



Public Input

2004 CURRENT BUDGET PUBLIC INPUT SESSIONS

There were approximately 100 speakers at the public input sessions in January. In addition, there were six e-mails received providing input on the current budget. Some speakers simply made comments, which were recorded in the minutes.

Comments were only provided in areas where the presenters asked questions or where clarification was required on points made by the speakers. Where an enhancement option was requested the appropriate option was developed.

This section includes the responses to the public input inquiries as well as the minutes from the six public input meetings.

2004 CURRENT BUDGET

Public Input Session January 19, 2004 Ward I

Speaker & Group	Description	Action Taken
Russ Harrington	Request for funding for the Penage Road Community Centre	Budget Enhancement Option prepared (Community Centres)
John Moxam	Wants sidewalk plowing, 9th Avenue, Lively	A budget option has been prepared
Dr. David Pearson	Proposed an increase of \$35,000. To Lake Water Quality Program Budget for enhancement of public education activities and for expansion of lake water quality analyses.	A budget option to increase the Lake Water Quality Program funding by \$35,000 has been submitted.
Jacques Barbeau	Facility closures and renewal, ice allocation, user fees, etc Use of City vehicles	Issues around facility planning and management will be addressed in the Leisure Master Plan. The Ice Allocation Committee is reviewing the allocation process for 2004/2005. Report to be prepared for Council's review
Gordon Slade	South End rock tunnel; developers should be paying	Council has requested an update report on this project during Budget Review
Ms. Jill Pessot (Petsave)	Use animal registration fees for Animal Control Services Implement a spay/neuter program (city funding)	Fees do not cover full cost of animal control. (2004 cost for animal control is approximately \$400,000). Revenue from registration in 2003 was \$160,000. A budget option has been prepared.
Mr. Al Nesseth (Pals)	Implement a spay/neuter program (city funding)	A budget option has been prepared.
Jean Kulmala	Ensure that seniors groups are aware of funding opportunities	CDO's continue to work with these groups and ensure that they are aware of funding opportunities
Mimi Wiseman	Dow Pool Lifesavers requesting reopening of the Dow Pool Why people are being turned away from programs if facilities are only being used at 65% capacity	Budget Enhancement Option prepared (Dow Pool) Pool capacity for the Dow and Nickel District pools is 125 swimmers in each pool at one time. Gatchell pool capacity is 150 swimmers. A particular lesson time may be filled, if there are sufficient participants a second class will be added.

Fran Nault	Why are 6 CDO's being hired? Reduce garbage bag limit to increase recycling Introduce fines for all false alarms within the CGS.	These are existing positions. Under review by Steering Committee on Waste Optimization A new revenue option has been developed for Council's consideration during the 2004 Budget process. If approved, it will introduce a charge for false fire alarms.
Brenda Salo	Request for funding for the Beaver Lake Sports and Cultural Club	Budget Enhancement Option prepared (Community Centres)
Hans Gramann	Staff use of City vehicles	Report to be prepared for Council's review
Mike Holland	Bicycle lanes on municipal roads and facility closures	Issues around facility planning and management and non-motorized transportation will be addressed in the Leisure Master Plan and the Transportation Background Study.
Ralph Mushumanski	How many vehicles does the City own? How much property does the City have?	Excluding Fire Trucks, Land Ambulances, Police, Heavy Equipment ... the City owns 142 vehicles in its Light Vehicle Fleet. Report to be prepared for Council's review The City owns 618 buildings and 1,650 parcels of land
Frank McKinnon	Inco and Levack water supply	Dealt with by Council on January 15, 2004

2004 CURRENT BUDGET

Public Input Session January 19, 2004 Ward 2

Speaker & Group	Description	Action Taken
Henry Perry	Inco and Levack water supply	Dealt with by Council on January 15, 2004
Claude Gravelle	Request for funding for the Rayside-Balfour Youth Centre	Budget Enhancement Option has been prepared
Rod Furcher	Recommends continuance of the Community Improvement Funding Requests reduction in fares for Trans-Cab users	Community Improvement Funding is included in the Leisure Services Capital Envelope Budget Enhancement Option prepared (TransCab Fares)
Gus Bergeron	Road conditions, taxes, mine slurry trucks damaging roads	Council will deal with road budget and taxes. Slurry trucks may be revisited if Council so directs
Evelyn Dutrisac	Review bus routes to ensure buses are well used Volume of recycled materials	Ongoing Under review by Steering Committee on Waste Optimization
Gus Bergeron	Questioned the validity of property assessments and feels that the City should check all assessments	Although it is not possible for the City to review every property, the City has retained the services of a property assessment agent to review the assessment roll for accuracy and to take action on properties that seem to be both under assessed and over assessed.
Norm Pharand	Vehicle accidents, Elizabeth @ MR 35	Advised area was studied and did not warrant traffic signals; petition forthcoming from residents to be considered by Council
Bill Ryan	Weeping tile into sanitary sewers	Reviewed by previous Councils on three occasions. By-law passed in 1985 making connections illegal, however not retroactive
Dale Richards	Vehicle accidents, Elizabeth @ MR 35, Police should enforce more	Advised Police Services
Levack/Onaping CAN	Request for enhancement transit service for Levack/Onaping/Dowling	Budget Enhancement Option has been prepared

2004 CURRENT BUDGET

Public Input Session January 20, Ward 3

Speaker & Group	Description	Action Taken
Ron Minogue	Increase recycling User groups should be surveyed regarding increased user fees for facilities Why was Public Works 25% overspent? Use of City vehicles Why separate tenders for Police vehicles, cars trucks? Why are we still funding the Farmers' Market? Outline how the City will pay back borrowed money and maintain the infrastructure. Is Council introducing a surtax on tax bills to increase the funding for Police Services?	Under review by Steering Committee on Waste Optimization Surveys of user groups and community focus groups are being conducted as part of the Leisure Master Plan project. Budgets were underfunded. Addressed By Council in 2004 Budget Report to be prepared for Council's review Tenders are called at different times of the year, and funded from different sources The Farmers' Market is currently managed by the Metro Centre Board, with the City's involvement limited to Capital Improvements. The Long-Term Financial Plan outlined that a borrowing schedule over a ten year period, and the introduction of a Capital Infrastructure Renewal Levy, would allow the City to pay back the principal and interest required on the loan; maintain the existing infrastructure; and after ten years have a base infrastructure capital allocation that would maintain all infrastructure at an acceptable level into the future. A detailed reference is found in the Long-Term Financial Plan. There is no surtax on the tax bills for Police Services. The funding of Police Services forms part of the General Levy.

Agathe Dube President, Valley East Rate Payer's Association	Requested a number of clarifications with regard to Area Rating Also requested information regarding Sudbury's ranking in the BMA Study If area rating does not continue, will outlying areas have to contribute to the services within the City? What will happen to her taxes if area rating does not continue?	An Information Report and Presentation was made to Finance Committee on January 24th, 2004 outlining the details of Area Rating. This Report is available on the Web Site, found under www.greatersudbury.ca under Budget Downloads: Documents / Presentations The 2003 BMA Study is currently on the Web Site, found under www.greatersudbury.ca under Budget Downloads: Documents / Presentations; and in summary, the City of Greater Sudbury ranks low with regard to taxes paid amongst the 61 Cities surveyed across the Province If area rating does not continue for the delivery of fire suppression services, all areas will contribute to the total cost of service delivery. If a uniform tax rate was used at existing service levels, then the volunteer area would see a substantial increase in taxes, while the career area would see a moderate drop in taxes, with the composite area remaining relatively the same.
M. Angele Butkevich	The Human League Association receives a portion of their funding from the National Child Benefit(NCB) who will be reducing the funds by 15% for each program and possibly more reductions in the future. Ms Butkevich , on behalf of the Human League has requested funding in the amount of \$25,000 for the Breakfast Club and \$25,000 for the PLAY (Positive Leisure Activities for Youths) Program in order to maintain current funding levels.	A budget option has been prepared.
Nancy Lacasse	Use of City vehicles	Report to be prepared for Council's review
Aline Berube	Use of City vehicles Turn off lights in City buildings at night	Report to be prepared for Council's review Already in place, to minimum levels required for security
Fern Berube	Use of City vehicles	Report to be prepared for Council's review

Jean-Marie Theriault	Poor emergency response on Joe Lake road, wants street lighting Coordinate water, sewer, road work to save money	This is a private road. City has adopted a policy to make private roads public, provided residents upgrade roads Policy currently in place
John McNeil	Garbage fees create illegal dumping	Under review by Steering Committee on Waste Optimization
Henry Bouthillier	Use of City vehicles Requested the re-opening of recreational facilities such as the Adanac Ski Hill and Barrydowne Arena	Report to be prepared for Council's review There are two committees working with the Ski Hill Task Force on this issue. Also, there is ice available across the CGS to meet requests for additional practice ice. Alternative uses are being explored for Barrydowne Arena.
John Robert	Tipping fees Improve road from Sudbury to McRea Heights He also said that Ward 3 is the only ward that has excess capacity in fully serviced lots in the City. It is his opinion that the City should direct and encourage people and businesses to build in that area.	Under review by Steering Committee on Waste Optimization Budget issue to be dealt with in the Capital Budget Several areas of the City have fully serviced lots available for development. The Official Plan project will involve an analysis of future development needs and will consider existing infrastructure.
Roger Trottier	Why contract out garbage collection; City employees are cheaper How is the increase of assessment implemented into the Budget?	Collection contracts have proven to be 5 to 15% cheaper than using City employees. Also prices are fixed for three years An Information Report and Presentation was made to Finance Committee on January 24 th , 2004 outlining the difference between value added assessment and real assessment growth. This Report can be found on the Web Site under www.greatersudbury.ca under Budget Downloads: Documents/Presentations.
Don Wright	Eliminate sidewalk plow and plow with wing on plow truck	Not possible; too many obstructions, utility poles, signs, hydrants
Mike Huard	McRea Heights needs traffic lights and more Police enforcement	Traffic lights are not warranted; concern passed on to Police Services
George Perry	Use of City vehicles	Report to be prepared for Council's review

Public Input Session
January 20, Ward 3
(cont'd)

Bob Kirwan	City of Greater Sudbury should encourage more people to come and reside here	Identified in strategic plan. For students, the youth strategy is developing projects in the "Study, Stay Succeed" program -Hub Proposal and the post secondaries are recording the largest numbers ever in international student recruitment. The Senior's study has identified ways in which to attract retirees. Staff will utilize those report findings.
Diane Wayworth	Coordinate water, sewer, and road construction On City contracts, is money well spent, are contracts completed on time Marketing of City of Greater Sudbury for tourism should be increased	Policy currently in place All City construction is contracted thru a competitive bid process; there are penalties for not meeting completion dates applications to senior governments for additional tourism marketing dollars have been submitted
Denis McLeod	How are user fees determined?	User fees are generally associated with those services where there is an identified specific user: ice rentals, swimming lessons, building permits, etc.

2004 CURRENT BUDGET

Public Input Session January 20, Ward 4

Speaker & Group	Description	Action Taken
Ms. Lara Friedrich	Implement a spay/neuter program (city funding)	A budget option has been prepared
Mr. Daniel Gingras	Services such as the municipally run day care and Pioneer Manor could be managed and operated by other organization. Revenues from sales of surplus land be placed in a land acquisition fund to maintain existing buildings and the sale of buildings should be actively pursued.	An Alternative Service Delivery option is a 2004 budget proposal for Council's consideration to "get out" of the business of directly operating a day care centre however, negotiations with the YMCA and outside agencies may be restricted by current leasing market in our community. Long term care facilities are mandated by the Province. Revenue from sales are contributed to a reserve fund for land acquisitions. The City has a property management process in place and as buildings are deemed to be surplus, attempts are made to dispose of these properties.
Tracy Saarkoski	Requested turning lanes on Falconbridge Hwy at First Baptist Church	Will be considered when road work is undertaken in this area
Joanne Nother	Increased Handi-Transit service, particularly in area communities	Third phase of Handi-Trans harmonization is in 2004 base budget. Budget Enhancement Option prepared to add vehicles in response to demand (Handi-Trans Service)
Gilbert Lux	Improve roads	Budget issue to be dealt with in the Capital Budget
Hank Richer	Review bus routes to ensure buses are well used He questioned what happens to the 17% of residents that do not receive 10 minute emergency response time.	Ongoing In the OFM's Public Safety models, there are three lines of defence for an effective fire protection service delivery system: 1) Public Fire Safety Education & Prevention 2) Fire Safety Standards and 3) Enforcement; Emergency Response & Suppression. For those areas of the city where 17% of residents do not receive 10 minute emergency response time, the City will focus on the first and second lines of defence.

Hank Richer (cont'd)	Why does Valley East pay special rates for fire services?	The former City of Valley East pays a different area rate for fire services from the rest of the City as it has its own unique level of service. Valley East has permanent career firefighters supplemented with a volunteer service. The former City of Sudbury has predominantly a career firefighting force while the rest of the City is serviced by volunteers.
Bud Kean	How can City afford interlocking stone sidewalks	Pavers have proven to be the same price as concrete, and have the advantage of being adjusted if they heave with frost
Alfred Nicholls	Requested that the City apply to the Ontario Municipal Board for the removal of the previously unorganized townships from the City of Greater Sudbury.	This issue is under review and may be a subject item for a future Priorities Committee meeting.
Scott Overton	If we are to grow to need an attractive community, not one that is crumbling? Use the Smart Sudbury Project to attract business	Addressed the need for investment in infrastructure and quality of life in the strategic plan. Working with groups such as the Downtown Village Corporation and Metro Centre to encourage facade improvement and improved street scape. Received approval and now marketing the tax increment program to encourage re-development and improvement of property in the downtown. Staff are actively marketing the city's commitment to Smart Sudbury, the investment in technology infrastructure and the Sudbury Technology Centre. Companies are beginning to view the City as a viable location to consider. Microsoft is utilizing Sudbury as test city for the Connect Ontario project.
Ron Black	Is it cheaper to abandon Blue Box program and place all garbage in landfill sites? Questioned the number of vacant buildings the City owns and the cost.	It would be cheaper in the short run, but would require new landfill sites that much sooner; further, municipalities are required by law to recycle The City has a property management process in place and as buildings are deemed to be surplus, attempts are made to dispose of these properties.

2004 CURRENT BUDGET

Public Input Session January 21, Ward 5

Speaker & Group	Description	Action Taken
William Morin	Need for Multi-purpose facility for the Arts Community Need for increased funding for the arts Community Art should be displayed in public places	Economic Development is working on Community Auditorium The Civic Arts and Culture Policy being developed will explore issues and opportunities around the arts including funding and art in public places
Dr. Chris Nash	Expressed view that lake water quality is an important issue in the community and would like to see Council continue its involvement.	A budget option has been prepared
Gordon Slade	Use of City vehicles	Report to be prepared for Council's review
Jessie MacIsaac	How does Council decide what will or will not be included in the taxes and what will be used for user fees? Develop better road construction standards Prohibit large trucks and transports from using local streets Raise plows when passing in front of driveways	User fees are generally associated with those services where there is an identified specific user: ice rentals, swimming lessons, building permits, etc., whereas taxes are used to pay for those services that provide a common or community good; for example: roads, policing, etc. City uses Provincially approved construction standards for deep frost areas Other than for deliveries, heavy vehicles are prohibited from local streets; they must use designated and signed Truck Routes Not feasible; would leave some snow on road and slow plowing operations considerably and increase costs
Tauno Lundgren	Use of City vehicles	Report to be prepared for Council's review
William Palmer	Invest in the arts	The Civic Arts and Culture Policy being developed will explore issues and opportunities around the arts
John Boudreau	Use of City vehicles	Report to be prepared for Council's review
John Cerilli	Long term plan to repair roads	The Long Term Financial Plan is in place to meet all requirements.

Nick Ingriselli	What type of tax increases can be expected in future years?	The Long Term Financial Plan provides an estimate of tax increases for future years. For 2005 and subsequent years the increase in taxes should be approximately 5.5% to reflect inflation and the capital levy as identified in the Long Term Financial Plan.
Bob Seawright	Is Paris street project complete? Use of City vehicles Request for streetlights and sidewalks in the area from the CPR tracks to Wanup School.	To be completed in 2004; approved by Council for 2004 Report to be prepared for Council's review Referred to future Capital Budget process.

2004 CURRENT BUDGET

Public Input Session January 21, Ward 6

Speaker & Group	Description	Action Taken
Mila Wong	Tipping fees for non-profit organizations	Under review by Steering Committee on Waste Optimization
Major Walter Howells Executive Director Salvation Army Centre	<u>Synopsis of statement by Presenter:</u> Requesting enhancement of \$116, 233 on an annualized basis to fund 22 of the current 25 beds.	A budget option has been prepared
Genevieve Gibbons, Sara Lachance Canadian Mental Health Association	<u>Synopsis of statement by Presenter:</u> Requesting enhancement of \$66,789 to hire one additional outreach worker (59,739) and \$7,050 to increase salary of existing outreach worker to bring it to par with other salaries at the CMHA.	A budget option has been prepared
Lise Senecal L'Association des jeunes de la rue	<u>Synopsis of statement by Presenter:</u> Requested enhancement to fund two additional beds (approximately \$6,500) and an annualized base budget.	A budget option has been prepared
Peggy Byers Canadian Red Cross	<u>Synopsis of statement by Presenter:</u> Requested an enhancement of \$39,804 for the Housing Registry/ Rent Bank Program (\$20,000); funding for a part time staff (\$17,304) and funding for supplies (\$2,500)	A budget option has been prepared
Adrian Gedeye	Funding for a terrain park at the Adanac Ski Hill	Budget Enhancement Option has been prepared
Michel Lamar and Mitch Ouimette Overcomers	<u>Synopsis of statement by Presenter:</u> Requesting an enhancement of \$100,000 to fund satellite services.	After conversation with the Director of Social Services for further clarification with respect to this enhancement, Overcomers have withdrawn their request.
Brian Miller	Requested the re-opening of the Adanac Ski Hill.	There are two committees working with the Ski Hill Task Force on this issue.
Gary Kinsman, Sudbury Coalition Against Poverty	<u>Synopsis of statement by Presenter:</u> Requests council to immediately implement all of the recommendations contained in the Studies on Homelessness July 2003 (Time 7 Study on Homelessness in Sudbury) and lobby the provincial government to act. The City should convert abandoned buildings into housing for the homeless. He suggested the City lobby the provinces to raise social assistance rates by 22%, create new legislation to protect tenants from arbitrary evictions, increase the minimum wage to \$10 per hour.	The Task Force on Emergency Shelters and Homelessness in conjunction with the Division is developing strategies to address the recommendations contained within the Time 7 Report on Homelessness in Sudbury. The relationship with Housing Services will be strengthened in the coming months with the new Departmental structure.
Dave Hodge	Wants sewer & water services, south shore of Lake Ramsey	Will be considered by Council during review of 2004 Budget, "borrowing" alternatives

Bud MacDonald	Unaccounted for water losses and watermain breaks Medical care: Concern that there are 61 medical specialists per 100,000 population, a full 1/3 less than the Provincial average.	The original settlement area of Sudbury has over a hundred dead end watermains that need to bleed water to keep it fresh and prevent freezing; this is unique to our town. Frost penetration in rock trenches is also unique to Sudbury Recruitment and retention efforts are ongoing. In his inaugural speech, Mayor Courtemanche supported the continuation of the Mayor & Councils' Roundtable on Physician Recruitment & Retention. In the past three years the Roundtable has been successful in recruiting over 40 physicians.
Lara Friedrich	Implement a spay/neuter program (city funding)	A budget option has been prepared
Vicki Smith Danilyw	Engage community in solutions for facility renewal and reopening, with particular emphasis on Adanac Ski Hill Support the development of trails and bike paths for non-motorized transportation.	Adanac Ski Hill Task Force in place. Community consultations and engagement an important component of Leisure Master Plan and leisure services operating practices Trail development and maintenance are supported in the Leisure Services operating and capital budget
Jeff McIntyre	Replace large Crown Victorias with hybrid vehicles	City is replacing used Police Cruisers with small sedans and mini-vans; hybrid vehicles are as yet unproven and very costly to purchase
John Lindsay	Bicycle route around Ramsey Lake Senior Friendly Community Development including Senior Information and Help Centre Development of Recreation Activities in Minnow Lake	Non-motorized transportation will be addressed in the Leisure Master Plan and the Transportation Background Study Mayor's Roundtable on Senior's Issues is working on Senior Information Project Minnow Lake Skateboard Park is a priority and CGS funding is in place. Continue working with CAN on partnerships to further develop recreation opportunities in area
David Chevrier	<u>Synopsis of statement by Presenter:</u> Suggests \$10 per month be taken from the 13,000 OW clients and at the end of 10 months there would be 1.3 million to buy homes for people in need.	Legislation prohibits the garnishment of social assistance for purposes such as this.
Barbara Stewart	<u>Synopsis of statement by Presenter:</u> Suggests the above mentioned \$10 per month be taken from middle and upper class citizens instead.	Legislation prohibits the garnishment for purposes such as this.

2004 CURRENT BUDGET

Public Input Sessions E-Mails

Speaker & Group	Description	Action Taken
Carol Bereczki	Expressed concern in having the Barrydowne Arena re-opened	There is ice available across CGS to meet requests for additional practice ice. Alternate uses are being explored for Barrydowne Arena
Linda Mullen-Cuomo	Request to have the Adanac Ski Hill re-opened	There are two committees working with the Ski Hill Task Force on this issue.
Randy Schienbein	Wants the City to recognize the huge benefits for the use of volunteers Waste disposal is a field requiring innovation.	Volunteer are recognized through the Mayor and Awards for Voluntarism. The Leisure Master Plan will address opportunities for new types of leisure activities. The Technical Steering Committee on Solid Waste Optimization is reviewing all matters related to waste disposal.
Charles Wilson	Transit service on Sundays and Holidays.	Sunday & Holiday service is provided and was expanded to commuter runs in 2003.
Kathy Brankley	There is a great deal of untapped potential in tourism.	Since the adoption of the Strategic Plan, and Engine #3 Task Force has met on several occasions. A Tourism Development Plan 2004-2007 has been developed and funding support is being sought from the provincial and federal governments. This will be presented to Council for confirmation of municipal support in the next couple of months. In addition, the Community Branding Initiative, to be presented for Council's consideration in the near future, will greatly assist in tourism marketing and expansion.

**2004 BUDGET PUBLIC INPUT AND INFORMATION SESSION
OF THE CITY OF GREATER SUDBURY**

**T.M. Davies Community Centre
Walden Arena, Walden**

**Monday, January 19, 2004
Commencement: 7:35 p.m.**

Chair

COUNCILLOR ELDON GAINER, IN THE CHAIR

Present

Councillors Caldarelli; Dupuis; Kett; Reynolds

City Officials

D. Belisle, General Manager of Public Works; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; D. Dumontelle, Budget Technician; E. Stankiewicz, Co-Ordinator of Current Budget; P. Aitken, Government Relations/Policy Analyst; S. St. Onge, Co-ordinator of General Accounting; R. Ahola, Manager of Municipal Arenas and Community Centres; K. Moxam, Assistant Manager of Arenas and Community Centres; T. Mowry, City Clerk; CJ Caporale, Council Secretary

C.U.P.E. Local 4705

W. McKinnon, President

News Media

Northern Life; Sudbury Star

**Welcome and
Opening Remarks**

Councillor Gainer welcomed the thirty-nine people in attendance to the 2004 Budget Public Input and Information Session and advised the purpose of the meeting was to provide an opportunity for the public to comment, in a public forum, on the 2004 Budget for the City of Greater Sudbury.

Specifically public input is being sought on the following topics:

1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect?
Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
5. What service would you like to see improved or added?

**Budget04
Towards Tomorrow
Together**

General Manager of Corporate Services gave an electronic presentation to those present regarding an overview of the Budget such as the National/Provincial scene, Long-Term Financial Plan, update on the City's current status and projections for 2004, explanation of services and the levels of discretion, efficiencies and service improvements implemented, alternatives used for addressing the 2004 Budget and a review of the BMA Competitiveness Study.

A "Speakers' List" was available and submissions were heard in the order that they appeared.

Mr. Russ Harrington

Mr. Harrington provided a written submission titled "Profile for the Penage Rd. Community Centre 1966-2004" and requested that the City utilize capital money and help fund non-municipal community centres with their additional costs of insurance and taxes.

Mr. Maurice Munro

Mr. Munro advised he raised his family in the City of Greater Sudbury. With costs rising, older adults require assistance in order to stay in their homes. He advised that the City should reduce the cost of their expenditures and refrain from borrowing more money.

Mr. Al Nesselth (PALS)

Mr. Nesselth provided a written submission dated 2004-01-19 regarding a spay/neuter program in the City of Greater Sudbury. He requested that \$52,000 be allocated exclusively for spaying and neutering of animals using the monies collected from pet licences. He also noted that the Animal Control Advisory Panel could administer these funds and oversee the implementation of the Animal Control By-law.

Mr. John Moxam

Mr. Moxam was representing the residents of Coronation Boulevard, Lively. He advised the Committee that a petition was submitted to Council on 2003-10-09 regarding snow removal from 600' of sidewalk on Ninth Avenue between Main Street and Coronation Boulevard, Lively. He was requesting that staff consider this a part of the Budget because senior citizens using walkers frequent this sidewalk and are unable to use the roadway in the winter months.

Mrs. Ethel Kingston

Mrs. Kingston raised the issue that the Sudbury & District Health Unit's budget doubled in the past year and feels that there should be more Municipal control over their budget spending.

Dr. David Pearson

Dr. Pearson provided a written submission dated 2004-01-19 regarding the Lake Water Quality Program requesting an increase of \$35,000 to the base budget. The purpose for the increase is to cover additional costs for the printing and reproduction of public information and awareness materials and to expand the summer field work to include water analysis in lakes where problems exist.

Mr. Jacques Barbeau
Walden Minor Hockey

Mr. Barbeau, President, Walden Minor Hockey, addressed the Committee with the following issues:

- closures of facilities in the City of Greater Sudbury have an impact on the health of the citizens
- closures of facilities will create an increase of crime in the next ten years causing an increase in police services
- the marketing of facilities should be increased and the promotion of tournaments is not being implemented
- a two or three pad facility would be an asset to the City of Greater Sudbury
- scheduling of ice time is difficult and there are less hassles to schedule ice time outside the City limits
- give prior notice or consult with all groups before imposing new user fees especially after the start of the hockey season
- City vehicles are not being monitored and are being used for personal use
- decrease the use of consultants and utilize staff
- streamline the reporting structure in Leisure Services in order to empower facility staff
- tax increases can be supported if monies are used wisely

Mr. Gordon Slade

Mr. Slade provided a written submission and addressed the Committee regarding the issue of Councillors sitting on Advisory Panels and Boards and that there should be more volunteers. He also discussed the expansion of the South End Rock Tunnel and questioned why businesses in the south end are paying through taxes when developers should be charged.

Ms. Jill Pesot

Ms. Pesot advised the Committee that she takes in stray animals strictly on a volunteer basis and addressed the Committee regarding the following items:

- the City's per capital contribution for animal control is far less than other Northern Municipalities
- there should be a 'No Kill Policy' implemented like Sault Ste. Marie
- utilize the funds from the pet licence fees and put it back into the Animal Control By-law
- spay/neuter program should be established within the City of Greater Sudbury
- the funds would come from the rescue groups, the owner of the pet, and the City
- ensure that people with the right knowledge is selected for the Animal Control Advisory Panel

The 'Speakers' List' now complete, the Chair asked if there was anyone present who wished to address the Committee.

Ms. Jean Kulmala

Ms. Kulmala represented the Older Adult Centre and stated that approximately \$200,000 was provided to fund seniors' centres and activities in the City of Greater Sudbury. This funding was provided to eight groups. However, she indicated that forty-six seniors' groups were identified by Leisure Services. Other than the eight groups that received funding, the other groups did not. In her opinion, these groups did not access funding because of a lack of information on how to apply for funds. She requested that the Leisure Services Department put in place a process whereby these groups would be informed how to apply for funding and further to assist them. She felt that Leisure Services is required to maintain the quality of life for the citizens of the City of Greater Sudbury and that facilities should be kept opened.

Mr. Walter Smorhay

Mr. Smorhay addressed the Committee regarding the lack of enforcement for dogs running at large and the failure to comply with the Stoop & Scoop By-law. He feels that dogs should not be allowed to enter playgrounds and school yards where children play because the animals' owners do not abide the By-law.

He also feels that the level of service in the outlying areas is not the same as in the City.

Ms. Mimi Wiseman

Ms. Wiseman represented the Dow Pool Lifesavers. She advised the Committee that she appeared in front of the Priorities Committee on 2004-01-14. She addressed the Committee with the following concerns:

- activities for the youth is important and keeps them off the streets
- seniors use facilities for therapeutic use and exercise
- healthy community is important
- their volunteer group will raise the appropriate funds in order to run the Dow Pool

Ms. Wiseman wanted to know why people are being turned away from programs when the General Manager of Citizen & Leisure Services stated that only 65% of the facilities are being used.

Ms. Fran Nault

Ms. Nault questioned the Committee on the following:

- the hiring of six Community Development Officers and a Community Relations and Policy Advisor when the City is trying to reduce their Budget
- reduce the garbage bag limit which would increase recycling revenue
- introduce fines for all false alarms within the City of Greater Sudbury
- reduce the use of cell phones among staff

Ms. Fran Nault
(continued)

- taxes should be increased at the rate of the cost of living and not at 13%
- the City should be using their staff in the Legal Department for the current lawsuit and not out-of-town lawyers

Ms. Brenda Salo

Ms. Salo provided a written submission with a historical overview of the Beaver Lake Sports and Cultural Club and requested the City consider assisting with the operational expenses of the club, especially realty taxes.

Mr. Hans Gramann

Mr. Gramann addressed the Committee regarding the inefficiencies of the City such as the vehicle use by staff, level of winter road maintenance and overuse, and controlling the City's insurance costs.

Mr. Mike Holland

Mr. Holland addressed the Committee regarding the following:

- inefficiencies should not be overlooked
- dispense of excess property, furniture, etc.
- borrow money for capital expenditures such as the upgrading of roads
- introduce a bicycle lane
- closure of facilities and the increase of vandalism of businesses within the area of closure

Mr. Joe Cimino

Mr. Cimino addressed the Committee as a concerned citizen. He felt that the inefficiencies of the City should be looked at such as vehicles, legal fees, real estate, open facilities and collect user fees. He also stated that the facilities are an economic value to the community. He stated that he was in favour of limited borrowing.

Mr. Ralph
Mushumanski

Mr. Mushumanski brought forward the following items for further review:

- Was there an overuse of consultants and how much money was spent?
- How many vehicles does the City own?
- How much property does the City have?

The Chair suggested that this information should be published.

Mr. Frank McKinnon

Mr. McKinnon addressed the Committee regarding the shut off of the Levack water supply by INCO. He wanted to know if the City considered the cost if Falconbridge and INCO decide to continue downloading the water supply throughout other communities.

The General Manager of Corporate Services advised that this has been considered within the Long Term Financial Plan.

The Chair advised Mr. McKinnon that the City has been working with Falconbridge and INCO regarding this matter.

Closing Remarks

The Chair expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process.

Attachments

The following is a list of attachments submitted at the meeting:

- Profile for the Penage Rd. Community Centre 1966-2004
- 2004-01-19 Budget Committee Submission (PALS)
- Budge 2004 Lake Water Quality Program
- Stop the Tunnel
- Beaver Lake Sports and Cultural Club Inc.

Adjournment

The meeting adjourned at 9:40 p.m.

Councillor Eldon Gainer

City Clerk

Who We Are:

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Location:

The Penage Road Community Centre is located on Regional Road # 10. This road commences at Highway 55 and ends at Panache Lake, a distance of 14 kilometres. The "community" generally refers to residents who live along this road, also referred to as Penage Rd., as well as all the adjoining roads. However, some members come from north, west and east of this specific geographical designation. In addition, there are activities which draw participants from the overall larger community which is the City of Greater Sudbury and others who come from even farther away.

The Building:

The building was originally a one-room school house situated in Louise Township. It was always used as a centre for persons to gather. The building has 2 floors. In the basement you will find a "Seniors Room", a large kitchen, the furnace and oil tank area and some storage areas; on the main floor there is a large "hall", a food serving area and the washrooms. The building is wheel-chair accessible on the main floor and it has a wheel chair access washroom. This facility has now been in use since 1923 when it was first constructed. Over the years there have been additions and improvements as needed. The most recent improvement was the construction of the outdoor sports court to be used for summer and winter sports activities. This was done as a millennium project with several "partners" assisting in the project.

Activities Over the Years

This summary includes past and present activities held over the last 25 years.

1. Voting location for municipal, provincial and federal elections.
2. Annual corn roast
3. Slide shows and speaker presentations
4. Gun -use training classes.
5. CPR training classes

6. Regular fitness and moderate fitness classes.
7. Hallowe'en and Easter parties for children.
8. Adult and teen dances
9. Tai Chi classes
10. Music concerts
11. Sports competitions and play days
12. Neighbourhood watch meetings
13. Women's Institute and Seniors Meetings
14. Workfare placement
15. Annual Fishing Derby
16. Earth Day Activities
17. Rentals to organizations
18. Rentals for private family parties
19. Ice skating
20. Outdoor sand and swing play area for toddlers
21. Toy Library location
22. Summer Youth employment placements
23. Art classes
24. Lions Club Meetings
25. Anderson Farm Fall Fair involvement
26. 4-H meetings
27. Beaver and Scout meetings
28. Spring and Fall Craft and Art Show and Sale
29. A cookbook published and sold (Title: To Penage with Panache)
30. Annual Canoe Race
31. Flower garden planting
32. Pot Luck dinners

33. Christmas "Santa" party for all the family, and in earlier years, Christmas concerts

34. Mother's Day Dinners

35. Flea Markets

The Present and the Future

The Penage Road Community Centre endeavours to raise as much of its own funding as possible. To this end members donate membership fees, currently set at \$20.00 per family and \$10.00 for a single person. Building rentals are encouraged. The annual Mother's Day Dinner, started in 1985 by the Seniors, brings in \$600.00.

The Rendezvous Art and Craft Sale, held in late November, can yield \$1200.00. This particular event was started in 1980; in 2004 the community will be involved in the 25th "Rendezvous". Various organizations, such as the Penage Rd. Seniors, the Penage Rd. Women's Institute; and the Lake Panache Camper's Association make regular donations to the Centre. Building care is done by volunteers at no charge.

Currently the building provides very valuable opportunities for young and old alike. Students at local high schools find "community service" hours available as now are required for their high school diploma. The W.I.(Women's Institute) have yearly bursaries available. The members do an annual ditch clean-up along Penage Road as their Earth Day contribution. The building is host to the

Northern Lights Festival Boreal Home Concerts each year.

Flea Markets, which are held bi-annually, are recent additions to our list of activities; they provide informal gatherings of the community as well as raising monies for individuals and the centre. The most recent election use was for the provincial election held October 6, 2003.

The Annual General Meeting takes place each year in early April. At this meeting the year is reviewed and the election of officers for the coming year takes place. The most recent event held at the centre was the annual Christmas Potluck which included a visit from Santa. In all, 85 persons from the community attended; 23 of these were young children representing the new young families in the community. The events at the Centre are varied; planned events are well attended and indicate that in changing times there is still a huge need for community sharing and fellowship. It is to this end that the current directors are focusing their attention.

CorrieJo Caporale - Fw: Penage Road Community Centre Jan 19th Citizen Input Presentation for comments

From: "Wendy Harrington" <harrington@onlink.net>
To: <corriejo.caporale@city.greatersudbury.on.ca>
Date: 1/20/2004 11:28 AM
Subject: Fw: Penage Road Community Centre Jan 19th Citizen Input Presentation for comments

Corrie-Jo...fyi and inclusion to the council; thx-Russ

----- Original Message -----

From: Terry

To: Chris Gore ; Eldon Gainer ; Terry Kett

Cc: Alan & Heather Keranen ; Houdek@Onlink.Net ; harrington@onlink.net ; Eric Hansen ; Wilton ; stephenyoung02@hotmail.com

Sent: Sunday, January 11, 2004 10:26 AM

Subject: FW: Penage Road Community Centre Jan 19th Citizen Input Presentation for comments

Terry, Eldon and Chris

Below is a draft of the presentation the centre would like to present to council for budget consideration at the citizen input meeting on Jan 19 at Tom Davies Arena. Could you review it and return any suggestions for improvement to Russ Harrington (harrington@onlink.net) who will be doing the presentation. Should the document be forwarded to someone in the Greater City for inclusion in the agenda? How do we secure a position on the agenda? How long should the presentation be and where should it focus? Again please reply to Russ

Profile for the Penage Road Community Centre 1966-2004**Who We Are:**

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The events at the Centre are varied; planned events are well attended and indicate that in changing times there is still a huge need for community sharing and fellowship. It is to this end that the current directors are focusing their attention.

Budgetary Considerations

In 2003 and in recent years the Center has been able to meet its operating expenses of about \$4000 per year through income from dues, rentals, annual events and an annual grant of \$1500 from the Greater City of Sudbury or the former Town of Walden. In those years property taxes were exempt, snow plowing and insurance was provided by the City or Town, and the water system met the guidelines. Additional fundraising and partnering was used to improve the building and, most recently, construct a \$25,000 outdoor sports facility.

In 2004 we will be required to pay \$1050 in taxes, an estimated \$2500 in insurance, and a one time charge of \$3500 to Dennis Consultants to assess and register the water system. The center is appealing the tax assessment to return it to the former exempt status, working with the Greater City to secure affordable insurance, and with Denis Consultants to plan the most cost effective water system that meets the current guidelines. This will create a budgetary shortfall of \$7050 above the \$1500 already applied for through Parks and Recreation

In 2005 we anticipate that we will be required to raise \$15,000 to upgrade the water system to a drilled well. With the additional taxes (\$1050) and insurance (\$2500), there is the potential shortfall of \$18,550 beyond the \$1500 grant.

In 2006 and beyond the additional taxes (\$1050), insurance (\$2500) and possible snowplowing will create a potential shortfall of \$3550 beyond the \$1500 grant.

The directors work hard at maintaining the building and keeping operating expenses down while fulfilling the mandate of the charter. The projected increase in costs for 2004 and beyond will make it difficult for directors to focus on the core purpose of the Centre. Therefore we are appealing to the Greater City for consideration in the upcoming budget.

		Actual	Actual	BUDGET
	ITEM	2002	2003	2004
	Consulting/Water	0	0	3,500
O	Taxes	0	0	1,050
P	Office, Ads	4.80	53.45	60
E	Bank	54.90	39.42	40
R	Heat	1,419.26	2,106.45	2200
A	Hydro	1,220.30	1,018.60	1100
T	Telephone	608.80	543.52	600
I	Maintenance	993.51	269.51	300
N				
G	TTL EXPENSES	4,304.57	4030.95	8,850
		Actual	Actual	BUDGET
	ITEM	2002	2003	2004
O	Grants	3,100.00	1,500.00	5,700.00
P	Dues	290.00	405.00	800.00
E	Donations	390.00	339.38	350.00
R	Rent	405.00	413.00	400.00
A	Events	2,530.73	1,550.00	1,600.00
T				
I				
N				
G	TTL INCOME	6,715.73	4,207.00	8,850.00

Penage Road Community Center
Box 238, Whitefish, Ont.
P0M 3E0

Subject: Grant Application

		Actual	Actual	BUDGET
	ITEM	2002	2003	2004
	Consulting/Water	0	0	3,500
O	Taxes	0	0	1,050
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2004-01-19
BUDGET COMMITTEE SUBMISSION
By Al Nesselth (PALS)

The proposed Animal Control 'solution' is quite short-sighted because it does not have a spay/neuter component.

Therefore, I am here to recommend that the City initiate

- a spay/ neuter program financed initially by the \$52 000 annual difference that exists between the \$408K expenditure on Animal Control services identified by a consultant in 2003 and the \$356K that represents the winning bid (when these same services were tendered in 2003 for 2004)
- As a concerned councillor, the Mayor declared an "open mind" and a willingness to consider meaningful improvements to Animal Control
- The majority of candidates in the fall election declared everything from surprise to dismay as they were reminded that monies collected from pet licences do not find their way directly back to Animal Control

Details of a suggested program to compliment present services:

- A \$52 000 fund dedicated exclusively to spaying and neutering - not trivial associated costs
- **administered** by the Advisory Committee that is presently being formulated by Council to oversee the Animal Bylaw implementation
- it may function as a committee of the whole or a **subcommittee** of interested parties from the 'overseers'
- the **beneficiaries** of this spay/neuter subsidization - my strong preference, based on the statistical evidence that pet over-population is a more serious problem in these neighbourhoods, is that this money be earmarked for the *residents of* the many *subsidized housing* units already under the jurisdiction of the City

- the program must seek out the biggest bang for the buck - approach the **Veterinary Association** of Sudbury with a coupon style subsidization plan - several clinics may offer discounts

Further Rationale

- can't compromise the contractual agreement nor the tendering process by offering extra money to the existing contractor - he should be recovering his spay/neuter costs in the adoption fees being charged
- does not call for a tax hike - this amount of money **was spent** in the past and does not represent a new investment, but rather a refocusing of priorities
- mind you, the level of commitment is still embarrassing - even ignoring the approx 160K\$ retrieved in licence fees: Sudbury has proposed to spend about \$2.30* per capita; this new component would make it about \$2.60 while we are surrounded by communities that dedicate \$4 to \$6 per citizen to Animal Care and Control to: guarantee the safety of their community, the return of licensed pets to their rightful owners, and curtail animal overpopulation
- I would also point out that the present service gives the responsible cat owner, the one who keeps his/her pet indoors at all times, absolutely **nothing** for the \$15 **user fee** that he is being asked to pay - show this citizen that something meaningful (a spay/neuter program) is being accomplished with his (user fee) donation!

* based on 2001 Census - (rounded) population of 155 000

Respectfully,
Al Nesseth
682-2401

BUDGET 2004

LAKE WATER QUALITY PROGRAM

The City's Lake Water Quality Program has a budget of \$85,000 to cover the cost of a full time co-ordinator, summer field-work and support for about three dozen Lake Stewardship Committees. About \$30,000 of in-kind support was given to the program in 2003 by the Co-operative Freshwater Ecology Unit and the Centre for Environmental Monitoring at Laurentian University. In addition \$80,000 was received from Human Resources Development Canada for students doing field and data compilation work.

REQUEST

This request is for consideration of an increase of \$35,000 to cover:

- i) Printing and reproduction of public information and awareness materials for selected lakeshore and watershed residents concerning protection of lake water quality. This will include such items as brochures for personal door to door distribution by stewardship committee members; CDs of information about case studies that illustrate best practices that have been successful in other places; and articles about lake that are useful in making citizens aware of how lakes work and water quality issues.
- ii) Expansion of summer field work to include water analysis in lakes where problems such as excessive growth of nuisance algae is identified in the summer; and sampling of food chain organisms and fish populations in selected lakes important for their recreational fishing value.

David Pearson

19 Jan. 2004

248 McNaughton Street
Sudbury, ON P3E 1V5
June 2, 2002

To: Mark Mieto
From: Gord Slade

SUBJECT -- STOP THE TUNNEL

There is no immediate need to extend the proposed Sewer Tunnel beyond Algonquin Road. The Tunnel should stop at that point.

This will:

- Reduce the immediate cost by more than 50%.
- Eliminate the backup problems being experienced by existing homeowners.
- Provide the extra capacity to handle the new medical school at Laurentian U.
- Cause the businesses at the 4 Corners and Downtown to be paying taxes to make it possible to put in a Walmart to compete with themselves. There is only so much to be spent on retail trade, some small shops will suffer.
- Maintain jobs. Another Walmart is not needed and will reduce retail jobs.
- Provide money for more immediate requirements.

City Council's policy should be to encourage the use of existing infrastructure. There is lots of it available in the Greater City of Sudbury.

- 10 yr. payback on the extension

Your comments, please.

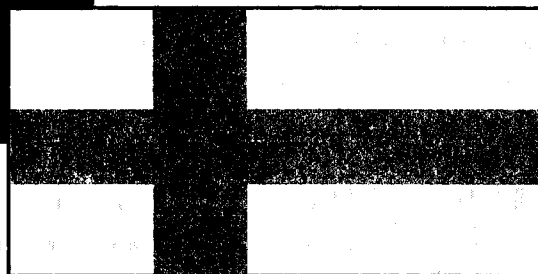
Gord Slade

Gord Slade

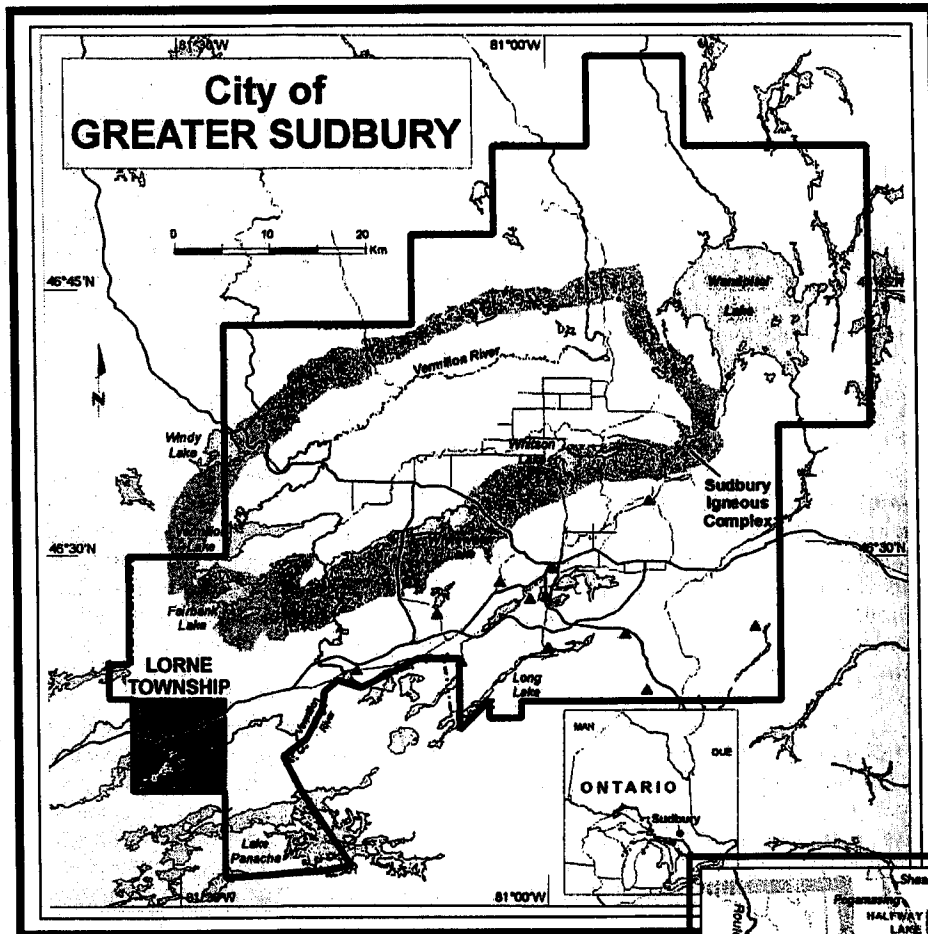
*Also - reference to no. of Councillors
on committee - recommend 2
lots of knowledgeable volunteers
C.C. Pool - response of Mgr. of Sewer
to the mayor (6 months for
an answer*

*support Barbeau - set up hearing m
- lots of experience here*

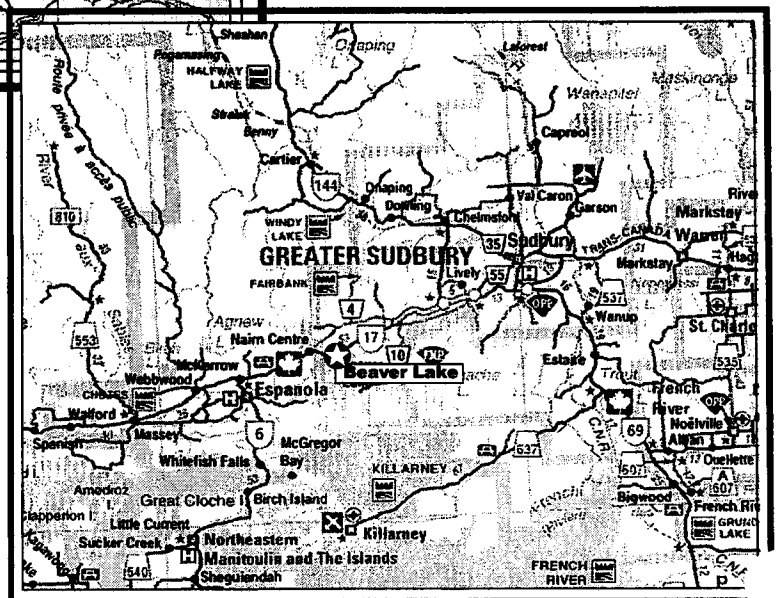
Beaver Lake Sports and Cultural Club Inc.



Where the heck is Beaver Lake?

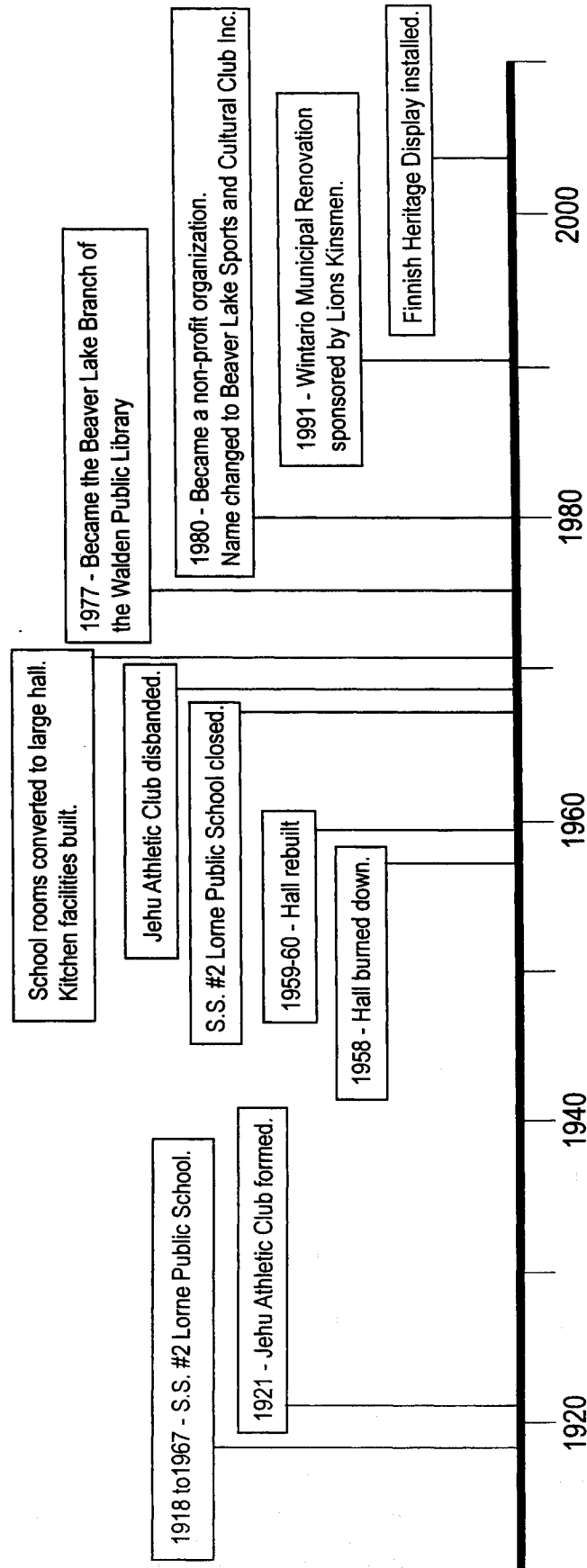


The boundaries of Lorne Township (Beaver Lake).



Beaver Lake in relation to City of Sudbury.

A Brief Historical Overview of the Beaver Lake Club



What we do now...

Annual Events

- New Year's Eve Dinner & Dance
- Winter Carnival
- St. Patrick's Dinner & Dance
- Finnish Heritage Celebration
- Spring Craft Sale & Flea Market
- Fall Fair
- Fish Fry & Antique Auction
- Christmas Craft Sale
- Christmas Caroling
- Family Christmas Party

Weekly Events

Monday	Senior's Card Party
Tuesday	Club meetings & Community Issues Ontario Early Years Program
Thursday	Yoga Ontario Early Years Program
Saturday	Roots & Shoots (Teen Environmental Awareness Group ages 10-18)

Other Uses

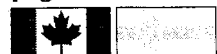
- Rentals (weddings, retirements, & many other occasions)
- Cross Country Ski Trails
- Outdoor Rink Facility
- Summer Playground

In Summary

- The Beaver Lake Club has existed in its present form since 1967 – for 37 years.
- Over the decades, approximately 200 families living in the area have found this to be the focal point of the community.
- The Beaver Lake Club serves a population of up to 10,000, with participation from Nairn-Shedden Township to the west, and Whitefish, Naughton, and Lively to the east.
- The Club is organized, staffed and run exclusively by volunteers
- The Beaver Lake Club is an important historical element for the many families who live in Beaver Lake and whose ancestry dates back to the first Finnish settlers to the area.

Presented by Brenda Salo
President, Beaver Lake Sports and Cultural Club Inc.
January 19th, 2004

Prepared by Lydia Kinosh





Budget04

Towards Tomorrow Together ★ Vers l'avenir ensemble

Welcome
to the
2004 Budget Public Input and Information Meeting

City Council values your input.

1



Budget04

Towards Tomorrow Together ★ Vers l'avenir ensemble

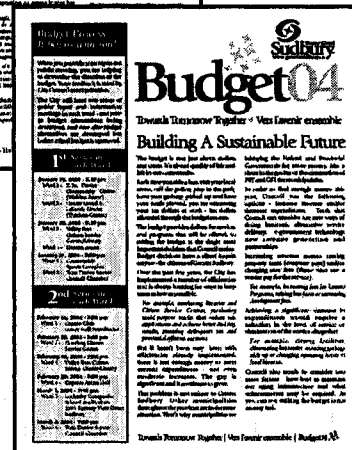
Introduction:

Finance Committee
Councillor Ted Callaghan - Chair
Councillor Eldon Gainer - Vice Chair
Committee includes the Mayor and
Members of Council

Purpose of this evening's meeting:

1. to provide information
2. to obtain your input

Information flyer is available
in English and French.



Tonight's Meeting



Overview of the Budget
Public Input
Wrap up / Next steps

Summary of all public input received will be provided
to City Council and posted on the City's website
www.greatersudbury.ca

3

Format for Public Input



Moderator's job:

1. To listen
2. To ensure everyone has an opportunity to speak

We are being recorded.
Those who signed up first - go first.
Please identify yourself.
Maximum of five minutes.

42

4

m 45

Please provide your
feedback on the
following:



1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect? Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
5. What service would you like to see improved or added?

5

Financial Sustainability

2004 Budget - Public Input

January 2004

2004 Budget - Public Input

Overview

- National/Provincial Scene
- Council Decision
- Financial Update
- Services
- Efficiencies/Service Improvements
- Alternatives
- Competitiveness Survey
- Summary and Next Steps



**Financial
Sustainability**



2004 Budget - Public Input National/Provincial Scene

Sources of Capital Financing in Ontario Municipalities

Sources	1988	1996	2000
Transfers from own Funds	50.9%	49.9%	71.7%
Long-Term Borrowing	16.3%	18.3%	14.0%
Transfers from other sources	25.1%	28.7%	45.2%
Other	7.7%	10.1%	10.0%

Source: Calculated from data in the *Financial Information Returns*, Ontario Ministry of Municipal Affairs and Housing
Harry Kitchen (November 2000) "Municipal Finance in a New Fiscal Environment", *Commentary* (Toronto: C.D. Howe Institute)



**Financial
Sustainability**



2004 Budget - Public Input National/Provincial Scene

Provincial Grant Losses

	\$ millions
1996	5.0
1997	11.3
1998	18.3
1999	18.3
2000	18.3
2001	18.3
2002	18.3
2003	18.3
Total Cumulative Loss	\$126.1



**Financial
Sustainability**



2004 Budget - Public Input

Long-Term Financial Plan - Highlights:

- Multi-year Budgeting
- Implement an Infrastructure Renewal Levy (2.27%)
- Pursue Federal/Provincial Assistance
 - Index Grants (CRF)
 - New Funding Sources (eg. Gas Tax)
- Use Debt Where Appropriate
- Protect against inflation
- Value for Money Audits
- Lifecycle Asset Management

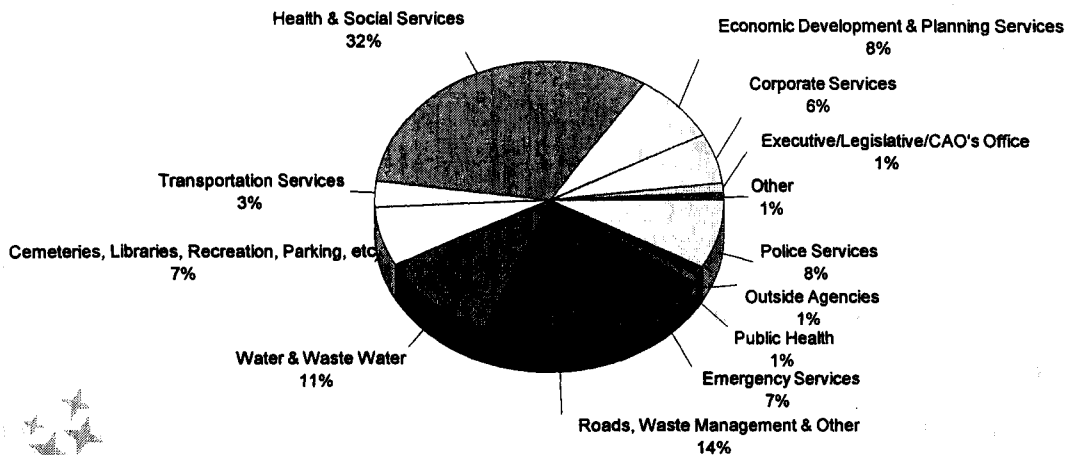


**Financial
Sustainability**



2004 Budget - Public Input

Gross Expenditures - 2003 Budget



**Financial
Sustainability**

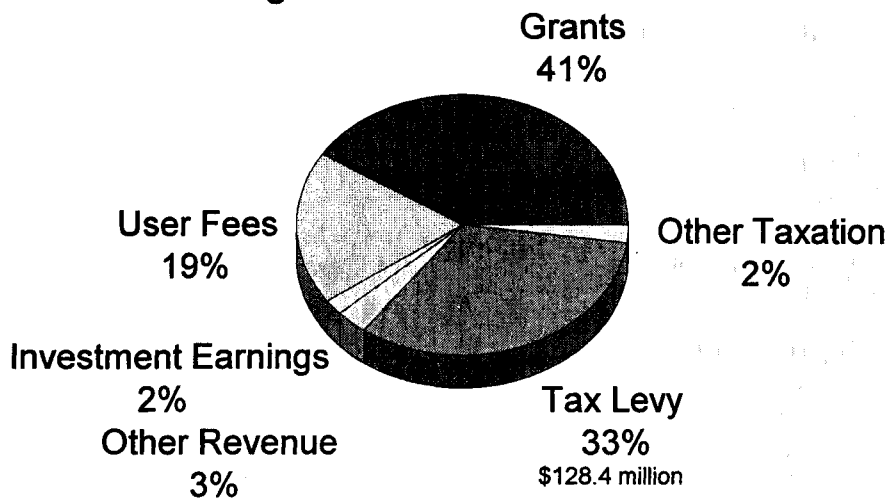


2004 Budget - Public Input

11

2004 Budget - Public Input

Revenue - 2003 Budget



**Financial
Sustainability**



2004 Budget - Public Input

46

12

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2004 Budget - Public Input

Where Your Tax Levy Dollars Go - 2003 Budget

Executive & Administration	1.2%
Transition Expenses	0.6%
Corporate Services	8.1%
Economic Development & Planning Services	2.7%
Children Services	1.6%
Long Term Care	0.6%
Ontario Works & Employment Support	11.2%
Social Housing	8.6%
Public Libraries/Citizen Services	2.9%
Leisure & Recreation	5.2%
Transportation Services	4.0%
Roads	16.6%
Solid Waste	5.3%
Buildings	2.0%
Fire Services	6.9%
Emergency Medical Services	3.1%
Outside Agencies	3.0%
Police Services	15.2%
Fire Protection	1.2%



**Financial
Sustainability**

Total 100%



2004 Budget - Public Input

13

2004 Budget - Public Input

Financial Forecasts - Major Operating Variances - 2004

- \$4.5 million for OMERS pension contributions.
- Increased roads maintenance provision of \$2 million.
- Annualized cost impacts of 2003 Budget Enhancements - \$700,000 net
- Inflation
- Salary/Benefits



**Financial
Sustainability**



2004 Budget - Public Input

47

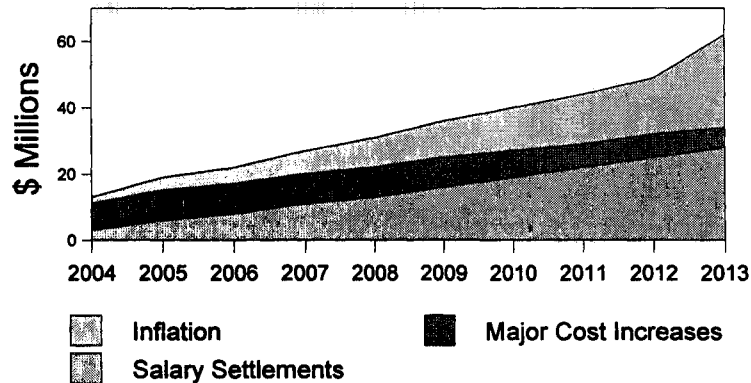
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2004 Budget - Public Input

Financial Forecasts - 10 Year Operating Gap

Operating Funding Gap



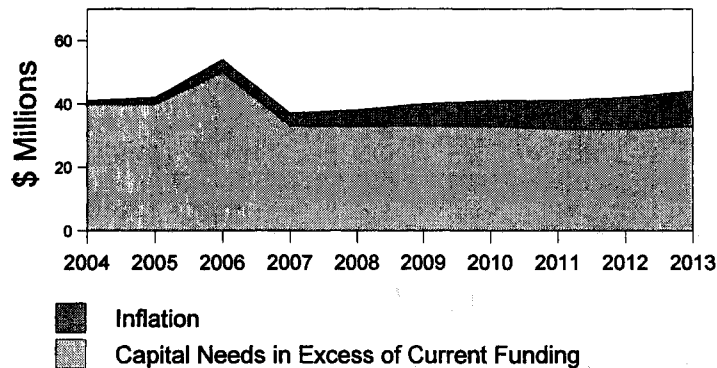
**Financial
Sustainability**



2004 Budget - Public Input

Financial Forecasts - 10 Year Capital Gap

Capital Funding Gap



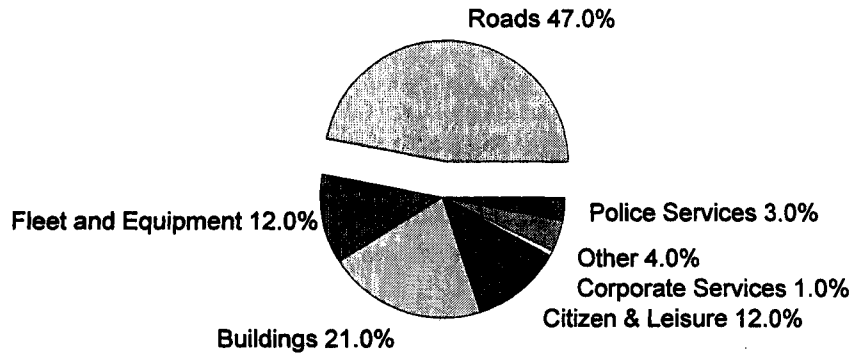
**Financial
Sustainability**



2004 Budget - Public Input

Financial Forecasts - Capital Works

Roads are the Largest Component of Capital Needs



**Financial
Sustainability**



2004 Budget - Public Input

Financial Forecasts - Tax Impact on Typical Home

Impact on Taxes of Projected Operating Costs and Existing Capital Envelopes - excludes capital levy

	2003	2004	2005	2006
Percentage Increase in Net Levy		10.7%	3.7%	3.3%
Municipal Tax - Typical Single Family Dwelling				
\$ Increase		\$165	\$64	\$59

Impact on Taxes including above and infrastructure renewal levy @ 2.27%

	2003	2004	2005	2006
Percentage Increase in Net Levy		13.0%	5.9%	5.5%
Municipal Tax - Typical Single Family Dwelling				
\$ Increase		\$200	\$103	\$101

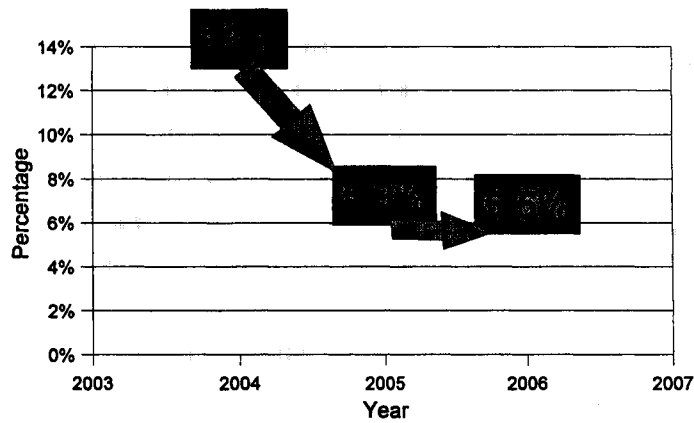


**Financial
Sustainability**



2004 Budget - Public Input

Summary of Projected Tax Impacts



**Financial
Sustainability**



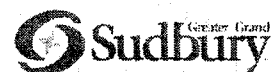
2004 Budget - Public Input

Two Possible Outcomes

- Reduce Expenditures
- Increase Revenue



**Financial
Sustainability**



2004 Budget - Public Input

Alternatives

- New Ways of Doing Business
- Alternative Service Delivery Options
- E-Government
- Increase Revenue
- Partnerships



**Financial
Sustainability**



2004 Budget - Public Update

Services - Mandatory

	\$ millions
Assessment	1.5
POA	(0.5)
Social Housing	17.0
Children's Services	3.0
Employment Support Services	(1.2)
Long Term Care	0.4
Ontario Works	10.9
Ontario Disability Support	11.6
Emergency Medical Services	6.0
Police	29.9
Health Unit	<u>5.7</u>
Total	\$84.3



**Financial
Sustainability**



2004 Budget - Public Input

Services - Limited Discretion (10 - 25%)

\$ millions

Emergency Services	13.6
(Fire & Emergency Planning)	
Solid Waste	10.5
Planning	2.6
Legal	1.3
Finance	4.5
Libraries	5.5
Roads	31.7
Total	\$69.7



**Financial
Sustainability**



2004 Budget - Public Input

Services - Greater Discretion (25 -100%)

\$ millions

Executive and Legislative	1.0
CAO	1.3
Corporate Services (other)	7.8
PWD (other)	9.8
Health & Social Services (other)	1.5
Economic Development	2.7
Leisure and Transit	18.3
Total	\$42.4



**Financial
Sustainability**



2004 Budget - Public Input

Services - Summary

	\$ millions
Mandatory (little or no control)	84.3
Limited Discretion (10-25%)	69.7
Greater Discretion (25-100%)	<u>42.4</u>
Total	\$196.4



***Financial
Sustainability***



2004 Budget - Public Input

Efficiencies

- **Cost Reductions/Avoidance - \$5.3 million**

Examples:

- Benefit Plans
- Pay and Display (Parking)
- Reduced Accounting Fees
- On-Line Tendering
- Sudbury Regional Buying Group
- Grass Cutting
- Partnership - Cambrian College



***Financial
Sustainability***



2004 Budget - Public Input

Efficiencies (Cont'd)

- **Enhanced or New Revenues - \$6.7 million**

Examples:

- Collections - Delinquent Taxes and Fines
- OntarioWorks
- Transit Fees



**Financial
Sustainability**



2004 Budget - Public Input

Efficiencies (Cont'd)

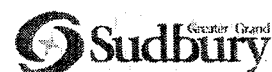
- **Special Project Funding - \$41.0 million**

Examples:

- Pioneer Manor
- David Street
- Transit Buses
- Soccer Field
- Airport



**Financial
Sustainability**



2004 Budget - Public Input

Efficiencies (Cont'd)

- **Improved Service**

Examples:

- On-Line Tendering
- Third Party Insurance
- Child Care
- Transit/Handi Transit
- 9-1-1 Signage
- Snow Plow/Spreader Trucks
- Paramedic Response Units



***Financial
Sustainability***



2004 Budget - Public Input

Examples of Alternatives

- Reduce Expenditures
 - Close Facilities
 - Lessen Service Level
 - Get Out of a Business
 - Outsource
 - Technology
- Increase Revenue
 - User Fees (those who use it pay)
 - Taxes (everyone pays)
 - Provincial/Federal Government (New Deal)

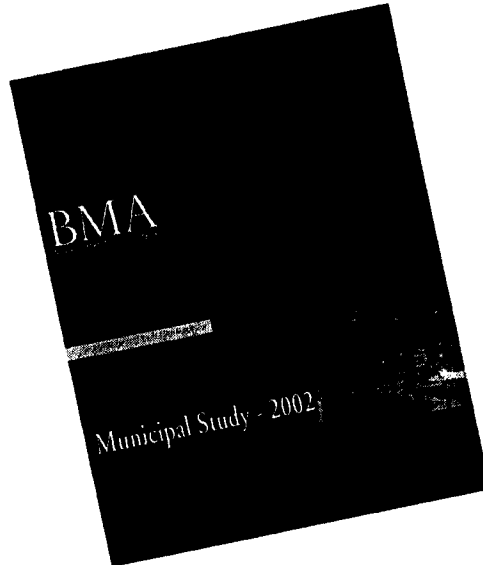


***Financial
Sustainability***



2004 Budget - Public Input

BMA Competitiveness Study



**Financial
Sustainability**



2004 Budget - Public Input

BMA Competitiveness Study

- **Levy Per Capita**
 - 2003 - 13th lowest
 - 2002 - 8th lowest
 - 2001 - 9th lowest
- **Taxes for a Detached Bungalow**
 - 2003 - 2nd lowest
 - 2002 - 3rd lowest
 - 2001 - 2nd lowest
- **Total Taxes & Utilities (Water, Wastewater, Hydro)**
 - 2003 - 5th lowest
 - 2002 - 4th lowest
 - 2001 - 2nd lowest



**Financial
Sustainability**



2004 Budget - Public Input

Tax Rate and Relative Position

- City of Greater Sudbury's relative position in all property types are in the low to mid-range in comparison to the other municipalities.

Residential	Mult-Residential	Hotel/Motel	Shopping	Office	Industrial
Low-Mid	Low	Mid	Mid	Low	Mid

***City of Greater Sudbury's taxes are low,
well below the average of the other 61 cities
that represent 75% of Ontario's population.***



**Financial
Sustainability**



2004 Budget - Public Input

Summary

- New Deal required from Federal and Provincial Governments
- Not unique to City of Greater Sudbury
- City is well positioned
- City (Taxes, Water/Wastewater/Hydro) are low



**Financial
Sustainability**



2004 Budget - Public Input

Next Steps

- Complete Public Input Session (January)
- Prepare Budget Alternatives
- Decisions:
 - January - Infrastructure Renewal
 - January - Water/Wastewater Expanded Capital Program
- Present Budget Alternatives to Public (February)
- Complete 2004 Budget Process
- Set Stage for Multi-Year (3) Capital and Operating Budgets
- Continue to Pressure Federal and Provincial Governments for New Deal



**Financial
Sustainability**



2004 Budget - Public Input

January 2004



Towards Tomorrow Together * Vers l'avenir ensemble

Moderator's job:

1. To listen
2. To ensure everyone has an opportunity to speak

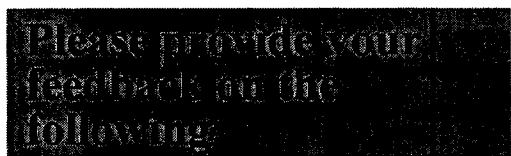
We are being recorded.

Those who signed up first - go first.

Please identify yourself.

Maximum of five minutes.

37



Towards Tomorrow Together * Vers l'avenir ensemble

1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect?
Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
5. What service would you like to see improved or added?

A 2nd Series of Public
Input and Information
Meetings will be held after
budget alternatives are
developed but before a
final budget is approved.



Greater Sudbury
www.greatersudbury.ca

Budget04

Towards Tomorrow Together • Vers l'avenir ensemble

All meetings begin at 7:30 pm

February 16 - Ward 1 - Caruso Club Lower Hall Boardroom
February 17 - Ward 2 - Dowling Citizen Service Centre
February 18 - Ward 3 - Valley East Citizen Service Centre/Library
February 23 - Ward 4 - Capreol Arena Hall
March 1 - Ward 5 - Lockerby Composite School Auditorium
March 2 - Ward 6 - Tom Davies Square Council Chamber

More information:

www.greatersudbury.ca or call 671-CITY-(2489)

Thank you. City Council values your input.

**2004 BUDGET PUBLIC INPUT SESSION
OF THE CITY OF GREATER SUDBURY**

**The Centre Lionel E. Lalonde Centre
239 Montee Principale, Azilda**

**Monday, January 19th, 2004
Commencement: 7:30 p.m.
Adjournment: 9:15 p.m.**

Chair

COUNCILLOR TED CALLAGHAN, IN THE CHAIR

Present

Councillors Berthiaume; Bradley; Rivest

City Officials

M. Mieto, Chief Administrative Officer; C. Hallsworth, General Manager of Citizen & Leisure Services; D. Nadorozny, General Manager of Economic Development & Planning; C. Matheson, General Manager, Health & Social Services; S. Jonasson, Director of Finance/City Treasurer; C. Mahaffy, Manager of Financial Planning/Policy; R. Carre, Director of Leisure, Community & Volunteer Services; D. Yachuk, Community Development Officer; A. Haché, Deputy City Clerk; K. Bowschar-Lische, Planning Committee Secretary

Citizens

24 Citizens

News Media

MCTV; Channel 10 News

Welcome and
Opening Remarks

Councillor Ted Callaghan welcomed those in the audience and advised the purpose of the meeting was to provide an overview of the budget and an opportunity for the public to comment on the 2004 Budget for the City of Greater Sudbury. He indicated that feedback should be provided using the following:

1. Should those who use a service pay for the service (users fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect?
Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repairs, arenas, replace fire trucks, maintain police communications, etc.
5. What service would you like to see improved or added?

Submissions would be heard in the order that they appear on the speaker's list. Councillor Callaghan introduced Councillors and staff who were in attendance.

SLIDE PRESENTATION

Budget04
Towards Tomorrow
Together

C. Hallsworth, General Manager of Citizen & Leisure Services, addressed the audience with an electronic presentation which provided an overview of the 2004 Budget.

Items in the overview included the National/Provincial Scene; financial update; mandatory, limited discretion and greater discretion services; efficiencies and service improvements; competitiveness study and next steps.

Mr. Henry Perry

Mr. Perry indicated that Inco placed the City on notice that they would no longer sell any water to the City of Greater Sudbury for Levack because they could not afford to upgrade the plant to meet the new drinking water standards. He feels that spending \$75,000.00 for a consultant to assess the situation is a waste of money and feels the City has staff to do the assessment.

Claude Gravelle

Mr. Gravelle, Vice-Chair of the Youth Centre in Rayside-Balfour, advised that the centre has been open since 1996 but operating on and off due to lack of funding. He advised they have had both centres opened all year for the last two years and have approximately 200 members. He outlined the Centre's accomplishments such as pool tournaments, resume writing, life sessions, bullying classes, karaoke nights, baseball, floor hockey, etc. The purpose of the centre is to keep youth busy and off the streets. He asked that the City of Greater Sudbury join in their vision to keep the Centre open so consistent services can be offered to youth. Their grant monies end in September but they cannot apply for a new grant until the end of the present term. It takes 3 to 4 months to receive grant approvals. He asked the City to provide funding for this 3 to 4 month period so they can keep the Centre open. It costs \$3,400.00 per month to cover insurance, Program supports and Program Coordinator.

Rod Furchner

Mr. Furchner, President of the Onaping Falls Old Age Club explained that approximately one year ago, the Club was made aware of a grant available through the Community Improvement Program (CIP). He said that because of this \$8,000.00 grant, many improvements were made to the Club. The grant was made on a 50-50 basis (50 City and 50 Old Age Club) and the total dollar value for the project was in the range of \$17,000.00. They purchased a new computer system, up-graded the parking lot, landscaped, bocce court, new tools, electrical upgrades, etc. They would like to see this CIP Program continue in the budget. They found it helpful and believe that other organizations would benefit from it as well. He asked to be notified of any further grants they could access.

He requested that fares for bus transit from Levack-Onaping to Dowling-Chelmsford be reduced to make them affordable. Many residents are seniors and on a fixed income. There is no grocery store in Levack and they need to go to Dowling or Chelmsford to get groceries and for doctor's appointments.

Gus Bergeron

Mr. Bergeron indicated there are many issues he would like to address but will concentrate on one – that being the terrible condition of roads. He does not believe we should borrow or spend money unless we get better value for the work being done. MR 35 was done 8 years ago, passing lanes were put in and all the work that was done 8 years ago was wiped out with the recent reconstruction this summer. Two years ago, the CPR bridge was repaired but now all of the barrier walls are cracked and scalded. Recently repaired sidewalks are already all scalded. The Kingsway/Barrydowne intersection will go through a major realignment even though a lot of work was done at this intersection in recent years. He is not in a position to have his taxes increased for work that is not at par. The roads are taking a beating because of slurry trucks moving materials. These slurry trucks need to be monitored. We must monitor all construction work to ensure all specifications are being met.

Evelyn Dutrisac

Ms. Dutrisac, former Councillor, advised that she has spoken with a lot of people who are concerned with tax and water increases. She said that the City should lobby with other levels of government to ensure that they are paying their fair share to municipalities. She questioned what was being done about people without City water, who have wells, to make sure they have potable water. It is extremely important that Council look at cuts in this budget. She asked Council to cut items such as consultants because we have competent staff. She requested that taxes be kept as low as possible. She asked that all City Departments examine essential services and cut what is not necessary because youth are leaving and maybe seniors will leave as well.

As a business owner, Ms. Dutrisac expressed concern regarding licensing fees which were \$25.00 and were increased to \$250.00 last year.

As a landlord, she has issues with Ontario Works and indicated that landlords should be paid directly.

Norm Pharand

Mr. Pharand, who lives on Elizabeth Street, between Azilda and Chelmsford, expressed concerns regarding the traffic hazard in this area. Many accidents have already occurred here and there has been 3 fatalities.

The Committee noted that a report from Public Works indicated that the traffic did not warrant lights being installed. The Committee also noted that residents will be signing a Petition for traffic signals or something to be done in this area.

Gerry St. Louis

Mr. St. Louis indicated that his concerns were addressed by Ms. Dutrisac and Mr. Perry.

Jeanne Mallette

Mrs. Mallette indicated that her concerns were also addressed.

Jeannine Robert

Mrs. Robert stated that her concerns about seniors issues were addressed by Ms. Dutrisac.

Bill Ryan

Mr. Ryan, retired citizen, indicated that this taxes increased \$250.00 last year. He cannot afford this kind of increase.

He also said that most people do not have sump pumps so water run-off is being cleaned in the City sewer system and taxpayers are being told the sewer system is overloaded and needs to be upgraded. There are savings in this area as we are spending money to clean water that is already clean.

With respect to the portion of taxes going towards education, he stated something needs to be done to try to control these taxes as schools are being torn down and new ones being built. The City should approach the School Boards to cut back on spending.

He stated taxpayers cannot afford to pay severance packages to employees and referred to a \$250,000.00 payment to a former City employee.

Citizen

A citizen stated that there should be a partnership with the School Boards for matters such as soccer fields and libraries.

Dale Richards

With respect to Mr. Pharand's problem concerning speeding on Highway 144 near Elizabeth Street, he indicated that traffic police should monitor the area as it is a speedway.

He expressed concern regarding the use of City vehicles by employees and the amount of money being spent.

Evelyn Dutrisac

Ms. Dutrisac indicated that City Staff and not consultants should conduct a survey as some bus routes are too busy and others not busy enough. The Committee noted that there is data on every bus route and service levels are adjusted accordingly.

She questioned whether recycling was being monitored as residents are advising that they do not have enough in their blue boxes for weekly pick-up and put their boxes out every two weeks.

Gus Bergeron

Mr. Bergeron once again spoke indicating that his main reason for attending tonight's meeting was to talk about assessment. Assessment is flawed. His assessment went from \$158,000.00 to \$558,000.00 and following appeals it was reduced to \$279,000.00. Businesses outside of Sudbury do not have the capacity for this type of increase. In his case, he was over assessed and there may be properties that could be under assessed. The City should check all assessments independently.

Roger Joliat

Mr. Joliat indicated that Rayside-Balfour currently has the best volunteer Fire Brigade and that it should be left as is.

WRITTEN SUBMISSIONS

Community Action Network
Levack-Onaping

A written submission dated January 19th, 2004, from the Community Action Network Levack-Onaping was submitted at the meeting.

Bus Service Petition

A Petition regarding adding routes and more frequent bus pick-ups in the Levack/Onaping/Dowling areas was circulated at the meeting.

CLOSING REMARKS

Councillor Callaghan expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process.

Adjournment

The public meeting adjourned at 9:15 p.m.

Councillor Ted Callaghan

Secretary

**Community Action Network- Levack-Onaping
Submission to the Budget Committee
City of Greater Sudbury
January 19th, 2004**

**Prepared by: Martha Cunningham Closs
Chair,
Community Action Network Levack-Onaping
Box 464,
Levack, Ontario
P0M 2C0**

For: The City of Greater Sudbury
 Budget Public Input Session
 January 19th, 2004

From: The Community Action Network-Levack Onaping

The Community Action Network of Levack-Onaping is happy to present some ideas to the Budget Committee. We would like to acknowledge that we are pleased that the City of Greater Sudbury is supportive of C.A.N.s and views them as a way for citizens to participate in the decision making and policy building process. We look forward to the City's continued support.

This presentation would like to bring two concerns to your attention. First is transportation. The Levack Onaping area is currently served by a transcab system which is more expensive than other transit in the City. The transcab service offers an infrequent route which makes it very inefficient for our citizens who want to commute to jobs in the City core or who wish to get around our own neighbourhood. If a child from Onaping wants to go to his local library, he cannot get there by bus. He needs someone to drive him because we do not have proper transit. If a woman from Levack wants to attend a program at our local pool, she cannot get there by bus. She needs someone to drive her. We do not have proper transit. If a senior citizen visits the Leisure Centre for a workout or to use the indoor track, he can use the transcab but must wait 5 hours before a transcab can return him home. One such senior is known to hitchhike home. This is unacceptable. We need proper transit. Inadequate transit not only impacts on lifestyle; it impacts directly on the viability of our facilities. We cannot use our neighbourhood facilities if we can't get to them. The Community Action Network of Levack -Onaping wants the City to put monies into providing effective and equitable transit for our area.

Secondly, our citizens walk, run and recreate at various areas in our community. One such area is the current Levack Public School grounds. These grounds are huge, scenic and green (in summer) and are often used through joint use agreements with the Rainbow District School Board. Walkers, joggers, golfers, tennis players as well as our very successful local youth soccer and youth baseball clubs use this space.

Currently, citizens access this site by way of 114 stairs. The stairs are unsafe and daunting for seniors and young children. They are in disrepair due to age and weather conditions can make them dangerous. Our Community Action Network has contacted both Rainbow District School board and City representatives to try to create a partnership. We want the City and the Board to work together to create a sensible, safe and appropriate walkway for our citizens and students to access the site from First Avenue. We are aware that public works already has allotted money to pave a shoulder for pedestrian use at a different location. We want Council to know that we have surveyed citizens and have determined that a walking path not a paved shoulder is the preferred option. Very few people would access the school site via a paved shoulder on High Street. Citizens surveyed preferred the idea of a walkway coming from First Avenue. The Community Action Network would like the budget committee to seriously consider the concerns and needs of our citizens and put monies aside for a partnership with the Rainbow District School Board to develop a walking trail for our citizens, both junior and senior.

Thank you for your time.
Respectfully submitted

A handwritten signature in black ink, appearing to read 'Martha Closs', with a long horizontal flourish extending to the right.

Martha Cunningham Closs
Chair
Community Action Network
Levack-Onaping

Bus Service

This petition is in regard to obtaining more ^{bus} service in the
Levack/Onaping/Dowling areas.

If the Greater City would please consider adding ^{bus} routes
and more times.

Name

Phone

Denise Rivet	966-0065
Hanna McNichol	966-1998
Elna Jaters	966-2392
Marilyn Storey	966-3834
Elizabeth L. Smith	966-2512
Rita Bigelow	966-2623
Erlene Amyatto	855-0952
Elaine Henning	966-2438
Baronna Brown	966-3524
Barbara Cicomo	855-7746
Margaret Nicholls	966-1164
Wana MacKendall	966-0146
Caroline Campbell	966-0207
Findy Turgeon	966-0981
Lois Cammell	
Notker Wignett	966-0976
Robert J. Gores	966-1865
Honigaz Fother	966-1809
Chris Allen	69 966-3321

Bus Service

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Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes
and more times.

Name

Phone #

Mary Ann MacDonald

966-2173

Doreen

966-1551

Jean Henderson

966-2115

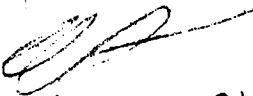
Luc Rind

966-0065

Bus Service

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and more times.

<u>Name</u>	<u>Phone #</u>
Poppy Pelletier	966-1387
Jocce Richard	966-1387
Mark Pulumbo	855-3790
Sally Beaton	855-3459
Ryan Hines	966-2284
Rachelle Royer	983-2511
 ANN & TIMONY	855-5151
André Chartrand	855-2649
JOHN F. LEFEBVRE	855-4593
Cathy Krauer	855-9983
Jake Krauer	855-9983
Charles Royer	855-4622
Clair Porini	855-3516
Ray Porini	" "
JARNEIL CHATERS	855-0165
Craig Chaters	855-0165
Judith Shoman	966-3430
Chantal Montpelliore	855-1485

Bus Service

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Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes
and more times.

Name

Phone #

L. Hennings

966. 3444

E. Van Buerk

966 - 2308

BUS SERVICE

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Levack/Onaping/Dowling areas.

If the Greater City would please consider adding ^{Bus} routes
and more times.

<u>Name</u>	<u>Phone #</u>
Angela Caron	855-2741
Deirdre Wagg	966-1057
Lena Rowe	966-3493
Melinda Hott	966-2379
Marie Mills	966-3746
Sheila Pardy	966-1363
Francine	966-3858
Carol Lynne	966-0033
Chris Routh	855-2759
Jane Brazan	966-3821
Shopi Inc.	966-5852
P. Mahlon	966-3331

Bus Service

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Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes
and more times.

Name

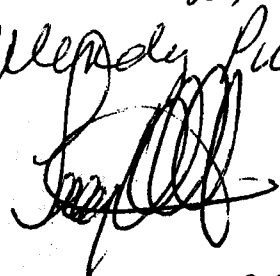
Phone

DAN Vienneau.
P. Clouston
Harraine Luthrell
Grace Ethier
Lenny Vasyuk
Velma Mallett
Dawn Seerson
Sherry Holme
Carol Dorion
John Dorion
Bonnie Holmes
Gail Brouse
Ferre Selig
Anne Pearson
Louis Fobst
Jean Roberts
11

966-3055
966-3543
966-2289.
966-3858
966-3310
966-3494
966-2722
966-2969
966-3557
966-3557
966-1844
966-3739
966-2362
966-2255-
966-2142
966-3869 M77

Sandra Mached
Susan St. Germain

Doreen Desbarriere
Wendy Purvis


W. McNickol

J. Pandey

Kath. Picot

Andrea Maclean
Kathleen Myle

Chad Baker

Madeline Fraser

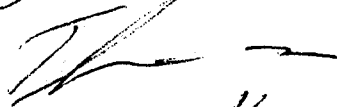
Sarah Ann Gley

Marion Hurley

Denise M'Queen

Philip Leonard

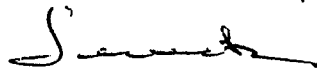








966-0529



966-2727

966-3354

966-2216

966-1673

966-2245

966-0867

966-0538

966-1911

966-2302

Levack

Levack

Levack

Levack

LEVACK

LEVACK

LEVACK

Levack

Sadbury

Bus Service

This petition is in regard to obtaining more service in the
Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes
and more times.

Name

Phone

Brent Pope	966-0474
Gloria Myre	966-2469
Wendy O'Brien	966-2127
Shirley Ann Mark	966-3564
Claudette Bromley	966-2386
Margaret Russee	966-2541
J. Paul	966-0527
Joan Matte	966-2049
Linda Smith	966-2746
Sylvio and Brenda Salonde	966-2791
Lucille Tatchai	966-1673
Adrian Tatchai	
Amanda Brooks	966-2831
Jessie Conway	966-2614
Buzz Morgan	Levack
W. Laureate	LEVACK
Dennis G. G. G.	966-3661

DON EWING

-

966-2925

This petition is in regard to obtaining more service in the
 Levack/Onaping/Dowling areas.
 If the Greater City would please consider adding routes
 and more times.

Name

Phone #

Jh. Setchell m.b.

705-966-3368

Mary Jaccille

705-966-2764

Noella Olive

705-966-1852

CARY SARAZIN

705-966-0947

Sheri Blair

966-3053

DON GRAY

966-2608

Don Cook

966-2162

~~Don Cook~~

966-3457

~~Don Cook~~

966-3750

James H. Brinson

966-0696

Daniel Loughridge

966-2644

K. Daddwin

966-2047

L. S. Fermin

966-2096

Lucy Wilson

966-3649

Ryan Deafy

966-3055

Paul Burns

966-2234

Lysa Holford

Doug CALFORD

Rn. Helverne

Traie Lusch

Mye Bernier

Candice Johnson

Gypile Ladame

J. Dwyer

Wendy Hull

Betty Boham -

M. P. Renard

Melanie Quesset

Fran Bouffard

Ma Hyris

Darren Romain

Brenda Edwards

Sarah Romain

Breiden Romain

Greta Hook

Allan Hurrell

Robert Buch

966-2398

966-2741

966-2172

966-0504

966-1928

523-4301

966-2218

698-4078

966-2721

966-3302

966-3851

966-¹²²¹~~3359~~

966-2890

855-2788

966-2800

" - "

" - "

" - "

" - "

966-2152

966-0647

966-3091

This petition is in regard to obtaining more service in the
Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes
and more times.

Name

Phone #

Charles Duro

966-1481

Barb Poole

Fabian Poole

Paul May

966-2762

Kelly Ann Dugally

966-2058

Wayne Beamer

966-5357

DANNIE DIENNEAU

466-3055

Janet Arnold

966-2984

Carol R.

966-3894

Gord Armstrong

966-1820

Ann Brachard

966-0230

Shirley Kuzin

966-2297

Valley Mousselle

966-2566

John Mousselle

966-2566

Leo Robinson

966-2002

John Smith

966-3597

Geraldine Bellan

⁸⁰
966-3475

STEVIE LIGHTFOOT

Donna Wilson
Dk 

Tammy Ann

M. Mani

Angela Janisee

Jill Starnes

Wanda Nelson

Cooper

A. SEWREY

Mary Dittburner

Paula Matte

Paulette Oliver

Sharon Hobbs

~~Cathy Hulse~~

Robert D. Heimer

Jessica Hinely

Cathy Burns

Sheila Pardy

Jess mepher

Chantelle Nash

Jessica Barchewitz

966-3511

966-3637

966-0494

966-0587

966-2646

966-3044

966-3430

966-1668

966-1107

966-2974

966-3628

966-0023

966-2261

966-1764

966-1764

966-2096

966-3036

966-2234

966-1363

966-2093

966-1560

966-3113M84

Bus Service

This petition is in regard to obtaining more service in the
Levack/Onaping/Dowling areas.

If the Greater City would please consider adding routes
and more times.

Name

Phone

Linda McDonald

966-2302

Ron Maguire

966-2460



966-2400

V. E. RALEC

866-2034

Carol Meyers

966-3585

O'DRISCOLL

Ruska Pond

966-3120

Kim March

966-1819

Kevin Closs

966-2076

BRIAN BEDARD

966-3086

SHERI SMITH

966-3086

Kristin Tuomi

966-3024

BRADLEY RUTTA

855-3227

Tammy Lutter

966-3457

Davis Berthelot

966-0519

Elizabeth Phillips

966-3068

966-3057

**2004 BUDGET PUBLIC INPUT AND INFORMATION SESSION
OF THE CITY OF GREATER SUDBURY**

**Valley East Citizen Service Centre
Library, Valley East**

**Tuesday, January 20, 2004
Commencement: 7:30 p.m.**

Chair

COUNCILLOR ELDON GAINER, IN THE CHAIR

Present

Councillors Bradley; Dupuis; Kett; Rivest; Mayor Courtemanche

City Officials

M. Mieto, Chief Administrative Officer; D. Belisle, General Manager of Public Works; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; D. Dumontelle, Budget Technician; R. Clouthier, Manager/North Customer Service Centres/Libraries; T. Mowry, City Clerk; C-J Caporale, Council Secretary

News Media

Valley East Today; MCTV

**Welcome and
Opening Remarks**

Councillor Gainer welcomed the thirty-one people in attendance to the 2004 Budget Public Input and Information Session and advised the purpose of the meeting was to provide an opportunity for the public to comment, in a public forum, on the 2004 Budget for the City of Greater Sudbury.

Specifically public input is being sought on the following topics:

1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect?
Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
5. What service would you like to see improved or added?

**Budget04
Towards Tomorrow
Together**

General Manager of Corporate Services gave an electronic presentation to those present regarding an overview of the Budget such as the National/Provincial scene, Long-Term Financial Plan, update on the City's current status and projections for 2004, explanation of services and the levels of discretion, efficiencies and service improvements implemented, alternatives used for addressing the 2004 Budget and a review of the BMA Competitiveness Study.

Mayor Courtemanche

Mayor Courtemanche welcomed those present. He expressed the hope that this series of public input meetings would serve as a good example of what the residents of the City of Greater Sudbury can anticipate from the new Council.

A "Speakers' List" was available and submissions were heard in the order that they appeared.

**Ms. Angele Butkevich
Human League
Association**

Ms. Butkevich, Executive Director, The Human League Association, provided a detailed information package regarding the Breakfast Club for Kids program and the Positive Leisure Activities for Youth Program (PLAY).

Ms. Butkevich advised the Committee that the Breakfast Club feeds 3,000 children in area schools within the City of Greater Sudbury. The PLAY program provides help with registration fees, equipment, and transportation for soccer, piano, etc. for children of families living in a low income situation.

The Human League Association received a portion of their funding from the National Child Benefit (NCB) who will be reducing the funds by 15% for each program and possibly more reductions in the future. Ms. Butkevich, on behalf of the Human League Association, has requested funding in the amount of \$25,000 for the Breakfast Club and \$25,000 for the PLAY Program in order to maintain current funding levels.

The Human League has requested that Council take a close look at the budget, look at the programs and find where the kids and low income families need the biggest help.

Mr. Ron Minogue

Mr. Minogue addressed the Committee with the following items:

- ▶ have FONOM buy single insurance policies for all their members which would drop the premiums and form a larger group
- ▶ refrain from combining the water/wastewater fees with the tax fees
- ▶ why was the surplus of \$1,000,000 from last year used for the construction of the Rock Tunnel?
- ▶ City of Greater Sudbury should refrain from donating funds to the hospital and let the Provincial government step in

Mr. Ron Minogue
(continued)

- ▶ an increase in the recycling program would reduce the amount of garbage going to the landfill sites
- ▶ before closing the facilities send a survey to all citizens using the facilities asking if they would be willing to pay a user fee instead of closing the facilities
- ▶ why are we still funding the Farmers' Market?
- ▶ sell all surplus lots
- ▶ why has Public Works overspent their roads budget by 25%?
- ▶ have Council meetings on the internet for more citizens participation
- ▶ implement a freeze on hiring
- ▶ promote from within and reduce management
- ▶ reduce the use of City vehicles
- ▶ why are there separate tenders for police vehicles, passenger cars, trucks, etc. ? If these had been combined, there would have been a better price per unit.
- ▶ stop micro-managing local businesses such as store hours, testing cab drivers
- ▶ outline how the City will pay back borrowed money and maintain the infrastructure
- ▶ is Council introducing a surtax on tax bills to increase the funding for Police Services?
- ▶ have Members of Council set the budget

Ms. Agathe Dubé

Ms. Dubé, President, Valley East Rate Payers' Association and is a resident of Joe Lake. Her property assessment has increased by \$29,000 and there are no increases in the services provided such as garbage pick-up. She questioned the Committee about Area Rated Services and the benefits. She asked that the services provided coincides with the user fees that are allocated to their area.

Ms. Dubé stated that all residents of the City of Greater Sudbury contribute to a base amount for Emergency Services and also pay according to the services that are provided locally. If Area Rating does not continue, then will outlying areas have to contribute to the services within the City? Ms. Dubé asked Council to ensure that everyone is well informed about Area Rating. She also would like to know what will happen to her taxes if Area Rating does not continue.

Ms. Dubé also asked the Committee how the City of Greater Sudbury ranks on the BMA study and how this survey was implemented for this year.

Ms. Nancy Lacasse

Ms. Lacasse expressed her concern about the use of City vehicles for personal use among staff and how there would be savings if these vehicles were parked.

The Chair advised Ms. Lacasse that the use of vehicles will be reviewed by Council over the Budget process.

Ms. Aline Bérubé

Ms. Bérubé addressed the Committee as a taxpayer and feels that the increase in user fees is unacceptable. Being a single income family, such increases have made it difficult to make ends meet for her family.

Pensioners are making less money with these increases. She feels that the tipping fees create illegal dumping.

Ms. Bérubé also feels that City employees should not have the use of City owned vehicles for personal use.

Ms. Bérubé feels there is money being wasted in the Public Works Department on road construction and patching.

Ms. Bérubé suggests that Departments with a surplus of money at the end of the year should not have to spend it to keep the same amount for the following year.

Energy costs would be lower if lights in City office buildings were turned off at night and refrain from using Christmas decorations.

Mr. Fern Bérubé

Mr. Bérubé advised the Committee that Council should use common sense. His concerns included the following:

- the use of consultants for minor issues, such as signage
- road construction takes too long and funds are wasted
- the increase of fees for the use of water is not acceptable because the drinking water is unsatisfactory
- the use of City vehicles for personal use must come to an end

The 'Speakers' List' now complete, the Chair asked if there was anyone present who wished to address the Committee.

Mr. Jean-Marie
Thériault

Mr. Thériault is a resident of Joe Lake and feels that the user fees do not match the services provided. He advised the Committee that emergency vehicles have a hard time locating the homes on Joe Lake Road because the street lighting is insufficient. The residents must bring their garbage to a large bin because the trucks refuse to traverse Joe Lake Road due to the road conditions.

Mr. John McNeil

Mr. McNeil is a resident of Flake Subdivision and advised the Committee that, as a pensioner, the tax increase will be difficult for him to meet. User fees are good but feels there are too many being implemented. Garbage fees create illegal dumping and Mr. McNeil feels that the public is not aware of what can be left at the roadside. Mr. McNeil feels that the former City of Valley East had better service before the amalgamation such as servicing the roads, draining overflowing ditches and installing culverts.

Mr. Henry LeBouthillier

Mr. LeBouthillier advised the Committee that the employees and Members of Council should have more input regarding the Budget.

Mr. LeBouthillier advised the Committee that the cost of re-opening some facilities such as the ski-hills and Barrydowne Arena would be great due to the fact that a new lift and equipment is required.

It is his opinion that City vehicles should only be used for employees on call and not personal use.

As well, salaries, benefits and bonuses should be clearly identified in the budget.

Mr. John Robert

Mr. Robert advised the Committee of the following:

- ▶ Municipal Property Assessment Corporation (MPAC) is owned by the municipalities of Ontario
- ▶ if residents go to the landfill sites more than once per week they will be charged
- ▶ explain the increase in the assessments and the mill rates (which establish the amount of dollars being brought in) and how they are established
- ▶ is the increase of tipping fees used for operational costs or is this money being used elsewhere
- ▶ make the taxpayers aware of how much money is being brought in annually with all new construction (residential, commercial, industrial)
- ▶ agrees with borrowing money for road construction within the City of Greater Sudbury
- ▶ inform the public in advance what roads need to be repaired
- ▶ sell surplus property
- ▶ the 3% increase in fire protection for Valley East is not fair and should be the same for everyone in the City of Greater Sudbury

Mr. Robert stated that Area Rating of Services was not a fair practice. Residents should be asked if they would like to return to the same level and cost of services offered by local municipalities prior to amalgamation.

Mr. Roger Trottier

Mr. Trottier addressed the Committee regarding the following issues:

- why contract out for garbage collection when the City can save money using their own employees
- is Area Rating fair when we are paying for fire protection not only for Valley East but also for Rayside-Balfour and Capreol
- transit services is not a gift; we pay for it
- delivery of winter control is not the same
- the BMA Study is comparing Northern Ontario to Southern Ontario and this is not comparable
- how is the increase of assessment implemented into the budget?
- when increasing the taxes, increase them 8% instead of 13%

Mr. Don Wright

Mr. Wright advised the Committee that the sidewalk snow-plow should be eliminated and to extend the blades of the snow-plow to include the sidewalk.

Road construction should not include crack filling as this causes the road to deteriorate and there should be a central bin where everyone brings their own garbage and eliminate roadside pick-up.

Mr. Mike Huard

Mr. Huard resides in McCrea Heights and his concerns were as follows:

- the City should encourage more people, young and old, to move to the north
- McCrea Heights requires an increase in traffic lights and police service during the day through to the supper hour when traffic is at a peak
- the wild life is out of control and should be dealt with

Mr. George Perry

Mr. Perry spoke to the Committee regarding the use of City vehicles and that the vehicle numbers and logos should be more visible to the public. He also wanted staff to inform the public what the costs were for the vehicles such as fuel, insurance, etc.

Mr. Robert Kirwan

Mr. Kirwan's concerns were that the City should be marketing the City of Greater Sudbury and encouraging more people to come and reside here. He feels that students and retirees have more revenue and that they should be the target areas. By closing facilities, this will cause people to leave Sudbury, which creates more tax increases for the residents who stay.

Mr. Kirwan stated he was in favour of borrowing by the City provided it was spent in the right places.

Ms. Diane Wayworth

Ms. Wayworth addressed the Committee with the following:

- water, sewer and road construction should be better co-ordinated so costs are reduced and work is not repeated
- when the City contracts out, is the money being spent properly and time limits followed?
- marketing of City of Greater Sudbury for tourism should be increased
- information booths should have knowledgeable staff working and inform tourists of where all the sites are within the City of Greater Sudbury

Mr. Denis McLeod

Mr. McLeod spoke to the Committee regarding the expenditures for the City of Greater Sudbury.

Mr. McLeod feels that sewer and water should not be classified as a user fee and would like to know what are user fees. He also feels that the City is double-dipping into the tax base whether or not you pay into taxes or user fees. He also stated that instead of having individual user fees, why not take the fees out of the taxation rate?

The Chair then asked those present if they would like to speak a second time.

Mr. Jean-Marie
Thériault

Mr. Thériault addressed the Committee regarding road construction and suggested that all construction such as sewer & water repairs and road construction should be co-ordinated together which might save the City 30%.

Mr. Fern Bérubé

Mr. Bérubé was of the opinion that the current level of management in the City, particularly Public Works, is too top heavy.

Mr. John Robert

Mr. Robert addressed the Committee regarding the following:

- more people would bring in more taxes
- improve the roads between Valley East and Sudbury especially McCrea Heights area
- Ward 3 is the only ward that has excess capacity in fully serviced lots in the City. It was his opinion that the City should direct and encourage people and businesses to build in this area.

Mr. Roger Trottier

Mr. Trottier suggested that the City of Greater Sudbury should petition the Provincial government to implement a special tax on containers used by the fast food industry. This tax could then be directed to municipal waste management. It would also encourage recycling of such waste products.

Closing Remarks

The Chair expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process.

Attachments

The following is a list of attachments submitted at the meeting:

- Information package from The Human League Association

Adjournment

The meeting adjourned at 9:35 p.m.

Councillor Eldon Gainer

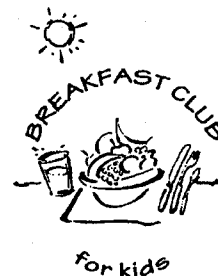
City Clerk

THE HUMAN LEAGUE

Here to help.

January 20, 2004.

City Council
City of Greater Sudbury
P.O. Box 5000, Stn. A.
Sudbury, ON
P3A – 5P3



Re: Request for Funding from City Budget

Breakfast Club for Kids programs are intended to address the needs of children, who for a variety of reasons: harried morning routines, lack of nutritional knowledge, long bus journeys, or poverty, are not receiving the nutrition they need to do well in school.

On behalf of the children we respectfully request funding in the amount of \$25,000 for our Breakfast Club for Kids Programs.

In the Greater District of Sudbury we currently provide over 3400 meals per day, in over twenty-one schools. Help us change the current statistic that indicates that 2 out of 5 children go to school hungry.

Please assist us in our efforts to enhance the nutritional health and well being of children in our community. Help us remove the most hindering barrier to a child's learning: hunger.

Yours Truly,

Angele Butkevich
Executive Director

"IT TAKES A WHOLE VILLAGE TO RAISE A CHILD." African Proverb

"Please help us feed the future."

Mailing Address: 471 Ontario Street, Sudbury ON, P3E 4K4
Phone: (705) 670-8633 **Fax:** (705) 670-8674
Website: www.humanleague.on.ca **E-mail:** humanleague@bellnet.ca
Registered Charity # 89307 2785 RR0001



Here to help.

PLAY Program

January 20, 2004

City Council
City of Greater Sudbury
P.O. Box 5000, Stn. A
200 Brady Street
Sudbury, ON P3A 5P3

Re: Request for Funding from City Budget

We respectfully request funding in the amount of \$25,000 for Positive Leisure Activities for Youth Program (PLAY).

PLAY provides support to children and youth, from birth up to and including age 17, helping with the cost of registration fees, equipment and transportation for recreational activities.

There are about 8000 children in Greater Sudbury living in a low-income situation.

Positive recreation gives children and youth an opportunity to develop new skills, make friends, experience creative outlets, be part of a team, build self-confidence and self-esteem. Positive recreation leads to a reduction in crime.

When young people participate in sports, cultural programs and other recreational activities they have a better emotional health and perform better academically.

As of January 2004, PLAY has helped over 1100 children get involved in a recreational activity of their choice since the program started in 2001. Please help us serve more.

Yours truly,

Angele Butkevich
Executive Director

"Please help us feed the future."

Mailing Address: 471 Ontario St., Sudbury, Ontario P3E 4K4
Phone: (705) 670-8633 **Fax:** (705) 670-8674
Website: www.humanleague.on.ca **Email:** humanleague@bellnet.ca Registered Charity # 89307 2785 RR0001

Art Gallery of Sudbury
Benoit's Martial Arts
Cambrian College
Capreol Bowl*
Capreol Millenium Resource Centre
Capreol Minor Hockey
Capreol Skating Club
Capreol Ski Hill
Charm Plus*
Chelmsford Figure Skating Club
City of Greater Sudbury Leisure Dept.
Copper Cliff Minor Hockey Association
Coniston Minor Hockey Association
Coniston Karate Club
Diane Boulais Dance Studio
Dupont's Guitar Shop
Extreme North Gymnastics Club
Foothills Farm
Garson Bowl
Gatchel Pool
Gauvreau School of Dance
Girl Guides of Canada, Sudbury Nickel Division
Guitar Clinic
Hillsview Stables
Holiday Lanes Bowling Alley
Howard Armstrong Recreation Centre
Ida Sauve Dance Studios*
Jett Landry Music
Joe McDonald Football League
Ken Bu Kan Karate Dojo
Kim's Tae Kwondo
Lasalle Area Football Squad
Let's Dance (Onaping Dance Club)*
Minnow Lake New Sudbury Co-operative Nursery School
Navy League Sea Cadets
Nickel Centre Skating Club
Northern Martial Arts Centre
Notre Dame Bowl
Onaping Falls Soccer Club
Onaping/Levack Pool
Onaping Ski Hill
Ontario National Training Centre (Boxing)
Pak's Tae Kwon Do (Chelmsford)
Pak's Tae Kwon Do (Downtown)
Pak's Tae Kwon Do (New Sudbury)
Panhellenic Soccer Club
Paquette School of Music
Plaza Bowl
Princesses & Pirates
Puckmaster*

Rayside-Balfour Figure Skating Club
 Rayside-Balfour Minor Baseball
 Rayside-Balfour Minor Hockey
 Rayside-Balfour Soccer League
 Sampo Rhythmic Gymnastics Club
 Scouts Canada
 Science North
 Sheryl Graham Dancers
 St. Benedict's School Football League
 St. John's Ambulance
 Sudburnia Soccer Club
 Sudbury Basketball League
 Sudbury District Girls Hockey Association
 Sudbury Indoor Tennis Centre*
 Sudbury Laurels Gymnastics Club
 Sudbury Lacrosse Association
 Sudbury Minor Baseball Association
 Sudbury Minor Girls Softball Association
 Sudbury Minor Hockey Association
 Sudbury Northerners Football Club
 Sudbury Playground Hockey League
 Sudbury School of Martial Arts
 Sudbury Skating Club
 Sudbury Sports North
 Sudbury Theatre Centre
 Sudbury Therapeutic Riding Program
 Sudbury Yacht Club
 Tole House*
 Track North Athletic Club*
 Trailsmen Rod & Gun Club (Archery)
 Valley Bowl
 Valley East Minor Baseball Association
 Valley East Minor Hockey Association
 Valley East Soccer League
 Wagon Wheel Ranch
 Walden Minor Hockey Association
 Walden Soccer League
 World Dahn Moo Do Association (Dowling)
 World Dahn Moo Do Association (Sudbury)
 YMCA

* have donated spots or discounts which haven't been used yet

**2004 BUDGET PUBLIC INPUT SESSION
OF THE CITY OF GREATER SUDBURY**

**Garson Arena
100 Church Street, Garson**

**Tuesday, January 20th, 2004
Commencement: 7:30 p.m.
Adjournment: 9:30 p.m.**

Chair

COUNCILLOR TED CALLAGHAN, IN THE CHAIR

Present

Mayor Courtemanche; Councillors Gasparini; Thompson

City Officials

C. Hallsworth, General Manager of Citizen & Leisure Services; D. Nadorozny, General Manager of Economic Development & Planning; C. Matheson, General Manager, Health & Social Services; S. Jonasson, Director of Finance/City Treasurer; C. Mahaffy, Manager of Financial Planning/Policy; R. Henderson, Director of Citizen & Leisure Services; L. Henri, Community Development Officer, Citizen & Leisure Services; R. Ahola, Manager of Municipal Arenas & Community Centres; J. Cappadocia, Assistant Manager of Arenas/Community Services; C. Salazar, Manager of Corporate Strategy & Policy Analyst; A. Haché, Deputy City Clerk; K. Bowschar-Lische, Planning Committee Secretary

C.U.P.E. Local 4705

W. McKinnon, President; M. Brady, Chief Steward

Citizens

23 Citizens

News Media

Sudbury Star

Welcome and
Opening Remarks

Councillor Ted Callaghan welcomed those in the audience and advised the purpose of the meeting was to provide an overview of the budget and an opportunity for the public to comment on the 2004 Budget for the City of Greater Sudbury. He indicated that feedback should be provided using the following:

1. Should those who use a service pay for the service (users fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect? Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repairs, arenas, replace fire trucks, maintain police communications, etc.
5. What service would you like to see improved or added?

Submissions would be heard in the order that they appear on the speaker's list. Councillor Callaghan introduced Councillors and staff who were in attendance.

SLIDE PRESENTATION

**Budget04
Towards Tomorrow
Together**

C. Hallsworth, General Manager of Citizen & Leisure Services, addressed the audience with an electronic presentation which provided an overview of the 2004 Budget.

Items in the overview included the National/Provincial Scene; financial update; mandatory, limited discretion and greater discretion services; efficiencies and service improvements; competitiveness study and next steps.

Ms. Lara Friedrich

Ms. Friedrich provided a written submission entitled "Spay and Neuter Program Needed Urgently" and requested that money collected from dog and cat licensing be put back into animal care or at least the \$50,000.00 which was saved from the previous year. This money should be spent exclusively on spay and neutering of animals and administered by a neutral group such as the soon to be formed panel on animal care.

Mr. Daniel Gingras

Mr. Gingras provided general comments regarding the City pushing a 13% tax increase and uses fees to get more revenue. He asked Council to look at every budget line and review every position to see if it is necessary. The municipality should concentrate on roads, garbage, water and recreation, etc. Services such as the two municipally run day cares and Pioneer Manor could be managed and operated by other organizations/corporations. He questioned why the City is paying \$5,000.00 per year to Police Service Board Members and \$8,000.00 per year to Greater Sudbury Hydro Utilities Board Members as it is not essential to pay members on Boards. He agrees with the City's need to borrow money to repair roads and invest in recreational facilities which will fight unemployment, but borrowing should only take place after reductions are made.

Ms. Tracy Saarkoski

Ms. Saarkoski, Centre Director for the First Baptist Church Teddy Bear Day Care, provided a written submission dated 2004-01-20 entitled "Request for Budget Enhancement". She outlined the history of the centre which presently has 107 children registered in the program. She requested an extension of the turning lanes which currently exist between the Cedar Green Subdivision and Metcalfe Street on Falconbridge Highway in Garson in front of the Church driveway access and to correct the entrance of the driveway on property owned by the City. She said that prior to amalgamation, Council agreed that they would revisit this issue the next time Falconbridge Highway needed repairs. There are a number of children, families, staff, seniors and buses that utilize the centre who are at risk of a fatality. There have already been 2 serious accidents in this area.

Ms. Joanne Nother

Ms. Nother indicated that she owns her own home in New Sudbury and pays taxes. Since she is in a wheelchair, she uses limited services. She is concerned about the amount of accessible transportation. For example, in the City of Sudbury, Handi-Transit runs from 7:00 a.m. to midnight and in the outlying municipalities from 8:00 a.m. to 4:00 p.m. Some of these hours will not increase until later this year or next year. She indicated that lack of these services puts a lot of strain on people for independence. The population is growing older and accessible transit users are increasing. There are fewer buses, more ridership and people need to get to the City for medical reasons.

Mr. Tom Lloyd

Mr. Lloyd indicated that he did not wish to speak at this time.

Mr. Gilbert Lux

Mr. Lux, Inco pensioner, indicated that user fees should be kept to a minimum as services are necessary to lower income families. He wants to keep the services he currently has but feels that the tax increase should be no more than 8%. He does not believe in borrowing money and that you should buy what you can afford. He would like to see improvement in roads.

Mr. Hank Richer

Mr. Richer recently read a newspaper article which stated there is a 10 minute emergency response time for 83% of the residents. He questioned what happens to the remaining 17%. He questioned why Valley East had to pay special rates for fire service and why everyone is paying for the South End Sewer Tunnel as he does not use it. He also expressed concern regarding paying long distance charges to call within the municipality. He questioned why his electrical service comes from Ontario Hydro instead of Sudbury Hydro which has cheaper rates. He sees many City buses travelling on their route empty and wants to ensure that this is being tracked by someone at the City. He asked whether the City has looked into joining other medium sized cities to lobby Federal and Provincial governments for funding. Mr. Richer was advised of a public input meeting at the Garson Arena on Thursday, January 22, 2004, at 7:00 p.m. regarding the Master Fire Plan.

Mr. Bud Kean

Mr. Kean does not agree that taxes should be increased on top of the 40% increase he got last year. He stated that our roads are in need of repair but wonders how the City can afford to pay the expensive cost of interlocking stone walkways in the downtown.

Mr. Mike Brady

Mr. Brady stated it is not fair to compare Sudbury to cities such as Toronto, Vancouver and Montreal as taxes in those cities will be much higher. Sudbury should be compared to similar sized cities. He recognizes there are extra dollars we need to spend on deteriorated infrastructure, parks not being kept up to standard, etc. He said that we cannot draw people to our community if our buildings and parks are dilapidated. Closing arenas and ski hills is not appropriate. He agrees that if we borrow money, it should be spent wisely.

Mr. Alfred Nicholls

Mr. Nicholls, President, Sudbury Northeast Ratepayers Association, provided a written submission entitled 'City of Greater Sudbury Budget Proposal 2004' dated 2003-12-15. With the election of the Liberal Government in Ontario, they believe this is the right time to correct a mistake made by the previous government. Under Bill 25, the unorganized townships to the northeast were amalgamated in the City of Greater Sudbury. The City now has opportunity to correct this situation and save a very substantial amount of money. Area roads need upgrading and hydro and phone service is not available. The area is isolated from the City and these taxpayers resent the service they receive for tax dollars they pay. He requested the City apply to the Ontario Municipal Board for removal of these previously unorganized townships.

Mr. Wyman McKinnon

Mr. McKinnon, Coniston resident, spoke regarding the 4.5 million dollar contribution needed for OMERS this year. He indicated that when the OMERS contribution holiday started, CUPE cautioned the municipality and its employees to plan for the reintroduction of OMERS contributions. He does not trust nor put faith in the Federal and Provincial governments in receiving additional funding. Roads are in deplorable condition. The road problem did not occur overnight but was created over 10-12 years by a 0 base budget. He said that other municipalities went through incremental increases and that is something we should look at in the future.

Mr. Scott Overton

Mr. Overton addressed his concerns regarding the following issues:

- it is better to increase the overall tax rate rather than the user fees in most cases
- could not point to any service that should be eliminated
- explore more partnerships for delivery of services such as volunteer organizations, other businesses--but not to divest, only to partner
- pleased to see a multi-year budget and is in favour of long term rather than short term thinking
- believes taxes have to be increased but look at providing lower income earners with a lower rate, similar to income taxes
- if City is going to grow, we need an attractive community not one that is crumbling and we will need to borrow money

He urged Council to look at the Smart Sudbury Project to attract business. Council should look at the long term and not the short term and we and future generations will be better off.

Mr. Ron Black

Mr. Black expressed concerns regarding the tremendous amount of money being spent on consultants fees. The City is hiring a consultant to assist the Mayor and asked if an existing employee could fill the position.

He indicated that we could save money on the blue box program and questioned its cost and whether it would be cheaper to put recyclables in the garbage.

He stated that the City has too many vacant buildings and questioned the cost.

M 101

Mr. Daniel Gingras

Mr. Gingras recommended that the City start selling the excess buildings and land they own to generate tax revenues and funds from the sale of these properties could be put into an endowment fund to invest in economic development, transit, etc.

It was noted that revenues from the sale of City properties is placed into a Land Acquisition Fund to maintain existing buildings and the sale of buildings and lands is actively pursued.

Jim Lanzo

Mr. Lanzo believes that Provincial and Federal governments need to be approached for new funds. The new deal will be driven by the larger municipalities and we will need to be on side with them. It is up to the citizens to call our local MPs and MPPs. Every political party has a policy process and suggested the City contact the policy person for each political association if we want a new deal to happen.

WRITTEN SUBMISSIONS

Marc & Darrell Ranger

A written submission dated January 20th, 2004, from Marc and Darrell Ranger requesting that West Bay Road (Capreol) on Lake Wahnapiatae be renamed, that 911 signs be posted at all driveways, that the City plough an additional 3 ½ km of road and that a counter be put on the road to monitor traffic for future road repairs, was submitted at the meeting.

CLOSING REMARKS

Councillor Callaghan expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process. He indicated that a summary of all input received would be compiled and reviewed by Council then posted on the City's website.

ATTACHMENTS

The following is a list of attachments submitted at the meeting:

- Spay and Neuter Program Needed Urgently prepared by Lara Friedrich (Sudbury Animal Advocates)
- Request for Budget Enhancement prepared by Tracy Saarikoski, Centre Director, First Baptist Church Teddy Bear Day Care, dated 2004-01-20
- Sudbury Northeast Ratepayers Association
 - City of Greater Sudbury Budget Proposal 2004 prepared by Alfred Nicholls, President, dated 2003-12-15

Adjournment

The public input session adjourned at 9:30 p.m.

Budget 2004 Ward 4

Submission
Jan 20, 2004

We, the people that live or have property on West Bay Road (Capreol) on Lake Wahnapiatae are requesting our road be renamed. The reason for this is emergency services when called, routinely go to the Skead side of the lake delaying the crucial services needed.

We are requesting 911 signs be posted at all driveways as the rest of the City of Greater Sudbury has already received this service.

We are requesting the City of Greater Sudbury plough an additional 3 ½ km of road, which will provide year round emergency service access to the 30 properties, and 10 permanent residents who live in that area.

We would also like a counter put on the road so the amount of traffic can be reviewed for future road repairs etc.

Marc Ranger and Darrell Ranger
Spokespersons

Contact Information:

Marc Ranger
3026 Elm Street
Val Caron, On P3N 1E8
897-5919 or work 524-2269

Darrell Ranger
901 Radar Road
Hanmer, On P3P 1R2
969-3799

Spay and Neuter Program Needed Urgently

Currently there is a crisis in our animal care system. Between January 2002 and August 2002 close to half of our lost or abandoned pets were euthanized because homes could not be found for them. Richard Paquette of Wenrick Kennels stated in recent a Sudbury Star article (Dec. 30, 2004) that there are more than 500 animals that are euthanized each year. Hundreds of other animals are rescued, spayed or neutered and adopted out by the rescue groups PALS and PETSAVE. These groups pay for their services out of their own pockets and from donations they receive from the public. Sudbury spends only \$2 per capita on animal care. Other cities spend much more. For example, North Bay spends \$4 per capita while Sault Ste. Marie spends \$6 per capita and they have a no-kill policy for stray dogs and cats. The city will spend \$356,000 on animal control this year, \$50,000 less than what they spent last year. According to Richard Paquette of Wenrick kennels, \$160,000 is generated each year from cat and dog licensing. None of that money is put back into the animal care system.

Over the years the needs of pet-owners have almost virtually been ignored by city staff and council. In 2000, a co-alition of animal protection groups designed a new animal-control bylaw which incorporated several ideas for improving animal care services in Sudbury. Almost all of their ideas were ignored when the new by-law was formed by the city's bylaw official. When the new by-law was proposed at the Dec. 5, 2001 council meeting, a crowd of pet-owners filled the council chamber in opposition. City council was forced to send the by-law back for re-working and formed an advisory panel on animal-care made up of 17 citizens. Several recommendations were made including the need for a spay and neuter program. Almost all of them were ignored.

Our organization, the Sudbury Animal Advocates has met with the animal rescue groups PALS and PETSAVE and we have all agreed that money is needed for a spay and neuter program. We are asking that money collected from licensing be put back into animal care or at least the 50,000 that was saved from the previous year. This money should not be added to the current contract but rather administered by a neutral group such as the soon to be formed panel on animal care. This money should be spent exclusively on spay/neutering of animals and not on associated costs. All vet clinics should be invited to take part in this program. More pet owners will purchase licenses if they know that the money is being put back into animal care. This way it will be the pet owners themselves who will be paying for animal care.

Presenter: Lara Friedrich (Sudbury Animal Advocates)
Contact: sudburyanimaladvocates@yahoo.ca, 671-9132

THE FOLLOWING ARE STATISTICS OBTAINED FROM THE CITY OF SUDBURY
FOR THE PERIOD OF JANUARY 2002 TO AUGUST 2002.

CONTRACTOR	IMPOUNDED	CLAIMED	REMAINING	EUTHANIZED	%
BERCLAIR KENNELS	323	106	183	137	74
WENRICK KENNELS	615	104	511	214	42
WALDEN ANIMAL CLINIC	136	54	82	9	1

TOTALS	1074	264	776	360	46
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Budget 04
City of Greater Sudbury
BUDGET PUBLIC INPUT & INFORMATION MEETING
January 20, 2004

WARD 4

Presented at Garson Arena
100 Church Street
Garson

Request for Budget Enhancement

From: First Baptist Church and First Baptist Church Teddy Bear Day Care
2603 Falconbridge Hwy.
Garson, Ontario
P3L 1K6
693-3278 Church – Pastor Bob Wilkins and Associate Pastor Rod Vis
693-5282 Child Care Centre - Tracy Saarikoski Centre Director

HISTORY

First Baptist Church Teddy Bear Day Care has been in operation for 10 years offering quality, non-profit, licensed child care to our community. The City of Greater Sudbury Child Services Division along with the Ministry of Community and Social Services and Ministry of Children Services licenses and supports our child care centre.

The child care centre presently offers 71 child care spaces for our community which represents 107 children that utilize these spaces due to part time care and needs of our working families.

We also employ 14 staff on a daily basis who work between the hours of 7:00 a.m. and 6:00 p.m., Monday through Friday, twelve months of the year.

The building is shared with the church congregation and community KIDS CLUB and PRETEEN GROUP on Wednesday evenings and a YOUTH GROUP on Friday evenings. On Wednesday morning another community service group called Ladies Time Out utilizes space in the church for a crafts and social time. As well as providing church services to our community they are also an outreach and support to all members of the community and not restricted to First Baptist Church Congregation. The church employs two full time pastors.

REQUEST

TO EXTEND THE TURNING LANES THAT CURRENTLY EXIST BETWEEN THE CEDAR GREEN SUBDIVISION AND METCALF STREET ON FALCONBRIDGE HWY. IN GARSON IN FRONT OF THE CHURCH DRIVE WAY ACCESS AND TO CORRECT THE ENTRANCE TO THE DRIVE WAY ON CITY PROPERTY.

HISTORY OF REQUEST

Prior to amalgamation the former Town of Nickel Centre and Regional Municipality of Sudbury recognized the need for the turning lane and announced that it would be extended and repaired the next time the highway needed repair work. This time line has been too long and there have been two major accidents thus far. With the number of children, families, staff, and buses that turn into our centre is so great the risk for a fatality is too close.

Thank you for reviewing our requests and hope that the City of Greater Sudbury Public Works Department and staff would be able to research the dollars needed for this budget enhancement.

A more detailed report can be repaired at your request with the concerns of our child care parents, staff, and church membership if necessary.

Please feel free to contact me at the above address or phone at your convenience if you require additional information. I invite you to enter and exit our drive way, especially during morning and afternoon rush hours.

Thank you in advance.
Tracy Saarikoski

City of Greater Sudbury Budget Proposal 2004

December 15, 2003

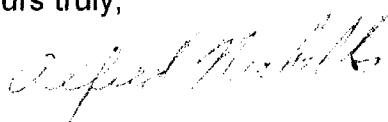
Budget Committee:

With the election of the Liberal Government in Ontario we believe that this is the right time to correct a mistake made by the previous government. Under Bill 25 the unorganized townships to the northeast were amalgamated into the City of Greater Sudbury. The transition board recommended that this area not be included in the amalgamation and the city did not want this area, however it fell on deaf ears.

The City now has an opportunity to correct this situation and save the City a very substantial amount of money, as this area will continue to be a tax burden for years. Area roads need upgrading which will cost hundreds of thousands of dollars. Hydro and phone service is not available in areas, will the City provide these services? The area is isolated from the city and these taxpayers will continue to resent the service they receive for the tax dollars they pay. With continued increases in taxes and a reducing population base, this problem is only going to get worse.

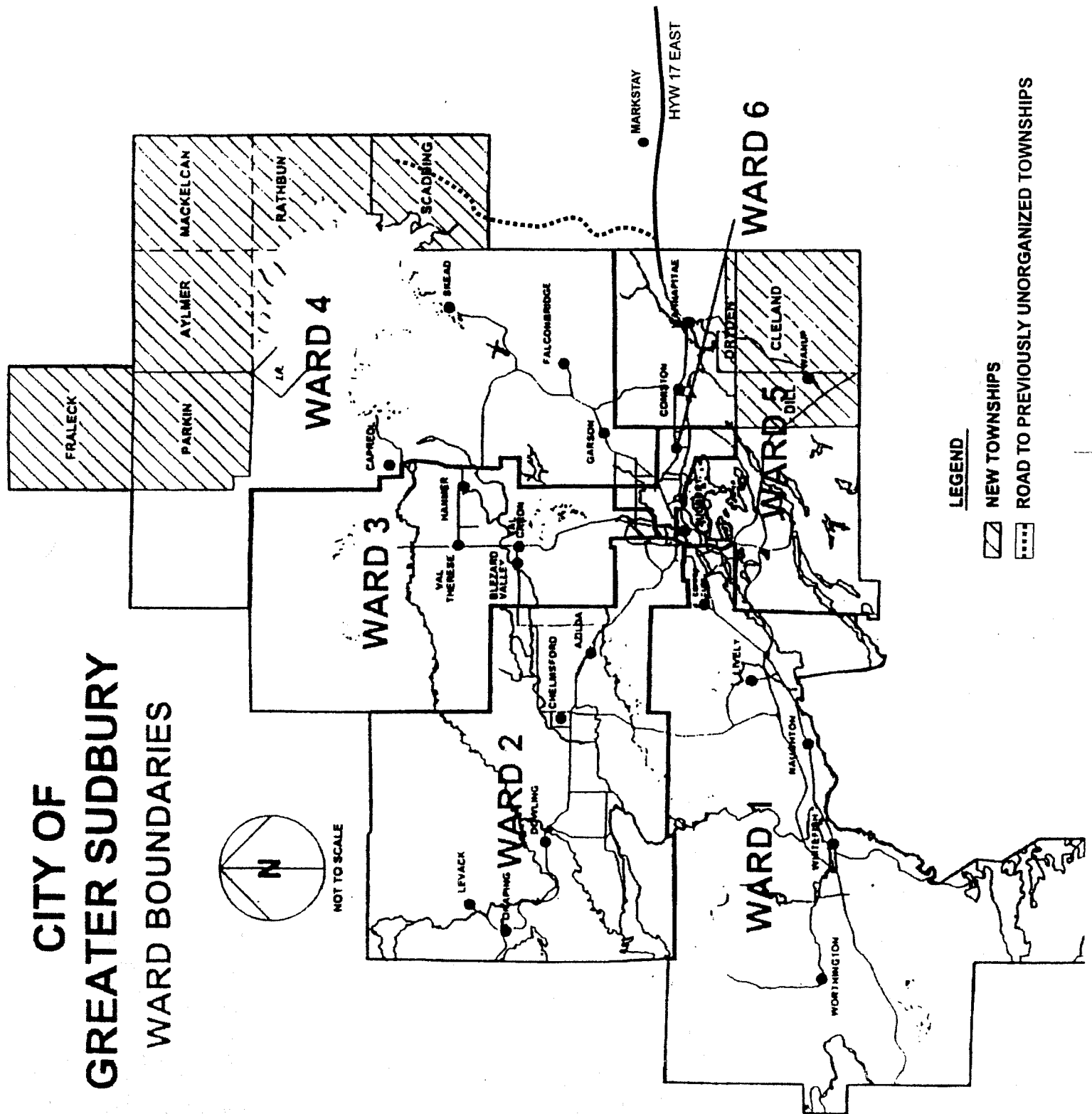
Our organization is requesting that the City of Greater Sudbury apply to the Ontario Municipal Board for removal of these previously unorganized townships. We are not advocating the dismantling of the City of Greater Sudbury, but the removal of this area which does not make economic sense to be part of the city.

Yours truly,



Alfred Nicholls
President
1132 Roland
Sudbury ON P3A 2C3

CITY OF GREATER SUDBURY WARD BOUNDARIES



**2004 BUDGET PUBLIC INPUT AND INFORMATION SESSION
OF THE CITY OF GREATER SUDBURY**

**Lockerby Composite School Auditorium
1391 Ramsey View Court, Sudbury**

**Wednesday, January 21, 2004
Commencement: 7:35 p.m.**

Chair

COUNCILLOR ELDON GAINER, IN THE CHAIR

Present

Councillors Caldarelli; Kett; Mayor Courtemanche

City Officials

D. Belisle, General Manager of Public Works; D. Wuksinic, General Manager, Corporate Services; T. Beadman, Acting General Manager, Emergency Services; E. Stankiewicz, Co-Ordinator of Current Budget; T. Mowry, City Clerk; CJ Caporale, Council Secretary

Welcome and
Opening Remarks

Councillor Gainer welcomed the eighteen people in attendance to the 2004 Budget Public Input and Information Session and advised the purpose of the meeting was to provide an opportunity for the public to comment, in a public forum, on the 2004 Budget for the City of Greater Sudbury.

Specifically public input is being sought on the following topics:

1. Should those who use a service pay for the service (user fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect?
Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repair arenas, replace fire trucks, maintain police communications, etc.?
5. What service would you like to see improved or added?

Budget04
Towards Tomorrow
Together

General Manager of Corporate Services gave an electronic presentation to those present regarding an overview of the Budget such as the National/Provincial scene, Long-Term Financial Plan, update on the City's current status and projections for 2004, explanation of services and the levels of discretion, efficiencies and service improvements implemented, alternatives used for addressing the 2004 Budget and a review of the BMA Competitiveness Study.

A "Speakers' List" was available and submissions were heard in the order that they appeared.

Mr. William Morin

Mr. Morin appeared as a member of the Board of the Sudbury Arts Council. He is also a member of SPHERE (Sudbury People Helping Empower Regional Economy) .

Mr. Morin addressed the Committee regarding arts and culture within the City of Greater Sudbury and how it is not considered on the budget. He stated that the youth of the City was leaving because there is no funding available for the Arts. There is a need for a multi-purpose facility for the arts community and asked the Committee to look at the surplus buildings owned by the City of Greater Sudbury and possibly be donated to the arts community.

Dr. Chris Nash

Dr. Nash addressed the Committee with her concerns. She stated that increasing revenue and decreasing expenditure is not the only avenue for the City of Greater Sudbury. She feels that not raising taxes in the past was not a good idea and user pay is a good thing. Asking the question of your staff during budget deliberations, "What would you be able to do better if more money was put into another department which impacts on what you do?" She feels this would work if Council started talking to staff.

She advised the Committee that she was a member of the Lake Improvement Advisory Panel. She feels that this Panel is an important issue regarding lake water quality and would like Council to continue to look at this issue and the Living with Lakes Centre.

Dr. Nash also stressed that long term planning is a great idea and hopes that this will lead Council and staff into a different frame of mind as they approach the budget.

Ms. Huguette Blanco

Ms. Blanco advised the Committee that she did an analysis of the City's 2001-2002 expenditures based on the financial information submitted to the Ontario government. She feels there are some discrepancies such as:

- ▶ 2001-2002 grants from the Ontario government was similar from one year to the next and did not see a decrease
- ▶ City's taxes are not low compared to other municipalities
- ▶ 3 bedroom home in Sudbury assessed at \$234,000 pays \$4,349 in taxes
- ▶ 3 bedroom home in Toronto assessed at \$442,000 pays \$4,382 in taxes
- ▶ water and sewer rate in Toronto pay \$600 in 2003 and feels this is comparable to Sudbury
- ▶ user fees are similar to taxes and feels these are not fair
- ▶ an increase in user fees will not decrease the amount of money that is being spent
- ▶ an increase in user fees will not give us savings in taxes

Mr. José Blanco

Mr. Blanco submitted a presentation to the Committee. He congratulated the Committee and staff regarding the Public Input Sessions and feels that this process needs to be endorsed and continued in the future.

He compared these sessions with the public discussions with Bell Canada when they wanted to increase the rates and the CRTC, representative of elected politicians, listened to the position that the users had with respect to the requests made by those who wanted to increase the rates.

He felt that the staff presentation did not address his concerns, which were:

- Why do operating costs go up \$25 million in 2004 after going up \$14 million in 2003 for the same or less services?
- Rising "operating costs" are the largest problem; if contained, the City would have \$25 million for capital upgrades.
- How do we know any of the projects are worth doing? This must be shown for each project and cannot be taken for granted.
- What operating, maintenance and capital savings are expected from the \$62 million spent every year on capital?
- Do we have the resources to double or triple capital spending and be efficient?
- In 2003, the ten year capital gap was estimated at \$368 million and in 2004 at \$420 million. What happens to resources and costs if we reject either proposal? They would have to change.
- When does debt repayment start and at what rate for how many years?
- Why are costly one-time-items such as Toromont, provincial building, gas litigation, rock tunnel, hospital campaign, etc. included in the "operating costs" base and escalated?

Mr. Gordon Slade

Mr. Slade addressed the Committee regarding the use of City vehicles for personal use and with the elimination of this use it would reduce expenditures such as gas, insurance and maintenance. He also suggested any capital money spent should be used to purchase smaller vehicles.

Ms. Jessie MacIsaac

Ms. MacIsaac addressed the Committee with the following:

- user fees would be her preferred way to increase revenue
- the increase of taxes, utilities, etc. is affecting the youth, students, seniors and pensioners on a fixed income
- how does Council decide what will or will not be included in the taxes and what will be used for user fees?
- road construction is also an issue; why not develop a new method that will make our roads last longer?
- the coordination of road projects would create a decrease in cost
- the caliber of work is not acceptable and feels taxpayers are suffering for this
- should be a restriction put in place eliminating the use of local streets by heavy vehicles and large transport vehicles
- the use of salt on roads is safer than sanding
- the Sudbury Regional Hospital's request to hire a new CAO is not acceptable considering the provincial deficit
- snowplows should be made to raise their plows at driveways

Mayor Courtemanche

Mayor Courtemanche thanked everyone for being present and stated that these sessions are very important and helps give Council and staff a new perspective on the City's budget.

The 'Speakers' List' now complete, the Chair asked if there was anyone present who wished to address the Committee.

Mr. Larry Hautamaki

Mr. Hautamaki stated that he resides on Long Lake Road and feels that the increase of taxes when there is no increase in services on Long Lake Road is not acceptable.

Mr. Tauno Lundgren

Mr. Lundgren has been a taxpayer for over fifty years within the City of Greater Sudbury. He feels with assessment rising every year gives the municipalities a reason to raise the taxes and the mill rate being the same which is putting added stress on the local seniors. He stated that Council should take a look at the administration level and reduce staff by 20-25% to save money.

Mr. Lundgren referred to a Sudbury Star article (page 9, Friday, January 16, 2004), which was written by a local businessman, stating that residents are moving out because of the financial situation in Sudbury. He stated that people are leaving Sudbury because they have no reason to stay. The roads are in poor condition and contractors are not supervised enough.

The use of City vehicles must be eliminated and that the spending by staff should be looked at instead of increasing taxes.

Mr. William Palmer

Mr. Palmer was a resident of Toronto for four years and moved back to Sudbury two years ago. He feels that the problem with Sudbury is a moral and spiritual decline. The increase of taxes is adding a financial burden to the taxpayers. The community is suffering because there is a suppression of community spirit. There is a need for an investment in the arts to create a focus point for our youth within the City of Greater Sudbury. The City requires a gathering place for the youth after school to keep them off the streets and involved in something.

His question to the Committee was if the City was to borrow will the first borrowing period continue into the next borrowing period? During the budget consideration, could the Committee consider a multi-use facility in the downtown core, using an existing building, where the youth can "interact and behave".

Mr. John Boudreau

Mr. Boudreau addressed the Committee regarding the following:

- purchase smaller vehicles for City use
- agrees with borrowing money for the infrastructure
- costs of repairing existing infrastructure, the supplies and equipment used, have increased and residents have to realize this
- the downloads received from the Province have created problems for the City of Greater Sudbury
- highways have been downloaded from the Province adding a financial burden to the City of Greater Sudbury
- would it be feasible to put more pressure on the Provincial government to give the City more say within the Committees and Agencies regulated by the Province such as MTO and MOE
- decisions are being made in the southern communities which are affecting the northern communities and yet we have very little say

Mr. Ernie Checkeris

Mr. Checkeris spoke to the Committee as a citizen of the City of Greater Sudbury. He stated that there is an anxiety in the community and that people are frustrated. The seniors are having a bad time and are struggling. People, in the next ten years, will continue to leave.

He doesn't see anything positive or exciting in the Budget for this year. He would like the Committee to show what the efficiencies are; such as, making the best use of the staff we have, making the best use of the taxes we collect.

The City is increasing the rent on facilities such as the Potters' field house which is run down. This creates frustration and a sense of helplessness among the people.

Mr. Ernie Checkeris
(continued)

The citizens of the City of Greater Sudbury are discouraged and feel that the Members of Council don't care. The sense of pride that existed twenty years ago does not exist today. There is not a positive force within the City of Greater Sudbury.

Mr. John Cerilli

Mr. Cerilli (developer) stated that the City of Greater Sudbury has great potential. Homes are selling and are being built which means more money for the City of Greater Sudbury. We all have to pitch in and compromise as a community. He stated that we have a good Council and Mayor and feels that they will spend money wisely. He would like to see a long-term in repairing the roads and things can't be done over night.

Mr. Nick Ingriselli

Mr. Ingriselli stated that he was representing the Italian community in the Howey Drive area and expressed their concern regarding the proposed tax increase by 13%. He feels this is not acceptable. He realizes the roads are in poor condition and borrowing money for the infrastructure is a must but raising taxes 13% is too much. He also stated that City vehicles being used for personal use by staff, must be eliminated.

He asked the Committee what the increase of taxes were and if they were to drop in the future?

The Chair confirmed that this was the proposal of the Committee and stated that these sessions were implemented in order to receive input from the residents. The Committee will deliberate over the suggestions and then come back to the communities and advise whether or not Council agreed.

The Chair then asked those present if they would like to speak a second time.

Mr. José Blanco

Mr. Blanco stated that the tax rates do not go down but will drop from a 13% increase to a 5% increase.

Mr. Blanco stated that the citizens of the City of Greater Sudbury will be paying too much money in the next ten years if things do not change. We have a shortage of capital money, the roads are in bad condition and we need to recognize that the pressure on operating costs is very high. We must find out what drives the costs up. He feels that any transactions made by Council should be discussed with the taxpayers and if it cannot be discussed, then taxpayers' money should not be used.

Mr. William Morin

Mr. Morin stated that we should honour our elders and thanked those who did speak and provided insight, to the Council, and hopefully some perspective on solutions. Mr. Morin feels that the City is full of many creative minds and feels they could find solutions to many of our problems. We have to entertain our populace. Display our art and culture in the foyer of our buildings. We have to include the young and seniors', who have creative minds, with the making of the decisions.

Ms. Jessie MacIsaac

Ms. MacIsaac raised the following issues:

- things need to be done differently than what's been done in the past
- these sessions are a great idea
- take what we have, take a look at whether or not they are an essential and cut back
- run a more efficient way for road construction
- Was there not to be a cost saving with amalgamation?
- Where are all the savings? Are we still to receive them?
- the cleanliness of our streets is an issue - this indicates the pride we have regarding our City
- raising taxes and borrowing money is not acceptable

Ms. Huguette Blanco

Ms. Blanco stated that performance indicators for road construction and winter control maintenance is three times higher than other municipalities, such as London, Guelph and Thunder Bay. The water/wastewater expenses are higher in Sudbury. She feels these indicators show that we should try to learn to do business differently for example by diverting more of our solid waste. The quality of life in Sudbury, in her opinion, is very good and does not want to see the services we have decrease, so her plea to Council is not to decrease services but to look at deficiencies to keep taxes down.

Mr. Bob Seawright

Mr. Seawright is a resident of Wanup and he listed a few of his objections:

- the use of vehicles by employees and the size of the vehicles
- condition of City roads
- Is the construction at the four corners to Walford Road complete?
- the hiring of Community Relations Policy Advisor is not acceptable

The Chair advised Mr. Seawright that this position is a current position and the contract is being extended.

Mr. Bob Seawright
(continued)

Mr. Seawright pointed out that there is a need for some services such as streetlights and sidewalks in an area at the CPR train tracks to Wanup school. He feels that the speed limit should be lowered to 50 km/hr from 70 km/hr especially at the school.

Mr. Seawright also asked the Committee where the money from the casino in Chelmsford is being spent?

Mr. Tauno Lundgren

Mr. Lundgren stated that he was in favour of borrowing money for the infrastructure at a low interest rate for one year at a time.

Closing Remarks

The Chair advised those present that Council will receive all the comments that has been said at these sessions and answers to the questions will be addressed. He welcomed everyone to come back to the next set of sessions and advised that information regarding the Budget and the sessions can be obtained on the City's website at www.greatersudbury.ca.

Attachments

The following is a list of attachments submitted at the meeting:

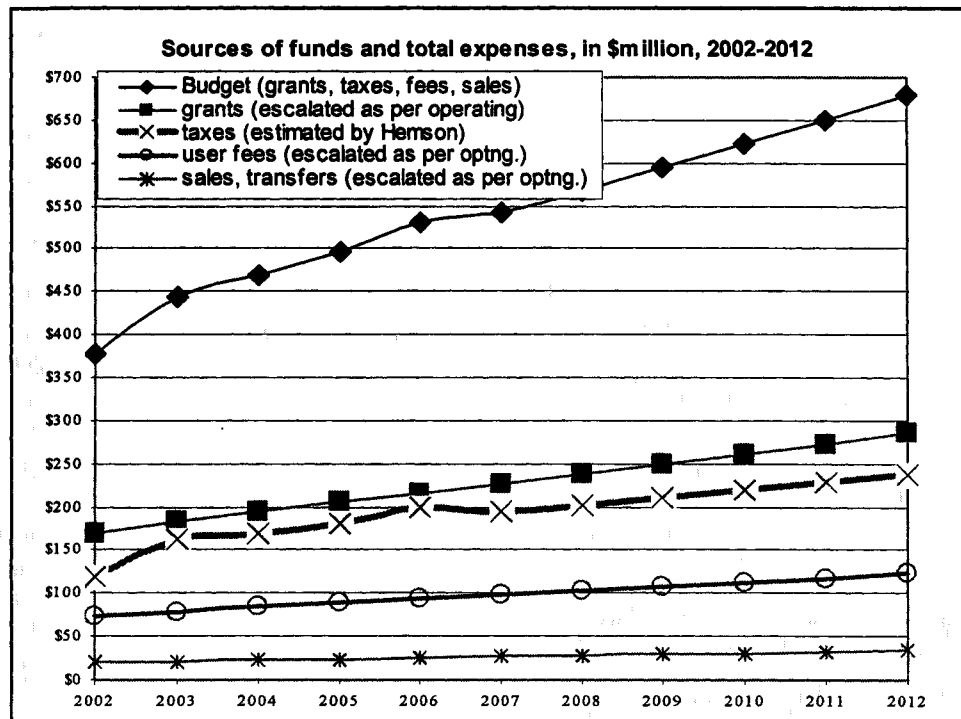
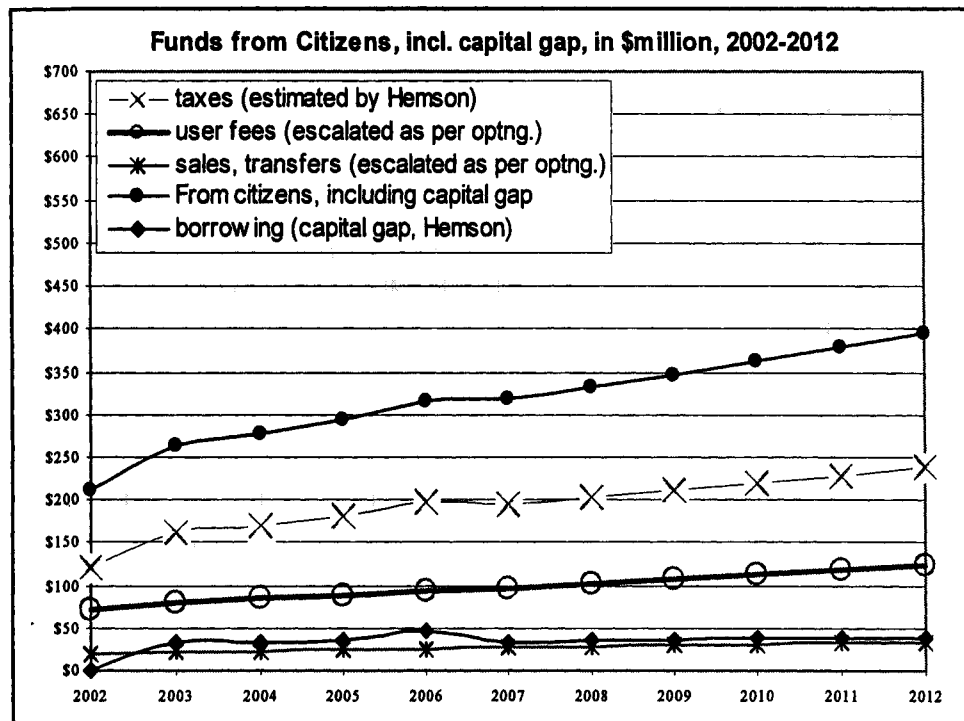
- Graphs and charts from Mr. José Blanco

Adjournment

The meeting adjourned at 9:45 p.m.

Councillor Eldon Gainer

City Clerk



Case 1, Year 1 of 10, CAPITAL GAP: BORROWING \$42 MILLION PER YEAR FOR 10 YEARS (\$420 million)

Data in millions	Increase		Increase	
	2002	2003	2004	1 year 2 year
Taxes	\$118.6	\$128.4	\$145.1	13.0% 22.3%
All fees, licenses, fines	\$79.9	\$84.7	\$93.2	10.0% 16.6%
Miscellaneous	\$2.5	\$2.1	\$2.1	0.0% 0.0%
from Sudbury citizens (tax, fees)	\$201.0	\$215.2	\$240.4	11.7% 19.6%
Increase		\$14.2	\$25.2	
Total from Ontario	\$169.0	\$169.0	\$169.0	do not know 2003, 2004
Expended from Tax, Grants, Fees	\$370.0	\$384.2	\$409.4	
DEBT	\$0.0	\$0.0	\$42.0	
Total Expenditures	\$370.0	\$384.2	\$451.4	

includes capital gap tax of \$3.4 million, envelope \$20 million
2003 est. @ 7%, 2004 +10%
by difference

Case 2, Year 1 OF 10, CAPITAL GAP: EXTRA LEVY OF \$42 MILLION PER YEAR FOR 10 YEARS (\$420 million)

Data in millions	Increase		Increase	
	2002	2003	2004	1 year 2 year
Taxes	\$118.6	\$128.4	\$141.2	10.0% 19.1%
All fees, licenses, fines	\$79.9	\$84.7	\$93.2	10.0% 16.6%
Miscellaneous	\$2.5	\$2.1	\$2.1	0.0% 0.0%
Special tax for Capital gap			\$42.0	
from Sudbury citizens (tax, fees)	\$201.0	\$215.2	\$278.5	29.4% 38.6%
Increase		\$14.2	\$63.3	
Total from Ontario	\$169.0	\$169.0	\$169.0	do not know 2003, 2004
Expended from Tax, Grant, Fee	\$370.0	\$384.2	\$447.5	
DEBT	\$0.0	\$0.0	\$0.0	
Total Expenditures	370.0	384.2	447.5	

includes capital envelope \$20 million
2003 est. @ 7%, 2004 +10%
by difference
Capital gap from tax

Why do operating costs go up \$25 million in 2004 after going up \$14 million in 2003 for the same or less services? Well over inflation
Rising "Operating costs" are the largest problem; if contained, would have \$25 million for capital upgrades
How do we know any of the projects are worth doing? It must be shown for each important project, can not be taken for granted
What operating, maintenance and capital savings are expected from the \$62 million spent every year on capital?
Do we have the resources to double or triple capital spending and be efficient?
In 2003, 10 year capital gap was estimated at \$368 million; in 2004 estimate at \$420 million?
What happens to resources and costs if we reject either proposal? They would have to change.
How do we know any of the projects are worth doing? It must be shown for each important project, can not be taken for granted
When does debt repayment start, and at what rate for how many years?
Why are costly one-time-items such as Toromont, Provincial Building, Gas litigation, Rock Tunnel, Hospital Campaign, etc. included in the "operating costs" base and escalated?

Reconstructing the budgets, per Mr. Courtemanche's Star article: Taxing \$42 million for capital gap

Data in \$millions	Increase		Increase		
	2002	2003	2004	1 year	2 year
Taxes	\$118.6	\$128.4	\$141.2	10.0%	19.1%
All fees, licenses, fines	\$79.9	\$84.7	\$93.2	10.0%	16.6%
Miscellaneous	\$2.5	\$2.1	\$2.1	0.0%	
Special tax for Capital gap			\$42.0		
Total from Sudbury citizens	\$201.0	\$215.2	\$278.5	29.4%	38.6%
Increase		\$14.2	\$63.3		
Total from Ontario	\$169.0	\$169.0	\$169.0		
Expended from Tax , Grant, Fee	\$370.0	\$384.2	\$447.5		
DEBT	\$0.0	\$0.0	\$0.0		
Total Expenditures	370.0	384.2	447.5		

do not know 2003, 2004

can we ramp up spending efficiently?
how do we know all projects are worth doing?

includes capital envelope \$20 million
2003 est.@ 7%, 2004 + 10%
by difference
Capital gap from tax

**2004 BUDGET PUBLIC INPUT SESSION
OF THE CITY OF GREATER SUDBURY**

**Tom Davies Square
Council Chamber**

**Wednesday, January 21st, 2004
Commencement: 7:30 p.m.
Adjournment: 10:25 p.m.**

Chair

COUNCILLOR TED CALLAGHAN, IN THE CHAIR

Present

Mayor Courtemanche; Councillors Dupuis, Gasparini; Reynolds

City Officials

M. Mieto, Chief Administrative Officer; D. Nadorozny, General Manager of Economic Development & Planning; C. Matheson, General Manager, Health & Social Services; S. Jonasson, Director of Finance/City Treasurer; C. Mahaffy, Manager of Financial Planning/Policy; C. Salazar, Manager of Corporate Strategy & Policy Analyst; J. McKechnie, Executive Assistant to the Mayor; P. Aiken, Government Relations/Policy Analyst; J. Lindquist, French Language Services Coordinator/Translator; A. Haché, Deputy City Clerk; M. Burtch, Licensing & Assessment Clerk; K. Bowschar-Lische, Planning Committee Secretary

C.U.P.E. Local 4705

W. McKinnon, President

Citizens

45 Citizens

News Media

Sudbury Star; CBC Radio; Le Voyageur

**Welcome and
Opening Remarks**

Councillor Ted Callaghan welcomed those in the audience and advised the purpose of the meeting was to provide an overview of the budget and an opportunity for the public to comment on the 2004 Budget for the City of Greater Sudbury. He indicated that feedback should be provided using the following:

1. Should those who use a service pay for the service (users fees) and/or should everyone share in the cost (taxes)?
2. What level of municipal service do you expect?
Should any services be reduced or eliminated?
3. Would you support a tax increase to maintain existing service levels?
4. Should the City borrow money and/or implement a special levy to fix roads, repairs, arenas, replace fire trucks, maintain police communications, etc.
5. What service would you like to see improved or added?

Submissions would be heard in the order that they appear on the speaker's list. Councillor Callaghan introduced Councillors and staff who were in attendance.

SLIDE PRESENTATION

Budget04 Towards Tomorrow Together

S. Jonasson, Director of Finance/City Treasurer, addressed the audience with an electronic presentation which provided an overview of the 2004 Budget.

Items in the overview included the National/Provincial Scene; financial update; mandatory, limited discretion and greater discretion services; efficiencies and service improvements; competitiveness study and next steps.

Ms. Mila Wong

Ms. Wong, R.N., Executive Director, and Ms. Mary Elizabeth Paonessa, Manager Jarrett Value Centre, provided a written submission dated 2004-01-21.

Ms. Wong outlined challenges being faced by the Jarrett Value Centre relating to the impact of the City's policies on garbage collection and landfill site tipping fees. In four years, the Centre's landfill tipping fee cost increased from \$7,716 in 1999 to \$26,065 for 2003. Their collection bin sites in the City and on Notre Dame have become a convenient landfill site for some residents of the City without having to pay tipping fees or mileage and travel to landfill sites. The City diverts 13,000 tons of recyclables from the landfill sites while the Jarrett Value Centre diverts 400,000 pounds of clothing to third world countries as well as recycling second hand items they sell back to the community. She presented a number of options for Council to consider. She asked that the City provide remedy and relief for these increased costs which threaten the existence of this 50 year non-profit organization serving the developmentally disabled members of our community.

Major Walter Howells

Major Howells, Executive Director of the Salvation Army Centre on Larch Street, provided a written submission dated 2004-01-21 entitled 'The Salvation Army Centre, Emergency Hostel Shelter Program, Request Budget Enhancement for the Year 2004'. He requested an enhancement of \$116,233.00 to fund the 22 beds they currently have. Statistics show that during the last two years an average increase of 25% per year in the number of emergency shelters they provide to men.

Ms. Genevieve Gibbons

Ms. Gibbons, Canadian Mental Health Association, provided a written submission dated 2004-01-21 entitled 'Canadian Mental Health Association, Enhancement Presentation to the City of Greater Sudbury'. She requested an enhancement of \$66,789.00. Approximately \$7,050.00 would be to increase the salary of the existing Outreach Worker to bring it to par with other salaries at the CMHA and \$59,739.00 for an additional Outreach Worker. Statistics show that the number of persons who utilize these services has almost doubled since 1999 from 128 to 302 and the number of client contacts has gone from 666 in 1999 to 1354 in 2003. The duties of the Outreach Worker include referrals from various groups, contacting landlords of known housing units, viewing apartments, etc.

Ms. Sara Lachance

Ms. Lachance, current Outreach Worker, with the Canadian Mental Health Association outlined the statistics since the program started in 1999. She advised that she contacts all clients, finds housing for the homeless, teaches life skills, counselling, family support, etc. alone.

Ms. Lise Senecal

Ms. Senecal, President of the Board of the L'Association des jeunes de la rue, provided a written submission dated 2004-01-22 entitled 'Information/Summary Sheet'. She requested funding of approximately \$6,500.00 to add 2 beds at Foyer Notre Dame House. Secondly, she requested a per diem rate versus a base budget as operation costs are the same whether occupancy is 50% or 100%. This would avoid financial hardship for the organization delivery services, enable the organization to plan effectively, efficiently and bring sustainability.

Ms. Peggy Byers

Ms. Byers, Canadian Red Cross, provided a written submission requesting additional funding for Red Cross Homelessness Initiative. She explained that the Canadian Red Cross currently provides 3 main services being housing registry, financial assistance and client assessments for the Social Planning Council as well as referrals to other agencies. As a result, they are requesting \$39,804.00 to further support Red Cross Homelessness Initiatives to meet the needs of our most vulnerable citizens.

Dr. James Grassby

Dr. Grassby indicated that the projects show that residential taxes will double by 2012 and he has friends who will need to move from their homes if taxes go up by that much. Step one should be to evaluate the efficiency and effectiveness of the operation we run. The Transition Board recommended certain departments be put together to minimize costs, that did not happen. This is a new Council and you will not be able to survive if something is not done. He indicated that in two or three years from now we might get some money from the federal and provincial government. We must examine each of the operations to find cost reductions. He advised there are many retired engineers and accountants who can offer some advice. In 1975, there were 35,000 jobs connected with mining industry, now we have 10,000 and it is still shrinking. We can slow shrinkage by developing the resources we have such as Science North, hospital, university, colleges, etc.

Mr. Adrian Gedye

Mr. Gedye provided a written submission entitled 'Adanac Terrain Park Proposal' on behalf of Pinnacle Sports Marketing Inc. and outlined a proposal to partner with the City to create a snowboard park at Adanac Ski Hill. It would be an independently run facility by Pinnacle Sports catering to the sport of trick skiing and snowboarding. The park would be fully functional without the use of a ski lift and use 1/8 of the hill's land area. Every other city in the north has a snowboard park. In the event Adanac opened, it will function as a separate run. Pinnacle Sports is willing to invest over \$34,000 in this project and in turn is requesting the City provide operating budget of \$27,791 and payroll grant to be used for snowmaking and grooming. The park would be opened in 2004.

Mr. Mitch Ouimette

Mr. Ouimette, Development Officer with the Overcomers Support Group of Sudbury, provided a written submission dated December 2003. He requested \$100,000.00 from the City to assist in funding a satellite services network within our community. He explained that this group is a not-for-profit Christian organization that assists the youth and adult homelessness community with housing, food, employment, substance abuse, making referrals to local agencies and other community partners. A need assessment study is required to address the needs of outlying communities. Upon completion of the study, the group will best know what services are required and then work with other organizations to bring their services to those in need.

Mr. Michel Lamar

Mr. Lamar, Executive Director, Overcomers Support Group of Sudbury, advised that people that use their service are very much in need and there is poverty in the community. It is time to develop a strategy to help those in need.

Mr. Brian Miller

Mr. Miller said that one prominent issue last year was the closure of the Adanac Ski Hill. He indicated that the Adanac Ski Hill only represents a small fraction the 384 million dollar budget. He heard Pinnacle Sports proposal to use the ski hill. Funds in our budget should be used to get the Adanac Ski Hill back up and running.

Mr. Gary Kinsman

Mr. Kinsman, Director of the Sudbury Coalition Against Poverty, submitted a written submission entitled 'Anti-Poverty and Housing Action must be at the heart of the 2004 City Budget. He urged Council to see fighting poverty and addressing homelessness and other housing issues as a central priority in the 2004 City budget process. A study released in 2003 found that there were 608 homeless people in Sudbury at the end of July, 2003 (this included 237 people who were absolutely homeless and 371 people near homelessness). The City should immediately implement all of the recommendations contained in the study and lobby the provincial government to act. The City should convert abandoned buildings into housing for the homeless. He suggested the City lobby the provinces to raise social assistance rates by at least 22%; create new legislation to protect tenants and arbitrary evictions; increase minimum wage to \$10.00 an hour.

Mr. Dave Hodge

Mr. Hodge, 1311 Lakewood Drive, said that he has no municipal water or sewer system but lives within the City limits. His area has been on a priority list to receive these services for 30 years and #1 on that list for the last 15 years. There has been money for a co-generation project, the David Street Water Treatment Plant and the World Junior Games. He considers himself a victim of no increase in taxes.

Mr. Ron MacDonald

Mr. McDonald, taxpayer, stated that revenues are not increasing so we have to live within our means. The message coming out in the media is negative in his opinion. It talks about tax increases and it bothers him when a bureaucrat who just got a 23% increase tells the taxpayer that we need a 13% tax increase. There is no mention of alternatives, cost cutting, efficiencies or elimination of duplication which should be a top priority. There are significant savings in a \$384 million Budget. With respect to garbage disposal and waste, he suggested that alternatives be examined on better ways to deliver the service and cut costs. The increase in taxes and water/wastewater rates is not friendly to seniors and those on a fixed or low income and we will not only have the out migration of youth but also the out migration of seniors. Surely someone can do something and not expect the Provincial or Federal Governments to bail us out because this will not happen.

Mr. Bud MacDonald

Mr. MacDonald is concerned as to who will bear the burden for debt repayment if this community borrows money to resolve infrastructure problems. He said that Council has concerns with losing youth and asked if they have concerns for losing retirees. He is concerned about medical care as there are 61 medical specialists per 100,000 population, a full 1/3 less than the Provincial average. Water and sewage charges have become a very expensive user fee. Presently, water bills represent 115% of the cost and Council is considering increasing the water bills by 10% this year. In the last 5 to 10 years, the City spent millions of dollars upgrading Ramsey Lake Road infrastructure and recently it was recommended that reserves be used to start a \$25 million Rock Sewer Tunnel. With a shrinking population, what is the urgency to spending this money, why is all the spending focused south of Kingsway/Elm Street. In 1999, a survey of municipal water was done by Ontario Water Works Association. In the survey, Sudbury had a loss or escapement of 44% of water treated for community use. Breaks per year were about 130. This loss of treated water was almost double that of the next highest community which was Ottawa at 26%. He sees bureaucracy as a problem as there is no incentive for city departments to reduce budget.

Ms. Jill Pessot

Ms. Pessot indicated there is a problem with animal over-population problem in the community and there is a need to develop a plan and process to address this without overburdening the citizens. She requested that the \$52,000 which was saved during the previous Animal Control Contract be used to address the animal over-population. She pointed out that Sudbury spends less than \$2 on animal canine and control, North Bay spends \$4.22 and Sault Ste. Marie spends \$6.00 and has a no kill policy in their pounds. She stated that every animal that gets adopted from the City Pound should be spayed and neutered. She expressed concern with a 13% property tax hike. If Council approves a 13% tax increase, they must show cost cutting measures.

Ms. Vicki Smith Danilyw

Ms. Danilyw advised that as a taxpayer of commercial and residential property she finds a double digit tax increase plus a 10% raise in water/wastewater a bitter pill to swallow. She requested Council and staff to take a hard look at operations and find efficiencies before they pass on more costs to the taxpayer. There are many savings that can be found on a smaller scale. On more than one occasion she has heard City union representatives say they want to work with management to provide service. She suggested that City take lessons from industry on how money can be saved and invite front line people to offer ideas on saving money and if they are successful in saving money, provide them with a bonus. She indicated that many City facilities could be improved by putting them under the direction of volunteer community boards - facilities like ski hills, pools, arenas - who would benefit from fresh ideas in pursuit of cost control measures, marketing and revenue generation strategies. She agrees that Federal and Provincial Governments have responsibility to share more of the revenue but does not think that will happen any time soon. Closing of the Adanac Ski Hill was a big disappointment to many people in the community and she encouraged Council and staff to work closely with those who have come forward with ideas to re-open this facility. She requested City Council to support the development of trails and bike paths to encourage non-motorized transportation. She asked Council to look at expenditures as if spending their own money, because they are - spend it carefully and wisely.

Mr. Jeff McIntyre

Mr. McIntyre indicated Sudbury needs to sustain growth as it has lost a lot of people. With respect to cost savings, he suggested that the City purchase hybrid vehicles with the money received from selling the Crown Victorias. Using hybrid vehicles would result in cost savings on fuel, on repairs as would be under warranty and would have a good resale value. Several small cost savings add up - giant savings will not be found. Council has to look at reducing costs before they ask for a 13 % tax increase and start borrowing large amounts of money. The City is poised to grow - we have low property values, low taxes and the mining sector is booming. We have the expertise and we have to make sure we make City available for business to move here. Raising taxes and taking out large loans will not encourage people to do business in this City.

Mr. John Lindsay

Mr. Lindsay provided a written submission entitled 'Budget Recommendations: Greater Sudbury - 2004' and spoke on the following:

Cost Control Measures

- Freeze all hiring activity and re-deploy staff as necessary;
- Review and eliminate as many assistant and middle management positions as possible;
- Reclassify management to union positions where appropriate to reduce layoffs;
- No hiring take place except where direct service to the public would be threatened;
- Review all departments discretionary spending amounts and levels to determine areas of potential waste and duplication;

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Mr. John Lindsay (cont'd)

- No outsourcing of contract and/or services without specific Council approval.

Bike Route Development

- Act on recommendations of the former Bicycle Advisory Committee, specifically Phase 1 of route around Lake Ramsey. Involves creating a bike lanes on Howey, Bellevue and Bancroft Drive.

Senior Friendly Community Development

- Develop coordinated approach to senior and older adult issues and concerns through integration of present initiatives with the Senior Friendly Sudbury Program. Create an information and help centre (accessible by Internet, phone and in-person) at a central location, staffed by older adult volunteers.

Development of Recreation Activities in Minnow Lake

- Complete plans for a competition level skateboard park at the Carmichael Sports Complex property and establish a beach, volleyball court and kiddies playground at Minnow Lake Place in conjunction with community partners.

Mr. Dave Chevrier

Mr. Chevrier spoke regarding City TV as local stations do not provide much coverage on anything in the community. He suggested purchasing inexpensive cameras and within 5 years we would be little Hollywood exporting to the country and the world. He indicated that there is a need for a farmers co-op whereby local farmers could drop off their goods at grocery stores as they don't have time to sit at the farmer's market all day. We should be self-sufficient in our food supply and start growing our own food in case of major emergency. We need jobs and we should produce what we need - clothing, food, rubber boots, etc. He suggested City owned grocery stores, city owned farms and city owned manufacturing. He suggested that \$10 a month should be taken from the 13,000 Ontario Works recipients and at the end of 10 months there would be \$1.3 million to buy homes for people in need.

Mr. Mark Kirkwood-
Callingham

Mr. Kirkwood-Callingham spoke on "Towards Tomorrow Together" and presented his views on a number of items such as sacrificing for the sake of children, admitting we are not always right, learning to listen, etc.

Ms. Barbara Stewart

Ms. Stewart indicated that taking \$10 from every Ontario Works recipient would not be a good idea, as suggested by a previous speaker. She would rather it be taken from the middle and upper classes, as Ontario Works recipients are already on a tight budget.

Mr. Dylan Petran

Mr. Petran, a Laurentian University Student, advised that he is in the planning stages of starting a Monday to Saturday Hockey Team at Laurentian University.

Ms. Lara Friedrich

Ms. Friedrich added to Jill Pessot's presentation on the need for a spay and neuter program. She pointed out that funds from the licensing of cats and dogs does not go to animal care. She advised that Mr. Paquette of Wenrick Kennels says that \$160,000 is generated from licensing pets. None of that money goes into the animal care system.

WRITTEN SUBMISSIONS

Mr. Christophe Coulombe

A written submission from Christophe Coulombe, Community Action Network Facilitator, entitled 'City of Greater Sudbury The Healthy Community Movement, The Ultimate Investment-Deliberate Democracy was submitted at the meeting.

CLOSING REMARKS

Councillor Callaghan expressed his appreciation to all those who provided written or oral submissions. He advised Staff had taken note of all concerns and these matters would be identified through the budget process. He indicated that a summary of all input received would be compiled and reviewed by Council then posted on the City's website.

ATTACHMENTS

The following is a list of attachments submitted at the meeting:

- Letter dated 2004-01-21 prepared by Mila Wong R.N., Executive Director and Mary Elizabeth Paonessa, Manager, Jarrett Value Centre
- Request Budget Enhancement for the Year 2004 prepared by The Salvation Army Centre, Emergency Hostel Shelter Program dated 2004-01-21
- Enhancement Presentation to the City of Greater Sudbury prepared by the Canadian Mental Health Association dated 2004-01-21
- Information/Summary Sheet prepared by L'Association des jeunes de la rue dated 2004-01-22
- Enhancement Request 2004 City of Greater Sudbury prepared by Peggy Byers, Canadian Red Cross
- Adanac Terrain Park Proposal prepared by Adrian Gedye on behalf of Pinnacle Sports Marketing Inc.
- Overcomers Support Group of Sudbury Enhancement Request prepared by Mitch Ouimette, Development Officer dated 2003-12
- Anti-Poverty and Housing Action must be at the heart of the 2004 City Budget prepared by the Sudbury Coalition Against Poverty
- Budget Recommendations: Greater Sudbury - 2004 prepared by John Lindsay
- City of Greater Sudbury - The Healthy Community Movement - the Ultimate Investment-Deliberative Democracy prepared by Christophe Coulombe, Community Action Network Facilitator

Adjournment

The public input session adjourned at 10:25 p.m.

Councillor Ted Callaghan

Secretary



January 21, 2004

**Councillors Ron Dupuis and Andre Rivest
City of Greater Sudbury**

Dear Councillors Dupuis and Rivest,

The City of Greater Sudbury Developmental Services would like to bring to your attention and to the City Council Members the challenges that our Jarrett Value Centre have experienced since 1999, specific to the impact of the City of Greater Sudbury's policies on garbage collection and landfill site tipping fees.

We are a 50 year old non-profit service provider for individuals with developmental disabilities. Our service sector includes those with autism, developmental disabilities with mental illness, Alzheimer and developmental delay. We serve approximately 600 individuals in the City and the Greater Sudbury area.

Long before our City got serious on the benefits of reuse and recycling goods, our Jarrett Value stores have been doing our part in the preservation of our environment since 1985. The City started their blue box program in 1989. Our reuse and recycle operations provide meaningful employment for individuals with developmental disabilities and also employment for staff providing their care and supports.

The Jarrett Value Centre is a program that is partially funded by the Ministry of Community and Social Services at 55.5%. This operation's viability relies on generated revenues from the Jarrett Value Centre to pay for clients and staff wages.

We have documented our increasing land fill tipping fee cost from \$7,716 in 1999 to \$26,065 for 2003, this in just a span of four years. The City implemented its 4 garbage bag limit last May 2001 and the 3 bag limit in 2002. Our escalating tipping fees increased further and substantially when the City implemented last May 2003 tipping fees for residential garbage.

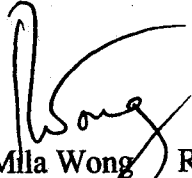
Our collection bin sites in the entire Greater Sudbury and our operation on Notre Dame has now become a convenient landfill site for some City residents without paying tipping fees and without the mileage and travel to the City's landfill sites. We are also subject to constant theft, vandalism and littering when people ransack our collection bins, picked what they want and leave everything everywhere. We have been informed by some of our community customers that what is stolen from our bins are used by some people for their own garage sale business. The first thing staff and clients must do in a given morning is to clean up our surroundings, this is one workload that takes away time for client care and support and for the operation of the program. Our own operational workload is very labour intensive starting with us collecting from our bins to sorting and further sorting and the actual retail of these donations.

We are seeking remedy and relief for these increased costs, the City recognizes our Jarrett reuse and recycling operations as a partner, we assist any community member who needs help, from fire victims, the workfare program, 15 community organizations refer individuals to us for help with items from our value store for free. Our data shows our Jarrett Value operations helped our community members by the hundreds on an annual basis.

Tonight we would like to present options for Council to consider:

1. An exemption on landfill tipping fees, given that we are a major participant in the City's reuse/recycling program; a lot of what we bring to the landfill would have ended up dumped along highways and alleyways, which would be a cost for the City to clean up;
2. An annual flat rate for tipping fees;
3. Apply relief for the tipping fees similar to how other municipalities help their local organizations with similar operations;
4. The City should provide more public information and education on what is still being collected by the City if placed on resident's driveway, i.e. appliances, furnitures, etc.

The Jarrett Value Centre cannot afford these increased costs directly related to the City's evolving policies on garbage collection and landfill tipping fees. These increases threaten the very existence of this 50 year non-profit organization serving the developmentally disabled members of our community.


Mila Wong R.N.
Executive Director


Mary Elizabeth Paonessa
Manager Jarrett Value Centre

JARRETT VALUE CENTRE

IMPORTANT FACTS:

- Jarrett Value Centre is a program of City of Greater Sudbury Developmental Services and is a non profit agency.(appendix 1)
- Jarrett Value Centre provides training and a work place for 50 developmentally challenged adults. The items donated to us are processed, sorted, sold and recycled at our location.
- Jarrett Value Centre has been recycling community donations since 1985, providing donation boxes and home pick up service. (appendix 2)
- Jarrett Value Centre helps individuals in need of clothing who are referred by other community agencies. (appendix 3)
- Jarrett Value Centre annually recycles 400,000 pounds of clothing which is sent to third world countries.
- Jarrett Value Centre has been adversely affected by increases in the amount of non salvageable/ non saleable goods we are receiving at donation drop boxes, since the three bag limit and tipping fees for residents has been implemented. (appendix 4)
- Jarrett Value Centre has been adversely affected by the disposal of non salvageable /non saleable goods, theft and vandalism after hours at our location.(appendix 5)

CITY OF GREATER SUDBURY DEVELOPMENTAL SERVICES



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The individuals we serve come first. We will strive to respond to their needs with respect, compassion, quality and accountability.

The City of Greater Sudbury Developmental Services assists developmentally handicapped individuals to reach their maximum potential. Through the provision of accountable high quality services, the needs of the individuals will be met in a caring, safe and nurturing environment.

Celebrating
50 Years of Service
1953 - 2003

RESIDENTIAL SERVICES

Residential Services provide community living alternatives to adults who have a developmental disability. The goal of this program is the physical and social integration/inclusion of adults in the community. The varied residential programs are designed to provide staff support for individuals living in a group home, as well as living in their own apartment in the community. The level of support is based on individual needs.

RESPIRE CARE SERVICES

The Respite Care Services provide relief to families and for individuals with developmental disabilities living in the Sudbury District and Sudbury East. Services can be provided in the home, at a service provider's residence or at our barrier-free Respite Care Centre.

DAY PROGRAMS

ADÈLE SAMSON/CEC WOODS CENTRES

The Adèle Samson Centre and the Cec Woods Centre programs deliver services based on client needs as identified through an annual Person Centred Plan. The objectives of these two Day Centres are to provide the opportunity for individuals to experience, learn and maintain skills in the areas of socialization, communication and mobility through activities of daily living, leisure, recreation, speech, physio/occupational activities and community integration / inclusion. These Day Centres also include a vocational component in peer assistance and maintenance program.

SENIOR/LEISURE PROGRAM

The Senior/Leisure Program provides life skills, recreational and leisure activities in an informal, social setting.

MARTIN ASSELIN CENTRE

The Martin Asselin Centre is a francophone day program that serves individuals with high/complex care needs. Each individualized program is activity-based and includes several areas for client development.

JARRETT RESOURCE CENTRE

In its various business enterprises, provides on the job training and employment opportunities for the individuals we serve.

JARRETT VALUE CENTRE

The Jarrett Value Centre has three locations offering training and employment opportunities. The Jarrett Value Centre recycles community donations in a processing and retail setting.

SUDBURY EAST DAY SERVICES

This program provides life skills and recreational activities. The Jarrett Value Store provides training for employment opportunities in the Sudbury East area.

JOB READINESS/TRAINING PROGRAM

Provides job readiness, job search, on the job training, and job coaching for developmentally disabled adults.

TRANSITIONAL AGE YOUTH PROGRAM

THERAPEUTIC GARDENING

All individuals served receive a mandatory annualized Person Centred Plan.

FOR FURTHER INFORMATION ABOUT OUR SERVICES:

www.cgsds.ca

ADMINISTRATION

RESIDENTIAL SERVICES

RESPIRE CARE SERVICES

SENIOR/LEISURE PROGRAM

245 Mountain St., Sudbury, ON P3B 2T8
☎ 705-674-1451

ADÈLE SAMSON CENTRE

MARTIN ASSELIN CENTRE

10 York St., Sudbury, ON P3E 2A1
☎ 705-673-2072

CEC WOODS CENTRE

553 Lavoie St., Sudbury, ON P3A 2B4
☎ 705-566-1766

JARRETT RESOURCE CENTRE

1125 Webbwood Dr., Sudbury, ON P3C 3B6
☎ 705-675-1287

JARRETT VALUE CENTRE

760 Notre Dame Ave., Sudbury, ON P3A 2T4
☎ 705-525-5100

SUPPORTED EMPLOYMENT SERVICES

1125 Webbwood Dr., Sudbury, ON P3C 3B6
☎ 705-675-1287

SUDBURY EAST DAY SERVICES

Jarrett Value Store / Alban Mini-Putt
36 Delamere Rd., Alban, ON P0M 1A0
☎ 705-857-1037

We need your support as a volunteer or through donations. Receipts issued upon request.

**JARRETT VALUE CENTRE
760 NOTRE DAME AVENUE
SUDBURY, ONTARIO
525-5100**

DONATION DROP BOX LOCATIONS:

JARRETT RESOURCE CENTRE, 1125 Webbwood Drive
JARRETT VALUE CENTRE, 760 Notre Dame Ave.
NEW SUDBURY CENTRE, Barrydowne Rd. entrances
SOUTHRIDGE MALL, Regent & Long Lake Rd.
MONCION'S INDEPENDENT GROCERS, Hwy 69, Hanmer
PLACE BONAVENTURE MALL, Chelmsford
HIGHWAY 69 NORTH, Val Caron

**JARRETT VALUE CENTRE WILL PICK UP LARGE
ITEMS SUCH AS FURNITURE FROM HOMES AND
BUSINESSES.**

WHAT WE ACCEPT:

CLOTHING
SHOES
HOUSEHOLD ITEMS, DISHES, SMALL APPLIANCES
BOOKS
TOYS
ELECTRONICS IN WORKING CONDITION
FURNITURE AND MATTRESSES IN GOOD CONDITION

WHAT WE DO NOT ACCEPT:

LARGE APPLIANCES- fridges, freezers, stoves, washers, dryers
INFANT ITEMS-cribs, playpens, car seats, walkers, strollers
PAINTS, SOLVENTS
TIRES

PLEASE NOTE: WE DO NOT REPAIR OR UPHOLSTER

**SUDBURY AGENCIES REFERRING
INDIVIDUALS IN NEED OF CLOTHING TO
JARRETT VALUE CENTRE**

**ACCESS AIDS
CANADIAN RED CROSS
ELGIN STREET MISSION
ELIZABETH FRY SOCIETY
FOYER NOTRE DAME OUTREACH PROGRAM
INNER SIGHT EDUCATIONAL HOMES
JOHN HOWARD SOCIETY
Le conseil de scolaire de district catholique de Nouvel-Ontario
OVERCOMERS
ROCKHAVEN
SALVATION ARMY
SUDBURY ACTION CENTRE FOR YOUTH
SUDBURY COMMUNITY SERVICE CENTRE
YWCA GENEVRA HOUSE
YWCA SERVICE CO-ORDINATION**

JARRETT VALUE CENTRE WASTE DISPOSAL COSTS 1999-2003

	1999	2000	2001	2002	2003
JAN	353	642	926	20161	1411
FEB	363	252	646	1541	687
MAR	673	459	654	995	723
APR	339	274	681	1375	1502
MAY	711	891	1715	2325	2270
JUNE	729	1303	1610	1953	2840
JULY	679	882	1673	2525	2971
AUG	664	708	1808	1778	2462
SEPT	1028	1272	1216	2353	3564
OCT	1035	1122	1715	2267	3146
NOV	696	1044	1952	1955	2168
DEC	446	285	1269	1332	2321
TOTAL	\$7716	\$9134	\$15865	\$22419	\$26065

PLEASE NOTE:

- 4 BAG LIMIT MAY 2001
- 3 BAG LIMIT JANUARY 2002
- TIPPING FEES AT DUMP FOR RESIDENTIAL
MAY 2003

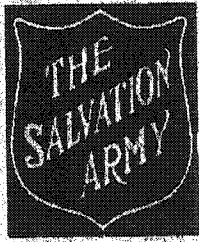


JARRETT VALUE CENTRE WASTE DISPOSAL COSTS 1999-2003

	1999	2000	2001	2002	2003
JAN	353	642	926	20161	1411
FEB	363	252	646	1541	687
MAR	673	459	654	995	723
APR	339	274	681	1375	1502
MAY	711	891	1715	2325	2270
JUNE	729	1303	1610	1953	2840
JULY	679	882	1673	2525	2971
AUG	664	708	1808	1778	2462
SEPT	1028	1272	1216	2353	3564
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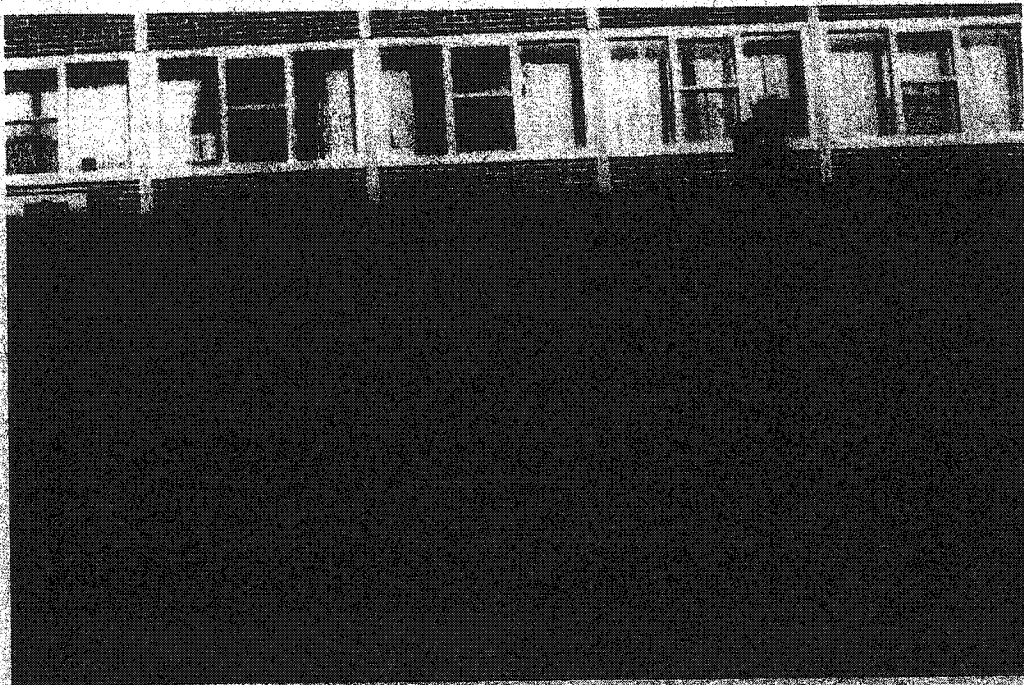
PLEASE NOTE:

- 4 BAG LIMIT MAY 2001
- 3 BAG LIMIT JANUARY 2002
- TIPPING FEES AT DUMP FOR RESIDENTIAL MAY 2003



THE SALVATION ARMY CENTRE
EMERGENCY HOSTEL SHELTER PROGRAM
146 LARCH STREET
SUDBURY ONTARIO P3E 1C2

***REQUEST BUDGET ENHANCEMENT
FOR THE YEAR 2004***



January 21, 2004
Presented by: Major Walter Howells

**THE SALVATION ARMY CENTRE
EMERGENCY HOSTEL SHELTER PROGRAM**

**REQUEST BUDGET ENHANCEMENT
FOR YEAR 2004**

January 21, 2004

Presented by: Major Walter Howells

We are here to present our request for funding for our Emergency Shelter for the year 2004.

We are the only Men's Shelter in the City of Greater Sudbury.

We offer 25 beds and 10 overflow beds.

Our statistics show that we are increasing the number of people served and the number of beds used each year.

We project a continuing increase in usage based on trends of the immediate past.

----- Note the example based on monthly averages:

Year	Men Served / Month	Beds Used / Month
2002	94	430
2003	109	523
2004	139	669

The last two years showed an average of 25% increase per year in number of men serviced.

We estimate the same increase in usage for 2004 due to the fact that our client group still has a great difficulty obtaining employment and finding affordable housing. We have included our charts, based on monthly invoices, submitted to Ontario Works, over the past 4 years. Also included on this chart is a projection for the year 2004.

In 2003 we received approval for funding to cover 22 beds per night – the increase was five (5) beds and the funding source was a one time enhancement of \$116,233 from The Community Placement Target Fund.

Therefore, what we are requesting for 2004 is to maintain 22 beds with base funding (\$336,457) or another source of funding suggested or recommended by the City.

The Salvation Army has a responsibility to provide services whether there are 18 clients accessing the services or the 30 + clients.

We have an increased responsibility to provide services when an Extreme Cold Weather Alert is called. At that time we waive bans and other restrictions to ensure that all clients have a warm place to stay.

Regardless of the numbers whether there are 18 clients or there are the 30 plus clients that frequently access our services, ***we still need to provide*** staffing, supervision, security, meal preparation, cleaning, referrals to other agencies and counselling services.

Whether we have 18 clients or 30 clients, our service needs to be available for all clients at any given time.

Budget 2003

Proposed Budget

Cost to deliver program	\$ 535,247
Revenue from CGS	\$ 336,457
Other revenue	\$ 110,314
Anticipated deficit	\$ 88,476

Actual Budget

Cost to deliver program	\$ 535,247
Revenues from CGS	\$ 262,798
Other Revenue	\$ 110,314
Deficit	\$ 162,135

The Salvation Army funded the deficit of \$162,135

The Salvation Army can no longer continue to fund this deficit.

We are requesting that \$336,457 be our base amount, so we can continue to offer this program. This includes 22 beds at 100% on an annualized basis. It also includes the client personal need allowance (going directly to the client) of \$29,711.

The increased enhancement is \$116,233.

We must have this amount to be able ***to continue to operate*** and serve the number of people coming through our doors in need of our service.

Our cost to operate our hostel is growing higher annually. Even with the requested funding, we would not be able to operate a stand alone Emergency Shelter. We are able to operate by sharing services and staff with our other programs.

We are in contract negotiations with our union again January 2004, which will impact further on our budget.

Our deficit is growing and our fundraising is increasingly more difficult. Churches and other agencies are finding it difficult to financially support our work here at the Centre.

The Salvation Army is having a harder time to raise money as our donors are being solicited from many different agencies.

Thank you, could I answer any questions.

PROJECTED GOALS AND OBJECTIVES

Goals	Objectives
• Provide shelter and meals for the homeless, needy and lonely. • Provide information and assist clients to access community resources. • Minister to the spiritual needs of the community.	• Actively encourage the participants to seek help – whatever their need may be. • Access resources - keep the homeless from going hungry and keep them warm and dry. • Chapel services every Sunday – to share the Word of God. This also provides community presence, as well as weekly Bible studies, morning chapel service and pastoral care. These are voluntary.
• There is no other male adult shelter in the City of Greater Sudbury, with the exception of Inner Sight Educational Homes who service males ages 16 – 19, so there is no duplication of service. • Our work is in accordance with the standards, policies and procedures of The Salvation Army. • Our hostel is open 24 hrs per day, providing shelter 365 days per year. We serve three meals a day. Our lounge is open to our clients 24 hrs per day • We have 25 hostel beds and 10 overflow beds. • Counselling is available, if needed. • A nurse provides foot care once a week. • A free community meal is available every Sunday. • Free meals are served on special days for example, Christmas, Thanksgiving, Easter; etc. • NA & AA meetings are held weekly in our building in addition to meetings with special speakers for our clients and members of the general public. • Through our hostel, people can access our addiction program and other Salvation Army services. • We help homeless males with clothing. • During times of crisis, tokens of compassion are given (“praying with you” bears). • We sell personal items at or below cost as a convenience. • At Christmas, and at Easter gifts are given. • Free movies and games nights are regularly scheduled. • Free BBQ’s for the community are provided. • We have volunteers who train in our various departments. • There is a birthday celebration once a month during which a we have a cake and present a birthday card. • One of our priorities is to serve adult males.	

We are evaluated by The Salvation Army's accreditation plan to measure if our goals and objectives are reached.

We are financially accountable: we have a yearly audit conducted - internally by our territorial headquarters and externally by a local auditing firm; monthly financial statements are sent to our divisional headquarters; all cheques issued need two signatures; all Centre income is counted by two people and then prepared for deposit.

ONTARIO WORKS SUMMARY

The Salvation Army Centre Emergency Shelter

YEAR	# OF MEN	# OF BEDS USED	INVOICE GCS	% Change YOY - \$
2001	958	3,963	\$161,310	+32%
2002	1,125	5,156	\$216,081	+34%
2003	1,306	6,272	\$262,796	+22%
2004	1,672	8,029	\$336,457	+28%

Note:

2003 approved annual funding \$220,226 + one time enhancement \$116,233 = \$336,457

2004 request for base budget of \$336, 457

AVAILABLE SERVICES

SERVICES TO SINGLE MEN:

DEVOTIONS 8:30 a.m.

FOOT CLINIC FRIDAY

SHELTER

MEALS

COUNSELLING

CLOTHING VOUCHERS

ADDICTIONS & REHAB. PROGRAM

N/A MEETINGS

A/A MEETINGS

SPIRITUAL COUNSELLING

SERVICES TO THE COMMUNITY

FREE BREAD--DAILY

**CHURCH SERVICE:
SUNDAY 11:00a.m.
Community Dinner
12:00 SUNDAY**

**FAMILY TRACING
WEDDINGS
FUNERALS**

**N/A MEETINGS
A/A MEETINGS**

**GAMES NIGHT-1st &
3rd THURSDAYS
7:00p.m.**

MOVIES FRIDAY-1:30

GUIDELINES

DRUG AND ALCOHOL FREE

NO WEAPONS ALLOWED

CHECK IN- 4:00 p.m.

CURFEW FOR RESIDENTS-11:00

LATE PASSES CAN BE
ARRANGED FOR THOSE
WORKING LATE INTO THE
EVENING

ALL MEDICATIONS MUST BE
CHECKED AT THE FRONT DESK
UPON
ADMISSION

TELEVISION AVAILABLE
THROUGHOUT THE DAY.

COFFEE 25 cents
DONUTS-free

MEAL TIMES

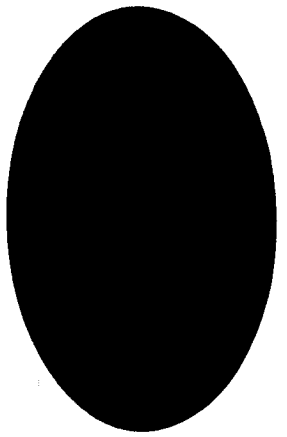
BREAKFAST-7:00 a.m.

8:30 weekends

Lunch 12:00 noon

Supper 5:00 p.m.

Contact persons: Majors W & B. Howells



THE SALVATION ARMY'S

ADDICTION CENTRE IS AN ORGANIZED RESISTANCE FOR MEN, RUN ON THE PRINCIPLES OF CHRISTIAN BELIEF, DEDICATED TO THE SERVICE OF GOD AND HUMANITY.

HERE IT IS RECOGNIZED THAT ALL MEN HAVE EMOTIONAL, SOCIAL, PHYSICAL AND SPIRITUAL NEEDS.

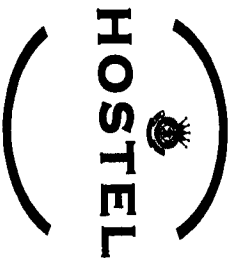
THE CENTRE SEEKS TO ADDRESS EVERY ASPECT OF THESE NEEDS.

OUR PROFESSION OF LOVE FOR CHRIST, IS SHOWN IN THE QUALITY OF CARE.

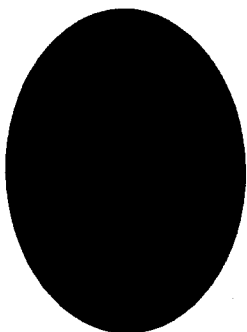
"FOR GOD SO LOVED
THE WORLD, THAT HE
GAVE HIS ONLY
BEGOTTEN SON,
THAT WHOEVER
BELIEVETH

IN HIM, SHOULD NOT
PERISH BUT HAVE
EVERLASTING LIFE."

John 3:16



WE CARE !!!



144

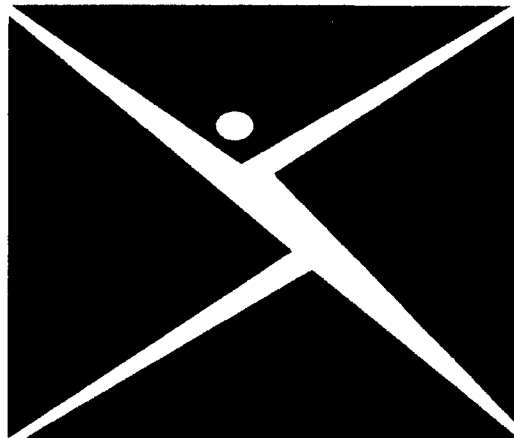
Major Walter Howells
Executive Director
146 Larch Sudbury, Ontario

Phone: 1-705-673-1175
Fax: 1-705-673-3187
E-Mail: Walter_Howells@can.salvationarmy.org

SERVING SINGLE MEN IN THE CENTRE OF
SUDBURY



CANADIAN MENTAL HEALTH ASSOCIATION



**ENHANCEMENT PRESENTATION
TO THE CITY OF GREATER SUDBURY**

JANUARY 21, 2004

- The Canadian Mental Health Association has been providing outreach services for housing the mentally ill and other homeless persons in the Sudbury area since 1999. Statistics show that the number of individuals accessing the outreach worker has almost doubled since 1999 from **128** to **302**. As a result the amount of client contacts has more than double from **666** in 1999 to **1354** in 2003.
- Of the **302** individuals served in 2003 **two thirds** met the definition of absolute homelessness or at risk of homelessness as defined by the Homelessness studies conducted by the Social Planning Council.
- From 1999 to 2003 the number of known housing units secured has tripled from **31** to **104**. Unfortunately, these numbers do not accurately reflect the number of individuals who secured housing as they do not always follow-up with the outreach once they've secured the housing. Furthermore, the amount of time involved for follow up to inquire if individuals have secured housing is not always possible for only one outreach worker.
- It is also important to note that not all individuals accessing the outreach services are in need of securing new housing. The outreach worker also provides referrals to and advocacy with landlords and other community agencies, financial advocacy, and education on mental illness
- Since the Canadian Mental Health Association's recent involvement in the Discharge Planning meetings for psychiatric patients at Hopital Regionale de Sudbury Regional Hospital: St. Joseph's Health Centre site and Northeast Mental Health Centre there has been an increase in referrals to the housing outreach worker. These referrals are being monitored and documented for further statistical data.

**CANADIAN MENTAL HEALTH ASSOCIATION
OUTREACH PROGRAM
January to December 2004
Budget plus Enhancement**

Budget Line Descriptions	Budget 2003	Enhancement	Total Budget
Salaries	\$ 37,754	\$4,195.00	\$ 41,949
Benefits	\$ 6,985	\$1,405.00	\$ 8,390
Total Salaries & Benefits	\$ 44,739	\$5,600.00	\$ 50,339
			\$ -
Public Education/Promotion	\$ 5,200	\$700.00	\$ 5,900
Office Supplies	\$ 500	\$300.00	\$ 800
Staff Training & Mileage	\$ 2,250	\$450.00	\$ 2,700
Totals	\$ 52,689	\$ 7,050	\$ 59,739

Budget Line Descriptions	Total Budget
For 1 more FTE:	
Salaries	\$41,949.00
Benefits	\$8,390.00
Total Salaries & Benefits	\$50,339.00
Public Education/Promotion	\$5,900.00
Office Supplies	\$800.00
Staff Training & Mileage	\$2,700.00
Totals	\$59,739.00

Explanation of Enhancement:

Salaries:

The agency has a five step salary grid which reflects the pay equity obligations and we had only requested salary up to step 3.

Benefits:

As salary increases so do the percentage of benefits that need to be paid.

Public Education/Promotion:

Increase reflects actual costs to the agency

Office Supplies:

Increase reflects actual costs to the agency

Staff Training & Mileage:

Increase reflects actual costs to the agency

Canadian Mental Health Association Sudbury Branch

INCUMBENT:**REPORTS TO:** Manager of Housing**PROGRAM:** Housing Program**APPROVED BY:** Board of Directors**DATE APPROVED/REVISED:****HOURS:** 35 hours/ week**OUR MISSION**

The Canadian Mental Health Association Sudbury Branch in partnership advocates for shared community responsibility for improving mental health and to promote and provide a continuum of services that clearly reflect our vision for all individuals and families. To promote mental health and combat stigma associated with mental health problems for all individuals within the Sudbury and Manitoulin Districts.

TQM:

CMHA staff will work within a Total Quality Management (TQM) environment, which is considered to be a leadership philosophy that helps the organization identify and achieve quality outcomes for all of its customers through the application of systems thinking, the use of analytic techniques, continuous improvement of processes, and the involvement of everyone.

POSITION SUMMARY:

Under the direction of the Manager, the Housing Program provides comprehensive community treatment, rehabilitation and support to individuals who are homeless and/ or with a Serious Mental Illness (SMI) in the Sudbury/Manitoulin area. Provides professional support services within the framework of a client directed rehabilitation model. Staff will assist the client in finding and maintaining housing. Provides a continuum of functions, including: building relationships, developing support plans with clients, client and systems advocacy, symptom management, life skills teaching, experiential learning, supportive counselling, family support, and crisis support.

DUTIES AND RESPONSIBILITIES:**1. Assists homeless clients to find suitable housing**

- 1.1. Implementing the Outreach Program to assist clients in finding and maintaining housing.
- 1.2. Providing brief service to community clients.
- 1.3. Mediating and problem solving issues with tenants and landlords.
- 1.4. Occasionally verifying applicants' income.
- 1.5. Completing occasional housing applications for individuals to determine eligibility.
- 1.6. Developing and maintaining the housing registry.

2. Provides support to client to assist in their recovery

- 2.1. Developing goal-focussed support/care plans based on assessment with client and other supports as appropriate and requested by client, including natural supports and service providers.
- 2.2. Assisting client in determining priorities and developing a plan on how these priorities will be carried out.
- 2.3. Co-ordinating involvement of other agency staff and outside resources, working towards the best interests of the client as a member of the community.
- 2.4. Ensuring client support addresses outcomes or goals as derived from the client's individual situation.
- 2.5. Ensuring each client's support plan is recorded.
- 2.6. Ensuring a minimum caseload as negotiated with immediate supervisor.
- 2.7. Advising Manager on service operations developing/presenting reports and proposals to link to resources.
- 2.8. Ensuring that all client terminations are planned to support the clients' ability to transition.

- 3. Develops educational programs relevant to client group**
 - 3.1. Organizing and conducting skill training, educational, or support groups for clients and landlords.
 - 3.2. Obtaining and developing resources for delivery.
 - 3.3. Evaluating effectiveness of activities and sessions.
- 4. Routinely assesses client's health for potential problems**
 - 4.1. Developing and implementing a plan with the client to address any health related concerns.
 - 4.2. Enlisting assistance of other health services where appropriate.
- 5. Assists clients in accessing and obtaining other community resources where needed and appropriate and advocates with and for clients to ensure adequate resources are available. Where resources do not exist or are inadequate, advocates within system to develop or improve essential services and resources for individuals with serious mental illness**
 - 5.1. Ensuring clients have information related to rights under the Mental Health Act, Tenant Protection Act and other related legislation.
 - 5.2. Ensuring client has awareness and understanding of rights relating to services, confidentiality.
- 6. Ensures objectives of program are met**
 - 6.1. Providing personal psychosocial rehabilitation, counseling and support to client in achieving goals, particularly in the areas of basic life skills, social interactions, family relationships, coping with mental illness, medication education and compliance, vocational skills development, monitoring progress and providing support when problems or crises arise.
 - 6.2. Participating in the evaluation of program goals and objectives making recommendations on changes to current program activities for improved service delivery.
 - 6.3. Conducting program/ agency evaluations.
- 7. Ensures all file management and reporting functions are maintained in a comprehensive and timely manner**
 - 7.1. Ensuring all client contacts are recorded appropriately and in a timely manner utilizing the agencies database program.
 - 7.2. Ensuring that monthly, annual, and other required reporting documentation are completed.
- 8. Assesses needs and values of family, where family involvement has been indicated, in order to support, link, educate and advocate for family as needed**
 - 8.1. Ensuring family members are aware of available resources. Where conflicts arise between the wishes of clients and family members, family members are referred to an alternative staff or service.
- 9. Participates in public education services**
 - 9.1. Participating in the delivery of a variety of educational presentations dealing with mental health, mental illness and Branch services.
 - 9.2. Evaluating effectiveness of educational sessions.
 - 9.3. Developing resource materials for educational presentations and groups.
 - 9.4. Planning and participating in special events and activities for agency public education campaigns such as Mental Health Week and Mental Illness Awareness Week.
- 10. Maintains up-to-date knowledge of the Mental Health Act, Tenant Protection Act, related legislation, the structure and personnel of local social agencies, government departments, institutions and other groups concerned with the client population, and trends and developments in the community that could affect the provision of mental health services**

- 11. Represents the agency with government bodies and other groups concerned with client population and services on various provincial, regional and community boards and committees on behalf of the Branch**
 - 11.1. Establishing and maintaining service agreements with mental health and other related agencies.
- 12. Represents program and agency in a professional manner**
- 13. Provides support to volunteers and students and other staff assigned to the program area**
- 14. Provides supervision to agency volunteers and students as requested**
 - 14.1. Providing orientation, regular supervision, advice and support to volunteers and student placements in program and service area.
 - 14.2. Evaluating performance of volunteers and students in the program area.
 - 14.3. Recording volunteer and student activities including monthly hours, mileage and other expenses.
 - 14.4. Reviewing volunteer and student expenses to ensure appropriateness.
- 15. Substitutes for and assists other agency staff where skills are applicable**
 - 15.1. Providing additional support to staff as required.
 - 15.2. Providing after hour coverage for clients of the program following policies and procedures.
 - 15.3. Participating in back-up duties of the agency on and rotational basis.
- 16. Avails self of opportunities for professional development**
 - 16.1. Bringing forward training needs and takes responsibility for seeking out relevant training opportunities.
 - 16.2. Participating in workshops and seminars as required.
 - 16.3. Attending and participating in Agency and program meetings as required.
- 17. Works within the Policies and Procedures of the CMHA Sudbury Branch**

ESSENTIAL RESPONSIBILITIES AND DUTIES:

1. Carrying out all duties of the Community Mental Health Worker: Outreach position in a moral and ethical manner.
2. Being present at the scheduled time of the day ready for the performance of duties.
3. Being ready emotionally and physically to perform duties.

REQUIREMENTS OF THE POSITION:

- 1. Responsibilities of the position**
 - 1.1. Maintaining professional working relationships with clients, service providers, co-workers and the community.
 - 1.2. Having occasional contact with the community to provide public education and represent the agency on committees.
 - 1.3. Having frequent contact with clients.
 - 1.4. Providing day-to-day direction and training to volunteers and students.
 - 1.5. Assisting with the work within the Housing Program.
 - 1.6. Making decisions with input/ assistance from the Manager.
- 2. Skills required for the position**
 - 2.1. Managing occasional changes in the volume of work and conditions.
 - 2.2. Having the ability to utilize all office equipment.
 - 2.3. Having the ability to speak in public and work in the community

3. Effort required for the position

- 3.1. Requiring interpretation and reasoning of written and audio-visual material.
- 3.2. Needing to be skilled at handling difficult situations.
- 3.3. Ensuring the safety and well being of clients.
- 3.4. Needing to be highly motivated and takes initiative.

4. Demands of the position

- 4.1. Having the ability to speak in public and participating in community work.
- 4.2. Some concentration and strain through the use of computer screen.

5. Working conditions of the position

- 5.1. Noise level is minimal.
- 5.2. Frequent in and occasional out of town travel.
- 5.3. Few interruptions of work.
- 5.4. Work is primarily completed during the day with occasional evenings.
- 5.5. Work is completed primarily in the community with some office work.
- 5.6. Occasional exposure to cigarette smoke when meeting with the client.

JOB SPECIFICATIONS/ QUALIFICATIONS:**1. Education**

- 1.1 Pass Degree/ Diploma or Canadian equivalent in health or related discipline

2. Experience

- 2.1. Minimum one year experience working in the mental health field
- 2.2. Minimum one year experience working with both adult consumers of mental health and families.

3. Knowledge

- 1.1. Knowledge of Mental Health legislation, Occupational Act: Health & Safety, Ontario Human Rights Code, Tenant Protection Act and Long Term Care Act
- 3.1. Understanding of Mental Health Policy
- 3.2. Knowledgeable of community agencies and resources

4. Languages

- 4.1 In accordance to our French Language Designation Plan, bilingualism is essential for this position.

5. Abilities

- 5.1. Coping: Able to maintain a mature problem-solving attitude while dealing with interpersonal conflict, hazardous conditions, personal rejection, hostility or time demands.
- 5.2. Decisiveness: Able to make decisions quickly on available information and take action, make commitments and not change decisions when challenged, deal with emergencies as necessary
- 5.3. Spoken Communications: Able to clearly present information through the spoken word; influence or persuade others through oral presentation in positive or negative circumstances; listen well.
- 5.4. Perceptivity: Able to interpret verbal and non-verbal behaviour; to develop accurate perception and understanding of others feelings, need, values and opinion; to be sensitive to and aware of personality differences and conflicts.
- 5.5. Organization And Planning: Able to organize or schedule people or tasks; to develop realistic action plans while being sensitive to time constraints and resource availability. Decision Making and
- 5.6. Problem Solving: Able to take action in solving problems while exhibiting judgment and a realistic understanding of issues, able to use reason, even when dealing with emotional topics.

DISCLAIMER

Due to the changing nature of the job, the qualifications may be altered from time to time.

DISCLAIMER

This Job Description indicates the general nature and level of work expected. It is not designed to cover or contain a comprehensive listing of activities, duties or responsibilities required by the incumbent. Incumbent may be asked to perform other duties as required.

Incumbent Signature

Date

Manager Signature

Date

☐ Executive Director Approval

Initials



L'Association des jeunes de la rue

213 rue Pine, Sudbury, Ontario P3C 1X4

FNDH Tel.: (705) 675-6422

Outreach Tel.: (705) 669-1502

Fax: (705) 675-1719

info@jeunesdelarue.ca

January 22, 2004

Information/Summary sheet

Consultation Presentation: Council Chamber "Tom Davis"

Re: Request for two more beds at Foyer Notre Dame House
Base budget versus per diem

Request # 1: Cost of proposed request

Actual = 7 beds at \$41.90 (per diem) x 365 days = \$107,054.50

Our current budget with the City of Greater Sudbury is subsidized at 95% (\$103,384.00)

Requested budget = 9 beds at **\$41.90 (per diem) x 365 days = \$137,641.50

(\$34,257.50 difference funded at 100%)

** breakdown for the \$41.90 = \$38.00 for operation and 3.90 for personal need going directly to client.

Please note: That if The City of Greater Sudbury keeps using the formula in place (per diem) this amount will only be granted if utilization of beds are at an 100 % occupancy.

It is also very important to note that the share of the per diem (41.90) is 20% for the City and 80% from the Province. Therefore the financial impact of this request for the City would be \$6,851.50.

Request # 2: Per Diem versus base budget

The rationale behind this specific request is to:

- Avoid financial hardship for the organization delivering services
- Enable the organization to plan effectively and efficiently from year to year
- Bring sustainability within the organization

Please note that operation costs are the same whether occupancy is 50 % or 100%. Presently the City of Greater Sudbury's financial contribution to our residential programs is 62% of our total budget. The remaining 38% comes from MCFCS, fundraising and donations.

Conclusion

Finally, if requests are granted the strategy will be in line with recommendations identifying that more beds are required for youth. Please refer to the "Reports on Homelessness " from 2000-2003 and the report "Need Assessment for delivery of Emergency Shelter Beds for Homeless Persons in the City of Greater Sudbury" (page 34 of the said report).



STATISTICS (Foyer Notre Dame House)

**FOR THE PERIOD OF
August 2001 to August 2003**

Date	Residents	Occupancy Rate
* August 2001	5	42%
* September 2001	8	69%
* October 2001	9	57%
* November 2001	8	36%
** December 2001	9	73%
** January 2002	8	85%
** February 2002	9	54%
** March 2002	10	42%
** April 2002	15	110%
** May 2002	12	115%
** June 2002	13	90%
** July 2002	9	99%
** August 2002	11	85%
Total for period Aug.01 to Aug. 02	126	
One year's stats ** Sept. 02 to July 03	101	109%

* Stats show occupancy after Foyer became a residential program for young women only (aged 16 to 17)

** As you will note after the City agreed to increase the age group from 16 - 17 to 16 - 19 and structuring a working protocol with both Genevra House and Efry our occupancy rate has been considerably higher.



ENGLISH

FRANÇAIS

Website
www.jeunesdelarue.ca



L'Association des jeunes de la rue

Mission Statement

Français

Mission
Statement

Background

Programs

Financing

Statistics

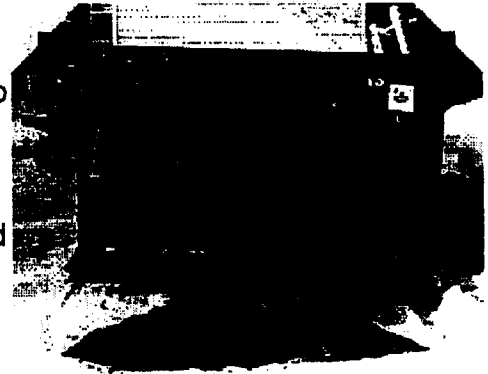
Board of
Directors

Contact
Us...

To
Donate...

Site map

L'Association des jeunes de la rue is a not for profit organization offering help to the homeless by providing a wide range of services aimed at intervention, reintegration and social and community re-adaptation.



Website development courtesy of
Sénécal & Associates



L'Association des jeunes de la rue

Background

Français

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To Donate...

Site map

L'Association des jeunes de la rue was incorporated in 1992. At the time homelessness was no longer a social issue limited to the adult male population. Teenagers were being affected and also faced numerous social problems forcing them to live on the streets. Unfortunately, teenagers between the ages of 16 and 17 years of age were slipping through the social nets which were designed to protect them. Being too old, these individuals could not receive assistance from the Children's Aid Society and they could not qualify for Social Assistance because they were too young. Since they were considered too old to be children and too young to be adults, the only option for many of them was to leave home and attempt to survive the hardships of living on the streets.

A group of concerned Sudbury citizens set out to change the fate of some of these individuals. They managed to provide shelter, food, clothing and counselling for those they could identify.



As with most new social programs, the first year in operation was very difficult. There was barely enough money to pay the rent for the small three-bedroom bungalow that later became Foyer Notre Dame House. All services depended on the generous food and monetary donations received from individuals and agencies. Initially, the shelter was operated by a large pool of volunteers that strongly believed in the mandate set out by the Board of Directors. Within the first year of operation, over 50 young boys and girls received some form of assistance. Unfortunately in 1994, without a stable source of funding, Foyer Notre Dame House was forced to close its doors for a period of approximately one year.

However, with the perseverance of the Board of Directors

and a generous loan from a religious community, the Grey Nuns, a large house that could accommodate up to 11 residents was purchased in 1995 and the project was re-launched. Employees were hired on a full-time and part-time basis, as well as an Executive Director responsible to generate governmental and private funding for the services provided. Residents were offered shelter for a period of three months or less. During this time, through various partnerships with the juvenile agencies serving the Sudbury area, clients were given counselling to help them overcome or deal with their individual issues.

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L'Association des jeunes de la rue

Programs

Français

- Foyer Notre Dame House
- Community Outreach Program
- Teen Moms

Mission
Statement

Foyer Notre Dame House

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Programs

Provide safe and short-term housing, basic necessities, supportive counselling and a referral service which will encourage female youth between 16-19 years of age to return home, to remain or return to school and to rebuild their lives

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Foyer Notre Dame House is a fully bilingual program designed to assist homeless female youth between the ages 16 to 19. FNDH programming goals are to assist each youth in achieving family reintegration, to undergo functional life skills training, to achieve vocational scholastic reintegration and to reach self-sufficiency and personal independence.

To
Donate...

Site map

These goals are met by the young person's desire to change and their commitment to a comprehensive goal-oriented individualized program plan.

Top

Criteria for Admission

Youth needing shelter must be deemed homeless and/or be in a crisis situation requiring emergency shelter. Individuals who meet the criteria for services may present themselves at the shelter. Individuals may also be referred by community agencies, parents or friends.

Top

Community Outreach Program

Mandate

Help alleviate absolute and relative homelessness in the City of Greater Sudbury.

Top

Description

The Community Outreach Program provides outreach services to men, women and youth who are homeless, or who are at risk of becoming homeless. The Outreach team is fully versatile and is



comprised of men and women of Anglophone, Francophone and First Nations origins. Direct client services are provided which include referral to community resources, suicide intervention, immediate first aid, health support, and transportation to essential services such as emergency care, crisis prevention and intervention. Community Outreach also provides blankets, clothing and supplies to those in need.

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Outreach in Action

A team of trained Outreach Workers go out into the streets of Sudbury on a daily basis and provide services to individuals in need. The workers are easily identifiable by their bright red jackets and t-shirts labelled OUTREACH WORKER. These workers encourage and assist individuals making them aware of the options and services offered in our community.

Top

Teen Moms

Mandate

Provide safe and short-term housing, basic necessities,

supportive counselling and a referral service which will enable a young mom between the ages of 16-19, to develop parenting skills, to return or remain in school, to establish a support system and to live independently.

[Top](#)

Description

The goal of the program is to provide safe and short-term housing, the basic necessities, supportive counselling and a referral service which will enable a young mother between 16-19 years of age, to develop parenting skills, to return or remain in school, to establish a support network and to live independently.

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Criteria for Admission

Pregnant teens and teen moms in need of shelter must be deemed homeless and/or in a crisis situation and require emergency shelter. Individuals who meet the criteria for services may present themselves at the shelter. Individuals may also be referred by community agencies, parents or friends.

The young mom's baby must be no older than six months of age.

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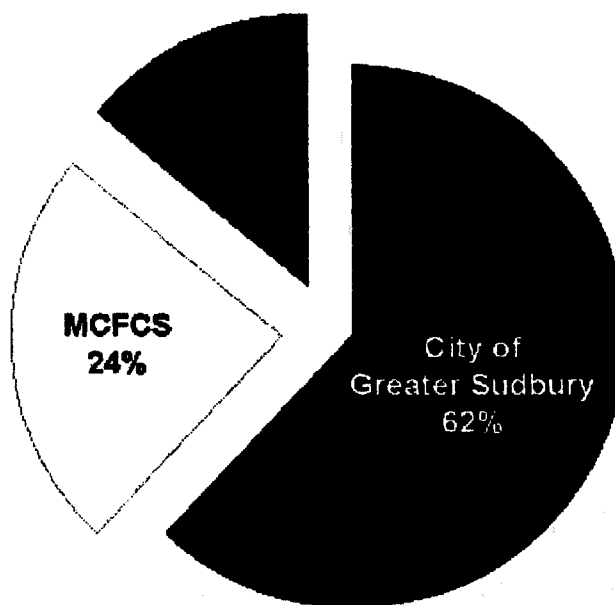
Board of Directors

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FNDH's base funding is provided by the City of Greater Sudbury, the Ministry of Community, Family and Children Services, and through fundraising, donations and other projects. Without these funds the programs delivered by the Association des jeunes de la rue could not operate efficiently. It is also important to note that the funds generated from fundraising activities, donations and other projects are essential to the survival of all of the association's programs. The staff and members of the board of directors are always seeking new sources of revenues to balance the operating budget.



City of Greater Sudbury	62 %
MCFCS	24 %
Others	14 %

Website development courtesy of
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L'Association des jeunes de la rue

Statistics

Français

- Occupancy Rate
- Number of Clients
- Community Outreach Program

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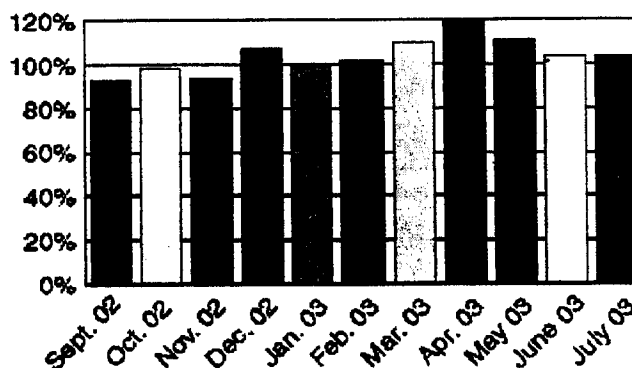
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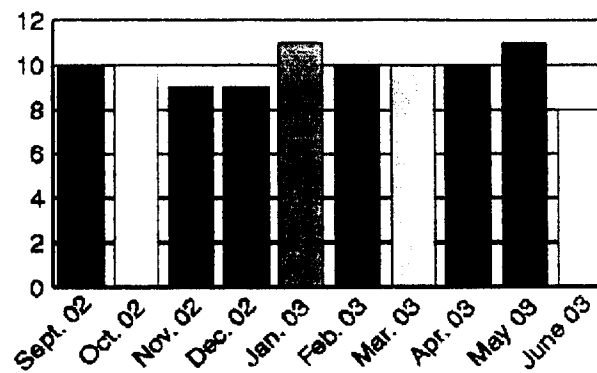
Occupancy Rate



Month	Rate (%)
September 2002	93
October 2002	98
November 2002	94
December 2002	107
January 2003	99
February 2003	102
March 2003	110
April 2003	120
May 2003	111
June 2003	104
July 2003	104

Top

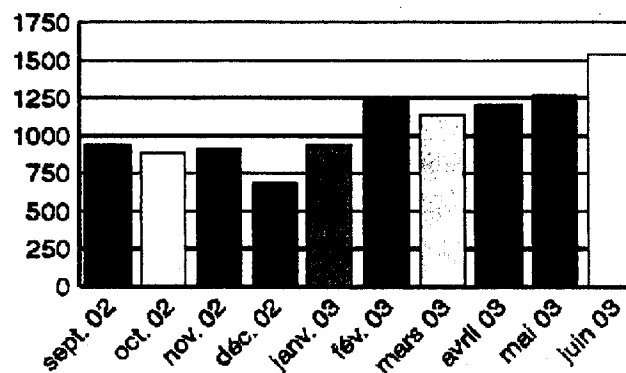
Number of Clients



Month	Number
September 2002	10
October 2002	10
November 2002	9
Décembreer	9
January 2003	11
Febuary 2003	10
March 2003	10
April 2003	10
May 2003	11
June 2003	8

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Community Outreach Program Number of Contacts



Month	Number
September 2002	939
October 2002	888
November 2002	917
December 2002	679
January 2003	945
February 2003	1226

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March 2003	1140
April 2003	1200
May 2003	1271
June 2003	1540

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L'Association des jeunes de la rue

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Jean LeBlanc

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Treasurer
Albini LeBlanc

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Secretary
Raymonde Fournier

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Director
Marie-Thérèse Mvilongo

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Director
Georgette Mitchell

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Chantal Lafleur

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Lise Denis

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Accounting Services
Thérèse Grandmont

Executive Director
Lise Sénécal

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tel. : (705) 675-6422

fax. : (705) 675-1719

info@jeunesdelarue.ca

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L'Association des jeunes de la rue

To Donate

Français

To make a donation, please download and print the form in one of the formats found below (click on the desired format).

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- [PDF¹](#) (316 KB)
- [Microsoft® Word® ".doc" format](#) (19 KB)
- [plain ASCII text format](#) (903 bytes)
- [Printable HTML format](#) (1913 bytes)

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¹ To view the PDF file, you will need [Adobe® Reader®](#). If you do not already have Adobe® Reader®, you can download it free of charge from the [Adobe®](#) website.

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Site web
www.jeunesdelarue.ca



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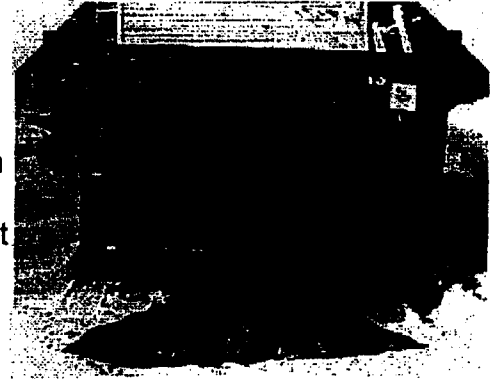
Conseil
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Pour nous
joindre...

Pour faire un
don...

Carte du site

L'Association des jeunes de la rue est un organisme à but non lucratif qui vient en aide à la population des sans abri en offrant une gamme de services dirigée à l'intervention, la réintégration et la réadaptation sociale et communautaire.



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Pour nous joindre...

Pour faire un don...

Carte du site

L'Association des jeunes de la rue a été incorporée en 1992. À l'époque les services aux sans-abri se limitaient aux hommes adultes, mais le problème social c'était répandu aux adolescent(e)s forcé(e)s à vivre dans la rue face à de nombreux problèmes sociaux.

Malheureusement, les jeunes de 16 et 17 ans ont été oubliés dans le système social qui devait maintenir notre société en sécurité. Ces jeunes personnes ne peuvent recevoir de l'aide de la Société de l'Aide à l'enfance car elles sont trop vieilles et elles ne rencontrent pas les critères de l'assistance sociale car elles sont trop jeunes. Étant d'un âge trop avancé pour être considéré des enfants et trop jeunes pour être d'une catégorie adulte, le seul choix pour plusieurs de ces jeunes personnes est de quitter le foyer et de s'aventurer vers la rue. Alors, un groupe de citoyens de Sudbury, conscient de ce problème, entreprend de relever le défi et d'améliorer le sort de ces individus. Ils réussissent à trouver du logement, de la nourriture, des vêtements et du counselling. Comme tout nouveau programme, la première année s'avère très difficile. Les argentés suffisent difficilement à payer le loyer du petit logis de trois chambres qui plus tard devient le Foyer Notre Dame House. Tous les autres services dépendent de la générosité des individus et des agences qui fournissent de la nourriture et des dons monétaires. Au début, les membres du personnel du foyer sont des bénévoles qui croient fortement dans la mission que s'est donnée le Conseil d'administration.

Dès la première année, au-delà de 50 jeunes filles et garçons reçoivent de l'aide.



Malheureusement, sans fonds permanents, le Foyer Notre Dame House doit fermer ses portes en 1994, pour une période d'un an. Grâce à la ténacité des membres du Conseil d'administration et d'un emprunt généreux de la communauté religieuse des Sœurs grises, une maison pouvant loger jusqu'à 11 personnes est achetée et le projet est remis en marche. Le conseil embauche des employés à temps plein et à temps partiel ainsi qu'un directeur étant responsable de prélever des fonds des ministères et de sources privées.

Les résident(e)s peuvent demeurer au foyer pour une période de trois mois ou moins. Durant ce séjour au foyer, les jeunes personnes reçoivent du counselling de plusieurs agences desservant les adolescent(e)s de Sudbury, en guise de leurs aider à surmonter leurs problèmes.

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Foyer Notre Dame House

Mandat

Offrir aux jeunes femmes de 16 à 19 ans un gîte sécuritaire de courte durée, les services de base, du counselling et une orientation dirigée à renforcer le désir de ces participantes de se réunir à leur famille.

Haut

Description

Foyer Notre Dame House se veut un programme bilingue à l'aide de jeunes femmes de 16 à 19 ans. Le but du foyer est d'aider chaque jeune personne à réintégrer sa famille, à reprendre ses études ou un programme d'apprentissage et acquérir une autonomie fonctionnelle en vue d'atteindre l'indépendance et l'autosuffisance.

Pour atteindre ces buts la jeune personne, avec le soutien d'un plan personnel compréhensif axé sur ces mêmes objectifs, doit démontrer le vouloir d'apporter un changement à son style de vie.

Haut

Les critères d'admission

Les jeunes femmes en besoin de refuge doivent rencontrer les critères de sans abri et/ou être en état de crise. Ces personnes en besoin peuvent se présenter au Foyer. Les agences communautaires, les parents et les ami(e)s de jeunes femmes en besoin peuvent également

faire demande au Foyer pour le l'aide.

Haut

Programme Communautaire Outreach

Mandat

Aider à améliorer la situation absolue et relative des sans-abri dans la ville du Grand Sudbury.

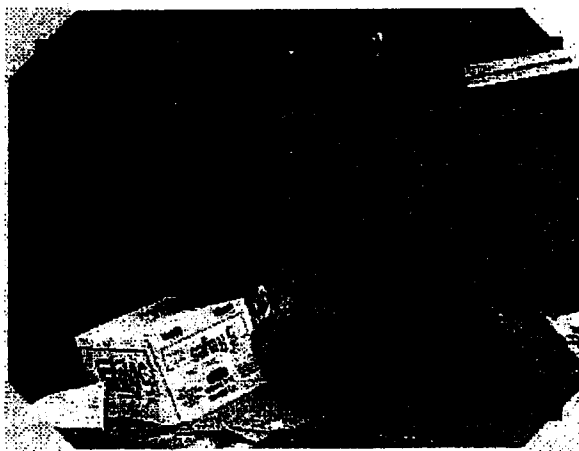
Haut

Description

Le programme « Outreach » fournit de l'aide aux femmes, hommes et aux jeunes personnes qui sont sans abri ou qui risquent de le devenir.

L'équipe

Outreach consiste de personnes bilingues et d'origine anglaise, française et amérindienne. Le programme inclut un service de liens aux ressources communautaires, un programme axé sur la prévention au suicide, des premiers soins immédiats, de l'aide médicale, de la transportation aux services essentiels et un service de prévention et d'intervention de crise. Le programme Outreach est un service communautaire qui fournit aussi des couvertures, des vêtements et des produits alimentaires.



Haut

Outreach en action

À chaque semaine, l'équipe de travailleurs et travailleuses Outreach parcourt les rues de la ville du Grand Sudbury pour offrir ses services à des individus en difficulté. On identifie facilement nos travailleurs et travailleuses par leurs t-shirts et leurs vestons rouge vif sur lesquels est inscrit « Travailleur Outreach ». Les membres de l'équipe encouragent et aident les sans abri à prendre connaissance des choix et des services qui sont disponibles dans notre communauté.

Haut

Jeunes mères célibataires

Mandat

Offrir aux jeunes mères de 16 à 19 ans un gîte sécuritaire de courte durée, les nécessités absolues, du counselling et un service de recommandation.

Haut

Description

Nous offrons, au fille mère seule ou au adolescente enceinte âgée de 16 à 19 ans, un logement sécuritaire à court terme, les nécessités absolues, un soutien individuel et un service de recommandation aux agences communautaires. Ces services visent à leur permettre de développer de bonnes techniques parentales, de les inciter à retourner ou de rester à l'école, ainsi qu'établir un réseau de soutien et de vivre de façon indépendante.

Haut

Les critères d'admission

Adolescente enceinte ou fille mère sans abri ou en état de crise et qui nécessite un logement d'urgence. La personne qui remplit ces critères peut se présenter elle-même au Foyer Notre Dame House. Une jeune personne peut également être recommandée par une agence communautaire, ses parents ou ami(e)s. L'enfant accompagnant la mère seule doit être d'âge inférieur à 6 mois.

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Haut

Programme Communautaire Outreach

Mandat

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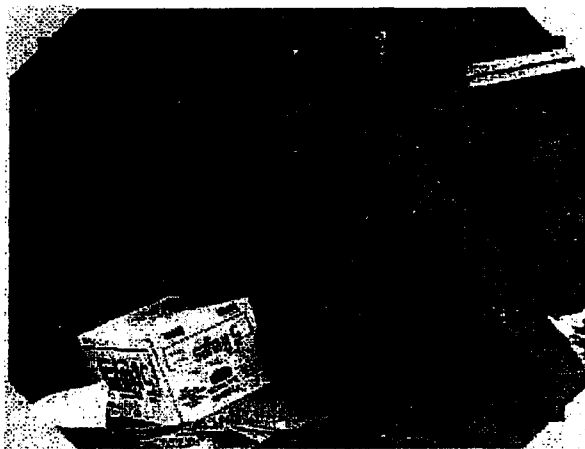
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[Haut](#)

Jeunes mères célibataires

Mandat

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[Haut](#)

Les critères d'admission

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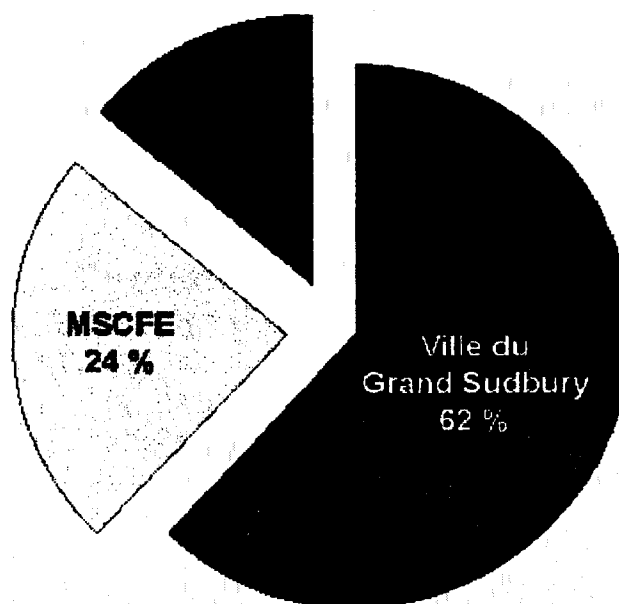
Pour nous
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Pour faire un
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Notre financement provient, en partie, de la Ville du Grand Sudbury, du Ministère des services à la collectivité et de la Société d'aide à la famille et à l'enfance, ainsi que des prélèvements de fonds, des dons et autres.

Les programmes parrainés par l'Association des jeunes de la rue dépendent entièrement sur ces sources de financement pour fournir des services efficaces. Il est important de noter que les argents provenant du prélèvement de fonds, des dons et autres sont essentiels à la survie de tous les programmes de l'Association. Les membres du personnel et du conseil d'administration recherchent activement des enveloppes d'argents qui viendront améliorer la situation budgétaire de l'Association et assurer la survie des programmes offerts aux jeunes personnes sans abri.



Ville du Grand Sudbury	62 %
MSCFE	24 %
Autres	14 %



L'Association des jeunes de la rue

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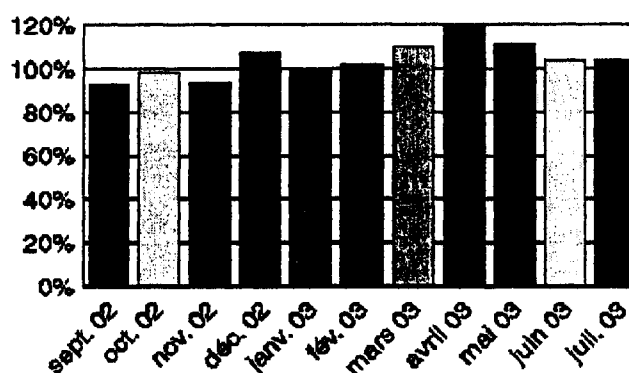
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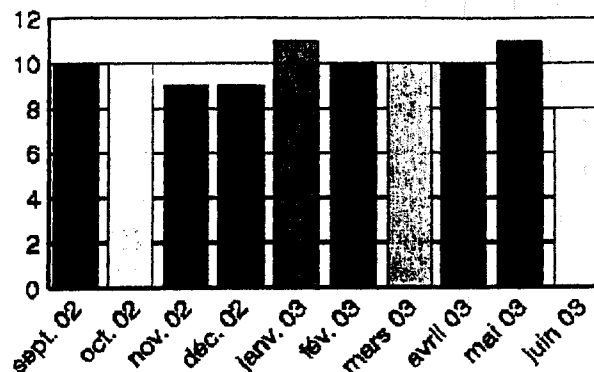
Taux d'occupation



Mois	Taux (%)
Septembre 2002	93
Octobre 2002	98
Novembre 2002	94
Décembre 2002	107
Janvier 2003	99
Février 2003	102
Mars 2003	110
Avril 2003	120
Mai 2003	111
Juin 2003	104
Juillet 2003	104

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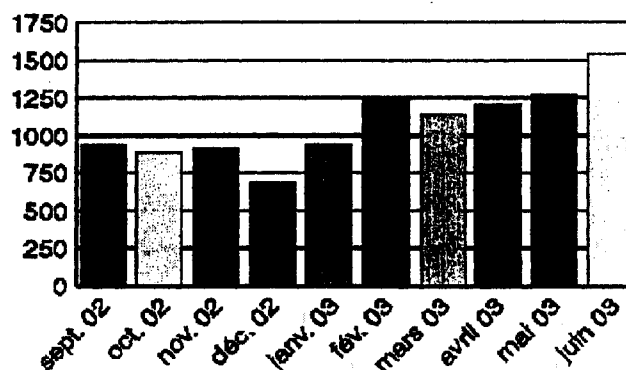
Nombre d'admissions



Mois	Nombre
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Mars 2003	10
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Juin 2003	8

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Programme Communautaire Outreach Nombre de contacts



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Juin 2003	1540

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L'Association des jeunes de la rue

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Jean LeBlanc

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Albini LeBlanc

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Secrétaire

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Chantal Lafleur

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Lise Denis

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Gestion financière

Thérèse Grandmont

Directrice générale

Lise Sénécal

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L'Association des jeunes de la rue

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info@jeunesdelarue.ca

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L'Association des jeunes de la rue

Pour faire un don

English

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- Format PDF¹ (317 ko)
- Microsoft® Word® « .doc » (20 ko)
- texte ASCII (1018 octets)
- Format HTML (2138 octets)

¹ Pour visualiser le document PDF, vous devez avoir Adobe® Reader®. Si vous ne possédez pas déjà Adobe® Reader®, vous pouvez le télécharger gratuitement à partir du site web Adobe®.

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L'Association des jeunes de la rue

1. Je désire contribuer à votre œuvre.

2. Veuillez encercler le montant que vous voulez donner :

10\$ 20\$ 50\$ 100\$ 1000\$ Autre : _____ \$

3. A fin de recevoir un reçu pour fins d'impôts, veuillez imprimer votre nom et adresse complète.

À NOTER : Nous regrettons de ne pouvoir émettre un reçu pour fins d'impôts pour moins de 10\$.

Nom : _____

Adresse : _____

Ville : _____ Province : _____ Code Postal : _____

4. Veuillez retourner ce formulaire dûment rempli avec un chèque ou mandat de poste pour le montant indiqué ci-haut, à l'ordre de :

L'Association des jeunes de la rue

213, rue Pine

Sudbury (Ontario)

P3C 1X4

Pour plus de renseignements, communiquez avec Lise Sénécal au (705) 675-6422.



L'Association des jeunes de la rue

Carte du site

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Mission

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Programmes

Financement

Statistiques

Conseil
d'administration

Pour nous
joindre...

Pour faire un
don...

Carte du site

- Mission
- Historique
- Programmes
 - Foyer Notre Dame House
 - Mandat
 - Description
 - Les critères d'admission
 - Programme Communautaire Outreach
 - Mandat
 - Description
 - Outreach en action
 - Jeunes mères célibataires
 - Mandat
 - Description
 - Les critères d'admission
- Financement
- Statistiques
 - Taux d'occupation
 - Nombre d'admissions
 - Programme Communautaire Outreach
- Conseil d'administration
- Pour nous joindre
- Pour faire un don

Conception du site web, gracieuseté de
Sénécal & Associé.e.s

Peggy Byers, Canadian Red Cross, 674-0737, ext 35

The Canadian Red Cross provides 3 main services: 1. housing registry which provides a weekly listing of lower priced rental units in the Greater Sudbury area. This list is used by individuals as well as other agencies. 2. The Homelessness Initiative (rent bank) provides financial assistance to end evictions, to end disconnections of essential utilities. 3. The Red Cross also does client assessments for the Social Planning Council as well as referrals to other agencies.

We give assistance only to those in need. The Red Cross conducts a thorough interview with our clients and we also research information given to us by clients. We research other options for payment, such as creating solution with Social planning council, Ontario works, Ontario disability support program, as well as service clubs.

When asked if clients were satisfied with Red Cross assistance, here is what some people said: "Yes Red Cross Got results! My hydro had been disconnected for two months," from single mother of three children, one who was ill. "Yes, very much, we would have been on the street," from single father of two children.

At The Red Cross, we also negotiate with utility companies to create payment plans that clients can follow, negotiate disconnection schedules to allow clients to make arrangements. Red Cross have modified our policies here to stop providing first and last month's rent because it was using up too much of our financial resources. We have successfully negotiated with many landlords to remove the last month rent stipulation. The Red Cross participates on the Task force on Homelessness as well as subcommittees of that task force and the Community Emergency Fund committee.

By financially assisting clients, we are saving money by keeping people out of shelters. According to YWCA,) costs \$51.37 to \$102.00 a day to house someone at the shelter, depending on programming levels. With \$300 in emergency financial assistance, we help people stay in their own homes, providing a long term solution to permanent housing. Since we don't have family shelters in Sudbury, Red Cross also helps families stay together.

The usage of our services has increased exponentially from its inception. In 1999, we assisted 781 clients. In 2003, the number of people we assisted increased to 2202. This represents an increase of 182 percent. Dollars disbursed in the same time period have increased from \$8,717 to \$32,503, showing an increase of 273 percent. As a result, we are requesting \$39,804 to further support the Red Cross Homelessness Initiative to meet the needs of our most vulnerable citizens.

We predict that based on current trends, the Red Cross will receive 5000 requests for assistance in 2004. At this time, we are requesting: \$20,000 for direct client assistance, \$17,304 for a part time assistant (20 hours per week), and \$2,500 for office supplies, IT support, Accounting and other administrative costs related to the program.

These costs may seem prohibitive, but compared to the financial costs of housing someone in a shelter, these costs are minimal, and the families maintain their current housing, thereby preventing homelessness. In terms of human costs, the families are not separated and human dignity is maintained. The families are not faced with living in a shelter for a period of time while they search to find new housing. The Rent Bank is a simple solution to avoid homelessness.

To meet demand:	Enhancement request 2004 City of Greater Sudbury	\$39,804
For service	City of Greater Sudbury Homelessness Initiative	27,800
	City of Greater Sudbury Off the Street and into a Shelter	28,310
	United Way	40,000
	Canadian Red Cross fund raising	5,290
	Total	\$141,204

ADANAC TERRAIN PARK PROPOSAL

**Prepared by: Adrian Gedye
On behalf of Pinnacle Sports Marketing Inc.**

The following proposal details a partnership between the City of Greater Sudbury and Pinnacle Sports Marketing Inc. with respect to Adanac Ski Hill. Pinnacle Sports Marketing Inc. is proposing the creation of a ski and snowboard terrain park at Adanac Ski Hill. The terrain park will be a safe and independently-run facility catering to the rapidly-expanding sports of freestyle skiing and snowboarding, with the goal of promoting and enhancing winter recreation amongst the community. The main user demographic will be male and female snowboarders ages 12 to 21.

I: Creation of a Snowboard Terrain Park

The terrain park will be exclusive to trick skiing and snowboarding. Although it will be fully functional without the use of any type of ski lift, it will be adaptable for use with any type of ski lift in the future.

From 1999 until 2003, Pinnacle Sports Marketing Inc. was directly involved in the design, maintenance, opening and operation of a smaller scale park at Adanac, where it successfully functioned as part of the hill's regular operation. The proposed facility will operate in a controlled environment, and will meet or exceed the existing design, operation and risk/liability management requirements of terrain parks. In the event of Adanac re-opening as a full ski/snowboard facility, the terrain park would easily be integrated into any new hill design as a separate run.

II: Maintenance and Construction of the Terrain Park

The maintenance and the quality of jumps and skill areas within the park will determine to a great extent the park's popularity. Without the use of a lift, snowboarders will be required to climb the hill, therefore, it is imperative that the terrain park meets and exceeds the customers' expectations, thus making it worth their efforts. As large concentrated amounts of snow will be required to create and maintain jumps and skill areas, snow-making equipment as well as the use of a groomer will be required. Two city employees will be required for a two week period in order to construct the park.

III: Operation of Pinnacle Sports Lesson Programs and Rental Equipment

Pinnacle Sports Marketing Inc. has been a corporate partner with the City of Greater Sudbury at Adanac Ski Hill since 1999. During this time Pinnacle Sports Marketing Inc. was responsible for the development of the ski and snowboard instruction school at Adanac Ski Hill and successfully ran all lessons and Board of Education recreation programs. The company has purchased an entire rental fleet to run these programs.

The contractual agreement that was in place governing the partnership between Pinnacle Sports Marketing Inc. and the City of Greater Sudbury from 1999 to 2003 would be renewed as per the pre-existing terms.

IV: Subletting of the Property to Pinnacle Sports Marketing Inc.

The Adanac Ski Hill property as set out in the Leasing agreement between the Nickel District Conservation Authority and the City of Greater Sudbury will be sublet to Pinnacle Sports Marketing Inc. for the period ending April 30, 2004 at a total cost of one dollar.

Overall, the creation of a terrain park and lesson programs would be a key addition to fitness and wellness within the Sudbury community. With the closure of Adanac ski hill many of our community's families and youth are now having to travel out of our city to enjoy ski and snowboard recreation while many others have entirely discontinued participating in such winter recreation. The terrain park would also serve as a smooth transition phase should the full re-opening of Adanac ski hill occur in the future and would contribute greatly to the success of the new ski hill.

Please see the attached document which outlines the budget for the terrain park and lesson school.

Terrain Park and Lesson School Budget	
Estimated Gross Receipts	Cost (\$)
Pass Tickets	10, 000.00 (1)
Equipment Rental	2, 400.00 (2)
Ski and Snowboard School	9, 040.00 (3)
Total Gross Receipts	21, 440.00
Expenses	
Advertising	2, 000.00 (4)
Hydro	5, 000.00 (5)
Insurance	17, 500.00 (6)
Payroll (City of Sudbury)	2, 741.12 (7)
Payroll	16, 409.00 (8)
Plowing	1, 000.00 (9)
Supplies	500.00 (10)
Telephone	850.00 (11)
Terrain Park materials	2, 972.00 (12)
Water	3, 000.00 (13)
Total Expenses	51, 972.00
Profit/Loss	(30, 532.12)

It should be noted that the Profit/Loss figures in the above budget indicate a shortfall of \$30, 532.12. This figure does not take into account a previous investment made by Pinnacle Sports Marketing Inc. of \$34, 535.00 for ski and snowboard equipment that will be utilized in the proposed operation for all lessons and rentals. Pinnacle Sports Marketing Inc. is requesting the City of Greater Sudbury to provide it with an operating budget of \$27, 791.00 and a City of Greater Sudbury payroll grant of \$2, 741.12. With this Operating Budget and payroll grant in place for 2004, the Terrain Park will open in December 2004.

Notes to Cashflow Budget

Estimated Gross Receipts

1. 1000 user visits at \$10.00 per visit = \$10,000.00
2. Average annual rental figures over previous four years for lesson and snowboard rentals at Pinnacle Sports rental outlet at Adanac Ski Hill.
3. Average annual lesson figures over previous four years of Pinnacle Sports lesson school at Adanac ski hill.

Expenses

4. Based on special sponsorship rate for season arranged with Rogers Radio (Q92, Mix 105, CIGM).
5. Figures based on 2003 hydro consumption for facilities that will be in use during the proposed 11 week operation period.
6. Quotation provided by Mr. Robert Bell, head of Ski Resort risk management team at R.L. Gougeon Insurance.
7. Two week pay rate for one Ski Utility Person and one Ski Hill Utility Person Helper. These rates are as per the City of Greater Sudbury standard wages of \$18.44 per hour and \$11.59 per hour for those positions. The payroll is calculated at 80 hours per employee and includes fringes of 14.1%
8. Pinnacle Sports payroll figures are as follows:
 - Rental equipment tuning and set up 80 hours at \$9.00 per hour = \$720.00
 - Terrain Park construction: 160 hours at \$10.00 per hour = \$1600.00
 - Terrain Park maintenance: 330 hours at \$10.00 per hour = \$3,300.00
 - Rental Shop: 451 hours at \$9.00 per hour = \$4,059.00
 - Park Monitor: 220 hours at \$10.00 per hour = \$2,200.00
 - Ski and Snowboard Instruction: 450 hours at \$10.00 per hour = \$4,500.00
9. Plowing: Includes plowing, salting and sanding of Adanac parking lot and service road. Based on previous contract rate of \$50.00 per visit with 20 visits per year.
10. Estimated supply budget including but not limited to: stationary, photocopying, pass tickets and lesson level pins.
11. Telephone: Installation of point of sale telephone line and regular telephone line and phone charges for a 12-week period.
12. Terrain Park Materials: Costs include lowest tenders received to date on purchase price of rails, signage, additional fencing and other terrain park specific materials.
13. Water: Based on past Adanac Ski Hill water readings as per 80 hours of snowmaking. Also includes regular water consumption used during past Adanac winter operational periods and calculated on an 11-week operational period.

December 2003

City of Greater Sudbury

RE: Overcomers Support Group of Sudbury Enhancement Request

The Overcomers Support Group of Sudbury Inc. is respectively seeking the amount of \$100,000.00 from the City of Greater Sudbury, to assist in funding a satellite services network within our community. We will begin by funding a needs assessment study in outlying communities within the city. Once we have completed this assessment we will best know what services to offer in what communities. We will then establish satellite sites that will allow us to facilitate required services

Community Chaplaincy

Within the community the community chaplain visits local jails, halfway houses, and youth detention centres spreading the Word of God, which includes monthly services. These services are bible based and lead by Chaplain Mike Mieto as well as two board members from the Overcomers Support Group of Sudbury. Chaplain Mieto also visits the Sudbury Jail to perform weekly services, assisting inmates and their families with spiritual counselling and guidance, as well as supporting and advocating for those inmates who are attending court.

The community chaplain also provides supportive services to those who are currently incarcerated. Assisting both the inmate as well as the inmate's family. Providing 181 inmates with Christmas "goody-bags". Chaplain Mieto also provides 40 families of those institutionalized with food donations and well as Christmas presents for 103 children of inmates.

Chaplain Mieto also provides support services, such as spiritual counselling, obtaining food, clothing and other necessities for life to individuals who are motivated to re-integrate into the community from a needs based institution.

Poverty

Youth Homelessness

The difficulties facing youth in homeless or near homeless situations are wide and varied. Beyond determining the causes we propose education, to re-enforce healthy life choices to deter crime and homelessness. We currently work in the community to establish positive skill traits with those who are in jeopardy of becoming homeless. We work to establish positive self esteem levels and ensure that regardless of past occurrences we can work to ensure that the youth of the community continue to have an impact in our community and ensure that they will grow to be fully functioning members of a positively based society.

Adult Homelessness

The Overcomers Support Group of Sudbury Inc. is a not-for-profit Christian based organization that assists the adult homeless community, and the community at large. We provide services for those homeless and near homeless people facing challenges such as housing, food, employment and substance abuse, making referrals to local agencies and other community partners. Speaking about our work to organizations, high schools, and community colleges to promote healthy choice lifestyles. We offer the only Christian based 12-step program.

Our request and supporting information for this grant are enclosed. We appreciate your time and energy and look forward to a successful review of our application.

Yours Truly,



Mitch Ouimette
Development Officer

December 2003

Overcomers Support Group of Sudbury

Executive Summary

Requested Amount

\$100,000.00

Needs Assessment Program

The needs assessment study is a means for the Overcomers Support group of Sudbury Inc. to appropriately address and weigh the needs of outlying communities. The Overcomers Group within the community of Greater Sudbury will assess the needs of homeless youth and adults, including those who are high risk for homelessness, as well as those who have been institutionalized.

Satellite Services Network Project

Upon completion of the needs assessment we will best know what services are required in what outlying communities. We will then work with other community organizations that are currently based in those communities to bring our services to those clients who are in need of them. We will bring on board 3 staff members for every satellite site that we create. These staff members will be highly trained as is our current staff members to ensure that the highest degree of services can be offered. These facilities will run as independent bodies, but will be administered through one head office, based in the Downtown Core.

Reason

To enhance funding for the Overcomers Group of Sudbury means that we will have the financial resources to employ staff in order to assess the needs of the community, and begin to provide services to the community that will ensure our most difficult to serve citizens have their needs met so that we will be able to assist them to become functioning member of their community and reduce dependence on the social support system. We will have the resources to assess the cultural diversity to ensure that services created for the homeless and near homeless, as well as the institutionalized will best meet their need. We will also have the resources to establish programming that will alleviate socio-economic stress within the community.

Qualifications

The Overcomers Group of Sudbury was established in 1995 to develop assess and resolve the problem of homelessness within the community of Greater Sudbury. Overcomers was built on the foundation of providing help and support services to those who are truly in need, the homeless, near homeless, and those institutionalized. The Overcomers Group of Sudbury has developed a client base of approximately 4000 clients yearly, about half of that number being young people within the community. Our staff members, include qualified social workers, youth workers, community chaplain and many dedicated volunteer who provide an in depth program to assist the clientele in overcoming and resolving their conflicts.

Effectiveness

Since the inauguration of the Overcomers Group of Sudbury, we have worked with the clientele by providing awareness of outside services and support groups within the community. This provides the clients with the tools to secure permanent employment, housing, food and clothing, and mental health issues. We assist in alleviating homelessness within the community through public education. We are developing youth awareness in regards to homelessness so that they are prepared to make healthy lifestyle choices.

Benefits

- Community partnership with high public visibility supporting a vital community service.
- Services that are required within our community will be offered to not only those downtown but also those in outlying areas that truly are in need of our help.
- Regular monitoring and tracking statistics of program results.
- Reduces stresses presently being applied to government social support networks.
- The major benefit of funding this program is to realize that together we produce results, and ultimately **save lives**.

“For I was hungry and you gave me food; I was thirsty and you gave me drink; I was a stranger and you took me in; I was naked and you clothed me; I was sick and you visited me; I was in prison and you came to me”

Matthew 25: 35-36

Business Plan & Funding Enhancement Request to

City of Greater Sudbury

For

**The Community Needs Assessment Study
&
The Satellite Services Network Project**

From

The Overcomers Group of Sudbury Inc.

December 2003

**The Community Needs Assessment Study
&
Satellite Services Network Project**

December 2003

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Attachments:

- Mission Statement
- List of Board of Directors
- Annual Report
- Programs and Services Brochure

Business Plan & Funding Enhancement for

City of Greater Sudbury

For

The Community Needs Assessment Study & Satellite Services Network Project

Introduction

The Overcomers Support Group of Sudbury Inc. is in the process of developing a study that will assess the needs of the Community of Greater Sudbury. The intent of the assessment is to create a satellite services network that will provide the basis so that we can offer the vital services that clients within outlying communities require. With the ongoing support of the staff of Overcomers, we are incorporating an assessment team that will permit us to assess and act upon the information that we have gathered. The goal of this team is to **reduce homelessness** in the community by assessing the needs of the community and to create systems that will support and ensure that proper services are offered to those clients. We will also be able to assess the needs of those who are already homeless, allowing us to work with them properly and assess their needs.

Our History

We are known as "The Overcomers Support Group of Sudbury Inc". We have been working within the community of Greater Sudbury for 8 years. Our purpose within this time period has been to work with clientele to enhance services that are currently offered within the City of Greater Sudbury. We have hosted several crime prevention projects through the Overcomers Office, giving us an opportunity to work with the Greater Sudbury Police Service in dealing with young people within the community and promoting safe crime free lives. We have also hosted for the first time **Homeless Youth Awareness Day** in early December, which provided us an opportunity to interact and address the concerns of young people within the community. Several community partners came together with the Overcomers Support Group to host a round table discussion to help us bring awareness to youth homelessness.

The Overcomers Support Group is a Proactive Organization working with Youth and Adult Homelessness as well as supporting those who are institutionalized.

Community information workshops have been hosted through the Overcomers Group of Sudbury office, allowing us the opportunity to work with the general public, educating them on homelessness and institutionalization. We have worked in partnership with local community high schools in spreading this word of public information and providing the public with awareness and valuable resources that will help them help us overcome homelessness and crime.

This is a program that helps!

- We offer **free** services to accommodate the most destitute members of our community.
- Through **highly trained and experienced social workers** we provide for the clients a variety of aid to help them become **successful functioning members of society**.
- With an on site community chaplain spiritual guidance and direction is offered to those who may require it.

Through feedback and response we are aware that we are not only **helping to save lives** but to **improve** them. Providing **support** and resource information helps these people to overcome and **prevent negativity** in our society, which **empowers** the clientele to be **independent** for themselves.

Volunteer Based and Delivered Programs

The recruitment of volunteers is an intensive process and it is crucially important that volunteers be incorporated within the organizational structure. We draw our volunteers from our client base, which includes individuals in situations of distress, high school, college and university students fulfilling community hours and program requirements. This gives us the unique ability to have the homeless working with the youth, which develops within the students first hand knowledge and experience in the social field.

We also work with social funding networks to provide employment to those working to remove themselves from social assistance. Enabling them to obtain the experience and knowledge they need to continue in the workforce.

The Need: Community Assessment Study

By monitoring the present situation occurring in Toronto Ontario, and, knowing that our situation is **not yet** to this degree; we at the Overcomers Support Group of Sudbury Inc see preventative measures as being the **only** line of offence in tackling this ongoing concern. **Homelessness and crime can be prevented** but only through **cooperation** between levels of government and front line agencies. The need for cases of **emotional crisis** and requests for services have out grown the means by which we can financially afford to date, the incorporation of our city have **expanded** our client base so that no single front line agency in the city to date has the ability to service the need where is it required most. The Overcomers Support Group of Sudbury Inc; proposes, that by developing a satellite services network, we would be able to serve **all** front line agencies. Our agency would act as a first contact, referral source, for clients, throughout the City of Greater Sudbury in all cases of need.

The Need: Satellite Services Network Project

By branching out from the core of the City of Greater Sudbury to the smaller outlying areas of our community, with offices staffed by a smaller workforce as well as volunteers the satellite sites would refer the needs of clients to the main office that could be better served by the staff of the main office. Some of the needs to be provided would be; assistance is securing permanent housing and employment, food and clothing, transportation to and from appointments, providing spiritual guidance and direction, referral based network with other community agencies and places of worship, as well as institutions. We would like to address this situation and would ask **your assistance** in **helping those in need of our help the most!**

Budget 2003 & Program Costs

• 36.7% Youth Outreach Program	\$68,000.00
• 34.4% Mission to Overcome Homelessness	\$63,564.00
• 28.9% Community Chaplaincy	\$53,424.00

Projected Budget 2004

Satellite Services Network

Total

• 4 Social Workers	84,583.30
• Office Supplies & Equipment	900.00
• Additional Training	1,600.00
• Vehicle Costs	4,800.00

\$91,883.20

Community Chaplaincy

Total

• Wages	18,000.00
• Staff Training & Travel	345.00
• Materials & Supplies	200.00
• Printing & Communications	500.00
• Vehicle Expenses	5,000.00
• Rent	2,913.60
• Bus Tickets	800.00
• Internet and Phone	400.00

\$29,157.60

Mission to Overcome Homelessness

Total

• Wages	48,000.00
• Staff Training & Supplies	345.00
• Materials & Supplies	200.00
• Printing & Communication	2,746.80
• Vehicle Expenses	2,600.00
• Professional Fees	3,000.00
• Rent	3,457.60
• Bus Tickets	2,500.00
• Internet & Phone	1,800.00

\$64,649.40

Program Implementation For 2004

Each year since the inauguration of the organization in 1995, the Overcomers Support Group of Sudbury Inc has endeavoured to continue enhancing and developing new programs within the community.

Currently, we are attempting to take the Overcomers Support Group of Sudbury Inc towards a new direction. We are hoping to open up new opportunities and goals to be implemented upon successful completion of the Needs Assessment Study in 2004.

Phase 1 of the implementation would be to complete the Needs Assessment Study. This program will take a period of 3 months to complete. Following the successful completion of the Needs Assessment we will have the necessary information to deliver services to where needs are required.

Phase 2 will be materialization of the Satellite Services Network, including the expansion of our services to those in outlying communities who do not necessarily have access to our services, or to the services of other organizations at the current moment in time. The foundation for the Satellite Services Network is planned to commence upon successful completion of phase 1. Further expansions of these services will begin in 2005.

Structure Implementation: Needs Assessment Study

Our means for bringing into motion a Needs Assessment Study; is to employ a Community Analyst. This person will supervise efforts supplied by four volunteer outreach workers, whose responsibility it will be to collect vital statistics, and develop community contacts. When this information has been compiled and needs have been assessed the Community Analyst can be forwarded to the position of Crisis Response Team Leader. The volunteer positions will also be employed as members of the Crisis Response Team. The reasoning behind this, is that once the contacts have been created and relationships have been developed by the now Crisis Response Team they will prepare to function in the community in an emergency situation where the contacts have been developed.

Structure Implementation: Satellite Services Network

The Needs Assessment Study Team will fill the positions at the Satellite sites. With the prior training in place the team will be prepared to move into new positions in satellite communities where need is deemed most prevalent in the community of greater Sudbury.

Evaluation and Monitoring

The evaluation and monitoring of the Needs Assessment study will be done through the Overcomers head office, located in the Downtown Core. Results will be determined by Management and Board Members of Overcomers Support Group of Sudbury and forwarded to the necessary agencies and community partners across the city. As with all divisions of the Overcomers Support Group of Sudbury Inc all staff members will be required to participate in a quarterly review of activities with the office manager and board members. All employees are also required to submit weekly, monthly and yearly reports to the office manager, and or supervisors.

The staff employees and volunteers of the Overcomers Support Group of Sudbury Inc thank-you for the time you have invested in considering funding for a program that exists within our community due in large part to community partnerships.

We cordially invite you to visit our office and become apart of the dedication and compassion that the management staff and volunteers attempt to exude on an ongoing and daily basis that has permitted us to continue these vital services within our community.

Yours truly,

Mitch Ouimette
Development Officer
Overcomers Support Group
T. 705.674.3999
F. 705.674.7259

Email: communitychaplainc@bellnet.ca

Overcomers Support Group of Sudbury

Board of Directors

Secretary	Art Bast	75 Roxborough Dr., Sudbury, ON P3E 1J8	675-5532(Res.) 523-0557(Sum) 853-0724(Bus.)
Chair	Jim Craig	3500 Keith Ave Chelmsford, ON P0M 1L0	855-9404
	Jack Porter	1625 Havenbrook Dr., Sudbury, ON P3A 5C6	560-5590
	Pearl Ransom	314 Penny Lane Wahnapitae, ON P0M 3C0	694-3690
Vice-Chair	Don Walker	5754 Tilton Lake Rd., Sudbury, ON P3G 1L3	522-6745

Overcomers Support Group of Sudbury Inc.
References

Dave Battaino

Big Brothers of Sudbury
Executive Director
705.673.6161

Ginette Demers

Le Centre Victoria Pour Femmes
Counselor
705.670.2517

OVERCOMERS OF SUDBURY

MISSION STATEMENT:

- To help ex-offenders break the cycles of addiction and criminal behavioral patterns.
- To help break the cycles of crime and addictions within the children of offenders and ex-offenders, especially those who are constantly involved with the law.
- To reach out to the offender while incarcerated through visits at the local jail and detention centres, halfway houses and young offender units.
- To be a source of encouragement too not only the one incarcerated but also the families of offenders, (especially the children).
- To help with the reintegration of ex-offenders into society and bring about restoration and reconciliation between ex-offender and family members through the 12 step program format and Community Chaplaincy.
- To work to establish restorative justice initiatives, to help reduce the cost of imprisonment and to bring healing to the victims and their families.
- To work towards improving the safety of the community and its members.
- To provide an outreach service to aboriginal people, who have special needs and cultural concerns through the courts and 12 step Overcomers group meetings.
- To prevent high-risk offenders from re-offending through 'Circles of Support'.
- To help the offender, spouse and the children of offenders to become accountable for their choices, through the 12 Step Overcomers Accountability Program.

Anti-Poverty and Housing Action must be at the heart of the 2004 City Budget

We are here today to urge that fighting poverty and addressing homelessness and other housing issues be seen as a central priority in the 2004 City Of Greater Sudbury budgetary process. We wish to remind the new City Council of its responsibility to address anti-poverty and housing issues. Winter and cold is upon us right now and people are suffering. Poor and homeless people cannot wait and need action now! We cannot wait for another death like that of Kimberly Rogers! Even though the life-time ban on social assistance regulation has finally been repealed because of community mobilization in Sudbury and across the province, federal, provincial and city policies continue to organize many problems in the lives of people living in poverty.

The 7th study by Carol Kauppi for the Sudbury Social Planning Council on homelessness in Sudbury released in late 2003 found that there were 608 homeless people in Sudbury at the end of July, 2003 (this included 237 people who were absolutely homeless and 371 people near homeless). The reasons for homelessness include unemployment or low wages, lack of affordable housing and evictions, and problems with social assistance. The City needs to immediately implement all of the recommendations of this study and to call on the provincial government to act on those beyond its jurisdiction. Further study and research is not required. We need action and the funds required to address urgent homelessness and housing concerns.

There is a lot the city can do to both put pressure on the provincial government for action and to take steps on its own to begin to address poverty and housing problems. A number of these are outlined in the recommendations of the study on homelessness and these include addressing the racism affecting First Nations people and the social exclusion and discrimination facing the poor and homeless in Sudbury. New affordable social housing needs to be constructed in Sudbury as a priority.

One way to begin to do this is to convert abandoned and unused buildings that could be housing into housing. This takes funds and city action. One way of raising these funds is through a "Use It Or Lose It" bylaw like the one we have proposed.

**** This bylaw would put pressure on the provincial government to act on its responsibilities and promises and would prohibit owners of residential property (or properties that could be residential) from leaving such buildings empty for a period exceeding six months. (This will not apply to homeowners in the process of selling a former residence or in situations where legitimate renovations are underway). The violation of this bylaw will result in a fine, levied on a yearly basis, that will be set at 25% of the value of the property in question and these monies will be immediately invested in the creation of social housing in Sudbury.***

The City also needs:

**** to immediately exert pressure on Ontario Works and the Ontario Disability Support Programme to ensure that the rights and entitlements of social assistance recipients are respected and they get the benefits that they deserve and require.***

**** the City must act to ensure that the municipal Property Inspectors take the needs and***

Budget Recommendations: Greater Sudbury - 2004

Proposal: Bike Route Development

Act on the recommendations of the former **Bicycle Advisory Committee** that previously were approved by city council but never implemented, specifically phase one of the route around Lake Ramsey. This would involve creating bike lanes on Howey, Bellevue and Bancroft Drive (eliminating the center turning lane, except for major intersections) and appropriately marking other sections of the route. This action has also been recommended by the **Minnow Lake Community Action Network** and discussed with City Transportation and Engineering departments who await political determination with respect to direction.

Benefits: Will enable and encourage low cost increased physical activity for individuals and family members of all ages in a safer environment. Will provide use of alternative means of transportation for leisure and utilitarian purposes. Will visually promote Sudbury as a healthier community to live and work. Will serve as a catalyst for development of other bike routes throughout the city. Will result in traffic calming (proven effective in other cities where bike routes and lanes have been established).

Cost: Minimal expenditure - actually fewer lines to be painted on road surface in the Howey, Bancroft, Bellevue corridor than at present. Some bike lane stencils (for painting symbols on road surface), and some signage .

Further Information: John Lindsay - 525-7526

Proposal: Senior Friendly Community Development

Develop a coordinated approach to senior and older adult issues and concerns in the community through the integration of present initiatives with the **Senior Friendly Sudbury** (Trillium funded) program. Specifically, to create an information and help center (accessible by Internet, phone and in-person) at a central location, such as the Sudbury Older Adult Centre, staffed by older adult volunteers. This would serve as a base for other activities of a research and advocacy nature and would include interaction with the business community for mutual benefit.

Benefits: Use existing resources to serve and promote the needs of our aging population. Provide access to information and resources of interest and value to seniors and to advocate on their behalf. Create an image of Sudbury as a **Senior Friendly Community**, a good place to stay when retired, to visit, and possibly for others to relocate to.

Cost: Within present budgets allocated for older adult and seniors initiatives - no additional expenditure - re-allocate resources as appropriate.

Further information: John Lindsay 525-7526

Budget Recommendations: Sudbury 2004

Proposal: Cost Control Measures

Freeze all hiring activity and re-deploy staff as necessary within and between departments and locations to replace those lost by attrition, retirement etc. Review and eliminate as many assistant and middle type management positions as possible upon review by council (red circle if necessary for individuals assigned to lesser positions). Reclassify management to union positions where appropriate to reduce layoff of surplus staff with union concurrence. No hiring to take place except where direct service to the public would be threatened, and only with the consent of council. Close review of all departments discretionary spending amounts and levels to determine areas of potential waste and duplication. No outsourcing of contracts and or/services without specific council approval.

Benefits: To keep personnel and other related costs under control and to use our human resources to maximum benefit. Create a climate of continuing fiscal responsibility with city managers and staff.

Cost: Direct savings in payroll and related costs, plus more efficient use of staff resources and subsequent savings by doing research and other work in house using qualified city staff, rather than by employing outside consultants and contractors.

Further information: John Lindsay - 525-7526

Proposal: Development of Recreational Facilities in Minnow Lake

Complete Plans to develop a competition level skateboard park at the Carmichael Sports Complex Property on Bancroft Drive in conjunction with the **Minnow Lake Lions Club** and other community partners. Also, to establish a beach volleyball court and kiddies playground area at Minnow Lake Place (site plan already approved to incorporate these features) in co-operation with the **United Way**, the **Minnow Lake Restoration Group** and the **Minnow Lake Days** committee.

Benefits: To attract skateboard enthusiasts from throughout the city to a facility that will provide varying levels of challenge and is also capable of hosting local and inter-city tournaments with revenue generating potential. The beach volleyball court would allow for the development of tournament activity with **United Way** Agencies and others that would provide for recreational activity and charitable revenue generation.

Cost: It is believed that certain funds have been set aside for the skateboard park, but that overall funding arrangements have not been finalized. Commitment from council would be required to see that this development, which has been over 3 years in the planning stages, is finally implemented. The **Minnow Lake Days** committee is prepared to help fund the beach volleyball court with the help of community sponsors and would likely require some city infrastructure assistance. It is not anticipated that costs would be high for the volleyball court and it is hoped that private sponsors can be obtained for the playground equipment.

Further Information: John Lindsay - 525-7526

**City of Greater Sudbury
The Healthy Community Movement
The Ultimate Investment-Deliberative Democracy**

Introduction

Building on the tradition of collaboration, the City of Greater Sudbury continues to move forward in tandem with its citizenry. Positioning the City as one of the leading world class municipalities will demand leadership and commitment that have never been experienced in our lifetime. However, we are more than ready for the challenge.

We are working from a community blue print. Community and City officials have been very busy over the past six months. Quality input and direction have been received from more than one hundred and fifty interested persons. The blue print will lay the needed foundation to provide direction as well as motivate great numbers of citizens to take up the challenge and partner with elected and appointed officials in achieving community excellence.

Why the Investment-Study Results.

The following were sighted as the most critical CGS challenges:

- ▶ limited City financial resources;
- ▶ lack of citizen engagement;
- ▶ economically challenged-poor job conditions
- ▶ uninformed citizens;
- ▶ a poor internal and external image;
- ▶ not youth or student friendly;
- ▶ poor or inadequate leadership;
- ▶ Northern realities and hardship;
- ▶ apathy and poor attitudes; and
- ▶ inadequate partnering.

Guiding Principles

The following principles were identified as the foundation to create the necessary momentum and direction to attract the necessary resources to begin the integrated community problem solving process.

- ▶ engaged citizens;
- ▶ accessible and well utilized recreation programs and facilities;
- ▶ prosperity-full employment;
- ▶ accessible health care and fitness;
- ▶ preserved natural assets-clean city
- ▶ quality infrastructure
- ▶ cultural, inclusive and diversity recognized;
- ▶ social support for challenged citizens;
- ▶ unified city;
- ▶ safe city;
- ▶ superb education; and
- ▶ compelling vision.

Key Recommendations

The following have been developed to build the necessary capacity required to achieve optimum results.

- ▶ that 2006 citizens officially endorse their support by 2006 for the adopted principles;
- ▶ that an Alliance be formed with the City and Community to coordinate action;
- ▶ that the Alliance hire an Executive Director;
- ▶ that the media be encouraged to play a supporting role;
- ▶ that a partnership be formed with the new Volunteer Centre-capacity building;
- ▶ that city hall develop an internal structure to compliment positive action;
- ▶ that city hall continue to fund the position of Community Action Network Coord.
- ▶ that city hall support the engagement of citizens in local government decision making;
- ▶ that city hall develop an internal program/project process to promote new initiatives;
- ▶ that city hall develop an evaluation/review process to assist in prioritizing new initiatives;
- ▶ that Community Action Networks (CANs) receive continued support;
- ▶ that CANs receive a \$3,000 annual sum for secretariat services and work plan creation;
- ▶ that CANs create annual work plans that include past, current and future initiatives;
- ▶ that an Institute (Foundation) for healthy community action be created;
- ▶ that the Institute be responsible for research, training design, evaluation;
- ▶ that the Institute be the mechanism to seek senior government funding;
- ▶ that the Institute host an annual work planning and review session-setting direction;
- ▶ that the Institute partner with post secondary institutions in setting learning strategies;
- ▶ that the Institute promote the "adopt a road" program;
- ▶ that the Institute promote the "cities in bloom" program;
- ▶ that the Institute partner with the Youth Cabinet-creating a youth/study friendly city;
- ▶ that the Institute partner with the Seniors Advisory group-senior's friendly city;
- ▶ that the Institute partner to create a youth civics leadership program;
- ▶ that city hall financially supports the healthy community initiative;
- ▶ that city hall and Alliance partner work toward achieving financial sustainability;

Budget Consideration

That in addition to the \$75,000 that currently supports the creation and support of Community Action Networks, the Working Group is asking Council to up its investment by an additional \$175,000.

Closing Comments

Throughout the consultative process it has been said that success will be achieved only if and when the base of operation has been financially supported. Base funding is a fundamental requirement in positioning the City of Greater Sudbury as a world class community.

Respectively submitted

Working Group for Healthy Communities



**Official Plan
Healthy Communities
*Work in Progress***

**Implementation Strategy Report
to
Working and Technical Group**

**From
Michalak-Kallio Consultants**

Revised January 14, 2004

**City of Greater Sudbury
Official Plan-Healthy Communities Policy
Implementation Strategy
“Kindly Remember-We Are All In This Together”**

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12.3 CGS Healthy Community Working Group

12.4 Healthy Community Round Table

12.5 Official Plan-Terms of Reference (optional only)

How to Make Collaboration Work

David Straus

So imagine with me what a collaborative community would look like. First and most important, I believe, the system of leadership and followership would shift to one of partnership. Public leaders would understand their role is to engage relevant stakeholders in collaborative action, and citizens would expect elected and appointed officials to be facilitative leaders, not to sell simple answers to complex problems. Candidates for public office would be judged and elected on their ability to identify critical issues, engage in dialogue, understand the interactions of complex systems, and communicate the trade-offs clearly, rather than campaign on simple solutions and positions. The social contract between government and its citizens would be similar to that of a contract between a collaborative organization and its employees; the government would provide open, accessible, collaborative decision making processes in return for a more active, engaged, and informed public. Collaborative action would be the preferred means of addressing all community issues. (Page 188)

Champions of Deliberative Democracy

The City of Greater Sudbury will be viewed as a World Leader recognized for its achievements in engaging its citizenry (deliberative democracy) in shaping public policy that leads to continual improvement of its Quality of Life.

Implementing Healthy Communities-City of Greater Sudbury

1. Credits

This report is dedicated to the many community champions who have and who continue to make a major contribution to enshrine the City of Greater Sudbury's vision as a "growing, world-class community bringing talent, technology and a great northern lifestyle together." Our community champions include:

- ▶ Citizens from the Public Input discussions
- ▶ Past public officials of Regional and Area municipalities
- ▶ Public officials of the City of Greater Sudbury (CGS)
- ▶ Past participants in former major community consultations
- ▶ Past and current members of the Round Table Health, Economy and Environment
- ▶ Members of the CGS Healthy Communities Working Group
- ▶ Members of the Official Plan Technical Advisory Committee
- ▶ Members of the first three Community Action Networks
- ▶ Key Informant interviewees
- ▶ Citizens other

2. Executive Summary

Municipal Council (2001-2003) of the CGS, through its planning department, has invested significant resources to develop its Official Plan. This Healthy Communities report is one of several technical papers intended to provide a policy framework for the Official Plan to guide development over the next twenty years. Healthy Communities has been adopted as one of the fundamental guiding policies for the Official Plan and will act as the spring board to position the City of Greater Sudbury as a world leader in the field of deliberative democracy and continual improvement.

The community has spoken. The nearly two hundred people engaged during the planning process shared their hopes, dreams and strategies for Healthy Community action. Key findings/recommendations of this consultation, which are reflected throughout this report, include:

- ▶ Strong support for Healthy Communities exists in the community;
- ▶ Citizen engagement is a fundamental principle;
- ▶ An integrated multi-sectoral approach is recommended;
- ▶ Community Action Networks are highly regarded as the means to engage the public;
- ▶ A Strategic Alliance for Healthy Community Action to coordinate action is required;
- ▶ City Hall needs to organize itself to embrace internal and external partnerships; and
- ▶ Local government should provide short term funding in the first year.

3. Introduction-Study Process

- ▶ The road to our new future began in May 2003
- ▶ Ongoing literature search (see appendix A-Review materials with summary notes)
- ▶ Work Committee interview tool-feedback and adoption (see appendix B-Interview tool)
- ▶ Key informant interviews (see appendix C-Interview report)
- ▶ Work Committee public input sessions-feedback (see appendix D-Agenda)
- ▶ Public input sessions (see appendix E-Site reports and summary report)
- ▶ Official Plan report

4. Healthy Communities Defined

Defining healthy communities might be best achieved by reviewing the following mission statements:

The first, as created by Trevor Hancock, the founder of healthy communities, states:

"A healthy community is a neighborhood which is constantly improving its physical (economical) and social environment and which, using the resources of the community, enables its citizens to help each other carry out their daily tasks and fully develop their potential."

The City of Greater Sudbury has adopted the following:

"Healthy communities being described as an "integrated vision of the social, health, environmental and economic well-being of communities."

The following is yet another view for defining healthy communities:

A collaborative action planning process involving First Citizens (Council), Citizens, and Professional Citizens (City Staff), in an integrated problem solving process directed at continually improving the social/health, economic and environmental quality of local and ultimately world health.

Healthy Communities, therefore, is a process by which a community determines its own issues, needs and action plans, using an approach that includes four main principles:

Implementing Healthy Communities-City of Greater Sudbury

#1 Wide Community participation

People from all walks of life working together towards the goal of a healthier community.

#2 Broad Involvement of all sectors in the community

Business, labour, religious organizations, social services, planners and environmental groups come together with residents (including physically and economic challenged, mothers, fathers, grandparents, youth, etc.) to form a common vision of a healthy community. They each find ways in their day-to-day activities to contribute towards this goal.

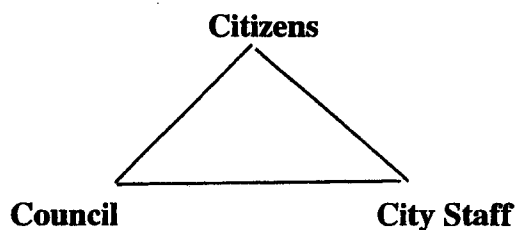
#3 Local government commitment

The mayor and local councillors should be committed to building a healthier community. Each department (i.e., leisure services, economic development, social services, public works, planning, etc.) works towards the shared vision of a healthy community.

#4 Creation of healthy public policy

Healthy public policies are decisions or actions intended to have a positive effect on the health of people. Governments should take into consideration the broad range of factors that affect the health and quality of life of a community and allocate resources and funds accordingly.

Healthy Community Graphic



5. Part of a Global Strategy

The Healthy communities model as we know it today was founded by Trevor Hancock of Ontario. The model was adopted by the World Health Organization in 1986 at the Ottawa Health Conference. At last report, over one thousand communities are utilizing the healthy community model.

6. City of Greater Sudbury and Healthy Communities

The following events reflect a healthy community approach to collaborative community problem solving in Sudbury.

6.1 Milestones-Working on a Rock Solid Foundation

1. 1975 Community Improvement Plan
2. 1978 Sudbury 2001
3. 1985 City Sudbury Leisure Plan
4. 1990 Healthy Cities/Healthy People-Healthy People /Healthy Cities
5. 1991 Healthy Cities/Healthy People-Healthy People /Healthy Cities
6. 1992 Healthy Cities/Healthy People-Healthy People /Healthy Cities
7. 1994 Round Table on Health Economy and Environment
8. 1994 Rayside-Balfour and Healthy Communities
9. 1995 Green Communities Initiatives
10. 1998 Sudbury Immigration Integration Group (S.I.I.G.)
11. 1999 20/20 Focus on the Future
12. 2000 New Way
13. 2000 Earth Care Declaration
14. 2000 Mayor's Task Force Public Participation and Voluntarism
15. 2001-03 Healthy Community-Planning priority
16. 2001 By-Law Adopting Healthy Communities
17. 2001 Provincial Healthy Community Conference-hosted by the Round Table
18. 2001 Mayor's Task Force Report adopted by Council
19. 2002 Trillium Forum-Support for Round Table Health, Economy, Environment
20. 2002 Working Committee Created
21. 2002 Official Planning Process
22. 2002 Levack-Onaping Community Action Network formed
23. 2003 Minnow Lake and Capreol Community Action Networks formed
24. 2003 Appointment of the Technical Advisory Committee
25. 2003 Implementation Plan-Engaging the Community

Implementing Healthy Communities-City of Greater Sudbury

6.2 Key Informants-Success Story Hi-lights

The following Healthy Community success stories were identified by those interviewed.

Junction Creek	3 CANs	Rayside-Balfour Model
Children's First	Water Quality Panel	Ramsay Lake Board Walk
Senior's Issues Advanced	Ramsey Lake Advance	Earth Care
Social Planning Council	Trillium Summit	Medical School
VETAC	Rayside-Balfour Youth	Better Beginnings
Trails/Rainbow	Rotary Park	Smoking By-Law
Official Planning Process	Conference Growth	CANs Template
Wind Farm	City Panels	Leisure Plan
Energy Bio	Children Rights	Youth Partnerships
Theatre Groups	Community Gardens	Emergency Fund
Community Education Prog.	Festivals	Physician Recruitment
Amalgamation	Wellness Centre	Family Development
Bike Trails	Playground Associations	10 Year Financial Plan
Falconbridge Youth	Sewage Treatment (Rock)	Ramsey Water Treatment
Healthy Babies	Dragon Boat	Heart and Soul Campaign

6.3 Healthy Community Champions

6.3.1 Key Informants

Please refer to Appendix F-Key Informants

6.3.2 Citizen Supporters

Please refer to Appendix G-Participant list-Public Input Sessions

7. Why the Need for Community Action?

Participating citizens were asked to respond to three focus questions.

1. What do you think makes or would make the City of Greater Sudbury a Healthier Community?

Implementing Healthy Communities-City of Greater Sudbury

2. What are the major challenges or issues that prevent us from becoming the desired community that we want to become? Locally? City Wide?
3. As a community or neighbourhood what are some of the next steps to achieving your new vision for the CGS?

Please refer to the Public Input summary and discussion spread sheets that should guide the Healthy Community Development process over the next five years.

7.1 Issues/Challenges-Public Input Sessions

Citizens participating at the public input sessions identified issues and challenges that were captured by major themes. These themes were placed in order of priority based on the number of items contained within each. In turn, the themes from the eight sessions were compared to assess overall priorities. The following captures the results of this exercise:

- A) Limited financial resources
- B) Citizens not engaged
- C) Economically challenged-poor job opportunities
- D) Uninformed citizens
- E) Poor internal and external image
- F) Not youth or student friendly
- G) Poor/inadequate leadership
- H) Northern realities and hardships
- I) Apathy and poor attitudes
- J) Inadequate partnering

Key community informants also indicated the need to acknowledge the following:

Challenges (Key Informants Said)

- ▶ Lack of understanding/awareness
- ▶ Funding to sustain the model
- ▶ Buy in from all partners
- ▶ Apathy-tendency to react in crisis
- ▶ Making a major commitment
- ▶ Still fighting old fights (In-Out)
- ▶ Fewer volunteers to initiate
- ▶ Who owns the process
- ▶ Dealing with change
- ▶ Collaboration can be difficult

Implementing Healthy Communities-City of Greater Sudbury

Challenges (Key Informants Said) Continued:

- ▶ Attitude of City Hall control
- ▶ Lack of leadership
- ▶ Geography, Size to deal with
- ▶ Maintenance will be difficult
- ▶ Tarnished relationships
- ▶ Getting youth involved
- ▶ Low morale
- ▶ Internal City under great pressure
- ▶ Organizations are overworked

Interview results also suggest, however, that we possess a strong foundation for Healthy Community progress:

Strengths (Key Informant Said)

- ▶ Tremendous leadership with expertise
- ▶ Strong history with success (past events)
- ▶ Community/City champions are ready to move
- ▶ Partnerships/Relationships have been created
- ▶ People and Volunteers are great
- ▶ Pilot CANs are in place
- ▶ Priority of Council-Funding for Coordinator
- ▶ Tremendous need for improvement
- ▶ Forward thinkers/risk takers/innovators
- ▶ Ready for change
- ▶ Unions have prepared us well
- ▶ Good communication practised
- ▶ Posts amalgamation (3 years under our belt)
- ▶ Some great success stories to tell
- ▶ Good solid municipal staff
- ▶ Northern attitude-Care and will succeed
- ▶ Size of the community
- ▶ Playground Associations with a track record
- ▶ University Support

Implementing Healthy Communities-City of Greater Sudbury

7.2 Guiding Principles

Subsequent to the identification of the above issues and challenges the following guiding principles emerged:

- A) Engaged Citizens
- B) Accessible, utilized Recreation Programs and Facilities
- C) Prosperity-Full employment
- D) Accessible Health Care and Fitness (Wellbeing)
- E) Preserved Natural Assets-Clean City
- F) Quality Infrastructure
- G) Cultural, Inclusive and Diversity
- H) Social Support for all Challenged Citizens
- I) Unified City
- J) Safe City
- K) Superb education
- L) Compelling vision

Results of the key Informant interviews support A-J. Guiding principles K and L have been added as they gained considerable support throughout the key Informant priority setting process.

Recommendation #1

That the Guiding Principles be word smithed as a personal declaration of support for the CGS as a healthy community.

Recommendation #2

That we support the Mayor's inaugural address which encourages 2006 citizens to review and declare their support for the "guiding principles that will shape our preferred direction in establishing the City of Greater Sudbury as a world class healthy community."

8. Community Partnerships-We're All in this Together

8.1 CGS Strategic Alliance for Healthy Community Action

Rationale

- ▶ the Trillium meeting of November 15, 2002 endorsed this action
- ▶ the Round Table supports change, including a name change
- ▶ the format meets all principles of healthy communities
- ▶ all framework policy (mission, values, constitution, etc.) are in place

Governance:

- ▶ 9 community members representing Social, Economic and Environment sectors
- ▶ 3 elected members of Municipal Council
- ▶ 1 Ward rep selected from one of the Community Action Networks
- ▶ 1-3 City Staff (representing long range planning department and policy development)
- ▶ Executive Director

Roles:

- ▶ coordinator at the City level (umbrella organization)
- ▶ clearing house for all healthy community action
- ▶ "Best practices" research
- ▶ networking for all stakeholders
- ▶ facilitator for leading change at the area level
- ▶ consultation services to its member partners
- ▶ promoter of healthy communities
- ▶ leadership and training development for member partners

Recommendation #3

That a governance model be adopted to best meet the needs and interests of all partners.

Implementing Healthy Communities-City of Greater Sudbury

Recommendation #4

That the former Round Table on Healthy, Economy and Environment be renamed the CGS Strategic Alliance for Healthy Community Action and chosen as the body that will play a lead role in coordinating community action.

Recommendation #5

That partner members endorse their participation through an official declaration of support.

Recommendation #6

That the Alliance hire a full time Executive Director to assist the organization in achieving its mission.

Recommendation 7

To adopt an official logo that reflects the City's support for, and its adoption of, Healthy Communities.

Recommendation #8

That a partner be approached to create a recognition program for people or organizations who make a significant contribution towards achieving healthy community excellence. (i.e., Wall of Fame)

Recommendation #9

That a task force comprised of local media be encouraged to partner in the promotion of the CGS as a world class healthy community.

Recommendation #10

That Channel 10 be approached to sponsor a Healthy Community weekly event that would promote Healthy Communities.

Recommendation #11

That a local radio station be contacted to assess support for a local talk show supporting healthy communities and/or promote 30 second vignettes to better market healthy communities.

Implementing Healthy Communities-City of Greater Sudbury

Recommendation #12

That the Alliance form a partnership with the Volunteer Centre to recruit and train community volunteers. Further, that capacity building for CANs be incorporated as part of the training program. Organization excellence and leadership development are two popular training topics.

8.2 CGS City Hall

Rationale Supporting Internal Organization

- ▶ High support from the 11 members of former council that were interviewed
- ▶ Informants indicated a strong need to have a dedicated unit to manage
- ▶ Emphasis placed on bringing down internal silos
- ▶ Encouragement placed on cross fertilization of Healthy Community principles
- ▶ Needed to declare unanimous support for Healthy Community Action
- ▶ Needed to support the CGS Strategic Alliance for Healthy Community Action
- ▶ Needed to support the ongoing development of Community Action Networks

Roles:

- ▶ Would view or brand initiatives with a focus on Healthy Community principles
- ▶ Tell stories supporting and encouraging
- ▶ Promote through internal Healthy Community Bulletin
- ▶ Enable the policy through its Official Plan
- ▶ Reviews and brands policy change through Healthy Community principles
- ▶ Have Healthy Communities as a standing agenda item (priorities)
- ▶ Supports the development and maintenance of Community Action Networks
- ▶ Tell Healthy Community success stories
- ▶ Appraises staff performance through participation in Healthy Community activity
- ▶ Participates at the Councillor/Staff orientation exercise
- ▶ Supports the Annual Community Report card for Healthy Community Action
- ▶ Recognizes Councillors and Staff who champion Healthy Community Action
- ▶ Indoctrinates Healthy Community principles as part of formal decision making

Implementing Healthy Communities-City of Greater Sudbury

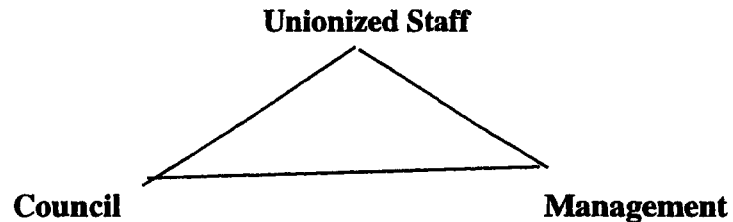
A variety of models could be adopted by City Hall, including:

- A) Harmony Model
- B) Spider Web Model
- C) Tag On Model

8.2.1 Harmony Model

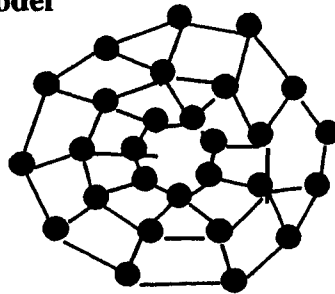
Governance:

- Mayor and a member of Council
- General Managers and other Heads of Staff
- The Heads of Local Unions
- Working Group
 - Appointed Staff leads (departments)
 - Union Representatives
 - Communications representative
 - Community Action Network Coordinator



Implementing Healthy Communities-City of Greater Sudbury

8.2.2 Spider Web Model



Inner Ring
Second Ring
Third Ring

General Managers
Appointed Staff Reps
Members of Council who are connected to the public

Governance:

- ▶ General Managers and other Heads of Staff
- ▶ The Heads of local groups
- ▶ Working Group
 - ▶ Appointed staff leads
 - ▶ Union Representatives
 - ▶ Communications representative
 - ▶ Community Action Network Coordinator

8.2.3 Tag-On Model

Would tag-on to one of the existing City Hall groups such as Health and Safety, Continual Improvement Program, etc.



We're All In This Together

Implementing Healthy Communities-City of Greater Sudbury

Governance:

- ▶ Existing group members plus
- ▶ Community Action Network Coordinator

Recommendation #13

That City Hall determine an appropriate model to achieve its Healthy Community mission.

Recommendation #14

To create icons for each of the adopted guiding principles that would be incorporated into public documents including the Official Plan.

Recommendation #15

That City Hall continue to provide funding support for the current Coordinator of Community Action Networks.

Recommendation #16

That the position description for the Coordinator of Community Action Networks include the provision of secretariat services to the City Hall Healthy Community management unit.

Recommendation #17

That a task force be formed to provide recommendations leading to enhanced and effective public participation in municipal decision making. Further, that consideration be given to incorporating Community Action Network work plans into the municipal decision making process.

Recommendation #18

That a short term goal (within current mandate of Council) to incorporate Community Action Network work plans into the City strategic planning process become a reality.

Recommendation #19

That where feasible, utilize community improvement tools under the Planning Act to

Implementing Healthy Communities-City of Greater Sudbury

officially recognize proposed Healthy Community strategic and action plans.

Recommendation #20

That the creation of annual business plans include specific action planning that will lead to healthy community results.

Recommendation #21

That achieving healthy community goals and objectives be reflected in the annual staff performance evaluation program. Staff should be recognized for their personal efforts to meet the Corporate Mission.

Recommendation #22

That in accordance with recommendation #16, staff partake in training and development that will improve their desire and ability to determine when it is appropriate to include the public in decisions that directly affect the community .

Recommendation #23

That City Hall work with the Alliance and Community Action Networks to develop an internal project/program development process and application form. The process and form would provide a common access point as well as consistency when requesting City Hall resources.

Recommendation #24

That in accordance with recommendation #22, develop an impact assessment form that provides support for initiatives or projects that will have a significant impact on the Corporation. Assessment criteria would include legal, human resources, financial and economic impact. It is further advisable that the public have an opportunity to provide input as they will better understand the role of Council and the difficulty in selecting projects of competing community interest.

Recommendation #25

That City Hall work with the community and other funders to provide on-going financial support for the Strategic Alliance and Community Action Networks.

Implementing Healthy Communities-City of Greater Sudbury

Recommendation #26

That City Hall create a Community Capital Development Fund. It is further recommended that the fund project annual allocations for five year periods which will permit the maximization of funding from other sources.

Recommendation #27

That a \$3,000 annual budget allocation be provided to each of the participating CANs for secretariat services and work plan development.

Recommendation #28

That where and when feasible, CAN awarded grants should go towards the hiring of citizens residing within the CAN boundaries.

Recommendation #29

That consideration be given to seek grants or student placements to assist CANs complete ongoing needs assessment and project management.

Recommendation #30

That a marketing strategy be created to promote the City of Greater Sudbury as a world class healthy community.

Recommendation #31

That a success story report framework and archives be created to house all the wonderful healthy community accomplishments.

Recommendation #32

That the City create a Healthy Community Newsletter, accessible on line, that would capture relevant information that would successfully motivate and inform staff and citizens about Healthy Community initiatives. Further, that this task be led by the Community Action Network Coordinator.

Implementing Healthy Communities-City of Greater Sudbury

Recommendation #33

That the Citizen Service Centres act as important conduits for the promotion of information pertaining to the CGS and healthy communities.

8.3 GCS Community Action Networks (Solution Centres)

The Mayor's Task force worked with local neighbourhoods to identify the best way to govern local action. The structures of the three existing CANs, therefore, were not pre-determined and were decided at the local level. The following is a synopsis of what has been adopted:

Governance

- ▶ Chairperson or Co-Chairpersons
- ▶ 12 community representatives representing Social, Economic and Environment sectors
- ▶ 3 positions for youth under the age of 18
- ▶ Ad hoc project chairpersons
- ▶ City liaison person(s) (not necessarily the CAN Coordinator)

Rationale:

- ▶ Good support from key informants
- ▶ Good support from citizen forums
- ▶ Initial success from the existing three CANs
- ▶ Meets the priority need and principle for engaging the citizens of CGS
- ▶ Network to support City wide strategic development
- ▶ Conduit to hundreds of local citizens
- ▶ Meets the need to keep citizens informed

In addition, the following testimonials/comments were made:

- ▶ CANs are the cornerstone for the Healthy Community Movement (External)
- ▶ CANs must become the priority of Council (Councilor)
- ▶ CANs are the pulse of the community (Councillor)
- ▶ CANs are needed to unify the new City (Councillor)
- ▶ CANs can take charge of their own destiny (Councillor)
- ▶ CANs can assure public input (Councillor)
- ▶ CANs can be powerful and useful bodies (External)

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Roles:

- ▶ Doers and leaders of the HC process
- ▶ Identifies priority community projects
- ▶ Owners and drivers of priority projects
- ▶ Promotes "Top of Mind" thinking where Healthy Communities remains on Council's agenda
- ▶ Empowered partners of Council
- ▶ Self learning/informed members of HC
- ▶ Active in participation/promotion of HC action
- ▶ Identify and tell community success stories
- ▶ Active role in Community Action Networks

Recommendation #34

That City Hall continue to invest in, and maintain current funding support for, the ongoing development and maintenance of Community Action Networks.

Recommendation #35

That Councillors and City Staff meet to determine the number of potential CANs for each of the Wards.

Recommendation #36

That a virtual—i.e., on-line—Community Action Network be created to include citizens who may not have a CAN in their neighbourhood or find it impossible to take an active role in person at the local level.

Recommendation #37

That Councillors take an active role in the creation of each of the Community Action Networks but their attendance at all CAN regular meetings be optional. CAN minutes, project reports and success stories would be shared with Councillors on a regular basis.

Recommendation #38

That the CAN Coordinator be responsible for facilitating the creation of any future

Community Action Networks. Further, that this position be the gate keeper for the advancement of all CAN visioning plans as well as CAN annual work plans. It is also understood that the Coordinator would not be required to attend each and every CAN meeting.

Recommendation #39

That a City liaison representative be appointed to each Community Action Network. Representatives could be drawn from a pool of City staff that have an interest in community development. Further, that a position role be prepared for this staff function.

Recommendation #40

That, in addition to the first strategic visioning plan created by the Community Action Network, an annual Work plan be prepared for each of the CANs that reflects projects completed, projects ongoing, and future projects.

**9. Institute for Healthy Community Action
(Where it all comes together)**

That, in addition to the day to day administration of the Institute, the Strategic Alliance should consider the following primary functions as part of their formal mandate.

Recommendation #41

That the Alliance include Research and Development.

Recommendation #42

That the Alliance include Community Leadership and Capacity Building.

Recommendation #43

That the Alliance include best practices for public participation in municipal decision making.

Recommendation #44

The CGS is being considered as one of the demonstration sites to field test the Pan American Health Organization's Healthy Municipalities and Resource Manual, which deals with "participative evaluation". Should the CGS be accepted as one of the sites, it is recommended that the Alliance include participative evaluation as part of its mandate.

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Recommendation #45

That the Alliance, through the Institute, be responsible for preparing and promoting the results of the annual indicators report card.

Recommendation #46

That the Alliance, through the Institute, host an annual work planning and review forum whereby Community Action Networks and City Hall would collaborate on setting future direction.

Recommendation #47

That a Healthy Community training and development workshop be created and delivered to promote a keener awareness of the importance and benefits of healthy communities.

Recommendation #48

That members of Council, staff and citizens partake in the Healthy Community Training and Development workshop.

Recommendation #49

That awareness luncheon meetings hosted by various local partners be adopted as a possible forum for promoting the Healthy Community message.

Recommendation #50

That the Alliance, through the Institute, work with CGS post secondary institutions to develop and implement a Civics Leadership program.

Recommendation #51

That the Alliance, through the Institute, work to develop a Youth Civics Leadership program.

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Recommendation #52

That a speakers' bureau be created to bring the Healthy Community message to where people and organizations live, work and play.

Recommendation #53

That the Alliance engage the public and establish a community task force to create a litter free Clean City.

Recommendation #54

That the Alliance engage the public and establish a community task force to create a Youth/Student Friendly CGS.

Recommendation #55

That the Alliance engage the public and establish a community task force to create a Senior Friendly CGS.

Recommendation #56

That Community Action Networks and other neighbourhoods participate in the "Communities in Bloom" program. This program recognizes the community-driven effort of Cities to beautify their communities.

Recommendation #57

That Community Action Networks and other neighbourhoods participate in the "Adopt a Road" program. This program promotes the maintenance of an adopted section of a municipal road.

10. Sustainability

10.1 Annual Budget Estimates

Strategic Alliance for Healthy Community Action

Staff Salary	Executive Director	\$60,000	
Benefits	Executive Director	\$15,000	
Admin./Office		\$ 5,000	
Program/Marketing/Training		\$30,000	\$110,000

Community Action Networks

Secretariat Fees (\$12.50 x 4 hrs/wk x 52)	(\$ 2,600)	
Office/Miscellaneous	(\$ 400)	
Long term cost 12 CANs at \$3,000	\$36,000	
Program/Marketing/Training	\$28,000	\$ 65,000

City Hall

Staff salary, benefits and supporting costs	\$65,000	
Annual Planning Session, etc.	\$10,000	\$ 75,000

Total		\$250,000
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10.2 Sustainable Fund Development Plan (The Informants Said)

Informants felt that funding sustainability was essential to successful Healthy Community implementation. Possible funding sources identified include:

- ▶ Senior government (FedNor, HRDC, Trillium, Heritage,) was most mentioned, however, it was felt this would only be a short term strategy that would provide us with an opportunity to prove our worth.
- ▶ Another popular concept, which was shared by most politicians, was that if Healthy Community implementation is successful there would not be a problem utilizing the tax levy to cover the entire \$250,000 budget.
- ▶ Should the hospital campaign be completed, many suggested Corporate Sudbury will be looking for a good news project to fund.
- ▶ Senior Government (Short term strategy)
- ▶ Local Government (Long term if successful)
- ▶ Corporations (Private sector)
- ▶ Agencies (Public Health, etc.)
- ▶ City funds used to leverage other funding
- ▶ Major community drive/campaign
- ▶ Foundations (ie Laidlaw)
- ▶ In kind donation of supplies to CANs
- ▶ Solidify the \$75,000 for ongoing development
- ▶ Community partnerships
- ▶ Local service clubs
- ▶ United Way
- ▶ % of the gas tax
- ▶ Employee matching program
- ▶ Tap into the City Economic Development fund

Recommendation #58

That as a short term one year strategy, the City increase its funding from the current amount of \$75,000 to \$250,000.

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Recommendation #59

That existing City funding of \$75,000 be used as leverage to attract additional senior government funding to ensure sustainability.

Recommendation #60

That a proposal be developed immediately to secure funding from the Trillium and/or the Heritage Foundation. It is further recommended that the funding proposal request encompass a minimum three year time frame.

Recommendation #61

That United Way be approached to come on board as an official partner. United Way might consider providing funding to cover the Community Action Network annual \$3,000 operating costs.

Recommendation #62

That foundations be approached to provide funding.

Recommendation #63

That a trust fund be developed in partnership with the Sudbury Community Foundation to support a community fundraising plan that would encourage contributions from the private sector, service clubs, individuals, and special community events.

15. Appendix

PublicComments - budgets2004

From: <bereczki@personainternet.com>
To: <publiccomments@greatersudbury.ca>
Date: 1/13/2004 8:51 AM
Subject: budgets2004

Name: Carol Bereczki

Address:

Telephone: 523-2673

EMail: bereczki@personainternet.com

Comments: In the paper this weekend I read that the City was asking for advise regarding the upcoming budget. I would like to express that I think that Barrydowne arena should be re-opened. There are a lot of kids in the Sudbury rec division that have little or no practice time. I also think that all recreational closures should be reviewed. -For a healthier, more active community. Prevention is sooo important.

Thanks

From: <linda.mullen-cuomo@sympatico.ca>
To: <publiccomments@greatersudbury.ca>
Date: Thu, Jan 15, 2004 9:27 AM
Subject: budgets2004

Name: Linda Mullen-Cuomo
Address:

Telephone:
EMail: linda.mullen-cuomo@sympatico.ca
Comments: I would like to express my disappointment in the closure of Adanac Ski Hill.

Our entire family skis and most specifically our children ages 10 and 11 have been skiing and honing their skills at the Adanac Ski Hill. Unfortunately they are not able to do this this year. Contrary to what people assume our children do not play hockey and therefore if you close the only ski hill in the city where do these kids go?

It is also unfortunate that some arenas were closed but at least there are other arenas to absorb this population. But I realize this is certainly not the ultimate situation

Let me get back to the question "Where do people go if there is no more ski hill in the City". I hope you don't think people will stop skiing! That's right they will continue. That means they will get on a bus arranged by a local business and ski in another community where they will spend money. They will arrange trips to SSM, Timmins, Barrie, Collingwood and spend their money in those communities. Is this what city council wants?

I would suspect that the committee involved in the decision to close Adanac ski Hill never stepped foot on that property on a Saturday and Sunday during the winter season. I suspect they never witnessed the multitudes of kids, youths and adults enjoying the services.

It can't always be about the money. What about quality of life? What about the kids?

Thanks
Linda Mullen-Cuomo

PublicComments - budgets2004

From: <randkell@vianet.ca>
To: <publiccomments@greatersudbury.ca>
Date: 1/19/2004 10:48 PM
Subject: budgets2004

Name: Randy Schienbein

Address:

Telephone: 692-0530

E-Mail: randkell@vianet.ca

Comments: I went to tonight's open house in Walden & now offer 3 points;

One: Please do not be seduced into the 'easy' budget cuts under discretionary leisure activities. Keep the young active and involved and maybe, just maybe, they'll stick around. If they are busy = fewer temptations; if active = better health and a reason to get up in the morn and sleep well at night. Hockey is Sudbury claim to fame, but I see more local athletes coming into notoriety for other sport. The city gets noticed in a positive light. Try more BMX bike parks, skateboard, schlockey etc.

TWO: Recognize the huge benefits this city gains from volunteers. Accomodate and nurture charitable orgs and service clubs by significantly reducing their costs in the use of city infrastructure, hall and arena rentals, user fees, licencing etc.

Craft shows, home shows, commercial enterprise, wedding receptions should pay full price, not the service clubs that return such valuable and insightful services to our community.

THREE: Waste disposal is a field requiring innovation. I encourage you to put your best minds and efforts into it. There are plenty of relevant scientific and engineering sources of help.

Lower user fees. Significant more refuse in the bush should be all the justification you need.

One of the mayoral candidates (which one?) had an idea you must explore. He spoke of a machine or process that would separate the various forms of 'garbage'. It would need a sizeable initial investment, but could reduce/eliminate door to door recycling pickup; reduce sideroad littering; extend life of dumps; eliminate residential weigh scale, the gate keeper, cash transactions at the dump for residents, eliminate complicated tipping calculations; and just maybe create jobs - not glamorous jobs but jobs nonetheless. I really think this is one area requiring creative thinking.

PublicComments - budgets2004

From: <cw_wilson@laurentian.ca>
To: <publiccomments@greatersudbury.ca>
Date: 1/21/2004 1:10 AM
Subject: budgets2004

Name: Charles Wilson
Address:
Thorneloe University
Sudbury, ON P3E 2C6
Telephone: 705-665-3875
EMail: cw_wilson@laurentian.ca
Comments: Extra capital need to be expended in transit service espally in regards to Sunday service, and holidays service.

PublicComments - budgets2004

From: <brankley@sympatico.ca>
To: <publiccomments@greatersudbury.ca>
Date: 1/22/2004 9:30 PM
Subject: budgets2004

Name: Kathy Brankley
Address:

Telephone: 522-1556
EMail: brankley@sympatico.ca

Comments: In the deliberations, keep in mind the "Coming of Age in the 21st Century: Economic Development Strategic Plan for Greater Sudbury" Report. Give the GSDC what it requires to implement its strategic activities for Engine #3 Making Sudbury One of Ontario's Top 4 Destinations. We have a great deal of untapped potential in tourism. Tourism is a revenue generator, but it requires investment. Thank you.

PublicComments - budgets2004

From: <whyeddie@hotmail.com>
To: <publiccomments@greatersudbury.ca>
Date: 1/27/2004 3:22 PM
Subject: budgets2004

Name: Julien Bonin
Address:

Telephone: 897-4416
EMail: whyeddie@hotmail.com
Comments: Hello

Since many of the people that live in outlying regions (ie Valley East , Rayside) work in Sudbury I would like to see Carpools programs encourage to reduce the traffic entering the city. The amount of traffic entering via Notre-Dame from the Valley is getting to be a real congesting problem.

Thank for time
Julien