & FACILITIES SECTION
 2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Building & Facilities Capital Projects

| Location | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | | | Unfinanced Project Costs |
|------------------------------|-------------------------------------|-----------------------|-----------------------|-----------------|---------------------|------------------|---------------|--------------------------|
| | | | | Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Studies / Contingency | | | | | | | | |
| Asbestos Audits | Asbestos Audits - various locations | \$ 20,000 | \$ 20,000 | | | | | |
| Emergency Breakdowns | unexpected failures / breakdowns | \$ 180,000 | \$ 180,000 | | | | | |
| Various Studies / Reports | specialized reports / studies | \$ 57,850 | \$ 57,850 | | | | | |
| SUBTOTAL | | \$257,850.00 | \$257,850.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL | | \$3,616,350.00 | \$1,940,850.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,675,500.00 |

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Roads & Drainage Capital Projects**

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|--|--|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| | | | | | | | |
| Structures | | | | | | | |
| Completion of 2003 Projects | | \$ 150,000 | \$ 150,000 | | | | |
| Paris Street Bridge over CPR Main Line PH II | | \$ 2,200,000 | \$ 2,200,000 | | | | |
| Engineering Consultant Analysis/Spot Upgrading | MR 55 @ Big Nickel Structure Upgrading | \$ 150,000 | \$ 150,000 | | | | |
| | Various | | | | | | |
| | | \$ 120,000 | \$ 120,000 | | | | |
| | Replace Deficient System | \$ 280,000 | \$ 280,000 | | | | |
| | Frost to Elmview | \$ 20,000 | \$ 20,000 | | | | |
| | Replace Deficient System | \$ 40,000 | \$ 40,000 | | | | |
| | Replace Deficient System | \$ 20,000 | \$ 20,000 | | | | |
| | at City Owned Parking Lot | \$ 60,000 | \$ 60,000 | | | | |
| | David/Naughton | \$ 50,000 | \$ 50,000 | | | | |
| | Drainage Outlet | \$ 60,000 | \$ 60,000 | | | | |
| | Various | \$ 50,000 | \$ 50,000 | | | | |
| | | \$ 60,000 | \$ 60,000 | | | | |
| | Edward to Edward | \$ 110,000 | \$ 110,000 | | | | |
| | Edward to Edward | \$ 96,000 | \$ 96,000 | | | | |
| | Sellwood to Lincoln | \$ 18,000 | \$ 18,000 | | | | |
| | Danforth to Westmount | \$ 36,000 | \$ 36,000 | | | | |
| | Edward to William | \$ 26,000 | \$ 26,000 | | | | |
| | at MR 55 | \$ 18,000 | \$ 18,000 | | | | |
| | Confederation School to Frappier | \$ 65,000 | \$ 65,000 | | | | |
| | Main to Elizabeth Centre Entrance | | | | | | |
| | New Sidewalk | \$ 9,000 | \$ 9,000 | | | | |
| | Stonegate to Westmount, New Sidewalk | \$ 15,000 | \$ 15,000 | | | | |
| | Martin to Menard, New Sidewalk | \$ 15,000 | \$ 15,000 | | | | |
| | | \$ 60,000 | \$ 60,000 | | | | |
| | Edward to Edward | \$ 110,000 | \$ 110,000 | | | | |
| | Edward to Edward | \$ 96,000 | \$ 96,000 | | | | |
| | Sellwood to Lincoln | \$ 18,000 | \$ 18,000 | | | | |
| | Danforth to Westmount | \$ 36,000 | \$ 36,000 | | | | |
| | Edward to William | \$ 26,000 | \$ 26,000 | | | | |
| | at MR 55 | \$ 18,000 | \$ 18,000 | | | | |
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| | Main to Elizabeth Centre Entrance | | | | | | |
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| | Stonegate to Westmount, New Sidewalk | \$ 15,000 | \$ 15,000 | | | | |
| | Martin to Menard, New Sidewalk | \$ 15,000 | \$ 15,000 | | | | |
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| | Edward to Edward | \$ 96,000 | \$ 96,000 | | | | |
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| | Martin to Menard, New Sidewalk | \$ 15,000 | \$ 15,000 | | | | |
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| | Edward to Edward | \$ 110,000 | \$ 110,000 | | | | |
| | Edward to Edward | \$ 96,000 | \$ 96,000 | | | | |
| | Sellwood to Lincoln | \$ 18,000 | \$ 18,000 | | | | |
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| | Edward to William | \$ 26,000 | \$ 26,000 | | | | |
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| | Confederation School to Frappier | \$ 65,000 | \$ 65,000 | | | | |
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| | New Sidewalk | \$ 9,000 | \$ 9,000 | | | | |
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| | Martin to Menard, New Sidewalk | \$ 15,000 | \$ 15,000 | | | | |
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| | Edward to Edward | \$ 96,000 | \$ 96,000 | | | | |
| | Sellwood to Lincoln | \$ 18,000 | \$ 18,000 | | | | |
| | Danforth to Westmount | \$ 36,000 | \$ 36,000 | | | | |
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| | Sellwood to Lincoln | \$ 18,000 | \$ 18,000 | | | | |
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| | Sellwood to Lincoln | \$ 18,000 | \$ 18,000 | | | | |
| | Danforth to Westmount | \$ 36,000 | \$ 36,000 | | | | |
| | Edward to William | \$ 26,000 | \$ 26,000 | | | | |
| | at MR 55 | \$ 18,000 | \$ 18,000 | | | | |
| | Confederation School to Frappier | \$ 65,000 | \$ 65,000 | | | | |
| | Main to Elizabeth Centre Entrance | | | | | | |
| | New Sidewalk | \$ 9,000 | \$ 9,000 | | | | |

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Roads & Drainage Capital Projects**

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|--|----------------------|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| Spruce | Gilman to Barlow | \$ 7,000 | \$ 7,000 | | | | |
| Orell | House #177 to Ravina | \$ 20,000 | \$ 20,000 | | | | |
| Levack | Various | \$ 10,000 | \$ 10,000 | | | | |
| Hanna | Mitchell to Crescent | \$ 25,000 | \$ 25,000 | | | | |
| Bonnie/Deborah | Field to East End | \$ 50,000 | \$ 50,000 | | | | |
| St. Raphael | Stairway Extension | \$ 20,000 | \$ 20,000 | | | | |
| Downland | Gemmell | \$ 22,000 | \$ 22,000 | | | | |
| Downtown Lockstone Repair | Various | \$ 20,000 | \$ 20,000 | | | | |
| Paraplegic Ramps | Various | \$ 30,000 | \$ 30,000 | | | | |
| <u>New Street Lights</u> | | | | | | | |
| Gravel Drive, House #1687 | | \$ 1,300 | \$ 1,300 | | | | |
| Keast Drive, Pole S7166, S7168 | | \$ 1,600 | \$ 1,600 | | | | |
| McKenzie, House #3119 | | \$ 1,300 | \$ 1,300 | | | | |
| Poplar Street, Pole B18670, B18673 | | \$ 2,600 | \$ 2,600 | | | | |
| Niemi Road, House #21 | | \$ 1,300 | \$ 1,300 | | | | |
| Marlene, House #4339 | | \$ 1,300 | \$ 1,300 | | | | |
| Kantola Road, House #393, #405 | | \$ 2,600 | \$ 2,600 | | | | |
| Goodwill, House #569 | | \$ 1,300 | \$ 1,300 | | | | |
| Gravel Drive, House #1030 | | \$ 1,300 | \$ 1,300 | | | | |
| Hesta Street, Two Lights for Street | | \$ 2,600 | \$ 2,600 | | | | |
| St. Laurent, House #3348, #3358 | | \$ 2,600 | \$ 2,600 | | | | |
| South Bay, Between Keast and Arlington | | \$ 1,600 | \$ 1,600 | | | | |
| 2 Lights | | \$ 1,300 | \$ 1,300 | | | | |
| Seguin Street, House #358 | | \$ 175,000 | \$ 175,000 | | | | |
| Street Light System Upgrades | | \$ 70,000 | \$ 70,000 | | | | |
| Traffic Signals | | \$ | \$ | | | | |

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Roads & Drainage Capital Projects**

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|----------------------------|--------------------------------------|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| <u>Roads</u> | | | | | | | |
| Completion of 2003 Program | | \$ 200,000 | \$ 200,000 | | | | |
| Paris Street Upgrading | 5th Lane/Overlay Waitford to Paris | \$ 2,000,000 | \$ 2,000,000 | | | | |
| LaSalle Blvd. Upgrading | Atlee Avenue to Barrydowne Road | \$ 1,100,000 | \$ 1,100,000 | | | | |
| Notre Dame Avenue | Phase II | \$ 100,000 | \$ 100,000 | | | | |
| Valleyview Drive | Phase II | \$ 100,000 | \$ 100,000 | | | | |
| Belisle Drive | Valleyview to .7 km north | \$ 100,000 | \$ 100,000 | | | | |
| Garson/Coniston | Spot | \$ 100,000 | \$ 100,000 | | | | |
| Penage Lake Road | Spot | \$ 100,000 | \$ 100,000 | | | | |
| Regent Street | Paris to Loach's Road North Side | \$ 150,000 | \$ 150,000 | | | | |
| Moonlight Avenue | 2003 Limit to Kingsway | \$ 80,000 | \$ 80,000 | | | | |
| St. Joseph Street | 2003 Limit, Completion 2003 Project | \$ 100,000 | \$ 100,000 | | | | |
| High Street | Larch Street, Westerly | \$ 50,000 | \$ 50,000 | | | | |
| Armand Crescent | Edward Avenue to Edward Avenue | \$ 60,000 | \$ 60,000 | | | | |
| Dennie Street | Sellwood Street to Lincoln Crescent | \$ 60,000 | \$ 60,000 | | | | |
| Oak Street | Hanna to North Leg | \$ 20,000 | \$ 20,000 | | | | |
| Omer | Hwy. 144 to Balfour | \$ 15,000 | \$ 15,000 | | | | |
| MR 15 | Railway Crossing to Bonin | \$ 15,000 | \$ 15,000 | | | | |
| CKSO Road | Goodview to Leedale | \$ 110,000 | \$ 110,000 | | | | |
| Henri Street | Overlap with 2003 Watermain Work | \$ 60,000 | \$ 60,000 | | | | |
| Gemmell Street | Danford Avenue to Westmount Avenue | \$ 20,000 | \$ 20,000 | | | | |
| Treeview | Grade/Overlay | \$ 40,000 | \$ 40,000 | | | | |
| <u>Elgin Street</u> | | \$ 45,000 | \$ 45,000 | | | | |
| <u>Other</u> | | | | | | | |
| Normand street | cul-de-sac | \$ 45,000 | \$ 45,000 | | | | |
| Harry street | cul-de-sac | \$ 20,000 | \$ 20,000 | | | | |
| Bonnie drive | turning circle and grade adjustments | \$ 60,000 | \$ 60,000 | | | | |
| Storm water | Official Plan review | \$ 30,000 | \$ 30,000 | | | | |

PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 Roads & Drainage Capital Projects

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------------------------|---|---------------------|---------------------|---------------------------|---------------------|------------------|--------------------------|
| | Transportation Official Plan review | \$ 25,000 | \$ 25,000 | | | | |
| | Algonquin road drainage study | \$ 30,000 | \$ 30,000 | | | | |
| | Crack sealing | \$ 100,000 | \$ 100,000 | | | | |
| | Elgin street phase 2 | \$ 45,000 | \$ 45,000 | | | | |
| | Contingencies and water, wastewater works | \$ 189,550 | \$ 189,550 | | | | |
| TOTAL ROADS AND DRAINAGE, 2004 | | \$ 9,309,250 | \$ 9,309,250 | | | | |

PUBLIC WORKS
2004 - 2006 CAPITAL BUDGET PROJECTS

2004 CAPITAL WATER PROJECTS

FUNDING SOURCES

| PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVE FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|--|--------------------|--------------------|----------------------------|------------------|------------------|------------------|
| Southview - 12" - Martindale to Fernwood (#2 by number of breaks) | \$1,130,000 | | | | | |
| Regent St - Access to Herold - 12" (commitment to ORC) | 280,000 | | | | | |
| Long Lake Road - Fire Hall to Alice - 24" (Prior to road project by developer) | 450,000 | | | | | |
| Operating Manuals | 200,000 | | | | | |
| Water Upgrade with road program | 200,000 | | | | | |
| Bruyere - Mornin to east end (to eliminate 2" main) | 100,000 | | | | | |
| Whittaker - South of Struthers (to eliminate 2" main) | 65,000 | | | | | |
| MR 84 - M Well to Hannah 8th Ave and 7th ave Lively (to eliminate 2" main) | 500,000 | | | | | |
| Levack water supply | 300,000 | | | | | |
| Falconbrige water supply | 500,000 | | | | | |
| Valley east water upgrades, compliance | 75,000 | | | | | |
| Capreol water supply | 1,000,000 | | | | | |
| Walden & Dowling, tank repairs | 2,400,000 | | | | | |
| Wanapitae WTP compliance upgrades | 100,000 | | | | | |
| SCADA upgrades | 500,000 | | | | | |
| Operating manuals & as-builts | 100,000 | | | | | |
| Contingencies | 220,000 | | | | | |
| TOTAL WATER, 2004 | \$8,220,000 | \$7,052,150 | \$1,167,850 | \$0 | \$0 | \$0 |

PUBLIC WORKS
2004 - 2006 CAPITAL BUDGET PROJECTS
2004 CAPITAL WASTEWATER PROJECTS

FUNDING SOURCES

| PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVE FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|---------------------------------------|--------------------|--------------------|----------------------------|------------------|------------------|------------------|
| South End Rock Tunnel | \$1,600,000 | | | | | |
| Operating Manuals | 200,000 | | | | | |
| Paris Street (with road program) | 100,000 | | | | | |
| Sewer Upgrade with road program | 300,000 | | | | | |
| I&I Reduction / Relining | 200,000 | | | | | |
| Sudbury WWTP, workshop and clarifiers | 1,650,000 | | | | | |
| Lively WWTP, expansion design | 1,300,000 | | | | | |
| Sludge/energy design | 100,000 | | | | | |
| Rerate Azilda and Chelmsford WWTP | 200,000 | | | | | |
| Lift station upgrades | 150,000 | | | | | |
| St. Charles lift station upgrade | 150,000 | | | | | |
| Scada upgrades | 100,000 | | | | | |
| Operating manuals and as-builts | 100,000 | | | | | |
| Energy management | 50,000 | | | | | |
| Contingencies | 200,000 | | | | | |
| TOTAL WASTEWATER, 2004 | \$6,400,000 | \$6,712,340 | -\$312,340 | \$0 | \$0 | \$0 |

PUBLIC WORKS
 2004 - 2006 CAPITAL BUDGET PROJECTS
 2004 CAPITAL SOLID WASTE PROJECTS

FUNDING SOURCES

| PROJECT | PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVES FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|------------------------------|-------------------------|--------------------|--------------------|-----------------------------|------------------|------------------|------------------|
| SUDBURY LANDFILL SITE | EXPANSION | \$1,900,000 | | | | | |
| HANMER LAND FILL SITE | ROADS, STORM WATER POND | 800,000 | | | | | |
| WASTE MANAGEMENT FACILITY | FENCING, KIOSK | 40,000 | | | | | |
| LITTER | NEW CONTAINERS | 10,000 | | | | | |
| MONITORING AND CONTINGENCIES | ALL SITES | 170,000 | | | | | |
| TOTAL 2004 | | \$2,920,000 | \$1,020,000 | \$1,900,000 | \$0 | \$0 | \$0 |

PUBLIC WORKS DEPARTMENT
EQUIPMENT
2004 - AND FUTURE EQUIPMENT REPLACEMENT PROGRAM
PROPOSED 2004 PURCHASES

FUNDING SOURCES

| VEH. NO. | YEAR | DESCRIPTION | Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|--|------|-----------------------|------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| | | | | | | | | |
| <u>Snow Plows & Spreaders</u> | | | | | | | | |
| S-728 | 1986 | Tenco Plow/Spreader | \$ 200,000 | | \$ 200,000 | | | |
| S-727 | 1986 | Tenco Plow/Spreader | \$ 200,000 | | 200,000 | | | |
| S-641 | 1987 | Ford Truck | \$ 200,000 | | 200,000 | | | |
| S-660 | 1989 | International/C/W Hot | \$ 200,000 | | 200,000 | | | |
| S-661 | 1990 | International/C/W Hot | \$ 200,000 | | 200,000 | | | |
| S-662 | 1990 | Ford | \$ 200,000 | | 200,000 | | | |
| S-644 | 1990 | Ford | \$ 200,000 | | 200,000 | | | |
| S-623 | 1990 | Ford | \$ 200,000 | | 200,000 | | | |
| <u>Sidewalk Plows & Spreaders</u> | | | | | | | | |
| S-239 | 1989 | Trackless/Mt5 | \$ 110,000 | | 110,000 | | | |
| S-242 | 1991 | Trackless/Mt5 | \$ 110,000 | | 110,000 | | | |
| <u>Light Trucks</u> | | | | | | | | |
| S-450 | 1983 | Dodge | \$ 30,000 | | 30,000 | | | |
| S-443 | 1993 | Dodge | \$ 30,000 | | 30,000 | | | |
| S-071 | 1994 | Ford | \$ 30,000 | | 30,000 | | | |
| S-448 | 1995 | Ford | \$ 30,000 | | 30,000 | | | |
| S-069 | 1995 | Ford Crew Cab | \$ 30,000 | | 30,000 | | | |
| S-094 | 1995 | Ford Pick-Up | \$ 30,000 | | 30,000 | | | |
| S-449 | 1995 | Ford | \$ 30,000 | | 30,000 | | | |
| S-064 | 1995 | Ford Crew Cab | \$ 30,000 | | 30,000 | | | |
| S-070 | 1995 | Ford Crew Cab | \$ 30,000 | | 30,000 | | | |
| S-476 | 1995 | Ford | \$ 30,000 | | 30,000 | | | |
| S-561 | 1995 | Ford | \$ 30,000 | | 30,000 | | | |
| S-471 | 1995 | GMC | \$ 30,000 | | 30,000 | | | |
| S-004 | 1995 | Ford Pick-Up | \$ 30,000 | | 30,000 | | | |
| S-041 | 1995 | GMC Pick-Up | \$ 30,000 | | 30,000 | | | |
| S-050 | 1995 | GMC Pick-Up | \$ 30,000 | | 30,000 | | | |
| S-066 | 1996 | Dodge Van | \$ 30,000 | | 30,000 | | | |
| S-093 | 1996 | Dodge Van | \$ 30,000 | | 30,000 | | | |
| S-007 | 1996 | Dodge Van | \$ 30,000 | | 30,000 | | | |

**PUBLIC WORKS DEPARTMENT
EQUIPMENT
2004 - AND FUTURE EQUIPMENT REPLACEMENT PROGRAM
PROPOSED 2004 PURCHASES**

FUNDING SOURCES

| VEH. NO. | YEAR | DESCRIPTION | Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|-------------------------------|------|-------------------------|-----------|------------------|---------------------------|---------------------|------------------|--------------------------|
| <u>1Ton Trucks</u> | | | | | | | | |
| S-566 | 1989 | Ford | \$ 38,000 | \$ | \$ 38,000 | | | |
| S-572 | 1990 | Ford | \$ 38,000 | \$ | \$ 38,000 | | | |
| S-602 | 1990 | International | \$ 75,000 | \$ | \$ 75,000 | | | |
| <u>Dump Trucks</u> | | | | | | | | |
| R-872 | 1974 | Zamboni | \$ 80,000 | \$ | \$ 80,000 | | | |
| S-858 | 1983 | Olympia | \$ 80,000 | \$ | \$ 80,000 | | | |
| R-491 | 1974 | Thompson | \$ 8,000 | \$ | \$ 8,000 | | | |
| <u>Ice Resurfacers</u> | | | | | | | | |
| <u>Trailers</u> | | | | | | | | |
| R-202 | 1988 | Shop Built | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-205 | 1988 | White Trailer | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-206 | 1986 | Falcon | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-207 | 1981 | Shop Built | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-208 | 1981 | Shop Built | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-213 | 1984 | Pavemaster | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-351 | 1986 | General Utility | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-352 | 1986 | General Utility | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-354 | 1979 | Fay | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-355 | 1983 | JTC | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-372 | 1981 | Ford | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-374 | 1956 | Chalmers | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-375 | 1971 | Tractor with Loader | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-711 | 1974 | Advance | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-712 | 1983 | Pavemaster | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-716 | 1985 | Advance Utility Trailer | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-720 | 1983 | 2 Ton Utility | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-723 | 1983 | Utility Trailer | \$ 3,000 | \$ | \$ 3,000 | | | |
| S-171 | 1984 | Ford | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-353 | 1989 | King | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-291 | 1989 | Herold Custom | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-340 | 1989 | General Utility | \$ 3,000 | \$ | \$ 3,000 | | | |
| R-203 | 1989 | Nichols | \$ 3,000 | \$ | \$ 3,000 | | | |

PUBLIC WORKS DEPARTMENT
EQUIPMENT
2004 - AND FUTURE EQUIPMENT REPLACEMENT PROGRAM
PROPOSED 2004 PURCHASES

FUNDING SOURCES

| VEH. NO. | YEAR | DESCRIPTION | Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---|---------|--------------------|---------------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| <u>Grass Mower</u> | | | | | | | | |
| R-139 | unknown | MDT | \$ 25,000 | | \$ 25,000 | | | |
| R-150 | 1985 | Ford | \$ 25,000 | | \$ 25,000 | | | |
| <u>Pumps, Generators, Tampers</u> | | | | | | | | |
| R-687 | 1967 | 300 Watt Generator | \$ 4,000 | | \$ 4,000 | | | |
| <u>Street Sweepers & Sewer Cleaners</u> | | | | | | | | |
| S-204 | 1993 | Ford Vactor | \$ 250,000 | | \$ 250,000 | | | |
| TOTAL EQUIPMENT, 2004 | | | \$ 3,052,000 | | \$ 3,052,000 | | | |

CITIZEN AND LEISURE SERVICES DEPARTMENT
2004 Closed Recreation Facilities Capital Projects

FUNDING SOURCES

| <u>Project Description</u> | <u>Project Costs</u> | <u>Capital Envelope</u> | <u>Reserves or Reserve Funds</u> | <u>Grants or Subsidies</u> | <u>Other Recoveries</u> | <u>Unfinanced Project Costs</u> |
|---|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|
| <u>Adanac Ski Hill</u> | | | | | | |
| New Lift Installation | \$1,155,000 | | \$114,057 | | | \$1,040,943 |
| New Dozer | \$275,000 | | \$275,000 | | | |
| Adanac Master Plan | \$20,000 | | \$20,000 | | | |
| Replace Ski-doo | \$15,000 | | | | | \$15,000 |
| <u>R.G. Dow Pool</u> | | | | | | |
| Replace Electrical Panels | \$15,000 | | | | | \$15,000 |
| Replace Ventillation System | \$20,000 | | | | | \$20,000 |
| Retrofit Metal Roof Flat Section | \$70,000 | | | | | \$70,000 |
| <u>Falconbridge Arena</u> | | | | | | |
| Replace Main Entrance Roof | \$65,000 | | | | | \$65,000 |
| Repair Zamboni Room, Overhead Doors | \$11,000 | | | | | \$11,000 |
| Entranceway Improvements | \$20,000 | | | | | \$20,000 |
| Fire Exit and Stairway Improvements | \$20,000 | | | | | \$20,000 |
| Fire/Emergency Exit Door Replacement | \$10,000 | | | | | \$10,000 |
| Electrical Safety Authority Required Upgrades | \$25,000 | | | | | \$25,000 |
| <u>Barrydowne Arena</u> | | | | | | |
| Replace Chiller | \$20,000 | | | | | \$20,000 |
| Replace Header Trench | \$25,000 | | | | | \$25,000 |
| 2004 TOTAL: | \$1,766,000 | \$0 | \$409,057 | \$0 | \$0 | \$1,356,943 |

CITY OF GREATER SUDBURY
2004 - 2006 CAPITAL BUDGET PROJECTS

2005 CAPITAL PROJECTS

FUNDING SOURCES

| CAPITAL ENVELOPE | Unfinanced Carried forward from Previous Year | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Reallocated Capital and Other Recoveries | Total Funded | Cumulative Unfinanced Project Costs |
|--------------------------------------|---|---------------------|---------------------|---------------------------|---------------------|--|---------------------|-------------------------------------|
| Citizens and Leisure | | | | | | | | |
| Library | \$0 | \$325,000 | \$200,000 | | | | \$200,000 | \$125,000 |
| Community Improvement Plan | 0 | 200,000 | 200,000 | | | | 200,000 | 0 |
| Neighbourhood Participation Projects | 0 | 150,000 | 150,000 | | | | 150,000 | 0 |
| General | 6,970,420 | 4,650,000 | 494,581 | | | 50,000 | 544,581 | 11,075,839 |
| Cemetery | 0 | 86,000 | | 86,000 | | | 86,000 | 0 |
| Transit | 0 | 180,000 | | 180,000 | | | 180,000 | 0 |
| Parking | 0 | 280,000 | | 280,000 | | | 280,000 | 0 |
| Subtotal | 6,970,420 | 5,871,000 | 1,044,581 | 546,000 | 0 | 50,000 | 1,640,581 | 11,200,839 |
| Corporate Services | | | | | | | | |
| Corporate Infrastructure | 0 | 311,340 | 311,340 | | | | 311,340 | 0 |
| Information Technology | 500,000 | 602,000 | 102,000 | | | | 102,000 | 1,000,000 |
| Community Support Projects | 0 | 1,295,000 | 1,295,000 | | | | 1,295,000 | 0 |
| Subtotal | 500,000 | 2,208,340 | 1,708,340 | 0 | 0 | 0 | 1,708,340 | 1,000,000 |
| Economic Development | | | | | | | | |
| | 0 | 230,000 | 230,000 | | | | 230,000 | 0 |
| Emergency Services | | | | | | | | |
| Fire and EMS | 4,440,000 | 2,841,929 | 189,128 | 1,280,700 | | | 1,469,828 | 5,812,101 |
| Health and Social Services | | | | | | | | |
| | 0 | 693,740 | 693,740 | | | | 693,740 | 0 |
| Police Services | | | | | | | | |
| | 1,371,740 | 1,885,000 | 488,260 | 385,000 | | | 873,260 | 2,383,480 |
| Public Works | | | | | | | | |
| Buildings | 1,675,500 | 3,473,500 | 1,940,850 | | | | 1,940,850 | 3,208,150 |
| Roads & Drainage | 0 | 9,309,250 | 9,309,250 | | | | 9,309,250 | 0 |
| Municipal Road 35 | 0 | 3,150,000 | 3,150,000 | | | | 3,150,000 | 0 |
| Water | 0 | 9,110,000 | 7,448,186 | 1,661,814 | | | 9,110,000 | 0 |
| Wastewater | 0 | 6,770,000 | 7,186,730 | (416,730) | | | 6,770,000 | 0 |
| Solid Waste | 0 | 810,000 | 1,020,000 | | | | 810,000 | 0 |
| Fleet and Equipment | 0 | 7,157,000 | | 3,000,000 | | | 3,000,000 | 4,157,000 |
| Subtotal | 1,675,500 | 39,779,750 | 30,055,016 | 4,935,084 | 0 | 0 | 34,990,100 | 7,365,150 |
| 2005 TOTAL: | \$14,957,660 | \$53,509,759 | \$34,409,065 | \$6,246,784 | \$0 | \$50,000 | \$40,705,849 | \$27,761,570 |

2005 Citizen and Leisure Services Capital Projects - Libraries and Leisure

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|--|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| Library Projects | | | | | | | |
| South Branch Expansion Phase II | \$325,000 | \$200,000 | | | | \$125,000 | |
| Total Project cost \$975,000 over 3 years (2004-2006) | | | | | | | |
| Leisure Projects | | | | | | | |
| Community Improvement Plans | \$200,000 | \$200,000 | | | | | |
| Total project cost \$975,000 over 3 years (2004-2006) | | | | | | | |
| Neighbourhood Participation Projects | \$150,000 | \$150,000 | | | | | |
| Playground Upgrades | \$400,000 | \$100,000 | | | | \$300,000 | |
| <ul style="list-style-type: none"> *purchase new equipment *general landscaping *upgrades/outdoor rink and building | | | | | | | |
| Major Community Parks Upgrades/Development | \$2,000,000 | \$100,000 | | | | \$1,900,000 | |
| <ul style="list-style-type: none"> *upgrade pathways/buildings *stairs *clocks *lighting *general landscaping | | | | | | | |

2005 Citizen and Leisure Services Capital Projects - Libraries and Leisure

| Project Description | FUNDING SOURCES | | | | | Unfinanced Project Costs | NOTES |
|---|--------------------|--------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Arenas/Community Centre Upgrades •flooring •doors •bleachers | \$1,600,000 | \$120,000 | | | | \$1,480,000 | |
| Rotary Park Development Partnership with Rotary Clubs of Sudbury 50% each partner | \$100,000 | \$50,000 | | | \$50,000 | | |
| Land Acquisition/Trail Development •purchase lands necessary for community trail development | \$100,000 | \$40,000 | | | | \$60,000 | |
| Sports Fields/Facilities Enhancements | \$200,000 | \$84,581 | | | | \$115,419 | |
| Capreol Ski Hill •new cable/rope tow | \$250,000 | | | | | \$250,000 | |
| SUBTOTAL GENERAL | \$4,650,000 | \$494,581 | \$0 | \$0 | \$50,000 | \$4,105,419 | |
| 2005 GRAND TOTAL: | \$5,325,000 | \$1,044,581 | \$0 | \$0 | \$50,000 | \$4,230,419 | |

2005 Cemetery Services Capital Projects

| |
|------------------------|
| FUNDING SOURCES |
|------------------------|

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------------------------|-----------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| Valley East Niche Wall | \$35,000 | | \$35,000 | | | \$0 |
| Civic Memorial Niche Wall | \$35,000 | | \$35,000 | | | \$0 |
| Lasalle Cemetery Fencing | \$8,000 | | \$8,000 | | | \$0 |
| Wahnapiatae Catholic Cemetery Fencing | \$8,000 | | \$8,000 | | | |
| 2005 TOTAL: | \$86,000 | \$0 | \$86,000 | \$0 | \$0 | \$0 |

2005 Transit Services Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------|------------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| 3 Bus Rebuilds | \$180,000 | | \$180,000 | | | |
| 2005 TOTAL: | \$180,000 | \$0 | \$180,000 | \$0 | \$0 | \$0 |

2005 Parking Section Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| Phase III of Shaughnessy Street Parking Lot | \$200,000 | | \$200,000 | | | | |
| Installation of integrated gate arm/cash system for attended lots | \$60,000 | | \$60,000 | | | | |
| Purchase of 10 on-street meters | \$20,000 | | \$20,000 | | | | |
| 2005 TOTAL: | \$280,000 | \$0 | \$280,000 | \$0 | \$0 | \$0 | |

**CORPORATE SERVICES
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 Corporate Services Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|--------------------|--------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| Corporate Infrastructure | | | | | | | |
| Voice Communications | | | | | | | |
| Docutech | | | | | | | |
| Records Maintenance | | | | | | | |
| POA Court Facilities | | | | | | | |
| Contingencies | \$311,340 | \$311,340 | | | | \$0 | |
| Information Technology | | | | | | | |
| Replace Central Network Switch | \$102,000 | \$102,000 | | | | \$0 | |
| Geographic Information System | \$200,000 | | | | | \$200,000 | |
| Ortho-imagery and Mapping | \$300,000 | | | | | \$300,000 | |
| Subtotal | \$602,000 | \$102,000 | \$0 | \$0 | \$0 | \$500,000 | |
| Community Support Projects | | | | | | | |
| Sudbury Regional Hospital and Northeastern Ontario Cancer | \$1,000,000 | \$1,000,000 | | | | \$0 | |
| Other Support | \$520,000 | \$520,000 | | | | \$0 | |
| Subtotal | \$1,520,000 | \$1,520,000 | \$0 | \$0 | \$0 | \$0 | |
| 2006 TOTAL: | \$2,433,340 | \$1,933,340 | \$0 | \$0 | \$0 | \$500,000 | |

**ECONOMIC DEVELOPMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2005 GSDC Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|--|------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Subury Neutrino Observatory Outreach and P.R. Campaign Year 4 of 5 | \$25,000 | \$25,000 | | | | \$0 | |
| Deep Mining Research Consortium, Year 3 of 5 | \$40,000 | \$40,000 | | | | \$0 | |
| Three Year Tourism Development Plan, Year 2 of 3 | \$165,000 | \$165,000 | | | | \$0 | |
| 2005 TOTAL: | \$230,000 | \$230,000 | \$0 | \$0 | \$0 | \$0 | |

Contingent Commitments

**EMERGENCY SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2005 Emergency Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|-------------------------|--------------------|------------------|------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Vehicles | | | | | | | |
| Pumper 3 | \$450,000 | | \$402,900 | | | \$47,100 | |
| Pumper 14 | \$350,000 | | | | | \$350,000 | |
| Pumper 18 | \$350,000 | | | | | \$350,000 | |
| Tanker 22 | \$175,000 | | | | | \$175,000 | |
| Bush 12 | \$150,000 | | | | | \$150,000 | |
| Ambulance 5182 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5185 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5252 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5255 | \$113,000 | | \$113,000 | | | \$0 | |
| Paramedic Response Unit | \$45,000 | | \$45,000 | | | \$0 | |
| TOTAL: | \$1,972,000 | \$0 | \$899,900 | \$0 | \$0 | \$1,072,100 | |
| Equipment | | | | | | | |
| SCBA | \$100,000 | | | | | \$100,000 | |
| Forestry Pumps | \$7,344 | | | | | \$7,344 | |
| Hale Pumps | \$15,386 | | | | | \$15,386 | |
| Stationary Generators | \$25,750 | | | | | \$25,750 | |
| Portable Generators | \$7,725 | | | | | \$7,725 | |
| 4" Gate Valve | \$2,884 | | | | | \$2,884 | |
| Lanterns | \$1,463 | | | | | \$1,463 | |
| Suction Strainer | \$1,185 | | | | | \$1,185 | |
| Rescue Saws | \$5,520 | | | | | \$5,520 | |
| Heavy Hydraulics | \$30,900 | | | | | \$30,900 | |
| Hand Tools | \$10,300 | | | | | \$10,300 | |
| 45 mm Hose | \$16,711 | | | | | \$16,711 | |
| 100 mm Hose | \$17,634 | | | | | \$17,634 | |
| Nozzles | \$16,773 | | | | | \$16,773 | |
| Leather Boots | \$25,750 | | | | | \$25,750 | |
| Immersion Suits | \$6,396 | | | | | \$6,396 | |
| Ground ladders | \$8,280 | | | | | \$8,280 | |
| 4 new Defibrillators | \$117,000 | | \$117,000 | | | \$0 | |
| Defibrillator Equipment | \$21,150 | | \$21,150 | | | \$0 | |
| Proflex Stretcher @ 7 | \$32,650 | | \$32,650 | | | \$0 | |
| TOTAL: | \$470,801 | \$0 | \$170,800 | \$0 | \$0 | \$300,001 | |

Represents Contribution to Equipment Reserve Fund

**EMERGENCY SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2005 Emergency Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|----------------------------|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| <u>Project List</u> | | | | | | | |
| Bunker Gear - career staff | \$54,813 | \$54,813 | | | | \$0 | |
| Training - AlerTech | \$55,141 | \$55,141 | | | | \$0 | |
| Thermal Imaging Camera | \$29,131 | \$29,131 | | | | \$0 | |
| Portable Radios | \$16,646 | \$16,646 | | | | \$0 | |
| Pagers | \$22,473 | \$22,473 | | | | \$0 | |
| Opticoms | \$10,924 | \$10,924 | | | | \$0 | |
| Driver Simulator | \$150,000 | | \$150,000 | | | \$0 | |
| Alternate EOC | \$60,000 | | \$60,000 | | | \$0 | |
| TOTAL: | \$399,128 | \$189,128 | \$210,000 | | | \$0 | |
| 2005 GRAND TOTAL: | \$2,841,929 | \$189,128 | \$1,280,700 | \$0 | \$0 | \$1,372,101 | |

HEALTH AND SOCIAL SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS

2005 Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | Unfinanced Project Costs | NOTES |
|-----------------------|------------------|------------------|---------------------------|---------------------|--------------------------|-------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | | |
| Pioneer Manor | | | | | | |
| Capital Redevelopment | \$693,740 | \$693,740 | | | \$0 | |
| TOTAL: | \$693,740 | \$693,740 | \$0 | \$0 | \$0 | |

Greater Sudbury Police Service
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Police Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|-------------------------------------|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Vehicles | | | | | | | |
| 11 Marked Patrol Vehicles | \$335,000 | | \$335,000 | | | | |
| 2 Snow Machines & Trailer | \$22,000 | | \$22,000 | | | | |
| 1 Van | \$27,000 | | \$27,000 | | | | |
| 1 Boat | \$1,000 | | \$1,000 | | | | |
| TOTAL: | \$385,000 | \$0 | \$385,000 | \$0 | \$0 | \$0 | |
| Mobile Data | \$685,000 | \$423,260 | | | | \$261,740 | |
| Specialty Unit/Enforcement Supplies | \$20,000 | \$20,000 | | | | | |
| Automation | \$20,000 | \$20,000 | | | | | |
| Leasehold Improvements | \$5,000 | \$5,000 | | | | | |
| Security/Camera System | \$20,000 | \$20,000 | | | | | |
| Communications | \$750,000 | | | | | \$750,000 | |
| Communications Reserve | | | | | | | |
| TOTAL: | \$1,500,000 | \$488,260 | \$0 | \$0 | \$0 | \$1,011,740 | |
| 2005 GRAND TOTAL: | \$1,885,000 | \$488,260 | \$385,000 | \$0 | \$0 | \$1,011,740 | |

¹ Police Equipment Reserve

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Building & Facilities Capital Projects**

FUNDING SOURCES

| Location | Project Description | Project Costs | Reserves or | | | | Unfinanced Project Costs |
|---|--|---------------|------------------|-------|---------------------|------------------|--------------------------|
| | | | Capital Envelope | Funds | Grants or Subsidies | Other Recoveries | |
| Tom Davies Community Centre & Arena | expansion - 2 additional dressing rooms | \$ 250,000 | | | | | |
| Carmicheal Arena | metal roof retrofit - insulation | \$ 160,000 | | | | | |
| Centennial Arena | flooring, ceiling tiles, ceramic tiles | \$ 15,000 | | | | | |
| Centennial Arena | washroom improvements | \$ 25,000 | | | | | |
| Raymond Plourde Arena | replace Overhead Door - Zamboni | \$ 5,000 | | | | | |
| Raymond Plourde Arena | lighting - lobby | \$ 5,000 | | | | | |
| Raymond Plourde Arena | dehumidifiers (2) | \$ 30,000 | | | | | |
| Raymond Plourde Arena | heating system - bleachers | \$ 10,000 | | | | | |
| Raymond Plourde Arena | shower / floor / door in Ref room | \$ 10,000 | | | | | |
| Raymond Plourde Arena | replace chiller | \$ 30,000 | | | | | |
| Cambrian Arena | replace header trench | \$ 30,000 | | | | | |
| Carmicheal Arena | rubber flooring | \$ 20,000 | | | | | |
| McClelland Arena | foundation repairs | \$ 95,000 | | | | | |
| Sudbury Community Centre / Arena | plant refrigeration / control panels | \$ 80,000 | | | | | |
| Sudbury Community Centre / Arena | *main floor (4) washrooms - renovations | \$ 100,000 | | | | | |
| Sudbury Community Centre / Arena | upstairs hall, heating / cooling system | \$ 25,000 | | | | | |
| Chelmsford Arena | upstairs hall, improve lighting | \$ 5,000 | | | | | |
| Chelmsford Arena | dehumidifier system | \$ 15,000 | | | | | |
| Chelmsford Arena | flooring & ceiling tiles, entrance / lobby | \$ 20,000 | | | | | |
| Chelmsford Arena | washroom improvements, stalls / sinks | \$ 15,000 | | | | | |
| Chelmsford Community Centre / Arena | Overhead Door - Zamboni | \$ 5,000 | | | | | |
| Dr. Leclair Community Centre / Arena | Canteen Upgrades | \$ 10,000 | | | | | |
| Dr. Leclair Community Centre / Arena | Flooring, rubber in dressing rooms | \$ 25,000 | | | | | |
| Dr. Leclair Community Centre / Arena | *Zamboni room doors | \$ 10,000 | | | | | |
| I.J. Coady Memorial Arena | exit doors / hardware | \$ 7,500 | | | | | |
| I.J. Coady Memorial Arena | parking lot improvements, grading | \$ 5,000 | | | | | |
| I.J. Coady Memorial Arena | dehumidifier - ice surface | \$ 15,000 | | | | | |
| Coniston Arena / Community Centre | replace chiller | \$ 35,000 | | | | | |
| Capreol Community Centre & Arena | replace compressor | \$ 30,000 | | | | | |
| Capreol Community Centre & Arena | burgular alarm system | \$ 7,500 | | | | | |
| Capreol Community Centre & Arena | Roof | \$ 80,000 | | | | | |
| Capreol Community Centre & Arena | entrance repairs - Youth Centre | \$ 10,000 | | | | | |
| Walden Citizen Service Centre / Library | structural repairs / building shell | \$ 75,000 | | | | | |
| Valley East Library Building | window & door replacement / repair | \$ 20,000 | | | | | |
| Bennet W. Moxam Community Centre | interior / exterior lighting | \$ 6,000 | | | | | |
| Bennet W. Moxam Community Centre | exit doors & entrance repairs | \$ 10,000 | | | | | |
| Kinsmen Sports Complex Building | heating / ventilation | \$ 15,000 | | | | | |
| Howard Armstrong Recreation Centre | building shell repairs - Phase 2 | \$ 500,000 | | | | | |
| Howard Armstrong Recreation Centre | sauna heating system (2) / repairs | \$ 25,000 | | | | | |

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Building & Facilities Capital Projects**

FUNDING SOURCES

| Location | Project Description | Project Costs | Capital Envelope | Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---|--|---------------|------------------|---------------|---------------------|------------------|--------------------------|
| Onaping Community Centre / Pool | Heating system boiler repairs | \$ 10,000 | | | | | |
| Onaping Community Centre / Pool | ventilation system - pool / dressing rooms | \$ 15,000 | | | | | |
| Economic Development / Other - Various | Mechanical-various locations | \$ 25,000 | | | | | |
| Centre Lionel E. Lalonde Centre | door replacement / repairs | \$ 15,000 | | | | | |
| Centre Lionel E. Lalonde Centre | flooring / conference room | \$ 20,000 | | | | | |
| Centre Lionel E. Lalonde Centre | phase 2, re-roofing | \$ 350,000 | | | | | |
| Coniston Medical Centre | re-roofing - shingles / ventilation | \$ 20,000 | | | | | |
| Millennium Resource Centre | Boiler System | \$ 40,000 | | | | | |
| Val Therese Main Fire Hall | Exhaust Ventilation System | \$ 45,000 | | | | | |
| Val Caron Fire Hall | interior improvements / ceiling | \$ 5,000 | | | | | |
| Leon Ave. Station | suspended heaters | \$ 7,000 | | | | | |
| Long Lake Road Station | re-roofing | \$ 45,000 | | | | | |
| Second Ave. Station | floor grates | \$ 8,000 | | | | | |
| Second Ave. Station | replace shingles | \$ 20,000 | | | | | |
| Azilda Fire Hall | siding, soffit, fascia, remove tower | \$ 35,000 | | | | | |
| Valley East Health Clinic - Town Hall | handicap access | \$ 15,000 | | | | | |
| Onaping Medical Centre | Hot water tank / access door | \$ 5,000 | | | | | |
| Camp Wassakwa Log Cabin | exterior refinishing | \$ 7,500 | | | | | |
| Simon Lake Park | doors / hardware | \$ 5,000 | | | | | |
| Various Studies / Reports | Ontario Disabilities Act - barrier free | \$ 50,000 | | | | | |
| Blezard Playground Fieldhouse | shingles / soffit / fascia | \$ 15,000 | | | | | |
| Centennial Field Canteen | ventilation system | \$ 5,000 | | | | | |
| Gatchell Pool | hot water system / holding tank - pool | \$ 50,000 | | | | | |
| Nickel District Pool | replace pool filter system / pump / valves | \$ 25,000 | | | | | |
| Nickel District Pool | pool heating system - heat exchanger | \$ 15,000 | | | | | |
| Public Works Facilities Various Locations | Mechanical-various locations | \$ 50,000 | | | | | |
| Frobisher Storage Building | Storage building - Phase 2 | \$ 300,000 | | | | | |
| Levack Warehouse 2 | siding | \$ 10,000 | | | | | |
| Various Locations | TSSA / oil tank / ice melting pits | \$ 25,000 | | | | | |
| Sudbury Transit Garage | doors / hardware | \$ 20,000 | | | | | |
| Sudbury Transit Garage | Heat Exchangers - roof top | \$ 15,000 | | | | | |
| Sudbury Transit Garage | overhead door operators | \$ 15,000 | | | | | |
| Asbestos Audits | Asbestos Audits - various locations | \$ 50,000 | | | | | |
| Contingency | unexpected failures / breakdowns | \$ 250,000 | | | | | |
| Various Studies | specialized reports / studies | \$ 50,000 | | | | | |

TOTAL 2005 \$3,473,500 \$1,940,850 \$1,532,650

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Roads & Drainage Capital Projects**

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---|--|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| | | | | | | | |
| <u>Structures</u> | | | | | | | |
| MR 63 College Street Phase II | Underpass Improvements & Road Work | \$ 2,000,000 | \$ 2,000,000 | | | | |
| Boland Bay | Structure Upgrading | \$ 300,000 | \$ 300,000 | | | | |
| Road Culvert | Replacement | \$ 200,000 | \$ 200,000 | | | | |
| Engineering Consultants | Structural Investigation | \$ 200,000 | \$ 200,000 | | | | |
| <u>Storm Drainage Improvements</u> | | | | | | | |
| Access/Field/Regent | Storm Sewer Extension & Road Culvert Replacement | \$ 350,000 | \$ 350,000 | | | | |
| Kaireen Street | Replace Deteriorated Storm Drainage Improvement | \$ 60,000 | \$ 60,000 | | | | |
| Horobin Street | Channel Improvement Tributary 8A | \$ 100,000 | \$ 100,000 | | | | |
| Dominion Drive | Storm Sewer Outlet | \$ 50,000 | \$ 50,000 | | | | |
| Linda Street | Storm Sewer Outlet | \$ 150,000 | \$ 150,000 | | | | |
| Spot Improvements/Study | Various Locations | \$ 190,000 | \$ 190,000 | | | | |
| <u>Sidewalks & Walkways</u> | | | | | | | |
| First | Elm Crescent to 150m south | \$ 10,000 | \$ 10,000 | | | | |
| Gratton | Errington to Cote | \$ 25,000 | \$ 25,000 | | | | |
| Charlebois | Junction to Joliette | \$ 45,000 | \$ 45,000 | | | | |
| Copper | Franklin to MacMillan | \$ 10,000 | \$ 10,000 | | | | |
| Field | Timothy to Melvyn Phase II | \$ 110,000 | \$ 110,000 | | | | |
| Frappier | Elizabeth Centre Entrance to Flake | \$ 55,000 | \$ 55,000 | | | | |
| Church | Birch to Spruce | \$ 80,000 | \$ 80,000 | | | | |
| Cote | East of Laura | \$ 50,000 | \$ 50,000 | | | | |
| Grenadier | Josephine to Diane | \$ 50,000 | \$ 50,000 | | | | |
| Dennie | at Ferguson | \$ 10,000 | \$ 10,000 | | | | |
| Victoria | Gilman to Albinson Phase I | \$ 100,000 | \$ 100,000 | | | | |
| Pine | Second to Edward | \$ 35,000 | \$ 35,000 | | | | |
| Onaping Falls | Various | \$ 20,000 | \$ 20,000 | | | | |
| Downtown | Lockstone Repair | \$ 20,000 | \$ 20,000 | | | | |
| Paraplegic Ramps | Various | \$ 30,000 | \$ 30,000 | | | | |

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Roads & Drainage Capital Projects**

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | | Unfinanced Project Costs |
|--|--|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| | | | | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | |
| <u>New Street Lights</u> | | | | | | | |
| Burma Road at Refuse Drop-off | | \$ 1,300 | \$ 1,300 | | | | |
| Bruce Street, Off Hwy. 69S | | \$ 1,300 | \$ 1,300 | | | | |
| Gordon Lake Road, House #74 | | \$ 1,300 | \$ 1,300 | | | | |
| Taipales Road, House #1347 | | \$ 1,000 | \$ 1,000 | | | | |
| Winterhaven, House #2854 | | \$ 800 | \$ 800 | | | | |
| Vermillion Lake Road, House #158, Move Existing Light | | \$ 1,300 | \$ 1,300 | | | | |
| Adam Street, House #15 | | \$ 1,000 | \$ 1,000 | | | | |
| York Drive, Off Vermillion Lake Road | | \$ 1,300 | \$ 1,300 | | | | |
| Lane, Rear of 27 Morrison | | \$ 4,200 | \$ 4,200 | | | | |
| Leduc Street (VE), House #3144 | | \$ 1,300 | \$ 1,300 | | | | |
| St. Catherines Lane, East of Broadway | | \$ 2,500 | \$ 2,500 | | | | |
| Lane, North of Jean, Burton to Bessie | | \$ 3,000 | \$ 3,000 | | | | |
| Township of Dill, Cleland and Dryden | | \$ 3,000 | \$ 3,000 | | | | |
| <u>Roads</u> | | | | | | | |
| Hwy. 69 N | Valleyview Drive, Main Street 5th Lane | \$ 2,000,000 | \$ 2,000,000 | | | | |
| MR 86, Falconbridge | CNR Tracks to CN Overpass | \$ 1,000,000 | \$ 1,000,000 | | | | |
| Garson/Coniston | Spot | \$ 100,000 | \$ 100,000 | | | | |
| Penage Lake Road | Spot | \$ 100,000 | \$ 100,000 | | | | |
| MR 55 | Fielding, Northerly .7 km, Spot | \$ 150,000 | \$ 150,000 | | | | |
| Hillcrest | Dennie - Lincoln | \$ 50,000 | \$ 50,000 | | | | |
| Riverside Drive | Houle Street to King Street | \$ 60,000 | \$ 60,000 | | | | |
| First Avenue North | North Leg of Elm Crescent, South 150 meters | \$ 40,000 | \$ 40,000 | | | | |
| Gratton Street | Errington Avenue to Cote | \$ 50,000 | \$ 50,000 | | | | |
| Junction Avenue | Notre Dame Avenue to Charlebois | \$ 60,000 | \$ 60,000 | | | | |
| Charlebois Street | Junction Avenue to Joliete Avenue | \$ 50,000 | \$ 50,000 | | | | |
| Bayview Court | Willow Street Northerly | \$ 10,000 | \$ 10,000 | | | | |
| Copper Street | Franklin Drive to MacMillan Street | \$ 50,000 | \$ 50,000 | | | | |
| CKSO Road | Phase II | \$ 100,000 | \$ 100,000 | | | | |
| Crescent Park Road | MacDonald Cartier to Gordon Drive | \$ 40,000 | \$ 40,000 | | | | |
| Field Street | Timothy Street to Melvin Street | \$ 100,000 | \$ 100,000 | | | | |

PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Roads & Drainage Capital Projects

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|--|-----------------------------|---------------------|---------------------|---------------------------|---------------------|------------------|--------------------------|
| Puska Street | St. Agnes to Laurier Street | \$ 40,000 | \$ 40,000 | | | | |
| <u>Other</u> | | | | | | | |
| Crack sealing | | \$ 100,000 | \$ 100,000 | | | | |
| Traffic system upgrades | | \$ 170,000 | \$ 170,000 | | | | |
| Street lights upgrades | | \$ 175,000 | \$ 175,000 | | | | |
| Upper Val Caron drainage study | | \$ 400,000 | \$ 400,000 | | | | |
| Contingencies and s&w works | | \$ 190,950 | \$ 190,950 | | | | |
| TOTAL ROADS AND DRAINAGE - 2005 | | \$ 9,309,250 | \$ 9,309,250 | | | | |

PUBLIC WORKS
2004 - 2006 CAPITAL BUDGET PROJECTS

2005 CAPITAL WATER PROJECTS

FUNDING SOURCES

| PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVE FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|---|--------------------|--------------------|----------------------------|------------------|------------------|------------------|
| Gary - Lasalle to Monfort (#10 by number of breaks) | \$450,000 | | | | | |
| Clemow - Mary to Irving (#4 by number of breaks) | 350,000 | | | | | |
| Robinson - Southview to Ascott (#17 by number of breaks) | 425,000 | | | | | |
| Tennis Club Lane - Copper Cliff | 120,000 | | | | | |
| Winchester Ave - Kingsmount to Wembly | 60,000 | | | | | |
| Operating Manuals | 200,000 | | | | | |
| College Syreet Underpass (with road program) | 200,000 | | | | | |
| Water Upgrade with road program | 200,000 | | | | | |
| Dennie - Hanna to Selwood (Fire flow and freezing services) | 500,000 | | | | | |
| Falconbridge Watermain replacement-N of Lasalle (with road program) | 270,000 | | | | | |
| MR24 Lively - Niemi Rd to 3rd - 12" | 500,000 | | | | | |
| Cranbrook Cres (#1 by breaks) | 425,000 | | | | | |
| Levack water supply | 3,000,000 | | | | | |
| Wanapitae WTP capacity upgrades | 1,000,000 | | | | | |
| Valeey well & pumphouse | 700,000 | | | | | |
| Ramsey lake watershed protection | 150,000 | | | | | |
| Water conservation initiatives | 100,000 | | | | | |
| Energy management | 50,000 | | | | | |
| Scada upgrades | 100,000 | | | | | |
| Operating manuals & as-builts | 100,000 | | | | | |
| Contingencies | 210,000 | | | | | |
| TOTAL WATER, 2005 | \$9,110,000 | \$7,448,186 | \$1,661,814 | \$0 | \$0 | \$0 |

PUBLIC WORKS
 2004 - 2006 CAPITAL BUDGET PROJECTS
 2005 CAPITAL WASTEWATER PROJECTS

FUNDING SOURCES

| PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVE FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|--|--------------------|--------------------|----------------------------|------------------|------------------|------------------|
| South End Rock Tunnel | \$1,600,000 | | | | | |
| Bancroft Drive - Levesque to Moonlight | 200,000 | | | | | |
| Operating Manuals | 200,000 | | | | | |
| Sewer Upgrade with road program | 600,000 | | | | | |
| Lively WWTP expansion | 1,200,000 | | | | | |
| Sudbury WWTP replace 3'rd clarifier | 500,000 | | | | | |
| Sludge/energy plant | 2,000,000 | | | | | |
| Scada upgrades | 100,000 | | | | | |
| Operating manuals and as-builts | 100,000 | | | | | |
| Contingencies | 270,000 | | | | | |
| TOTAL WASTEWATER, 2005 | \$6,770,000 | \$7,186,730 | -\$416,730 | \$0 | \$0 | \$0 |

PUBLIC WORKS
 2004 - 2006 CAPITAL BUDGET PROJECTS
 2005 CAPITAL SOLID WASTE PROJECTS

FUNDING SOURCES

| PROJECT | PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVES FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|------------------------------|---------------------------|------------------|--------------------|-----------------------------|------------------|------------------|--------------------|
| SUDBURY LANDFILL SITE | VISUAL AND NOISE BARRIERS | \$230,000 | | | | | |
| WATER MODELLING | PHASE I STUDY | 300,000 | | | | | |
| AZILDA LANDFILL SITE | STORM WATER POND | 100,000 | | | | | |
| LITTER | NEW CONTAINERS | 10,000 | | | | | |
| MONITORING AND CONTINGENCIES | ALL SITES | 170,000 | | | | | |
| TOTAL 2005 | | \$810,000 | \$1,020,000 | | | | (\$210,000) |

PUBLIC WORKS DEPARTMENT

EQUIPMENT

PROPOSED 2005 AND 2006 EQUIPMENT REPLACEMENT PROGRAM

FUNDING SOURCES

| VEHICLE TYPE | NO. OF UNITS | UNIT COST | Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------------------|--------------|------------|------------------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| Snow Plows & Spreaders | 25 | \$ 200,000 | \$ 5,000,000 | | | | | |
| Sidewalk Plows & Spreaders | 6 | \$ 110,000 | \$ 660,000 | | | | | |
| Light Trucks | 36 | \$ 30,000 | \$ 1,080,000 | | | | | |
| 1 Ton Trucks | 19 | \$ 38,000 | \$ 722,000 | | | | | |
| Dump Trucks | 8 | \$ 75,000 | \$ 600,000 | | | | | |
| Cars and Mini-Vans | 3 | \$ 22,000 | \$ 66,000 | | | | | |
| Earth Moving Equipment | 25 | \$ 135,000 | \$ 3,375,000 | | | | | |
| Ice Resurfacers | 5 | \$ 80,000 | \$ 400,000 | | | | | |
| Steamers | 6 | \$ 8,000 | \$ 48,000 | | | | | |
| Trailers | 21 | \$ 3,000 | \$ 63,000 | | | | | |
| Asphalt Equipment | 1 | \$ 60,000 | \$ 60,000 | | | | | |
| Grass Mowers | 40 | \$ 25,000 | \$ 1,000,000 | | | | | |
| Pumps, Generators, Tampers... | 60 | \$ 4,000 | \$ 240,000 | | | | | |
| Street Sweepers, Sewer Cleaners | 4 | \$ 250,000 | \$ 1,000,000 | | | | | |
| TOTAL 2005 to 2006 | | | \$14,314,000.00 | | \$6,000,000.00 | | | \$8,314,000.00 |
| 2005 estimate 50% | | | \$ 7,157,000 | | \$ 3,000,000 | | | \$ 4,157,000 |
| 2006 estimate 50% | | | \$ 7,157,000 | | \$ 3,000,000 | | | \$ 4,157,000 |

2005 Closed Recreation Facilities Capital Projects

FUNDING SOURCES

| <u>Project Description</u> | <u>Project Costs</u> | <u>Capital Envelope</u> | <u>Reserves or Reserve Funds</u> | <u>Grants or Subsidies</u> | <u>Other Recoveries</u> | <u>Unfinanced Project Costs</u> |
|---|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|
| <u>Adanac Ski Hill</u> Upgrade Snow Making Equipment | \$100,000 | | | | | \$100,000 |
| <u>Falconbridge Arena</u> Replace Condensor | \$25,000 | | | | | \$25,000 |
| <u>Barrydowne Arena</u> Roof Repairs/Coating | \$15,000 | | | | | \$15,000 |
| TOTAL: | \$140,000 | \$0 | \$0 | \$0 | \$0 | \$140,000 |

CITY OF GREATER SUBURBY
2004 - 2006 CAPITAL BUDGET PROJECTS

2006 CAPITAL PROJECTS

FUNDING SOURCES

| CAPITAL ENVELOPE | Unfunded Carried forward from Previous Year | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Reallocated Capital and Other Recoveries | Total Funded | Cumulative Unfunded Project Costs |
|--------------------------------------|---|---------------------|---------------------|---------------------------|---------------------|--|---------------------|-----------------------------------|
| Citizens and Leisure | | | | | | | | |
| Library | \$125,000 | \$325,000 | \$200,000 | | | | \$200,000 | \$250,000 |
| Community Improvement Plan | 0 | 200,000 | 200,000 | | | | 200,000 | 0 |
| Neighbourhood Participation Projects | 0 | 150,000 | 150,000 | | | | 150,000 | 0 |
| General | 11,075,839 | 29,200,000 | 494,581 | | | 50,000 | 544,581 | 39,731,258 |
| Cemetery | 0 | 1,056,000 | | 56,000 | | 1,000,000 | 1,056,000 | 0 |
| Transit | 0 | 1,780,000 | 206,000 | 180,000 | | | 386,000 | 1,394,000 |
| Parking | 0 | 0 | | | | | 0 | 0 |
| Subtotal | 11,200,839 | 32,711,000 | 1,250,581 | 236,000 | 0 | 1,050,000 | 2,536,581 | 41,375,258 |
| Corporate Services | | | | | | | | |
| Corporate Infrastructure | 0 | 311,340 | 311,340 | | | | 311,340 | 0 |
| Information Technology | 1,000,000 | 602,000 | 102,000 | | | | 102,000 | 1,500,000 |
| Community Support Projects | 0 | 1,520,000 | 1,520,000 | | | | 1,520,000 | 0 |
| Subtotal | 1,000,000 | 2,433,340 | 1,933,340 | 0 | 0 | 0 | 1,933,340 | 1,500,000 |
| Economic Development | | | | | | | | |
| | 0 | 230,000 | 230,000 | | | | 230,000 | 0 |
| Emergency Services | | | | | | | | |
| Fire and EMS | 5,812,101 | 6,840,778 | 192,910 | 1,395,608 | | | 1,588,518 | 11,084,361 |
| Health and Social Services | | | | | | | | |
| | 0 | 793,740 | 693,740 | | | | 693,740 | 100,000 |
| Police Services | | | | | | | | |
| | 2,383,480 | 2,720,000 | 488,260 | 870,000 | | | 1,358,260 | 3,745,220 |
| Public Works | | | | | | | | |
| Buildings | 3,208,150 | 3,024,500 | 1,940,850 | | | | 1,940,850 | 4,291,800 |
| Roads & Drainage | 0 | 9,309,250 | 9,309,250 | | | | 9,309,250 | 0 |
| Municipal Road 35 | 0 | 3,050,000 | 3,050,000 | | | | 3,050,000 | 0 |
| Water | 0 | 6,930,000 | 7,811,192 | (881,192) | | | 6,930,000 | 0 |
| Wastewater | 0 | 7,270,000 | 7,584,722 | (314,722) | | | 7,270,000 | 0 |
| Solid Waste | 0 | 1,780,000 | 1,020,000 | 760,000 | | | 1,780,000 | 0 |
| Fleet and Equipment | 4,157,000 | 7,157,000 | | 3,000,000 | | | 3,000,000 | 8,314,000 |
| Subtotal | 7,365,150 | 38,520,750 | 30,716,014 | 2,564,086 | 0 | 0 | 33,280,100 | 12,605,800 |
| 2006 TOTAL: | \$27,761,570 | \$84,249,608 | \$35,504,845 | \$5,065,694 | \$0 | \$1,050,000 | \$41,620,539 | \$70,390,639 |

2006 Citizen and Leisure Services Capital Projects - Libraries and Leisure

| Project Description | FUNDING SOURCES | | | | Unfinanced Project Costs |
|---|-----------------|------------------|---------------------------|---------------------|--------------------------|
| | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | |
| <u>Library Projects</u> | | | | | |
| South Branch Expansion Phase III | \$325,000 | \$200,000 | | | \$125,000 |
| Total project cost \$975,000 over 3 years (2004-2006) | | | | | |
| <u>Leisure Projects</u> | | | | | |
| Community Improvement Plans | \$200,000 | \$200,000 | | | |
| Neighbourhood Participation Projects | \$150,000 | \$150,000 | | | |
| Multi Pad/Sports Complex •includes 2 ice pads, sports fields, multi use rooms, fitness centre, swimming pool | \$25,000,000 | | | | \$25,000,000 |
| Rotary Park Development Partnership with Rotary Clubs of Sudbury 50% each partner | \$100,000 | \$50,000 | | \$50,000 | |
| Land Acquisition/Trail Development •purchase lands necessary for community trail development | \$100,000 | \$50,000 | | | \$50,000 |
| Recreation/Community Centre Upgrades | \$1,600,000 | \$150,000 | | | \$1,450,000 |

2006 Citizen and Leisure Services Capital Projects - Libraries and Leisure

FUNDING SOURCES

| Project Description | FUNDING SOURCES | | | | | Unfinanced Project Costs | NOTES |
|---|---------------------|--------------------|---------------------------|---------------------|------------------|--------------------------|-------|
| | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Playground Upgrades •purchase of new equipment •general landscaping •upgrades/outdoor rink/buildings | \$400,000 | \$144,581 | | | | \$255,419 | |
| Onaping Falls Pool •indoor swimming pool (re-piping entire pool system) | \$500,000 | | | | | \$500,000 | |
| Sports Fields/Facilities Enhancements | \$1,500,000 | \$100,000 | | | | \$1,400,000 | |
| SUBTOTAL GENERAL | \$29,200,000 | \$494,581 | \$0 | \$0 | \$50,000 | \$28,655,419 | |
| 2006 GRAND TOTAL: | \$29,875,000 | \$1,044,581 | \$0 | \$0 | \$50,000 | \$28,780,419 | |
| 3 YEAR TOTAL | \$43,415,000 | \$3,133,742 | \$125,000 | \$25,000 | \$150,000 | \$39,981,258 | |

2006 Cemetery Services Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|------------------------------------|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|
| Civic Memorial Mausoleum Phase III | \$1,000,000 | | | | \$1,000,000 | \$0 |
| Eyre/Anglican Retaining Wall | \$33,000 | | \$33,000 | | | \$0 |
| Lasalle Cemetery Fencing | \$8,000 | | \$8,000 | | | \$0 |
| Civic Memorial Fencing | \$15,000 | | \$15,000 | | | \$0 |
| 2006 TOTAL: | \$1,056,000 | \$0 | \$56,000 | \$0 | \$1,000,000 | \$0 |
| 3 YEAR TOTAL | \$1,392,000 | \$0 | \$392,000 | \$0 | \$1,000,000 | \$0 |

2006 Transit Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs |
|---------------------|--------------------|------------------|------------------|---------------------|------------------|--------------------------|
| | | Capital Envelope | Reserve Funds | Grants or Subsidies | Other Recoveries | |
| 3 Bus Rebuilds | \$180,000 | | \$180,000 | | | \$0 |
| 4 Replacement Buses | \$1,600,000 | \$206,000 | | | | \$1,394,000 |
| 2006 TOTAL: | \$1,780,000 | \$206,000 | \$180,000 | \$0 | \$0 | \$1,394,000 |
| 3 YEAR TOTAL | \$2,140,000 | \$206,000 | \$540,000 | \$0 | \$0 | \$1,394,000 |

2006 Parking Section Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| Implementation of Downtown Parking Strategic Plan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2006 TOTAL: | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 3 YEAR TOTAL | \$390,000 | \$0 | \$390,000 | \$0 | \$0 | \$0 |

NOTES

During 2004 a Downtown Parking Strategic Plan was initiated. Recommendations and timelines for implementation will be incorporated into 2006 capital budget plans.

**CORPORATE SERVICES
2004 - 2006 CAPITAL BUDGET PROJECTS
2005 Corporate Services Capital Projects**

| Project Description | Project Costs | FUNDING SOURCES | | | Unfinanced Project Costs | NOTES |
|---|--------------------|--------------------|---------------------------|---------------------|--------------------------|------------------|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | | |
| Corporate Infrastructure | | | | | | |
| Voice Communications | | | | | | |
| Docutech | | | | | | |
| Records Maintenance | | | | | | |
| POA Court Facilities | | | | | | |
| Contingencies | \$311,340 | \$311,340 | | | | \$0 |
| Information Technology | | | | | | |
| Replace Central Network Switch | \$102,000 | \$102,000 | | | | \$0 |
| Geographic Information System | \$200,000 | | | | | \$200,000 |
| Ortho-imagery and Mapping | \$300,000 | | | | | \$300,000 |
| Subtotal | \$602,000 | \$102,000 | \$0 | \$0 | \$0 | \$500,000 |
| Community Support Projects | | | | | | |
| Sudbury Regional Hospital and Northeastern Ontario Cancer | \$1,000,000 | \$1,000,000 | | | | \$0 |
| Other Support | \$295,000 | \$295,000 | | | | \$0 |
| Subtotal | \$1,295,000 | \$1,295,000 | \$0 | \$0 | \$0 | \$0 |
| 2005 TOTAL: | \$2,208,340 | \$1,708,340 | \$0 | \$0 | \$0 | \$500,000 |

**ECONOMIC DEVELOPMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 GSDC Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|--|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|--------------|
| <u>Contingent Commitments</u> | | | | | | | |
| Subury Neutrino Observatory Outreach and P.R. Campaign Year 5 of 5 | \$25,000 | | \$25,000 | | | \$0 | |
| Deep Mining Research Consortium, Year 4 of 5 | \$40,000 | | \$40,000 | | | \$0 | |
| Three Year Tourism Development Plan, Year 3 of 3 | \$165,000 | | \$165,000 | | | \$0 | |
| 2006 TOTAL: | \$230,000 | | \$230,000 | \$0 | \$0 | \$0 | |

**EMERGENCY SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS
2006 Emergency Services Capital Projects**

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|-------------------------|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|---|
| | | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Vehicles | | | | | | | |
| Pumper 11 | \$375,000 | | \$410,958 | | | -\$35,958 | Represents Contribution to Equipment Reserve Fund |
| Pumper 19 | \$375,000 | | | | | \$375,000 | |
| Pumper 25 | \$375,000 | | | | | \$375,000 | |
| Tanker 9 | \$185,000 | | | | | \$185,000 | |
| Ambulance 5184 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5223 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5225 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5226 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5228 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5251 | \$113,000 | | \$113,000 | | | \$0 | |
| Ambulance 5253 | \$113,000 | | \$113,000 | | | \$0 | |
| Vehicle 5008 | \$35,000 | | \$35,000 | | | \$0 | |
| TOTAL: | \$2,136,000 | \$0 | \$1,236,958 | \$0 | \$0 | \$899,042 | |
| Equipment | | | | | | | |
| SCBA | \$100,000 | | | | | \$100,000 | |
| Forestry Pumps | \$7,558 | | | | | \$7,558 | |
| Stationary Generators | \$26,500 | | | | | \$26,500 | |
| Portable Generators | \$7,957 | | | | | \$7,957 | |
| 4" Gate Valve | \$2,971 | | | | | \$2,971 | |
| Lanterns | \$1,504 | | | | | \$1,504 | |
| Suction Strainer | \$1,219 | | | | | \$1,219 | |
| Heavy Hydraulics | \$31,827 | | | | | \$31,827 | |
| Hand Tools | \$10,600 | | | | | \$10,600 | |
| 45 mm Hose | \$16,405 | | | | | \$16,405 | |
| 100 mm Hose | \$18,147 | | | | | \$18,147 | |
| Nozzles | \$17,261 | | | | | \$17,261 | |
| Leather Boots | \$26,500 | | | | | \$26,500 | |
| Immersion Suits | \$6,583 | | | | | \$6,583 | |
| Foam Eductors | \$8,186 | | | | | \$8,186 | |
| 4 new Defibrillators | \$117,000 | | \$117,000 | | | \$0 | |
| Defibrillator Equipment | \$21,150 | | \$21,150 | | | \$0 | |
| Proflex Stretcher @ 5 | \$20,500 | | \$20,500 | | | \$0 | |
| TOTAL: | \$441,868 | \$0 | \$158,650 | \$0 | \$0 | \$283,218 | |

**EMERGENCY SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 Emergency Services Capital Projects

| Project Description | Project Costs | FUNDING SOURCES | | | | Unfinanced Project Costs | NOTES |
|-----------------------------|--------------------|------------------|--------------------|---------------------|------------------|--------------------------|-------|
| | | Capital Envelope | Reserve Funds | Grants or Subsidies | Other Recoveries | | |
| Project List | | | | | | | |
| Bunker Gear - career staff | \$55,909 | \$55,909 | | | | \$0 | |
| Training - AlerTech | \$56,244 | \$56,244 | | | | \$0 | |
| Thermal Imaging Camera | \$29,714 | \$29,714 | | | | \$0 | |
| Portable Radios | \$16,979 | \$16,979 | | | | \$0 | |
| Pagers | \$22,922 | \$22,922 | | | | \$0 | |
| Opticoms | \$11,142 | \$11,142 | | | | \$0 | |
| EP Guidebook | \$70,000 | | | | | \$70,000 | |
| TOTAL: | \$262,910 | \$192,910 | | | | \$70,000 | |
| Facilities | | | | | | | |
| Joint EMS/Fire Headquarters | \$4,000,000 | | | | | \$4,000,000 | |
| TOTAL: | \$4,000,000 | | | | | \$4,000,000 | |
| 2006 GRAND TOTAL: | \$6,840,778 | \$192,910 | \$1,395,608 | \$0 | \$0 | \$5,252,260 | |

**HEALTH AND SOCIAL SERVICES DEPARTMENT
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 Capital Projects

| |
|------------------------|
| FUNDING SOURCES |
|------------------------|

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|---|------------------|------------------|---------------------------|---------------------|------------------|--------------------------|---|
| <u>Pioneer Manor</u> Capital Redevelopment | \$693,740 | \$693,740 | | | | \$0 | |
| <u>Children Services</u> Day Care Repairs | \$100,000 | | | | | \$100,000 | Matching funds for non-profit agencies to repair or replace aging child care facilities |
| TOTAL: | \$793,740 | \$693,740 | \$0 | \$0 | \$0 | \$100,000 | |

Greater Sudbury Police Service
2004 - 2006 CAPITAL BUDGET PROJECTS

2006 Police Services Capital Projects

FUNDING SOURCES

| Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs | NOTES |
|-------------------------------------|--------------------|------------------|---------------------------|---------------------|------------------|--------------------------|--|
| Vehicles | | | | | | | |
| 22 Marked Patrol Vehicles | \$640,000 | | \$640,000 ¹ | | | | ¹ Police Equipment Reserve |
| 8 Unmarked Vehicles Command Post | \$230,000 | | \$230,000 ¹ | | | | |
| | \$350,000 | | | | | \$350,000 | ² Mobile Command Post to be shared with Police, Fire, EMS |
| TOTAL: | \$1,220,000 | \$0 | \$870,000 | \$0 | \$0 | \$350,000 | |
| Mobile Data | \$685,000 | \$423,260 | | | | \$261,740 | |
| Specialty Unit/Enforcement Supplies | \$20,000 | \$20,000 | | | | | |
| Automation | \$20,000 | \$20,000 | | | | | |
| Leasehold Improvements | \$5,000 | \$5,000 | | | | | |
| Security/Camera System | \$20,000 | \$20,000 | | | | | |
| Communications | \$750,000 | | | | | \$750,000 | |
| Communications Reserve | | | | | | | |
| TOTAL: | \$1,500,000 | \$488,260 | \$0 | \$0 | \$0 | \$1,011,740 | |
| 2006 GRAND TOTAL: | \$2,720,000 | \$488,260 | \$870,000 | \$0 | \$0 | \$1,361,740 | |

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS
2006 Building & Facilities Capital Projects**

FUNDING SOURCES

| Location | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | |
|---|--|---------------|------------------|-----------------|---------------------|--------------------------|
| | | | | Reserve Funds | Grants or Subsidies | Other Recoveries |
| | | | | | | Unfinanced Project Costs |
| <u>Building Conservation</u> | | | | | | |
| Tom Davies Community Centre & Arena | dehumidifiers / ventilation (2) units | \$ 30,000 | | | | |
| Tom Davies Community Centre & Arena | compressors | \$ 40,000 | | | | |
| Centennial Arena | electrical accommodations / special events | \$ 7,500 | | | | |
| Centennial Arena | shelter for generator | \$ 20,000 | | | | |
| Raymonde Plourde Arena | hall-windows | \$ 50,000 | | | | |
| Raymonde Plourde Arena | canteen improvements | \$ 10,000 | | | | |
| Cambrian Arena | ventilation dress - rooms | \$ 5,000 | | | | |
| Cambrian Arena | dehumidifier replacement | \$ 15,000 | | | | |
| Cambrian Arena | metal roof retrofit | \$ 150,000 | | | | |
| Centre Lionel E. Lalonde Centre | windows / exterior shell preservation | \$ 60,000 | | | | |
| Countryside Arena | electrical accommodations / special events | \$ 5,000 | | | | |
| Countryside Arena | concession upgrades | \$ 10,000 | | | | |
| Countryside Arena | condenser | \$ 35,000 | | | | |
| McClelland Arena | concession upgrades | \$ 10,000 | | | | |
| McClelland Arena | external repairs to brick / parging | \$ 30,000 | | | | |
| Sudbury Community Centre / Arena | compressors Phase 2 | \$ 30,000 | | | | |
| Sudbury Community Centre / Arena | handicap access / elevator | \$ 90,000 | | | | |
| Sudbury Community Centre / Arena | upstairs hall - replace windows | \$ 80,000 | | | | |
| Chelmsford Arena | upstairs hall - replace windows | \$ 25,000 | | | | |
| Chelmsford Arena | canopy @ exterior doorway | \$ 8,000 | | | | |
| Chelmsford Arena | overhead door Zamboni room | \$ 5,000 | | | | |
| Chelmsford Arena | upstairs hall - washroom improvements | \$ 10,000 | | | | |
| Chelmsford Arena | Parking Lot upgrade south side | \$ 5,000 | | | | |
| Chelmsford Arena | upstairs hall - replace flooring | \$ 15,000 | | | | |
| Dr. Leclair Community Centre & Arena | Dr. Leclair hall - heating / air equipment | \$ 40,000 | | | | |
| Dr. Leclair Community Centre & Arena | shower floor / doors & frames | \$ 20,000 | | | | |
| I.J. Coady Memorial Arena | flooring, rubber in hallway | \$ 10,000 | | | | |
| I.J. Coady Memorial Arena | canteen upgrade | \$ 10,000 | | | | |
| Coniston Arena / Community Centre | parking lot improvements | \$ 25,000 | | | | |
| Garson Arena / Community Centre | replace chiller | \$ 35,000 | | | | |
| Garson Arena / Community Centre | replace lobby glass facing rink | \$ 8,000 | | | | |
| Capreol Community Centre & Arena | metal roof retrofit (rink #1) | \$ 100,000 | | | | |
| Various Locations | TSSA / oil tank / ice melting pits | \$ 40,000 | | | | |
| Lively Citizen Service Centre / Library | 800 sf expansion | \$ 150,000 | | | | |
| Walden Citizen Service Centre / Library | heating / cooling system improvement | \$ 30,000 | | | | |
| Walden Citizen Service Centre / Library | washrooms (Youth Centre) | \$ 15,000 | | | | |
| Copper Cliff Centennial Library | re-roof | \$ 65,000 | | | | |
| Bennet W. Moxam Community Centre | improvements to main entrance | \$ 15,000 | | | | |
| Naughton Community Centre | roofing | \$ 40,000 | | | | |

**PUBLIC WORKS DIVISION
BUILDING & FACILITIES SECTION
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 Building & Facilities Capital Projects

FUNDING SOURCES

| Location | Project Description | Project Costs | Capital Envelope | FUNDING SOURCES | | |
|---|---|---------------|------------------|-----------------|---------------------|--------------------------|
| | | | | Reserve Funds | Grants or Subsidies | Other Recoveries |
| | | | | | | Unfinanced Project Costs |
| Howard Armstrong Recreation Centre | building shell repairs - Phase 3 | \$ 300,000 | | | | |
| Onaping Community Centre / Pool | replace pool pump / filter | \$ 15,000 | | | | |
| Falconbridge Community Centre | heating system - furnace | \$ 35,000 | | | | |
| Economic Development / Other-Variou | mechanical - various locations | \$ 50,000 | | | | |
| Beaver Lake Fire Hall Garage | insulation / energy retrofit | \$ 40,000 | | | | |
| Capreol Fire Hall | * Council Resolution # 2003-288 | \$ 10,000 | | | | |
| Capreol Garage / Fire Department | renovations, Fire / Ambulance | \$ 250,000 | | | | |
| Hammer / Garson / Dowling Stations | roofing - various; subject to inspection | \$ 60,000 | | | | |
| Lourdes School Archive Building | doors / hardware | \$ 15,000 | | | | |
| Valley East Health Clinic - Town Hall | washroom upgrade (basement) | \$ 20,000 | | | | |
| Flelding Memorial Park Building | air conditioning system | \$ 25,000 | | | | |
| Flelding Memorial Park Building | electrical upgrade | \$ 5,000 | | | | |
| Lively Tennis Centre Building - Rink | door / window replacement | \$ 5,000 | | | | |
| Simon Lake Park multi-use building | shingle replacement soffit / fascia | \$ 10,000 | | | | |
| Various Studies / Reports | Ontario Disabilities Act - barrier free | \$ 75,000 | | | | |
| Sunnyside Playground Centre | shell improvements / cladding | \$ 20,000 | | | | |
| Bell Park Changehouse / Washrooms | re-roof | \$ 50,000 | | | | |
| Bell Park Concession Building | re-roof | \$ 15,000 | | | | |
| Bell Park Lifeguard Building | re-roofing | \$ 10,000 | | | | |
| Little Britain Tot Lot Fieldhouse | re-roof / soffit / fascia | \$ 15,000 | | | | |
| White Water Lake Park | canopy / shelter - concrete floor repairs | \$ 15,000 | | | | |
| Gatchell Pool | replace pool blanket | \$ 8,000 | | | | |
| Nickel District Pool | pool blanket | \$ 8,000 | | | | |
| Nickel District Pool | change rooms, lockers | \$ 15,000 | | | | |
| Public Works Facilities - various locations | * Council Resolution # 2003-288 | \$ 50,000 | | | | |
| Public Works Facilities - various locations | Roofing - various locations | \$ 50,000 | | | | |
| Kathleen St. Facility | Overhead Door | \$ 10,000 | | | | |
| St. Clair Public Works Office / Garage | garage lighting upgrade / paint | \$ 45,000 | | | | |
| Levack Municipal Building | windows & doors | \$ 10,000 | | | | |
| Nickel Centre Equipment Depot | replace - 2 overhead doors | \$ 15,000 | | | | |
| Nickel Centre Garage / Storage | replace - 2 overhead doors | \$ 15,000 | | | | |
| Sudbury Transit Garage | heating / suspended heaters - various | \$ 20,000 | | | | |
| Sudbury Transit Garage | electrical upgrade | \$ 20,000 | | | | |
| Sudbury Transit Garage | Roof "A" - Tar & Chip Roof | \$ 50,000 | | | | |
| Asbestos Audit | Asbestos Audits - various locations | \$ 50,000 | | | | |
| Contingency | unexpected failures / breakdowns | \$ 250,000 | | | | |
| Various Studies / Reports | specialized reports / studies | \$ 50,000.00 | | | | |

TOTAL 2006 \$3,024,500 \$1,940,850 \$1,083,650

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 Roads & Drainage Capital Projects

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---|--------------------------------------|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| <u>Structures</u> | | | | | | | |
| MR 63 College Street Phase II | Underpass Improvements and Road Work | \$ 1,900,000 | \$ 1,900,000 | | | | |
| MR 96 Desmarais Road | Bridge Rehabilitation | \$ 500,000 | \$ 500,000 | | | | |
| Culvert Replacement | Various | \$ 100,000 | \$ 100,000 | | | | |
| Engineering Consultants | Structural Investigations | \$ 200,000 | \$ 200,000 | | | | |
| <u>Storm Drainage Improvements</u> | | | | | | | |
| Struthers/Whittaker Phase II | Storm Sewer Outlet | \$ 250,000 | \$ 250,000 | | | | |
| Fourth Avenue | Storm Sewer Outlet | \$ 150,000 | \$ 150,000 | | | | |
| Eastern Avenue/A Street | Replace/Upgrade East Storm Sewer | \$ 400,000 | \$ 400,000 | | | | |
| Spot Improvements Drainage Studies | Various | \$ 150,000 | \$ 150,000 | | | | |
| <u>Sidewalks & Walkways</u> | | | | | | | |
| Falcon | Cote to Edward | \$ 30,000 | \$ 30,000 | | | | |
| Morris | Annie to Landmark Entrance | \$ 45,000 | \$ 45,000 | | | | |
| Poplar | First to Fourth | \$ 85,000 | \$ 85,000 | | | | |
| MR 24 | MR 55 to Jacobson | \$ 150,000 | \$ 150,000 | | | | |
| Victoria | Gilman to Albinson, Phase II | \$ 100,000 | \$ 100,000 | | | | |
| Pine | Elm to Berean Baptist Church | \$ 50,000 | \$ 50,000 | | | | |
| Struthers | Regent to Whittaker | \$ 20,000 | \$ 20,000 | | | | |
| Queen Elizabeth | 9th to 6th | \$ 30,000 | \$ 30,000 | | | | |
| Longyear | Parkinson to Hardy | \$ 30,000 | \$ 30,000 | | | | |
| Onaping Falls | Various | \$ 30,000 | \$ 30,000 | | | | |
| Gary | Madison Northerly | \$ 30,000 | \$ 30,000 | | | | |
| Downtown | Lockstone Repair - Various | \$ 20,000 | \$ 20,000 | | | | |
| Paraplegic Ramps | Various | \$ 30,000 | \$ 30,000 | | | | |

**PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS**

2006 Roads & Drainage Capital Projects

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|--|---|---------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| <u>New Street Lights</u> | | | | | | | |
| Telstar, Playground behind Houses | | \$ 2,500 | \$ 2,500 | | | | |
| Footpath, Dearbourne to Agincourt, House #1570 | | \$ 1,000 | \$ 1,000 | | | | |
| Lane, East of Logan, North of Jane | | \$ 3,700 | \$ 3,700 | | | | |
| Vermillion Street, House #2417 | | \$ 1,300 | \$ 1,300 | | | | |
| Lane, North of Jean, | | \$ 5,300 | \$ 5,300 | | | | |
| Between Eva and Antwerp | | | | | | | |
| Footpath, West of Atlee at | | \$ 1,900 | \$ 1,900 | | | | |
| Gemmill Intersection | | \$ 1,500 | \$ 1,500 | | | | |
| Footpath, Hebert to Wiltshire | | \$ 3,600 | \$ 3,600 | | | | |
| Footpath, Margaret to Garland | | \$ 3,000 | \$ 3,000 | | | | |
| Township of Dill, Cleland and Dryden | | | | | | | |
| <u>Roads</u> | | | | | | | |
| Kingsway | Four Lining, Falconbridge to By-Pass, Phase I | \$ 2,200,000 | \$ 2,200,000 | | | | |
| Notre Dame Avenue | Kathleen Street to CNR Tracks | \$ 1,000,000 | \$ 1,000,000 | | | | |
| Notre Dame Avenue | Phase II | \$ 100,000 | \$ 100,000 | | | | |
| Garson/Coniston | Spot | \$ 100,000 | \$ 100,000 | | | | |
| Penage Lake Road | Spot | \$ 100,000 | \$ 100,000 | | | | |
| Fielding Road | Spot | \$ 100,000 | \$ 100,000 | | | | |
| Cobalt Street | Spot | \$ 50,000 | \$ 50,000 | | | | |
| Falcon Street | Cote Avenue to Edward | \$ 50,000 | \$ 50,000 | | | | |
| Morris Street | Spot | \$ 80,000 | \$ 80,000 | | | | |
| Poplar | First to Fourth | \$ 60,000 | \$ 60,000 | | | | |
| Spruce Street | Church to MR 89 | \$ 80,000 | \$ 80,000 | | | | |
| Laneways | Various | \$ 80,000 | \$ 80,000 | | | | |

PUBLIC WORKS DIVISION
ROADS & DRAINAGE
2004 - 2006 CAPITAL BUDGET PROJECTS
2006 Roads & Drainage Capital Projects

FUNDING SOURCES

| Project | Project Description | Project Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------------------------|-----------------------------|---------------------|---------------------|---------------------------|---------------------|------------------|--------------------------|
| Other | | | | | | | |
| | Crack sealing | \$ 100,000 | \$ 100,000 | | | | |
| | Traffic systems upgrades | \$ 170,000 | \$ 170,000 | | | | |
| | Street lights upgrades | \$ 175,000 | \$ 175,000 | | | | |
| | Contingencies and s&w works | \$540,450 | \$ 540,450 | | | | |
| TOTAL ROADS AND DRAINAGE, 2006 | | \$ 9,309,250 | \$ 9,309,250 | | | | |

PUBLIC WORKS
2004 - 2006 CAPITAL BUDGET PROJECTS

2006 CAPITAL WATER PROJECTS

FUNDING SOURCES

| PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVE FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|--|--------------------|-----------------------|----------------------------|------------------|------------------|------------------|
| Robinson - Ascott to Kelly Lake - 12" | \$700,000 | | | | | |
| Selwood - Dennie to Stull (Fire flow and freezing services) | 750,000 | | | | | |
| Bouchard - Regent to Southview - 16" (# 5 by break rate) | 400,000 | | | | | |
| Marcel - Martindale to Nesbitt | 300,000 | | | | | |
| MR24 Lively - 3rd to 10th - 12" and services on Queen Elizabeth St. | 650,000 | | | | | |
| Operating Manuals | 200,000 | | | | | |
| Water Upgrade with road program | 200,000 | | | | | |
| Long Lake Road - Ester to Harrison -24" (with road program and to loop mains) | 450,000 | | | | | |
| Wanapitae WTP upgrades | 1,000,000 | | | | | |
| Groundwater protection | 500,000 | | | | | |
| Abandon well no 6 Capreol | 300,000 | | | | | |
| Energy management | 50,000 | | | | | |
| Plant security | 250,000 | | | | | |
| Communication systems upgrade | 200,000 | | | | | |
| New Valley well and pumphouse | 300,000 | | | | | |
| Well and pump rehabilitations | 250,000 | | | | | |
| Scada upgrades | 100,000 | | | | | |
| Operating manuals and as-builts | 100,000 | | | | | |
| Contingencies | 230,000 | | | | | |
| TOTAL WATER, 2006 | \$6,930,000 | \$7,811,192.00 | -\$881,192.00 | \$0 | \$0 | \$0 |

PUBLIC WORKS
 2004 - 2006 CAPITAL BUDGET PROJECTS
2006 CAPITAL WASTEWATER PROJECTS

FUNDING SOURCES

| PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVE FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|--|--------------------|--------------------|----------------------------|------------------|------------------|------------------|
| South End Rock Tunnel | \$1,600,000 | | | | | |
| New Sudbury Trunk Sewer | 500,000 | | | | | |
| Sewer Upgrade with road program | 200,000 | | | | | |
| Operating Manuals | 200,000 | | | | | |
| Lively WWTP expansion | 1,850,000 | | | | | |
| Chelmsford WWTP tertiary treatment | 1,000,000 | | | | | |
| Azilada WWTP expansion | 1,000,000 | | | | | |
| Sudbury WWTP replace 4 th clarifier | 200,000 | | | | | |
| Lift station upgrades | 150,000 | | | | | |
| Scada upgrades | 150,000 | | | | | |
| Operating manuals and as-builts | 100,000 | | | | | |
| Energy management | 50,000 | | | | | |
| Contingencies | 270,000 | | | | | |
| TOTAL WASTEWATER, 2006 | \$7,270,000 | \$7,584,722 | -\$314,722 | \$0 | \$0 | \$0 |

PUBLIC WORKS
 2004 - 2006 CAPITAL BUDGET PROJECTS
 2006 CAPITAL SOLID WASTE PROJECTS

FUNDING SOURCES

| PROJECT | PROJECT DESCRIPTION | PROJECT COSTS | CAPITAL ENVELOPE | RESERVES AND RESERVES FUNDS | GRANTS SUBSIDIES | OTHER RECOVERIES | UNFINANCED COSTS |
|------------------------------|---------------------|--------------------|--------------------|-----------------------------|------------------|------------------|------------------|
| SUDBURY LANDFILL SITE | ACCESS ROAD | \$150,000 | | | | | |
| HANMER LANDFILL SITE | CELL CLOSURE | 1,450,000 | | | | | |
| LITTER | NEW CONTAINERS | 10,000 | | | | | |
| MONITORING AND CONTINGENCIES | ALL SITES | 170,000 | | | | | |
| TOTAL 2006 | | \$1,780,000 | \$1,020,000 | | | | \$760,000 |

PUBLIC WORKS DEPARTMENT

EQUIPMENT

PROPOSED 2005 AND 2006 EQUIPMENT REPLACEMENT PROGRAM

FUNDING SOURCES

| VEHICLE TYPE | NO. OF UNITS | UNIT COST | Costs | Capital Envelope | Reserves or Reserve Funds | Grants or Subsidies | Other Recoveries | Unfinanced Project Costs |
|---------------------------------|--------------|------------|------------------------|------------------|---------------------------|---------------------|------------------|--------------------------|
| Snow Plows & Spreaders | 25 | \$ 200,000 | \$ 5,000,000 | | | | | |
| Sidewalk Plows & Spreaders | 6 | \$ 110,000 | \$ 660,000 | | | | | |
| Light Trucks | 36 | \$ 30,000 | \$ 1,080,000 | | | | | |
| 1 Ton Trucks | 19 | \$ 38,000 | \$ 722,000 | | | | | |
| Dump Trucks | 8 | \$ 75,000 | \$ 600,000 | | | | | |
| Cars and Mini-Vans | 3 | \$ 22,000 | \$ 66,000 | | | | | |
| Earth Moving Equipment | 25 | \$ 135,000 | \$ 3,375,000 | | | | | |
| Ice Resurfacers | 5 | \$ 80,000 | \$ 400,000 | | | | | |
| Steamers | 6 | \$ 8,000 | \$ 48,000 | | | | | |
| Trailers | 21 | \$ 3,000 | \$ 63,000 | | | | | |
| Asphalt Equipment | 1 | \$ 60,000 | \$ 60,000 | | | | | |
| Grass Mowers | 40 | \$ 25,000 | \$ 1,000,000 | | | | | |
| Pumps, Generators, Tampers... | 60 | \$ 4,000 | \$ 240,000 | | | | | |
| Street Sweepers, Sewer Cleaners | 4 | \$ 250,000 | \$ 1,000,000 | | | | | |
| TOTAL 2005 to 2006 | | | \$14,314,000.00 | | \$6,000,000.00 | | | \$8,314,000.00 |
| 2005 estimate 50% | | | \$ 7,157,000 | | \$ 3,000,000 | | | \$ 4,157,000 |
| 2006 estimate 50% | | | \$ 7,157,000 | | \$ 3,000,000 | | | \$ 4,157,000 |

2006 Closed Recreation Facilities Capital Projects

FUNDING SOURCES

| <u>Project Description</u> | <u>Project Costs</u> | <u>Capital Envelope</u> | <u>Reserves or Reserve Funds</u> | <u>Grants or Subsidies</u> | <u>Other Recoveries</u> | <u>Unfinanced Project Costs</u> |
|-----------------------------------|----------------------|-------------------------|----------------------------------|----------------------------|-------------------------|---------------------------------|
| <u>Adanac Ski Hill</u> | | | | | | |
| Rebuild Chalet | \$415,000 | | | | | \$415,000 |
| Including washroom upgrades | | | | | | |
| Upgrade Parking Area | \$40,000 | | | | | \$40,000 |
| Upgrade Park Fencing | \$15,000 | | | | | \$15,000 |
| <u>R.G. Dow Pool</u> | | | | | | |
| Coating/Sealing South Wall | \$20,000 | | | | | \$20,000 |
| Replace 2 Heat Exchangers | \$20,000 | | | | | \$20,000 |
| Replace Pool Filter Systems/Pumps | \$50,000 | | | | | \$50,000 |
| Pool Deck Repair and Replacement | \$10,000 | | | | | \$10,000 |
| Replace Pool Tank Heater System | \$15,000 | | | | | \$15,000 |
| <u>Falconbridge Arena</u> | | | | | | |
| Ventilation Upgrades | \$65,000 | | | | | \$65,000 |
| Chiller Replacement | \$35,000 | | | | | \$35,000 |
| <u>Barrydowne Arena</u> | | | | | | |
| Roof Repairs/Coating | \$30,000 | | | | | \$30,000 |
| 2006 TOTAL: | \$715,000 | \$0 | \$0 | \$0 | \$0 | \$715,000 |
| 3 YEAR TOTAL | \$2,621,000 | \$0 | \$409,057 | \$0 | \$0 | \$2,211,943 |