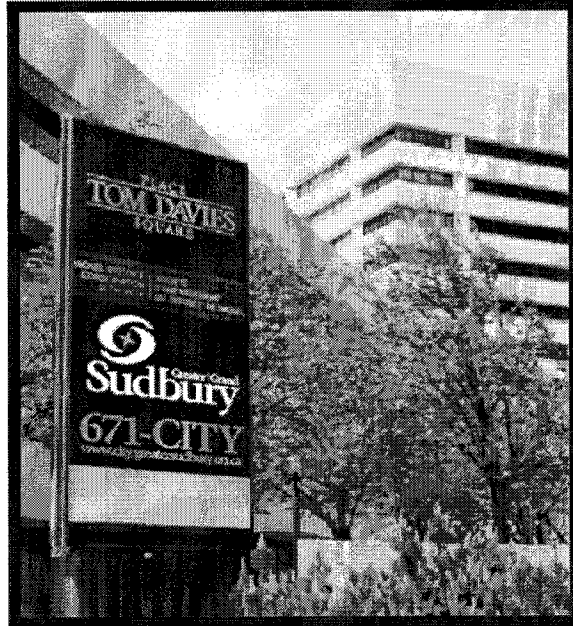


*Vision: The City of Greater Sudbury is a growing, world-class community bringing talent, technology and a great northern lifestyle together.*

*Vision : La Ville du Grand Sudbury est une communauté croissante de calibre international qui rassemble les talents, les technologies et le style de vie exceptionnel du Nord.*

# Agenda Ordre du jour



For the  
City Council  
Meeting  
to be held

Pour la réunion  
du  
Conseil municipal  
qui aura lieu

on Thursday, June 25<sup>th</sup>, 2003

jeudi 25 juin 2003

**at 7:00 p.m**

**à 19 h**

**Council Chamber  
Tom Davies Square**

**dans la Salle du Conseil  
Place Tom Davies**

 **Greater | Grand  
Sudbury**  
[www.city.greatersudbury.on.ca](http://www.city.greatersudbury.on.ca)

Regular Council

# Agenda

For The City Council Meeting  
To Be Held On  
**THURSDAY, 2003-06-26**  
**COUNCIL CHAMBER**  
Tom Davies Square

7:00 p.m.

Agenda  
ordre du jour



(54<sup>th</sup>)

## AGENDA

FOR THE CITY COUNCIL MEETING  
TO BE HELD ON THURSDAY, 2003-06-26  
AT 7:00 P.M., IN THE COUNCIL CHAMBER

*(PLEASE ENSURE CELL PHONES AND PAGERS ARE TURNED OFF)*

**5:30 P.M. COMMITTEE OF THE WHOLE - "IN CAMERA"  
COMMITTEE ROOM C-11, TOM DAVIES SQUARE  
To deal with: Property Matters**

**7:00 P.M. REGULAR COUNCIL MEETING  
COUNCIL CHAMBER, TOM DAVIES SQUARE**

1. Moment of Silent Reflection
2. Roll Call
3. Declarations of Pecuniary Interest

### PUBLIC HEARINGS

{NONE}

### PRESENTATIONS

4. Report dated 2003-06-17 from the General Manager of Citizen & Leisure Services regarding Civic Awards for Volunteerism.  
**(FOR INFORMATION)**

1-4

Presentations will be made to the 2003 recipients of the Civic Award for Volunteerism.

Susan Turgeon  
Bill St. Louis  
Gilles Dubois

Volunteers of the Canadian Cancer Society - Cancer Centre

5. Letter dated 2003-05-06 from Dr. R. Koka regarding presentation of Community Service Awards of the Ontario Medical Association.  
**(FOR INFORMATION)**

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- Dr. Koka, Sudbury & District Medical Society
- Dr. Pierre Bonin
- Dr. Chris McKibbon

Mark Mieto (Community Service Award)  
Joe Drago (Centennial Award)

**PRESENTATIONS (Continued)**

6. Reports entitled "Coming of Age in the 21<sup>st</sup> Century - An Economic Development Strategic Plan for Greater Sudbury 2015" and "Strategic Actions and Initiatives", Greater Sudbury Development Corporation (GSDC).

**(RESOLUTION PREPARED)      {POWER POINT PRESENTATION}  
{REPORTS (2) ATTACHED}**

- D. Nadorozny, General Manager of Economic Development & Planning Services
- J. Caruso, Chair, Greater Sudbury Development Corporation Board of Directors

**RESOLUTION:**

Whereas the mandate of the Greater Sudbury Development Corporation (GSDC) is to promote community economic development with the co-operation and participation of the community by encouraging, facilitating and supporting community strategic planning and increasing self reliance, investment and job creation within the community;

And whereas the GSDC has completed an economic development planning process through broad consultation and involvement from community stakeholders;

And whereas the final report entitled "Coming of Age in the 21st Century, An Economic Development Strategic Plan for Greater Sudbury 2015" identifies five economic engines and four igniters;

And whereas the GSDC has prepared an action plan which is inclusive, practical and focussed on the five economic engines and four igniters identified,

And whereas the GSDC has approved the economic development strategic plan and requested City Council's endorsement;

Now therefore be it resolved that the Council of the City of Greater Sudbury approve the economic development strategic plan recommended by the GSDC and direct the GSDC to use it as a guide for the purposes of carrying out its mandate.

7. Presentation by the Chief Administrative Officer: City of Tomorrow.  
**(RESOLUTION PREPARED)**

- M. Mieto, Chief Administrative Officer

## **MATTERS ARISING FROM THE "IN CAMERA" SESSION**

At this point in the meeting, Deputy Mayor Portelance will rise and report any matters discussed during the "In Camera" session. Council will then consider any resolutions or by-laws.

## **MATTERS ARISING FROM THE PRIORITIES COMMITTEE: 2003-06-25**

At this point in the meeting, Deputy Mayor Courtemanche, Chair, Priorities Committee, will bring forward any matter requiring Council approval.

## **MATTERS ARISING FROM THE PLANNING COMMITTEE: 2003-06-24**

At this point in the meeting, Councillor Bradley, Chair, Planning Committee, will bring forward any matter requiring Council approval.

## **MATTERS ARISING FROM THE FINANCE COMMITTEE: 2003-06-25**

At this point in the meeting, Councillor Callaghan, Chair, Finance Committee, will bring forward any matter requiring Council approval.

## **PART 1 - CONSENT AGENDA**

### **(RESOLUTION PREPARED adopting resolutions for Items C-1 to C-12 contained in the Consent Agenda)**

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

## **MINUTES**

- C-1 Report No. 53, City Council Minutes of 2003-06-12.  
**(RESOLUTION PREPARED - MINUTES ADOPTED)** **M.1-14**
- C-2 Report No. 20, Priorities Committee, Minutes of 2003-06-25.  
**(RESOLUTION PREPARED - MINUTES ADOPTED) {MINUTES TABLED}**

## **PART I - CONSENT AGENDA (Continued)**

### **MINUTES (Continued)**

- C-3 Report No. 20, Planning Committee, Minutes of 203-06-24.  
**(RESOLUTION PREPARED - MINUTES ADOPTED) {MINUTES TABLED}**
- C-4 Report of Tender Opening Committee, Minutes of 2003-06-17  
**(RESOLUTION PREPARED - MINUTES RECEIVED) M.15-16**
- C-5 Report No. 5, Sudbury & District Board of Health, Minutes (Unapproved) of  
2003-05-15.  
**(RESOLUTION PREPARED - MINUTES RECEIVED) M.17-23**
- C-6 Report No. 3, Court of Revision, Minutes of 2003-06-09.  
**(RESOLUTION PREPARED - MINUTES RECEIVED) M.24-25**
- C-6(a) Report No. 1, Finance Committee, Minutes of 2003-06-25.  
**(RESOLUTION PREPARED - MINUTES ADOPTED) {MINUTES TABLED}**

### **TENDERS**

- C-7 Report dated 2003-06-28 from the General Manager of Public Works regarding  
Request for Proposal: Asphalt Transporters and Asphalt Recycler.  
**(RESOLUTION PREPARED) 22-24**
- C-8 Report dated 2003-06-18 from the General Manager of Public Works regarding  
Contract 2003-27: Crack Sealing, Various Locations.  
**(RESOLUTION PREPARED) 25-26**
- C-9 Report dated 2003-06-20 from the General Manager of Corporate Services  
regarding Award of Tender: Insurance Replacement Cost Appraisal Services.  
**(RESOLUTION PREPARED) 27-28**

***Additional Report: To be tabled at meeting.***

### **ROUTINE MANAGEMENT REPORTS**

- C-10 Report dated 2003-06-18, with attachments, from the General Manager of Public  
Works regarding Disposal of Surplus Fill, Ken Flinn-Lockerby Taxi (Middle Lake  
Road) and Guy & Cindy Poulin (MR #35).  
**(RESOLUTION PREPARED) 29-43**
- C-11 Report dated 2003-06-20 from the General Manager of Citizen & Leisure Services  
regarding Draw from Library Reserve Fund.  
**(RESOLUTION PREPARED) 44-45**
- C-12 Report dated 2003-06-19, with attachments, from the General Manager of  
Corporate Services regarding Nickel District Conservation Authority (N.D.C.A.)  
Capital Project Funding.  
**(RESOLUTION PREPARED) {SEE BY-LAW 2003-155F} 46-51**

**PART I - CONSENT AGENDA (Continued)**

**BY-LAWS**

2003-143A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO CONFIRM THE PROCEEDINGS OF COUNCIL OF JUNE 26, 2003

2003-144A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY CONCERNING SICK LEAVE CREDIT GRATUITIES FOR THE EMPLOYEES OF THE CITY OF GREATER SUDBURY

(This By-law implements the continuing sick leave policy as set out in the Collective Agreements.)

2003-145A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY CONCERNING CONTINUING SICK LEAVE CREDIT GRATUITIES FOR CERTAIN EMPLOYEES OF THE CITY OF GREATER SUDBURY

(This By-law implements the continuing sick leave policy as set out in the Collective Agreements.)

2003-146A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A GRANT FOR THE BUSHPLANE OBJECT THEATRE, SCIENCE NORTH

Council Resolution 2003-279

2003-147A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE THE ARTS AND CULTURE GRANTS 2003

(This By-law authorizes the Department of Citizen and Leisure Services to make grants to various community organizations for activities in the interest of the municipality. The funds for these grants were identified and approved as part of the 2003 budget.)

Report dated 2003-06-10 from the General Manager of Citizen & Leisure Services

**53-59**

2003-148A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO APPOINT MUNICIPAL LAW ENFORCEMENT OFFICERS TO ENFORCE THE PRIVATE PROPERTY AND DISABLED PARKING SECTIONS OF BY-LAW 2001-1 AND FIRE ROUTE BY-LAW 2003-30T

(This By-law updates the list of municipal law enforcement officers.)

**PART I - CONSENT AGENDA (Continued)**

**BY-LAWS (Continued)**

- 2003-149F    3    A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE THE CANCELLATION, REDUCTION OR REFUND OF REALTY TAXES UNDER SECTIONS 441, 442, AND 443 OF THE MUNICIPAL ACT
- Council Resolution 2003-287
- 2003-150F    3    A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE GRANTS FROM THE COMMUNITY PLACEMENT TARGET FUND TO VARIOUS SOCIAL SERVICE AGENCIES TO ASSIST IN DELIVERING COMMUNITY PROGRAMS DESIGNED TO REDUCE AND PREVENT HOMELESSNESS
- Priorities Committee, June 25,2003
- 2003-151A    3    A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE ENTERING INTO AGREEMENTS TO PROVIDE FUNDING FROM THE COMMUNITY PLACEMENT TARGET FUND TO PURCHASE COUNSELLING SERVICES FROM THE SUDBURY COMMUNITY SERVICE CENTRE, THE PASTORAL INSTITUTE OF NORTHERN ONTARIO AND LE SERVICE FAMILIAL DE SUDBURY INCORPORATED
- Priorities Committee, June 25,2003
- 2003-152P    3    A BY-LAW OF THE CITY OF GREATER SUDBURY TO ADOPT AMENDMENT NUMBER 220 OF THE OFFICIAL PLAN FOR THE SUDBURY PLANNING AREA
- Planning Committee Recommendation 2003-91
- (This amendment is a site specific Official Plan amendment to permit a plan of subdivision which would create 69 lots for single residential use, where certain lots would not meet the minimum area and frontage requirements as established by the City of Sudbury Secondary Plan - Part of Parcel 49532, Lots 163 to 165, Plan M-423, and Part of Lakewood Drive, all in Lot 2, Concession 2, McKim Township, Sudbury - Dalron Construction Limited)
- 2003-153F    3    A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND THE INVESTMENT POLICY BY-LAW 2002-83F
- Priorities Committee, June 25, 2003

**PART I - CONSENT AGENDA (Continued)**

**BY-LAWS (Continued)**

2003-154Z 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 83-303, THE COMPREHENSIVE ZONING BY-LAW FOR THE FORMER TOWN OF WALDEN

Planning Committee Recommendation #2003-77

(This By-law does not rezone the subject property. This By-law permits a "contractor's business" comprising of the storage, servicing and operation of boom trucks and cranes, and accessory office uses related thereto as a temporary use for a period of three years terminating July 16, 2006. Further, specific building and business operation setbacks from lot lines are established for any temporary use on lands described as Parcel 9286 S.W.S. in Lot 6, Concession 6, Township of Waters - Dawn and Tim Dowdall, 7 & 8 Old Creighton Road, Lively)

2003-155F 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A GRANT TO THE N.D.C.A. IN THE AMOUNT OF \$81,250 FROM THE CAPITAL FINANCING RESERVE FUND - GENERAL

Report dated 2003-06-19 from the General Manager of Corporate Services

**46-51**

**CORRESPONDENCE FOR INFORMATION ONLY**

C-12 Report dated 2003-06-18 from the General Manager of Public Works regarding Capital Equipment Allocations, Transit and Fire Services.

**(FOR INFORMATION)**

**60-65**

C-13 Report dated 2003-06-18 from the General Manager, Health & Social Services, regarding RFP - Physician Space in Walden.

**(FOR INFORMATION)**

**66-68**

C-14 Report dated 2003-06-18 from the General Manager of Corporate Services regarding Illegal Dumping of Waste.

**(FOR INFORMATION)**

**69-71**

## PART II - REGULAR AGENDA

### REFERRED AND DEFERRED MATTERS

{NONE}

### MANAGERS' REPORTS

- R-1 Report dated 2003-06-17 from the General Manager of Citizen & Leisure Services regarding Expressions of Interest - R.G. Dow Pool & Falconbridge Arena  
**(RESOLUTION PREPARED)** **72-76**
- Expressions of Interest have been received for the R.G. Dow Pool, the Barrydowne Arena and the Falconbridge Arena.
- R-2 Report dated 2003-06-18 from the General Manager of Public Works regarding Burmac (Henri Street) Water Supply System.  
**(RESOLUTION PREPARED)** **77-82**
- R-3 Report dated 2003-06-18 from the General Manager of Corporate Services regarding Greater Sudbury Utilities Inc. Shareholders' Declaration.  
**(RESOLUTION PREPARED)** **83-87**

### MOTIONS

R-4 **Presented by Councillor Davey:**

WHEREAS the Harris/Eves Tories, in 1996, initiated hospital restructuring in Sudbury with a promise of realized savings;

AND WHEREAS our community was thus ordered to amalgamate three hospital sites into one Sudbury Regional Hospital super-site;

AND WHEREAS shortly thereafter, the Harris/Eves government abdicated leadership and financial responsibility for the project;

AND WHEREAS the Harris/Eves Tories expect Greater Sudbury residents to pay for mistakes made by the current government regarding this project;

AND WHEREAS hospital construction was supposed to be completed by 1999 but remains unfinished because the Harris/Eves Tories steadfastly continue to ignore our plight;

AND WHEREAS the Sudbury Regional Hospital CEO, Vickie Kaminski, projects that a one-site hospital is expected to generate roughly \$7 million in savings per year;

AND WHEREAS it was initially estimated that the project would cost \$148 million to complete;

## **PART II - REGULAR AGENDA (Continued)**

### **MOTIONS (Continued)**

#### **R-4 Presented by Councillor Davey: (Continued)**

AND WHEREAS we now know an estimated \$360 million is needed to complete the project;

AND WHEREAS The Heart and Soul Campaign, led by Gerry Lougheed Jr., raised \$23.5 million for the project;

AND WHEREAS the City of Greater Sudbury has, in total, committed to over \$50 million for the project;

AND WHEREAS Sudbury MPP Rick Bartolucci and other community leaders have, for years, challenged the current government to accept financial responsibility for the project;

AND WHEREAS despite the hefty financial contribution of the citizens of Greater Sudbury, construction has been stalled for two years because the current government will not commit the funding needed to complete the project;

THEREFORE BE IT RESOLVED THAT we hereby demand that the Harris/Eves government accept its responsibility to provide funding for the completion of a single-site Sudbury regional Hospital to ensure a viable hospital, equipped and able to operate efficiently as a Referral Centre for Northeastern Ontario, is finally built;

AND FURTHER THAT copies of this resolution be forwarded to the Honourable Ernie Eves, Premier of Ontario, the Honourable Tony Clement, Minister of Health and Long Term Care for Ontario, F.O.N.O.M., and the local Members of the Legislative Assembly.

Letter dated 2003-06-16 from Rick Bartolucci, MPP, Sudbury

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### **ADDENDUM**

### **CIVIC PETITIONS**

**PART II - REGULAR AGENDA (Continued)**

**QUESTION PERIOD**

**NOTICES OF MOTIONS**

**"IN CAMERA" (Incomplete Items)**

**10:00 P.M. ADJOURNMENT (RESOLUTION PREPARED)**

***{TWO-THIRDS MAJORITY REQUIRED TO PROCEED PAST 10:00 P.M.}***

**2003-06-20**

**THOM M. MOWRY,  
CITY CLERK**

**GLORIA WARD  
COUNCIL SECRETARY**

## ORDRE DU JOUR

### POUR LA RÉUNION DU CONSEIL MUNICIPAL QUI AURA LIEU LE JEUDI 26 JUIN 2003 À 19 h, DANS LA SALLE DU CONSEIL

*(VEUILLEZ FERMER LES TÉLÉPHONES CELLULAIRES ET LES TÉLÉAVERTISSEURS)*

**17 h 30**      **COMITÉ PLÉNIER - RÉUNION «À HUIS CLOS»**  
**SALLE DU COMITÉ C-11, PLACE TOM DAVIES**  
*Objet de la réunion : Questions de propriété*

**19 h**          **RÉUNION DU CONSEIL MUNICIPAL**  
**SALLE DU CONSEIL, PLACE TOM DAVIES**

1.      Moment de silence
2.      Appel nominal
3.      Déclarations d'intérêt pécuniaire

### **AUDIENCES PUBLIQUES**

**{AUCUNE}**

### **PRÉSENTATIONS**

4.      Rapport de la directrice générale des Services aux citoyens et des Loisirs daté du 17 juin 2003, au sujet de prix municipaux au bénévolat.  
**(À TITRE D'INFORMATION)**

On présentera les prix au bénévolat aux récipiendaires de 2003.

Susan Turgeon  
Bill St. Louis  
Gilles Dubois

Les bénévoles de la Société canadienne du cancer - Centre du cancer

5.      Lettre du D<sup>r</sup> R. Koka datée du 6 mai 2003, au sujet d'une présentation de récompenses pour services rendus à la communauté de l'Ontario Medical Association.  
**(À TITRE D'INFORMATION)**

- Le D<sup>r</sup> Koka, Sudbury & District Medical Society
- Le D<sup>r</sup> Pierre Bonin
- Le D<sup>r</sup> Chris McKibbin

Mark Mieto (Récompense pour services à la communauté)  
Joe Drago (Prix Centennial)

## **PRÉSENTATIONS (suite)**

6. Rapport du directeur général des Services de développement économique et de planification daté du 8 mai 2003, au sujet du programme Coming of Age in the 21<sup>st</sup> Century - An Economic Development Strategic Plan for Greater Sudbury 2015. (Atteindre sa majorité au 21<sup>e</sup> siècle - Plan stratégique de développement économique pour le Grand Sudbury 2015)  
**(À TITRE D'INFORMATION)**

- D. Nadorozny, directeur général des Services de développement économique et de planification  
- J. Caruso, président, conseil de direction de la Société de développement du Grand Sudbury.

7. Présentation de l'administrateur en chef : City of Tomorrow.  
**(RÉSOLUTION PRÉPARÉE)**

- M. Mieto, administrateur en chef

## **QUESTIONS DÉCOULANT DE LA SÉANCE À HUIS CLOS**

À cette étape de la réunion, l'Adjointe au maire, Portelance se lèvera pour rapporter toute question traitée pendant la séance à huis clos. Le Conseil examinera ensuite les résolutions ou les règlements.

## **QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE PRIORITÉS 25 JUIN 2003**

À cette étape de la réunion, l'Adjoint au maire, Courtemanche, président, Comité des priorités, rapportera toute question à soumettre à l'approbation du Conseil.

## **QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE PLANIFICATION 24 JUIN 2003**

À cette étape de la réunion, le Conseiller Bradley, président, Comité de planification, rapportera toute question à soumettre à l'approbation du Conseil.

## **PARTIE I - ORDRE DU JOUR DES RÉSOLUTIONS**

### **(RÉSOLUTION PRÉPARÉE pour les articles C-1 à C-12 de l'ordre du jour des résolutions)**

(Par souci de commodité et pour accélérer le déroulement des réunions, les questions d'affaires répétitives ou routinières sont incluses à l'ordre du jour des résolutions, et on vote collectivement pour toutes les questions de ce genre.

À la demande d'un conseiller, on pourra traiter isolément d'une question d'affaires de l'ordre du jour des résolutions par voie de débat ou par vote séparé. Dans le cas d'un vote séparé, la question d'affaires isolée est retirée de l'ordre du jour des résolutions, on ne vote collectivement qu'au sujet des questions à l'ordre du jour des résolutions.

Toutes les questions d'affaires à l'ordre du jour des résolutions sont inscrites séparément au procès-verbal de la réunion.)

### **PROCÈS-VERBAL**

- C-1 Rapport n° 53, Procès-verbal de la réunion du Conseil municipal, daté du 12 juin 2003.  
**(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ) M.1-14**
- C-2 Rapport n° 20, Procès-verbal de la réunion du Comité des priorités, daté du 25 juin 2003  
**(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ) {P.-VERBAL DÉPOSÉ}**
- C-3 Rapport n° 20, Procès-verbal de la réunion du Comité de planification, daté du 24 juin 2003.  
**(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ) {P.-VERBAL DÉPOSÉ}**
- C-4 Rapport sur le procès-verbal de la réunion du Comité de dépouillement des soumissions, daté du xx 2003.  
**(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M.15-16**
- C-5 Rapport n° 5, Procès-verbal (non approuvé) de la réunion du Conseil du Service de santé publique de Sudbury et du district daté du 15 mai 2003.  
**(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M.17-23**
- C-6 Rapport n° 3, Procès-verbal de la cour de réformation daté du 9 juin 2003.  
**(RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL REÇU) M.24-25**

## **PARTIE I - ORDRE DU JOUR DES RÉSOLUTIONS (suite)**

### **SOUMISSIONS**

- C-7 Rapport du directeur général des Travaux publics daté du 28 juin 2003, au sujet d'une demande de proposition : Transporteurs d'asphalte et recycleur d'asphalte.  
**(RÉSOLUTION PRÉPARÉE)**
- C-8 Rapport du directeur général des Travaux publics daté du 18 juin 2003 au sujet du contrat 2003-27 : scellement de fissures, divers endroits.  
**(RÉSOLUTION PRÉPARÉE)**
- C-9 Rapport du directeur général des Services corporatifs daté du 20 juin 2003 portant sur l'attribution pour l'offre de services d'assurance pour l'évaluation des coûts de remplacement.  
**(RÉSOLUTION PRÉPARÉE)**

*Un rapport supplémentaire sera remis.*

### **RAPPORTS DE GESTION COURANTS**

- C-10 Rapport du directeur général des Travaux publics daté du 18 juin 2003 et accompagné de pièces jointes, au sujet de l'élimination de remblai excédentaire, Ken Flinn-Lockerby Taxi (chemin Middle Lake) ainsi que Guy et Cindy Poulin (MR n° 35).  
**(RÉSOLUTION PRÉPARÉE)**
- C-11 Rapport de la directrice générale des Services aux citoyens et des loisirs daté du 20 juin 2003 au sujet d'un tirage pour le Fonds de réserve de la bibliothèque.  
**(RÉSOLUTION PRÉPARÉE)**
- C-12 Rapport du directeur général des Services corporatifs daté du 19 juin 2003 et accompagné de pièces jointes, au sujet du financement d'un projet d'immobilisations de l'Office de protection de la nature du district du Nick el.  
**(RÉSOLUTION PRÉPARÉE) {VOIR RÈGLEMENT 2003-155F}**

### **SONDAGE TÉLÉPHONIQUE**

**{AUCUN}**

### **RÈGLEMENTS**

- 2003-143A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY  
POUR CONFIRMER LES PROCÉDURES DU CONSEIL À  
L'OCCASION DE SON ASSEMBLÉE DU 26 JUIN 2003

## **PARTIE I - ORDRE DU JOUR DES RÉSOLUTIONS (suite)**

### **RÈGLEMENTS (suite)**

2003-144A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY CONCERNANT LES CRÉDITS (GRATIFICATIONS) DE CONGÉS DE MALADIE POUR LES EMPLOYÉS DE LA VILLE DU GRAND SUDBURY

(Ce règlement met en application la politique actuelle sur les congés de maladie, telle qu'énoncée dans les conventions collectives.)

2003-145A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY CONCERNANT LES CRÉDITS (GRATIFICATIONS) DE CONGÉS DE MALADIE POUR CERTAINS EMPLOYÉS DE LA VILLE DU GRAND SUDBURY

(Ce règlement met en application la politique actuelle sur les congés de maladie, telle qu'énoncée dans les conventions collectives.)

2003-146A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER UNE SUBVENTION POUR LE BUSHPLANE OBJECT THEATRE, SCIENCE NORD

Résolution 2003-279 du Conseil

2003-147A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER DES SUBVENTIONS AUX ARTS ET À LA CULTURE 2003

(Ce règlement autorise les Services aux citoyens et des Loisirs à accorder des subventions à divers organismes communautaires pour des activités d'intérêt municipal. Les fonds destinés à ces subventions ont été identifiés et approuvés dans le cadre du budget de 2003.)

2003-148A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR NOMMER DES AGENTS MUNICIPAUX D'EXÉCUTION DE RÈGLEMENTS AUX FINS D'APPLICATION DES ARTICLES DU RÈGLEMENT 2003-1 PORTANT SUR LA PROPRIÉTÉ PRIVÉE ET LE STATIONNEMENT POUR HANDICAPÉS, ET DU RÈGLEMENT 2003-30T PORTANT SUR L'ITINÉRAIRE D'INTERVENTION EN CAS D'INCENDIE

(Ce règlement actualise la liste des agents municipaux d'exécution de règlements)

## **PARTIE I - ORDRE DU JOUR DES RÉSOLUTIONS (suite)**

### **RÈGLEMENTS (suite)**

2003-149F 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER L'ANNULATION, LA RÉDUCTION OU LE REMBOURSEMENT DE TAXES FONCIÈRES EN VERTU DES ARTICLES 441, 442, ET 443 DE LA LOI SUR LES MUNICIPALITÉS

Résolution 2003-287 du Conseil

2003-150F 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER DES SUBVENTIONS DU COMMUNITY PLACEMENT TARGET FUND À DIVERS ORGANISMES DE SERVICES SOCIAUX AFIN D'AIDER À L'EXÉCUTION DE PROGRAMMES COMMUNAUTAIRES CONÇUS POUR RÉDUIRE ET PRÉVENIR LA CLOCHARDISE

Comité des priorités, 25 juin 2003

2003-151A 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR AUTORISER LA CONCLUSION D'ENTENTES PERMETTANT DE PROCURER DU FINANCEMENT DU COMMUNITY PLACEMENT TARGET FUND DANS LE BUT D'ACHETER DES SERVICES DE COUNSELING DU CENTRE DE SERVICES COMMUNAUTAIRES DE SUDBURY, DU PASTORAL INSTITUTE OF NORTHERN ONTARIO ET DU SERVICE FAMILIAL DE SUDBURY INCORPORATED

Comité des priorités, 25 juin 2003

2003-152P 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY POUR ADOPTER LA MODIFICATION NUMÉRO 220 DU PLAN OFFICIEL POUR LA ZONE DE PLANIFICATION DE SUDBURY

Recommandation 2003-91 du Comité de planification

(Cette modification se rapporte au site selon le plan officiel pour permettre un plan de subdivision qui créerait 69 lots à des fins résidentielles individuelles, là où certains lots ne répondraient pas aux exigences minimum en matière de superficie et de façade telles qu'établies par le plan secondaire de la Ville du Grand Sudbury - Une partie de la parcelle de terrain 49532, lots 163 à 165, plan M-423 et une partie de la rue Lakewood, tous à l'intérieur du lot 2, Concession 2, canton de McKim - Dalron Construction Limited)

## **PARTIE I - ORDRE DU JOUR DES RÉSOLUTIONS (suite)**

### **RÈGLEMENTS (suite)**

2003-153F 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY  
POUR MODIFIER LE RÈGLEMENT 2002-83F PORTANT  
SUR LA POLITIQUE D'INVESTISSEMENT

Rapport du directeur général des Services corporatifs daté  
du 18 juin 2003

2003-154Z 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY  
POUR MODIFIER LE RÈGLEMENT 83-303, LE  
RÈGLEMENT GÉNÉRAL DE ZONAGE POUR L'ANCIENNE  
VILLE DE WALDEN

Recommandation 2003-77 du Comité de planification

(Ce règlement ne redéfinit pas le zonage de la propriété en question. Il permet l'établissement d'un commerce de sous-traitance comprenant l'entreposage, le service et l'exploitation de camions à flèche et de grues, ainsi que l'utilisation de bureaux d'appoint se rapportant à ces activités, à titre d'utilisation temporaire pour une période de trois ans se terminant le 16 juillet 2006. De plus, il établit des marges de reculement précises, quant à l'immeuble et à l'exploitation commerciale, à partir des lignes du lot, aux fins de toute utilisation temporaire de la propriété décrite comme étant la parcelle 9286 S.W.S. dans le lot 6, Concession 6, canton de Waters - Dawn et Tim Dowdall, 7 et 8 chemin Old Creighton, Lively)

2003-155F 3 UN RÈGLEMENT DE LA VILLE DU GRAND SUDBURY  
POUR AUTORISER UNE SUBVENTION À L'OFFICE DE  
PROTECTION DE LA NATURE DU DISTRICT DU NICKEL  
AU MONTANT DE 81 250 \$ DU FONDS DE RÉSERVE  
POUR FINANCEMENT D'IMMOBILISATIONS -  
GÉNÉRALITÉS

Rapport du directeur général des Services corporatifs daté  
du 19 juin 2003

### **CORRESPONDANCE À TITRE D'INFORMATION SEULEMENT**

C-12 Rapport du directeur général des Services publics daté du 18 juin 2003 au sujet de l'allocation de fonds pour biens d'équipement, Services des transports et des incendies.

**(À TITRE D'INFORMATION)**

## **PARTIE II - ORDRE DU JOUR RÉGULIER**

### **CORRESPONDANCE À TITRE D'INFORMATION SEULEMENT (suite)**

- C-13 Rapport du directeur général des Services corporatifs daté du 16 juin 2003 au sujet des audiences du CRTC - Service interurbain planifié à l'intérieur de la Ville du Grand Sudbury.  
**(À TITRE D'INFORMATION)**
- C-14 Rapport de la directrice générale de la Santé et des Services sociaux daté du 18 juin 2003, au sujet d'une demande de proposition - Place de médecine à Walden.  
**(À TITRE D'INFORMATION)**

### **QUESTIONS RENVOYÉES ET QUESTIONS REPORTÉES**

**{AUCUNE}**

### **RAPPORTS DES GESTIONNAIRES**

- R-1 Rapport de la directrice des Services aux citoyens et des Loisirs daté du 17 juin 2003 au sujet de déclarations d'intérêt - Piscine R.G. Dow et aréna de Falconbridge.  
**(RÉSOLUTION PRÉPARÉE)**
- On a reçu des déclarations d'intérêt concernant la piscine R.G. Dow, l'aréna de Barrydowne et l'aréna de Falconbridge.
- R-2 Rapport du directeur général des Services publics daté du 18 juin 2003 au sujet du réseau d'aqueduc de Burmac (rue Henri).  
**(RÉSOLUTION PRÉPARÉE)**

### **MOTIONS**

- R-4 **Présentée par le conseiller Davey :**

ATTENDU QU'en 1996, le gouvernement Harris/Eves a entrepris la restructuration des hôpitaux à Sudbury en promettant de réaliser des économies;

ET QUE par conséquent, notre collectivité s'est vue dans l'obligation d'amalgamer trois hôpitaux pour former le vaste complexe de l'hôpital régional de Sudbury;

ET QUE peu de temps après, le gouvernement Harris/Eves a renoncé à la direction et à la responsabilité financière du projet;

## **PARTIE II - ORDRE DU JOUR RÉGULIER**

### **MOTIONS (suite)**

ET QUE le gouvernement Harris/Eves s'attend à ce que les résidents du Grand Sudbury assument le prix des erreurs commises par le gouvernement actuel en ce qui concerne ce projet;

ET QUE la construction de l'hôpital devait être terminée en 1999 mais qu'elle demeure inachevée parce que le gouvernement Harris/Eves continue fermement d'ignorer notre situation critique;

ET QUE selon la PDG de l'hôpital régional de Sudbury, Vickie Kaminski, l'hôpital unique devrait permettre d'économiser environ 7 millions de dollars par année;

ET QU'on avait initialement évalué le coût du projet à 148 millions de dollars;

ET QUE nous savons maintenant qu'il faudra une somme de 360 millions de dollars pour mener à bien le projet;

ET QUE la campagne Heart and Soul, menée par Gerry Lougheed Jr., a permis de recueillir 23,5 millions de dollars pour le projet;

ET QUE la Ville du Grand Sudbury a engagé, au total, plus de 50 millions de dollars pour le projet;

ET QUE Rick Bartolucci, député provincial de Sudbury ainsi que d'autres dirigeants au sein de la communauté, lancent depuis des années un défi au gouvernement actuel afin que celui-ci accepte la responsabilité financière pour le projet;

ET QUE malgré la contribution financière substantielle des citoyens du Grand Sudbury, la construction est arrêtée depuis deux ans parce que le gouvernement actuel refuse de s'engager à fournir le financement nécessaire pour achever le projet;

**PAR CONSÉQUENT, IL EST RÉSOLU QUE** nous exigeons, par la présente, que le gouvernement Harris/Eves accepte sa responsabilité pour ce qui est de fournir le financement nécessaire à la réalisation d'un hôpital régional unique à Sudbury afin d'assurer qu'un établissement viable, adéquatement équipé et capable de fonctionner efficacement à titre de centre d'aiguillage pour le nord-est de l'Ontario, puisse enfin être construit;

ET QUE des copies de la présente résolution seront transmises à l'honorable Ernie Eves, premier ministre de l'Ontario, l'honorable Tony Clement, ministre de la Santé et des Soins de longue durée de l'Ontario, à F.O.N.O.M., et aux membres locaux de l'Assemblée législative

Lettre de Rick Bartolucci, député provincial de Sudbury, datée du 16 juin 2003.

**PARTIE II - ORDRE DU JOUR RÉGULIER**

**ADDENDA**

**PÉTITIONS CIVIQUES**

**PÉRIODE DE QUESTIONS**

**AVIS DE MOTIONS**

**SÉANCE À HUIS CLOS (Articles incomplets)**

**LEVÉE DE LA SÉANCE À 22 H (RÉSOLUTION PRÉPARÉE)**

***UNE MAJORITÉ DES DEUX TIERS EST REQUISE POUR POURSUIVRE LA RÉUNION APRÈS  
22 H.}***

**2003-06-20**

**THOM M. MOWRY,  
GREFFIER MUNICIPAL**

**GLORIA WARD  
SECRÉTAIRE DU CONSEIL**

# Request for Decision City Council



## Type of Decision

Meeting Date	June 26, 2003				Report Date	June 16, 2003			
Decision Requested		Yes	<input checked="" type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting		Open		Closed

## Report Title

**Mayor and Council's Civic Awards for Volunteerism**

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Background Attached

### Recommendation

**That Council congratulate the winners of the 2003 Mayor and Council's Civic Awards for Volunteerism as recommended to them by the Volunteerism Advisory Panel.**

Recommendation Continued

### Recommended by the General Manager

  
**Caroline Hallsworth**  
 General Manager, Citizen and Leisure Services

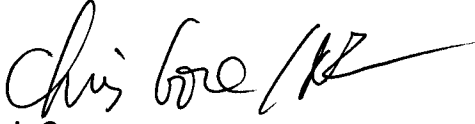
### Recommended by the C.A.O.

  
**Mark Mieto**  
 Acting Chief Administrative Officer

1

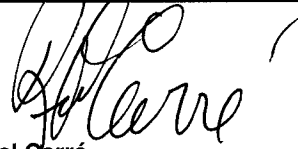
Date: June 26, 2003

**Report Prepared By**



Chris Gore  
Manager, Volunteerism and Community Development

**Division Review**



Réal Carré  
Director of Leisure, Community and Volunteer Services

**Executive Summary:**

Council, at its meeting of November 29, 2001 approved the creation of the Mayor and Council's Civic Award for Volunteerism to promote and encourage a high standard of volunteerism and community involvement and to recognize those individuals and organizations that have made significant contributions to Greater Sudbury. The Mayor and Council's Civic Awards for Volunteerism promote and reward leadership, humanitarianism and enrichment of the human spirit through volunteerism and community involvement.

**Background:**

The Mayor and Council's Civic Awards for Volunteerism were advertised extensively across the community, with advertisements appearing in the Sudbury Star and in the community newspapers across the City of Greater Sudbury. In total, seventeen [17] nominations were received by the Mayor and Council's Civic Awards Sub-Committee of the Volunteerism Advisory Panel which consists of Councillor Dave Courtemanche, Martha Cunningham-Closs, Norma Fitzgerald, Nancy Lacasse, Bob Montgomery, Claudette Lahti-Owens, Angele Poitras and Don Arsenault. Chris Gore provides staff support to the group.

In reviewing the nominations for this Award, it was immediately apparent to the panel members that each volunteer nominated has given generously of their time, energy and skills and has made significant contributions to the projects and groups with which they are associated. Each one of these nominees is a volunteer who has lead by example and whose selflessness and many acts of kindness, have both enriched and inspired our community.

The Advisory Panel committed to take great care of and give due consideration to each of the seventeen [17] nominations received. The Advisory Panel reviewed and discussed each nomination, giving consideration to the length and quality of the service to the community, the exceptionality of the contributions as well as the opportunities seized and obstacles faced by the nominee. Furthermore, the panel looked for those who had made a lasting legacy, who balanced leadership with a commitment to humanitarian service and whose volunteerism and community involvement, had lead to an enrichment of the human spirit.

Date: June 26, 2003

## ***Susan Turgeon***

Susan volunteered for more than fifteen [15] years at Cyril Varney Public School and worked very closely with six [6] principals and more than 2000 children including many with special needs. Susan was a lunchroom supervisor, helped in the classroom with lessons, helped in the office answering phones, decorated the gymnasium for Christmas, helped with track and field, helped with the breakfast program, participated on Parent Council and worked individually with children who needed help with reading and social skills. With a background in quilting, sewing, weaving and crafts, Susan planned and conducted challenging art classes for students.

On a broader community level, Susan has been involved with the Special Olympics, Participation Projects, Canada Day celebrations and has marshalled for the Canadian Professional Golf Association.

Susan is a true grassroots worker - the one behind the scenes making it all happen.

## ***Bill St-Louis***

Giving back to our community. That has been the belief of one of our recipients of this year's Civic Award.

Bill St-Louis has been giving back to the community for the past eighteen [18] years through The Neighbourhood Action Project [NAPOS].

Bill has made a difference in the lives of the many individuals whom he has helped through the Food Bank at 326 Elgin Street. Bill has given much of his time not only helping the many individuals who access this service but also as an active fundraiser for this community service.

Without government assistance, NAPOS must rely on fundraising in order to assist those in need. Bill gives about thirty [30] hours a week of his time to ensure that those in need, receive assistance. For the Christmas Food Drive, where hundreds of hampers are distributed to deserving families and individuals, Bill always say's "no problem" as he and his crew work well into the night packing, sorting and then distributing these hampers.

Bill gives of his time as a volunteer on a weekly, monthly and yearly basis. He does so because he wants to give back to the community in which he lives. That is why Bill will be receiving a Civic Award for his volunteer efforts and acts of kindness that continue to provide far-reaching benefits for our community.

Date: June 26, 2003

## ***Gilles Dubois***

There are few opportunities these days to recognize the efforts of truly community minded individuals. Gilles Dubois the owner of a small confectionary store in Sudbury is just such a deserving individual. His business often serves as an informal "community centre" in the neighbourhood. People waiting for transit warm-up in Gilles store as do kids waiting for their school bus to arrive. Gilles is always the diplomat and a friendly host but will be firm with children as required.

Gilles is a neighbourhood watch dog and looks out for people in the community and kids playing around his store. They know that Gilles' store is a safe refuge if they are in difficulty or their parents are not at home. He will not ask why they are there but just keep an eye on them during their stay. Loose change for transit fares often find their way into children's hands from Gilles. On Hallowe'en night he always has lots of goodies for the neighbourhood kids as well as a pot of hot coffee for shivering parents.

Gilles provides much more to the neighbourhood than just reasonably priced goods and appropriate movies. His store serves as a meeting place a safe spot where everyone is treated with respect.

He is a busy dad and businessman who still makes time and takes the effort to support his neighbourhood and contributes to the quality of life residents living there enjoy.

## ***Volunteers of the Canadian Cancer Society. Cancer Centre***

The mention of the word cancer often has a sobering affect on people. This disease has touched most of us in one way or another and leaves a long lasting mark. This group of dedicated volunteers have been working hard to provide support and encouragement for cancer patients and their families.

In the past 13 years, the volunteers at the Canadian Cancer Society, Cancer Centre and Lodge have donated countless hours to helping patients and families cope during this difficult time in their lives. There are over 100 active volunteers at the Centre, many of whom are cancer survivors themselves or are helping family and friends of individuals that are dealing with cancer.

Volunteers at the centre enrich the spirit of patients by providing emotional support during treatment. Volunteers are part of the patients journey at the Cancer Centre from their first visit and they help to make the Daffodil Terrace Lodge a home away from home for patients. Volunteers spend special time just listening and talking with individuals who are away from home. Volunteers donate their time because they want to make a difference and help people as they may have been helped themselves. Together they help to create a unique environment that focuses upon patient needs.

## SUDBURY & DISTRICT MEDICAL SOCIETY

1276 Lasalle Blvd.  
SUDBURY, Ontario  
P3A 1Y8

**President:** Dr. Pierre Bonin  
**Vice-President:** Dr. Chris Bourdon  
**Secretary:** Dr. Dennis Reich  
**Treasurer:** Dr. Paul Gibb  
**Members at large:** Dr. Tim Zmijowskyj  
Dr. Jordi Cisa  
**Past President:** Dr. Rayudu Koka

June 5, 2003

Mr. Mark Mieto  
Chief Administrator Officer  
City of Greater Sudbury  
P.O. Box 5000, Station A  
200 Brady Street  
Sudbury ON P3A 5P3

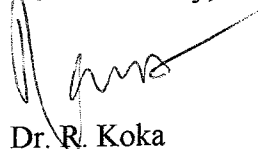
Dear Mark:

We would like to have the opportunity to present the Community Service Awards of the Ontario Medical Association prior to the Council meeting on June 26, 2003.

We would greatly appreciate your incorporating this presentation into the agenda.

Thanking you,

Yours sincerely,



Dr. R. Koka

/ll

# Request for Decision City Council



## Type of Decision

Meeting Date	June 26, 2003				Report Date	June 17, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

The City of Tomorrow

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Background Attached

### Recommendation

Whereas the City of Greater Sudbury must cope with fiscal pressures and changing demographics, and

Whereas the City's services must respond to the social, environmental and economic opportunities that will position Sudbury as a pro-active community moving its citizen services forward in a positive way; and

Whereas Council requested a review focussing on delivering quality municipal services at affordable costs in consultation with stakeholders; and

Whereas a community stakeholder session was held on June 4, 2003;

Recommendation Continued

### Recommended by the General Manager

### Recommended by the C.A.O.

  
\* Mark Weto  
Chief Administrative Officer



**Report Prepared By**

**Division Review**

Name  
and Title

Therefore be it resolved that the report from the June 4, 2003, 1<sup>st</sup> community stakeholders session be received;  
and

That further review and analysis be undertaken in consultation with community stakeholders; and

That a white paper entitled "The City of Tomorrow" be presented to Council in October 2003.

**BACKGROUND**

Council passed the following resolution on March 27, 2003:

Whereas Sudbury's assessment has had minimal growth during the last six years; and

Whereas in the same period, this community has lost \$126 million in provincial grants and absorbed millions more in the cost of downloaded services not covered by provincial funding; and

Whereas the City currently spends less than half the amount in capital on roads than it did in 1995 - down to \$8 million from \$15 million a year; and

Whereas this community's ability to pay for municipal government is limited to property taxes and user fees;  
and

Whereas the financial needs of this City's infrastructure has been identified in the Long Term Financial Plan;

Now Therefore Be it Resolved that the City of Greater Sudbury:

- Take advantage of the opportunities provided by a managed attrition program over the next 36 months;
- Undertake a program to invest in technology, examine alternative service delivery and new ways of doing business;
- Engage all shareholders, the community, unions and management;
- Focus on the delivery of quality municipal services with affordable costs;
- That the process be conducted with the terms of the Long Term Financial Plan over a period of five years;
- That the City of Greater Sudbury recover the full costs of transition from the Province;
- That the stakeholder group include representation from the Province.



### **1<sup>ST</sup> STAKEHOLDER CONSULTATION - JUNE 4<sup>TH</sup>, 2003**

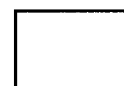
The purpose of the June 4<sup>th</sup> session was to consult with stakeholders to gain their input on 8 topics which were:

1. Strategies for Increasing Federal and Provincial Government Funding
2. Strategies and Opportunities for Partnership Development
3. Strategies Learned From Success Stories of Other Communities, Businesses and Organizations
4. Strategies for Revenue Generation
5. Strategies for Reducing Red Tape
6. Opportunities for Cost Reduction
7. Opportunities for Alternative Service Delivery
8. Opportunities to Invest in Technology

Two hundred community stakeholders were invited to a full day session at the Trillium Centre on June 4<sup>th</sup>, 2003. The session was attended by 60 individuals who represented the sectors of education, health, business, development, council, union, and social/community development. The findings of the June 4<sup>th</sup>, 2003 stakeholder session are attached.

### **CITY OF TOMORROW NEXT STEPS**

City staff will review the stakeholders report on June 24<sup>th</sup>, 2003 for the purpose of identifying action items. Working groups will then be formed to focus on specific opportunities. The City of Tomorrow Process will include one more stakeholder session concluding in October 2003 with a White Paper for the City of Tomorrow. The White Paper offers solutions to pressing City issues using a practical business and stakeholder review of the opportunities.



***“CITY OF TOMORROW”***

**SUMMARY OF COMMUNITY INPUT**

**COMMUNITY WORKSHOP**

**JUNE 4, 2003**

## “City of Tomorrow”

On June 4, 2003, City of Greater Sudbury hosted a Community Workshop at the Trillium Centre. Close to 200 participants were invited and 60 actively participated in the one-day session. The purpose of the workshop was to allow an early opportunity for stakeholders, community leaders and unions to provide input into municipal programs that invest in technology, examine alternative service delivery and look at new ways of doing business in the City of Greater Sudbury. The focus was on the delivery of quality, affordable, municipal services.

Several presentations started off the proceedings.

Mayor Jim Gordon provided valuable background information and shared his perspective on this very important initiative, including the content of the City Council resolution, which directed the engagement of the community in our “City of Tomorrow”. He indicated that this was the first step in the process that will be conducted within the Long-Term Financial Plan over the next five years.

CEO, Mark Mieto, made a presentation on the expectations for the workshop and the commitment of the Senior Management group and staff to use the findings of the workshop during the development of the “City of Tomorrow”, both in the short and long term.

The General Manager, Ontario Operations, INCO Ltd. Scott MacDonald presented a stimulating overview of our City in the national, provincial and regional context. As a member of the provincial government’s northeastern Ontario Smart Growth panel, Scott summarized the recommendations recently presented to the government and linked these specifically to our “City of Tomorrow” initiative. He sees Sudbury, through the “City of Tomorrow” as a “Champion of aspiration, a leader in productivity, a broker for collaboration, and an accountable municipality”.

A very thought-provoking presentation was made by Dr. John Dodge, of Laurentian University, on “Sudbury’s Strategic Performance Management Tools”. Community needs and expectations, strategies for improving municipal performance, and the linkages to the budget process were presented. Dr. Dodge also presented the need to look at change in a positive way during these changing times. The characteristics of any organization have to change to reflect the realities of the 21<sup>st</sup> century.

Important and valuable information on the city’s Long Term Financial Plan, 2003 budget, and the breakdown of municipal services (mandatory and discretionary) were presented by Doug Wuksinik, General Manager, Corporate Services. He also provided a provincial perspective where the City of Greater Sudbury is ranked in a very favourable position compared to 53 other municipalities in Ontario, in net levy per capita, taxes, and utility charges.

The majority of the workshop day was devoted to community representatives in breakout groups providing specific input and identifying opportunities for the city to consider for implementation.

The eight topics reviewed and reported on include:

1. Strategies for increasing federal and provincial government funding
2. Strategies and opportunities for partnership development
3. Strategies learned from success stories of other communities, businesses and organizations
4. Strategies for new revenue generation
5. Opportunities for reducing red tape
6. Opportunities for cost reduction
7. Opportunities for alternative service delivery (ASD)
8. Opportunities to invest in technology

The attached "Summary of Community Input" has been prepared by the workshop facilitator and distributed to summarize the proceedings and the input developed by the participants. Detailed notes of each breakout group were recorded, flip chart records incorporated as well as discussions during the day. This input will be used as the City of Greater Sudbury moves ahead from this "first step" in the process of building our "City of Tomorrow".

All participants in this community workshop are thanked for their participation and commended for the valuable input, thoughts and views expressed. Stay tuned; there is much more to follow.....

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## 1. Strategies for increasing federal and provincial government funding

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There is an obvious disproportionate sharing of the overall public tax dollar revenue to the municipal government level from senior levels of government. The City of Greater Sudbury and other municipalities, particularly in northern and rural Ontario, are pleading for a fairer and more equitable distribution of the general tax revenues.

- **What are the strategies we should be using to lobby senior levels of government to contribute more to municipal services and infrastructure?**

1. *Continue to have an active role through AMO, FCN, FONOM etc. who are united in lobbying and supporting the strategy.*
2. *Bring together politicians from all levels of government to find common ground in the public interest.*
3. *Invite Ray Bonin and Diane Marleau to attend City Council meeting to discuss federal/provincial funding to support municipality.*
4. *Market this urgent need; make the cause match the concern and maximize resources i.e. good roads are good for the environment and public safety.*
5. *Use one unified community voice to drive the same message; ensure municipalities across the North band together on "big-ticket items" using unified and consistent approach i.e. Smart Growth.*
6. *City should support groups, organizations and the business sector to access federal/provincial funding that will meet common objectives and put less demand on municipal resources.*
7. *Collaboration and outsourcing with others may have greater potential of funding success than the City alone; may also create opportunities for partnerships, joint federal provincial funding, matching dollars etc.*
8. *Develop a mechanism to make the citizens, community and stakeholders more aware of this critical need for additional funding from senior levels of government (fact sheet on Web site).*
9. *Develop a "business collaboration plan" to support, to organize and to get the attention of senior levels of government.*
10. *Need to get other collaborators within the City to create support individually, collectively and with provincial/national affiliations.*

- **What partners should be involved from the community and beyond to lobby senior levels of government?**

1. *Need to mobilize all partners i.e. Chamber of Commerce, stakeholders, labour organizations, and those with lobbying interests/abilities.*
2. *Seek partners with other municipalities, municipal organizations.*
3. *Need to involve individual citizens, “grass-roots” with broad-based representation.*
4. *Support and understanding from politicians at all levels.*
5. *Relationships with Senior bureaucrats in federal and provincial departments should be developed to improve understanding, identify allies/champions and to celebrate successes.*
6. *Strong partnerships can be found from within the educational sector.*
7. *Community champions, ambassadors from within the City and beyond would make strong, influential partners.*

- **What are the vehicles we should use to make our case?**

1. *More use of media to raise this issue in the community.*
2. *Presentations at City Council will elevate awareness*
3. *More time and opportunities needed in front of the community, i.e. “City of Tomorrow”.*
4. *Presentations to senior levels of government*

- **What are examples of general/specific tax dollars that need redistribution to municipalities?**

1. *GST shared with municipalities*
2. *Gas tax needs to be brought back to the community; demand disclosure of how much is taken in and how much is being spent locally.*
3. *Share the wealth generated from mining taxes.*

- **How should the City of Greater Sudbury package the urgent need for funding support for municipalities?**

1. *Develop a community-based, lobbying action plan.*
2. *Get information out to the citizens, community groups so they can understand problems and initiate lobbying effort.*

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## 2. Strategies and opportunities for partnership development

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The development of partnerships within the community, both with existing organizations or new entities, may provide opportunities for efficiency and improved service delivery. We need your input at an early stage in the development of strategies to pursue this approach within our city.

- **What are examples of successful partnerships that currently exist?**

*1. Development of successful partnerships is clearly a success story in this community! The following is a short list of very successful partnerships that exemplify the benefits of this approach to the community:*

Education Coordinating Team, Sudbury Community Foundation Endowment Fund, City of Greater Sudbury Charities Fund, Discover Abitibi, Teletech, United Way with CCRA, Downtown Metro Working Group, Science North, Youth Centre in Azilda, Coalition of Energy Groups, Labour Sponsored Investment Funds/Community Loan Funds, Older Adult Centre, ChilliBeach, Sudbury Hydro, Social Planning Council Report Cards, Better Beginnings Better Futures, Rotary Park, Community Awards with Northern Life, NetNorth with Surnet, Cambrian E-Dome, Immigration Initiatives to attract and increase population, Skills Canada/Ontario; and the list goes on and on.

- **Why are they working?**

- 1. These partnerships work because of common interests, sharing costs and providing an opportunity for a united front/cause.*
- 2. Shared benefits of these partnerships include better marketing, broader awareness, shared workload, synergy and the building on each other strengths.*
- 3. When partnerships work well, establishes a better appreciation and understanding of the diversity and interests of the partners.*
- 4. Advantages include the creative and imaginative blend of products produced which address immediate and short-term opportunities and difficulties.*
- 5. Strengths of partnerships include financial leverage, potential for spin-off benefits and elimination/reduction of duplication.*
- 6. Partnerships work because of the clustering of knowledge based skills and the accumulative “value added” power of products and influence.*
- 7. Local partnerships have strengths because they are community-based i.e. organized, developed, and led by community interests.*

- **What are the municipal services that present an opportunity to look at with private or other partnerships as part of the delivery mechanism?**

1. *All areas where there is a customer services/citizen interaction.*
2. *Community partnerships should be looked at in any area where there is a high-level of citizen use and interest.*
3. *Specific services or parts thereof for potential partnership opportunities include infrastructure ownership, economic development, community planning, public works, recreational facilities including arenas/ski hills/parks, flower beds etc.*
4. *Opportunities exist in Leisure Services including libraries, parks, community areas i.e. Camp Sudaca.*
5. *Need to explore the Health and Social Services Area for partnerships as they serve citizens needs and there may be organizations interested in partnerships with mutual benefit.*
6. *In the area of administrative services, partnerships could be looked at in many areas including records management, financial services, pay rolling, revenue collection, office management practices, etc.*
7. *Partnerships potentially exist in the area of technology, telecommunications, engineering, GIS services, community kiosks, call centres, etc.*
8. *Opportunities may exist for outsourcing web site development to be more user friendly; look at information technology partnership.*
9. *Is there an opportunity for data purchasing and storage; everyone should have access to data -- Stats Canada. Consider a Data Consortium.*
10. *Using the school boards Consortium for transportation as a model, is there application in the municipality for this model?*
11. *Are there partnership opportunities with the media to share and facilitate information dissemination?*

- **Realistically, where are the bridges that we must search out in the community to build new partnerships? How?**

1. *There will be issues of accountability and responsibility.*
2. *Liability and insurance issues.*
3. *City pays better than private contractors thus less pay back into community.*
4. *Need to break down turf/possession issues.*
5. *Educating and listening, building partnerships is important and takes time.*
6. *Focus on non-competitive areas; avoid areas of conflict or difficulty: culturally or organizationally.*

- **In lieu of user fees, are there sector groups or parties that would entertain a partnership role or responsibility sharing as an option to current mechanisms of service delivery?**

1. *Ontario works/community placement partners.*
2. *School boards with community partners; collaboration with libraries, transportation, student placement opportunities/community service.*

3. *School boards or other agencies collaborating on purchase of goods and services.*
4. *Youth centres can use the classrooms and facilities in schools instead of building new youth centres; unfortunately government won't fund renovations but funds new facility, therefore more incentive to build.*
5. *Service clubs i.e. Minnow Lake Lions, Rotary clubs etc. should be explored as partners.*
6. *Offer out more public contracts to encourage partnerships.*
7. *Explore commercial partnership opportunities i.e. libraries combined with restaurants like Chapters, etc.*
8. *Partnerships for developing kiosks.*
9. *Community access points, CAP sites.*
10. *Collaboration with Northern Ontario Back Office Services, other administrative suppliers.*

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### **3. Strategies learned from success stories of other communities, businesses and organizations**

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We don't have "to reinvent the wheel". We can learn a great deal by looking at the successes achieved by others to provide effective and efficient delivery of services at lower cost. This workshop is an opportunity to learn from others within the community and to benefit from their experiences.

- **List success stories from other municipalities, corporations, businesses or community organizations that have met similar challenges facing our city.**

1. *Look at focussed diversification i.e. Elliot Lake Retirement Living*
2. *Revitalization of the downtown core such as Winnipeg, Halifax and London where services are delivered primarily by the private sector.*
3. *Utilities in Alberta where private and public partnerships have invested outside of their cities.*
4. *Success stories in wind power generation facilities and shared revenues.*
5. *Private sector investing in services such as composting garbage i.e. Winnipeg.*
6. *Look at Niagara on the Lake and tourism sector as destination location, review retail hours in the marketplace such as North Bay and Sault Ste. Marie.*
7. *Explore transportation opportunities such as free service from hotels to shopping districts i.e. Denver, Elliot Lake.*
8. *Many communities have outsourced services such as arenas, pools etc.*
9. *Asset management in Washington.*
10. *Capitalize on health research i.e. lab analysis for West Nile virus, MDS laboratories for water sampling. Health problems can be turned into research and development opportunities and wellness.*
11. *Business development initiatives in Halifax and London may have application here.*
12. *By law enforcement could be privatized as they have done in St. Catherines; use of Commissionaires to enforce matters such as handicap parking, meters.*
13. *Seek out opportunities from Tax Incentives Zone aggressively; use Highway 69 four-laning as a marketing strategy for the future.*

- **What were the critical ingredients of change that made these initiatives successful in other environments?**

1. *Successful businesses reinvesting in their community i.e. London.*
2. *Partnerships with trade unions i.e. Hamilton, where unions have taken over maintenance of land, renovated Brown Field*
3. *Getting out of business' way, let them do what they do best and cut red tape/time-consuming processes that hinder not encourage.*
4. *Open minds can consider private hangar development at the airport.*

5. *Take advantage of this community's resources; we have a large concentration of retired engineers and other professionals and we should capitalize on their knowledge and expertise i.e. more efficient garbage recycling program.*
6. *We must learn to listen to the business community. They have completed their research before establishing in Sudbury. We must change our attitudes and foster a positive development climate.*

- **Thinking in the “outside the box”, are there other ways which the City of Greater Sudbury could deliver specific municipal services based on proven strategies in other municipalities or the corporate sector?**

1. *Mobilize the citizens and groups to do things the City currently undertakes i.e. maintenance of open space, restocking fish, planting trees; build on our strength in volunteerism.*
2. *Consult and get ideas from the youth and students of the community; make use of their knowledge. London has found many innovative ideas from their youth.*
3. *Upcoming potential retirements gives the City an opportunity to make changes: difficult circumstances can become opportunities but we can't find efficiency without changing the way things are done; must look at new ways of delivering services.*
4. *Swimming pools and other facilities could be privatized or operated in partnerships.*
5. *We should consider disposition of assets or donation of assets to educational institutions in conjunction with their curriculum requirements for leisure services, maintenance, and trades.*
6. *Are there opportunities for University, colleges or schools to make use of facility to expand their programs?*
7. *We must look at new technology to find better ways of doing more with less and find new creative solutions.*
8. *Cities in the United States have cut waste management costs in half; what can we learn from their experiences.*

- **What are the bridges that need to be built to make it happen here?**

1. *Utilize existing roundtables for creative solutions and action plans.*
2. *Encourage active citizen groups such as CAN's and obtain input from all sectors.*
3. *We have a lot of local groups but we need to communicate and listen more carefully; we need to respond.*
4. *We need to break down barriers with the youth in the community, involve them and embrace a new fresh outlook and opportunities.*

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## 4. Strategies for new revenue generation

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Recognizing the limited potential for application in the delivery of municipal services, there is a need to explore the area of sourcing additional revenue from within the municipality. This workshop will look at strategies and opportunities within our control, excluding additional funding support from the senior levels of government.

• **What are the mechanisms we have to generate more/new revenue?**

1. *Broadened assessment base to increase sustainable revenue.*
2. *Consider user fee increases in some cases; partnerships and volunteerism for some City operated programs should be considered.*
3. *Re-create the City for investment by developing the environment we need to attract people and business.*
4. *Tax increases being used wisely for the right things can be supported.*
5. *Enhancement of the arts and cultural sector i.e. Performing Arts Centre.*
6. *Consider investments in the community that will increase revenue in the long-term.*
7. *New revenue opportunities should not focus entirely on taxes and user fees, but more on growing the community and expanding the assessment base.*
8. *A need for vitality (Bohemian Index) emphasizing quality of life, the environment, safe community and northern lifestyle.*
9. *A strong sense that as our community grows and more jobs are created, working people and businesses will generate increased income to City. The ripple effect of growth has great potential in this city.*
10. *City should not compete with the private sector; need to focus on core municipal business.*
11. *Development of partnerships can directly or indirectly generate revenue while at the same time find efficiency and quality service.*

• **On what basis should new revenue sourcing be considered in contrast to the status quo?**

1. *New revenue sourcing should only be considered if cost-efficient, justifiable and results oriented with citizen/community benefit.*
2. *Do not compete with the private sector, promote private sector, partnership, and volunteer initiatives.*

- **What services do we provide which could generate new revenue?**

1. *Need to capitalize on tourism development and services to generate new revenue.*
2. *Revenue generating opportunities should be explored more fully i.e. potential revenue from conventions, developing/attracting new activities directed at youth.*
3. *Arts and cultural strategies/services will generate revenue, look at other areas where the strategy has worked i.e. Brazil.*
4. *Waste disposal, garbage and recycling can be turned into a revenue generator; other communities have successfully accomplished this.*

- **What are the principles that the municipality should consider in evaluating new revenue sources?**

1. *If it can be done by the private sector, municipality should support and facilitate, but not get directly involved. If partnerships are developed, in exchange for grants and funding support, municipality should benefit financially from the profits of successful ventures.*
2. *User fees and fines are different ways of taxing, emphasis should be on increasing general taxation levy not user fees except where justifiable.*
3. *Fairness, equity and ability to pay should be paramount in evaluation.*
4. *Do not look at youth sector as contributor to revenue generation i.e. library services.*
5. *Third party financing through partnership endeavours should be explored.*
6. *Use infrastructure to generate revenue; leverage money from the private sector.*
7. *In-kind services provided by community volunteers/organizations can reduce costs, therefore reducing the need for more revenue. Citizens can contribute time rather than money.*
8. *Develop a policy on the sale of surplus buildings and land that benefits from additional tax revenues with reduced expenditures.*
9. *Operate the City in a more businesslike fashion -- more risk taking to increase revenues.*

- **In the end, taxpayers pay the shot! Whether federal, provincial or municipal taxation, the funding source is from the taxpayer. In what specific areas is it fairer and more equitable to ask taxpayers to pay more for municipal services?**

1. *If taxes are being used wisely for the right things, tax increases to pay for services can be supported.*
2. *We need to educate taxpayers that if we want good services, we have to pay for them.*
3. *We currently have one of the lowest tax roles in Ontario, it's almost embarrassing given the state of our roads/facility closures*
4. *Budgeting needs to focus on the future with long-term thinking.*
5. *Include private sector in operating facilities; use savings for infrastructure.*

*6. Consider selling our knowledge and expertise to the private sector or other municipalities.*

*7. The Community Improvement Program (CIP) should be implemented and will generate revenues and facilitate quicker decision-making.*

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## 5. Opportunities for reducing “red tape”

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Look at this workshop as an opportunity to provide input to a “red tape review”. As a consumer of municipal services and from your business/organizational experience, where do we find opportunities for efficiency in the administrative and management processes in the city?

- **Are there opportunities to provide better and more efficient client services through online access to information and programs, direct service by computer, thus reducing red tape and paper flow transactions?**

1. *We need to look at all citizen services provided by the City to reduce red tape and provide more opportunities for online access.*
2. *Be conscious of the fact that the more red tape you have, and less involvement from public and less participation.*
3. *Recognizing the need for processes and permits for health and safety/environmental reasons, be cognizant of the fact that the more difficult the processes and the more red tape involved, the less likely citizens and business will want to grow and build.*
4. *We need to seek out all opportunities for improving web site, through re-engineering targeting on citizen friendly access.*

- **What areas of municipal service currently operate in a “smart” service delivery style? Can these be expanded or used as a model in other parts of the organization?**

1. *No specific services identified, consider quality service survey and different clients/customers; internal review of existing practices required.*
2. *Use technology to expedite and decompress delays in red tape; go paperless where possible.*
3. *Use reengineered municipal web site as vehicle of the future.*

- **What are specific examples of municipal services that appear to be cumbersome to the community consumer in process or approval?**

1. *Permits and approval processes, where appropriate should be combined with “one stop shopping”.*
2. *Building permit processes for minor improvements i.e. sheds, aboveground pools, should be streamlined and fast-tracked.*
3. *Information and access to services need to be streamlined and made user-friendly.*

- **Are there areas in the municipal approval and administrative processes that can be streamlined using simpler or altered processes?**

1. *Bundling of financial services i.e. combining water and Hydro consumption and billing.*
2. *Combined/coordinated approvals and permitting systems.*
3. *Streamlined and coordinated processes for builder/contractors i.e. shutting off of utilities.*
4. *Establish clearinghouses for all departments to have single points of access.*

- **Based on your experience, what strategies should the city explore to reduce red tape i.e. Technology, training, task teams etc.?**

1. *Develop processes that are user-friendly and enabling with support mechanisms that encourage growth and development.*
2. *Develop a municipal policy that mandates red tape reduction and streamlining of processes to avoid duplication.*
3. *Undertake analysis of how we compare with other communities and how we can benefit from processes currently in place elsewhere.*
4. *Benchmark ourselves against other communities and monitor improvements through red tape reduction.*
5. *Consider a review strategy of the corporate organization as an opportunity to rethink how we staff and deliver services and at the same time reduce red tape.*
6. *Economic development strategies that fast track new initiatives through the bureaucracy and approval processes.*
7. *Self-service opportunities should be explored including streamlined access to information.*
8. *Self-service strategy must be idiot proof and user-friendly.*
9. *Continuous Improvement Plan will help identify areas to reduce red tape.*

- **Are there opportunities to use electronic services and access to standardized application processes coordinated with one point of contact?**

1. *One stop shopping for application approval processes will create user-friendly, satisfied citizen/client environment.*
2. *Red tape review should identify opportunities.*
3. *Communication, education and marketing of existing and new processes should be undertaken i.e. citizens may not be using existing services currently.*
4. *One point of contact and new processes kept simple and customer/citizen focused*
5. *Financial transactions should be done online.*

• **Just as corporations and private business look at streamlining, what specific areas of municipal service could the city look at delivering in a new or different way for efficiency and cost savings?**

- 1. All areas should be looked at to find efficiency and cost savings.*
- 2. GIS, GPS and new technology can be cost-effective in many areas of municipal service, but needs investment of funds upfront.*
- 3. Outsourcing of municipal services should be reviewed by program to determine if there are cost savings and efficiencies while maintaining or improving service; needs to be done for the right reasons.*

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## 6. Opportunities for cost reduction

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One way of meeting the objective of providing quality delivery of municipal services at an acceptable cost is to find cost reduction initiatives. Although difficult to undertake with high community expectations for services, we must explore cost reduction as a potential option within our programs.

- **In what areas of municipal service and direct delivery of programs does cost reduction seem unrealistic to pursue i.e. essential services?**

1. *All programs, including essential services, should be examined for cost reductions i.e. "everything is up for grabs".*
2. *In today's environment everything has the potential to change to achieve cost reductions.*

- **Are there services offered by the city that could be reduced or eliminated?**

1. *City should explore options to provide services in a different way and services we can do without; solicit feedback and dialogue with those affected which may result in alternative service delivery or partnerships.*
2. *Review services in the context of providing in the current manner but reducing level of service.*
3. *Consider the merging of some services that would result in providing services together with lower-cost.*

- **What mechanisms can the city utilize to achieve cost reduction? List the pros and cons for each.**

1. *Involve front-line staff who can identify potential areas of savings (CIP).*
2. *Reduce workgroups that are located around the city and use technology to manage.*
3. *Consider centralization to be more efficient.*
4. *Use staff training, mechanization and technology to achieve cost reductions.*
5. *Start with existing organizational structure and initiate improvement there to changes i.e. replace/hire less staff, utilize technology, focus on staff development training.*

- **What are three areas of municipal services where you believe the city can find cost reductions? How?**

1. *Develop a culture of "working for the company in municipal government".*
2. *All areas of municipal services should incorporate teamwork environment with clear objectives and responsibilities.*

3. *Cost reductions can be found by reviewing services that can be offered by other businesses or nonprofit organizations.*
4. *Review garbage/waste management program for potential cost reduction i.e. one set of trucks collect everything, sort and direct to recycle etc.*
5. *Life cycle asset management; we need to make decisions with future unavoidable costs considered.*
6. *NVP (net present value) to be addressed.*

- **What are the consequences of these cost reductions? What are the risks?**

1. *Need analysis of cost savings vs. quality of citizen services.*
2. *Must be done for the right reasons i.e. do the right things right.*

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## 7. Opportunities for alternative service delivery (ASD)

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“Doing more with less”, in itself, is not the solution. We want to explore new arrangements and creative mechanisms through alternative service delivery. Innovative approaches to delivering municipal services will be part of “Our City for Tomorrow”.

- **What are the barriers to ASD?**

1. *Collective agreements may be a barrier and working with unions will be critical.*
2. *The mindset within the current organization may be a barrier and can be addressed through cultural change.*
3. *Recognize employee morale is a major issue and needs to be addressed in all ASD discussions.*
4. *Maybe a loss of corporate knowledge and expertise within the organization.*
5. *ASD must be compatible with the city vision, values and goals.*

- **What are the opportunities for ASD?**

1. *Need five year plan to phase in and reduce transitional costs.*
2. *As employees retire, seek opportunities through attrition.*
3. *Hire/contract external people who are specialists in certain areas with better skills*
4. *Need to cycle tendering processes to ensure competitiveness; motivates suppliers to keep costs low and performance levels high.*
5. *Opportunities for new ideas, knowledge and technology can be capitalized on through ASD.*
6. *ASD may provide more accountability because more leverage over contractors and employees.*

- **What are the ASD models that you have experience with and where might they apply in municipal services i.e. volunteers, local community organizations, pass-off to private community sector service providers?**

1. *YMCA model, which benefits from volunteer participation for two reduce costs.*
2. *General Motors model with outsourcing parts manufacturing, assembly line etc. They market, don't build vehicles.*

- **What are the municipal services that are “best bet” candidates to explore for ASD?**

1. *Legal services*
2. *Garbage collection/waste management with new approaches i.e. Timmins model.*

3. Road maintenance.
4. Information technology.
5. Areas of the financial services sector i.e. payroll, collection service etc.
6. By law enforcement.
7. Licensing/permitting in partnership with another agency i.e. Chamber of Commerce, partnership kiosks etc.

- **Who are the major players in each of the “best-bets” and how should the City open the doors to exploring ASD in order to reach our common objectives?**

1. Identify major players you need in each of the “best bets”.
2. Need to identify specific candidates and use open competitive process.
3. Non-profit organizations or private sector in partnership could be considered for the operation of the day care centres, Pioneer Manor, libraries, leisure services facilities etc.
4. Consult with other municipalities who have had successes in this area.
5. Hire someone with no vested interest in this initiative, an independent consultant to report back to the city and community.

- **What are the consequences and risks to moving towards ASD?**

1. If the lowest/best bidder is not local, results in moving employment and investment out of our community.
2. Reduced level in service if standards and performance measures not stated in contract and enforced.
3. Cost savings as well as better service and/or skill level are essential in any move to ASD.
4. Not appropriate in many areas where services are integral to the organization. Consider ancillary services to municipal core business first, other areas may not be appropriate for ASD.
5. Ascertain if there is sufficient competitive supply available to ensure we do not lock into one supplier and lose savings/efficiency over time.
6. Must be sustainable so focus on best bets.

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## 8. Opportunities to invest in technology

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Like any organization, the city must continue to look at technology in providing customer service and municipal program delivery. The process of delivering and operating municipal services is often cumbersome and impeded by bureaucratic practices which are often more costly to execute. There needs to be a paradigm shift in the way we do business for tomorrow using the technologies of today. Where are our opportunities?

- **In the area of improving the delivery of local government services to the public, what investments in technology can effect positive change and reduce costs?**

1. *Redesign and augment the website to make it more user-friendly using language that all citizens can identify with.*
2. *Need to simplify existing sites and linkages for easy navigation by average citizens including internal search engine for the CGS site with hyperlink.*
3. *Need to find ways to provide access to service and computers for all citizens.*
4. *Ensure departments are completely linked and share databases and employees have access.*
5. *Create technology map for the city, no one technology is available.*
6. *Technology is a high capital/maintenance investment and costs are not always recoverable; need to be selective and ensure there is a sustainable value added component.*
7. *Recognize that selective IT investment will save money in the long run and council has to be prepared to make these decisions.*
8. *Consider pilot projects i.e. Capreol citizen service.*
9. *Need to inventory existing services available online and market current services. Do we collectively know what is available both internally at the city and as citizens and clients?*
10. *Need to increase awareness of online services and expand; consider a business plan based on current inventory and consumer needs.*
11. *Should look at IT priorities that promote growth and development; IT can entice business opportunities and bring revenue to the community.*
12. *In the areas of official plan, subdivision development, and commercial interests, are there opportunities to expand the use of IT?*

▪ **In the area of providing access of government information to the public and allowing for interactive electronic dialogue, can you suggest opportunities to be explored that would assist you as a stakeholder or client?**

1. *Provide interactive Web monitors available in public places throughout the city (similar to ATM's).*
2. *Incorporate a suggestion area on the website similar to the forum used by the Sudbury Star or a "citizens corner" where opinions or suggestions could be voiced and examined by staff.*
3. *Have access to tax and billing information etc., through a PIN system for financial transactions with the city.*
4. *To encourage growth and relocation to Sudbury, opportunities exist to improve our website to perspective citizens considering our community and at the same time serve existing citizens i.e. let's market ourselves in internally and externally.*

▪ **In the area of distributing information and making it available electronically, are there specific areas that might have cost savings as well as improved access?**

1. *Look at private sector partnerships for improving access to information.*
2. *Maintenance of current information will eliminate calls to the city and increase citizen satisfaction levels.*
3. *Consider the sharing of data used in a common way by several organizations.*

▪ **Are there transactional processes using technology that could be incorporated into the delivery of municipal services?**

1. *Ability to apply and pay for permits, licenses, municipal billing etc.*
2. *Payment of POA fines.*
3. *Registration for leisure services programs i.e. swimming classes, ice rental, ordering library books, and the availability and reservations for halls, etc.*

▪ **What are some specific "new technologies" that could be incorporated into our way of doing business i.e. GPS for infrastructure, satellite imagery, electronic interactive kiosks etc?**

1. *GPS tracking for transportation services, emergency services, police services that would assist in dispatching; could be multipurpose to encourage partnerships with other communities/organizations.*
2. *Look for partnership opportunities with organizations or other municipalities; it may be financially feasible for more than one municipality to obtain and use the technology and share it.*
3. *Planning and land use applications from satellite imagery.*

▪ **What are the opportunities for self-service?**

*1. Interactive kiosks, library services, and other transactional services accessed by citizens.*

▪ **What are the opportunities that exist for partnerships, cost/information sharing, etc. through the use of technology?**

*1. Substantial opportunities exist with colleges, universities, Boards of Education, need to be explored and developed.*

*2. Science North and Dynamic Earth may provide partnership potential.*

*3. Data backup and access to storage of information in common secure vault.*

*4. Although there may be obstacles/barriers within IT protocol, we must seek solutions.*

*5. Consider integration of GIS system with GPS as an opportunity. Unlimited potential for partnerships with union gas, Hydro, INCO, and others.*

*6. A Sudbury e-fair could celebrate our excellence in mining technology, mining equipment, environmental "greening" expertise etc. online.*

▪ **Other comments**

*1. Problems with the City website include complexity of search feature, difficulty with language/terminology barriers, and problems for citizens and external clients not being familiar with city organization.*

*2. Homepage is too busy; needs to be user friendly.*

*3. Look at other municipal websites that have been designed for citizens/community access and satisfaction i.e. Timmins.*

# Request for Decision City Council



## Type of Decision

Meeting Date	June 26, 2003				Report Date	June 18, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

**Request for Proposal - Asphalt Transporters and Asphalt Recycler**

### Policy Implication + Budget Impact

<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

### Recommendation

That the Proposal for the purchase of one Asphalt Recycler in the amount of \$113,004.67 be awarded to HD Equipment Sales and Service; and

That the Proposal for the purchase of three Asphalt Transporters in the amount of \$118,335.00 be awarded to Eastern Farm Machinery Ltd.

Recommendation Continued

### Recommended by the General Manager

Don Bélisle  
General Manager of Public Works

### Recommended by the C.A.O.

Mark Mietz  
Chief Administrative Officer

**Report Prepared By**

Ray Martin  
Manager of Fleet**Division Review**

Maurice Montpellier  
Director of Operations

Requests for Proposals were opened at the Tender Opening Committee Meeting of Monday, April 28, 2003, for the purchase of asphalt repair equipment. There were two requests for proposals, one for an asphalt recycler and the second for asphalt transporters. Suppliers had the option of bidding on one or both items. Submissions were evaluated and a grid criteria weighting system was applied.

The bid results are as follows:

**ASPHALT RECYCLER**

Company Name	Make & Model	Price	Score
HD Equipment Sales and Service	Astencook 086	\$113,004.67	68
Pavement Technologies International Corp.	Kieser Morris KM4000T	\$162,453.60	55
Cleat America Ltd.	Astencook 043	\$160,339.90	50
Amaco Construction Equipment Ltd.	Ray-Tech RC 4000	\$20,133.00	42

**ASPHALT TRANSPORTERS**

Company Name	Make & Model	Price/unit	Score
Eastern Farm Machinery Ltd.	Oletto BAF 25	\$39,445.00	77
Amaco Construction Equipment Ltd.	Ray-Tech RC 4000	\$23,129.95	56
HD Equipment Sales and Service	RMV 2 Ton	\$39,933.75	50
Pavement Technologies International Corp.	Km 4000T	\$21,062.71	33

After evaluating and applying the Grid Criteria weighting system, award is recommended for one Asphalt Recycler to HD Equipment Sales and Service, for an Astencook Model 086 at the quoted price of \$113,004.67 and three heated Asphalt Transporters, Oletto Model BAF 20 in the amount of \$113,335.00 to Eastern Farm Machinery Ltd.

Funding for these purchases is available from the Reserve Fund for the Replacement of Vehicles and Equipment.

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# Request for Decision City Council




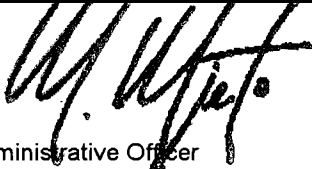
Type of Decision										
Meeting Date	June 26, 2003				Report Date	June 18, 2003				
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low	
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed	

Report Title
<b>Contract 2003-27, Crack Sealing, Various Locations</b>

Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation
<p>That Contract 2003-27, Crack Sealing, Various Locations, be awarded to R. M. Belanger Limited, in the tendered amount of \$90,468.50, this being the lowest tender meeting all contract specifications.</p>
Recommendation Continued

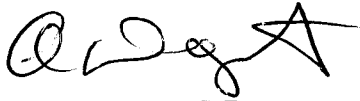
Recommended by the General Manager
 D. Bélisle General Manager of Public Works

Recommended by the C.A.O.
 M. Mieto Chief Administrative Officer

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Date: June 18, 2003

**Report Prepared By**



Angelo Dagostino, P.Eng.  
Roads and Drainage Engineer

**Division Review**

Tenders for Contract 2003-27, Crack Sealing, Various Locations, were opened at the Tender Opening Committee meeting at 2:30 p.m., local time, Tuesday, June 17, 2003, as follows:

BIDDER	TOTAL TENDERED AMOUNT
R. M. Belanger Limited	\$90,468.50
David S. Laflamme Construction Inc.	\$92,501.50
1005428 Ontario Ltd.	\$135,194.50
Road Savers 2000 Ltd.	\$146,376.00

The tenders were reviewed and found to be in order.

The lowest tender for the subject contract meeting all contract specifications was submitted by R. M. Belanger Limited, in the amount of \$90,468.50, and is recommended for approval.

The Engineer's estimate for this tender is \$100,000.00 and this work is funded from the approved 2003 Capital Road Budget.

# Request for Decision City Council

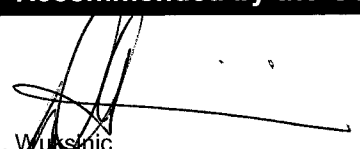



Type of Decision									
Meeting Date	June 26, 2003				Report Date	June 20, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

Report Title
Tender for Insurance Cost Appraisal Services

Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation
The tender for Insurance Replacement Cost Appraisal Services will be opened on Monday, June 23, 2003. The report awarding this tender will be tabled at the Council meeting for approval.
Recommendation Continued

Recommended by the General Manager
 D. Wukstnic General Manager of Corporate Services

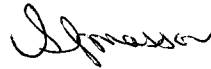
Recommended by the C.A.O.
 M. Mieto Chief Administrative Officer

**Report Prepared By**



J. Van de Rydt  
Co-Ordinator of Capital Budget & Risk Management

**Division Review**



S. Jonasson  
Director of Finance/City Treasurer

**BACKGROUND**

The City of Greater Sudbury advertised and sent out a Request for Proposal for Insurance Replacement Cost Appraisal Services on April 4, 2003. Bids were received from three vendors and were opened April 30, 2003.

One proposal received from Maximus, Inc was not considered because it did not offer on-site appraisal services but offered in its place software that could be used by staff to assign values to properties. This was not the quality of appraisal reporting that the City was seeking and the proposal was not considered further.

The two remaining proposals were over the estimated and budgeted amount. The bid received from Dovebid Valuation Services, Inc., a California corporation, was \$1.3 million and the bid received from Castellon Luciw James + Architects Inc and Polestar CM INC was for \$791,000. The City sent out a Last and Final Offer to the lowest bidder on Friday, June 20, 2003 requesting a revised offer on a change to our required scope of work, and it is scheduled to be opened on Monday, June 23, 2003.

A report, along with a resolution to award the tender, will be prepared and tabled at the Council meeting on Thursday, June 26, 2003.

# Request for Decision City Council



Type of Decision									
Meeting Date	June 26, 2003			Report Date	June 18, 2003				
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed


**Report Title**

Disposal of Surplus Fill, Ken Flinn-Lockerby Taxi (Middle Lake Rd.) and Guy & Cindy Poulin (MR #35)


Policy Implication + Budget Impact	
n/a	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation
<p><b>-THAT due to a lack of suitable land available for disposal of excavated material for Contract 2003-01, Paris Street Trunk Watermain - Walford Road to Fire Hall, City of Greater Sudbury, that disposal be permitted on Parcel 49341, 53R-12921, PTS 1-3, Part of Lot 9, Concession 5, Township of Broder (City of Greater Sudbury), owned by Kenneth Flinn.</b></p> <p><b>-THAT due to a lack of suitable land available for disposal of excavated material, for Contract 2003-17, MR #35 Reconstruction - Notre Dame (Azilda) to Clarabelle Rd., Sudbury, that disposal be permitted on Parcel 5734, Lot 8, Concession 3, Township of Rayside (City of Greater Sudbury), owned by Guy and Cindy Poulin.</b></p>
Recommendation Continued

**Recommended by the General Manager**


  
 Don Bélisle  
 General Manager of Public Works

**Recommended by the C.A.O.**

  
 Mark Mieto  
 Chief Administrative Officer

**Date:** June 18, 2003

**Report Prepared By**

 *June 17/03*

Kevin Shaw, P.Eng.  
Manager of Construction Services

**Division Review**



R.G. (Greg) Clausen, P.Eng.  
Director of Engineering Services

Regional policy previously established by the Public Works Committee used successfully in the past and now adopted by the City of Greater Sudbury, requires that surplus material from construction projects be disposed of on public property with the exception that property owners providing easements may retain the material from the easement. Resolution 83-113 of the Engineering Committee and the report dated August 30, 1983 outline the policy (see attached).

The City of Greater Sudbury has provided a location at the Frobisher Depot for rock, asphalt and concrete, however, we feel that an alternate location may be required to receive excess fill.

Requests have been received from K. Flinn who has land suitable for such disposal on Middle Lake Rd. The property is described as Parcel 49341, 53R-12921, PTS 1-3, Part of Lot 9, Concession 5, Township of Broder (City of Greater Sudbury) as shown on the attached plan and from Guy and Cindy Poulin who have land suitable for such disposal on MR #35. The property is described as Parcel 5734, Lot 8, Concession 3, Township of Rayside ( City of Greater Sudbury) owned by Guy and Cindy Poulin as shown on the attached plan.

Policy - Disposal  
of Surplus  
Excavated Material  
Regional  
Construction  
Projects

Report dated August 30, 1983 was received from the Regional Engineer regarding policy for the disposal of surplus excavated material from Regional construction projects.

83-113 Peck-Hayduk: That the present policy respecting the disposal of surplus excavated material from Regional construction projects be reconfirmed:

1. That the material be placed on public properties only, except for work carried out on easements.
2. For work carried out on easements the surplus material generated from the easement can be left on the abutting property.
3. If suitable public property is not available for disposal of surplus material, alternate arrangements be approved by the Engineering Committee for disposal of material.

Policy - Disposal  
of Surplus  
Excavated Material  
Regional  
Construction  
Projects (Cont'd)

CARRIED



# Regional Municipality of Sudbury

From P.J. Morrow, P.Eng., Regional Engineer

Date August 30, 1983

For Action

For Information

File No. \_\_\_\_\_

Planning Committee

Sudbury Regional Development Corp

Engineering Committee

Finance Committee

Health and Social Services Committee

PAC

Committee of the Whole

Council

Other

### Subject

Disposal of surplus excavated material from Regional construction projects.

### Recommendation

That the present policy respecting the disposal of surplus excavated material from Regional construction projects be re-confirmed:

1. That the material be placed on public properties only, except for work carried out on easements.
2. For work carried out on easements the surplus material generated from the easement can be left on the abutting property.
3. If suitable public property is not available for disposal of surplus material, alternate arrangements be approved by the Engineering Committee for disposal of the material.

### RECOMMENDED FOR APPROVAL

SIGNATURE

\_\_\_\_\_  
P.J. Morrow, P.Eng.  
Regional Engineer

### Background

The matter of disposal of surplus excavated material from Regional construction projects was requested to be brought back to the Committee for examination. This matter has been to the Committee on several occasions in the past.

Engineering Committee  
Re: Disposal of surplus excavated material  
August 30, 1983

Background - continued

Resolutions 82-15 and 74-28 of the Committee and reports dated January 28, 1982 and February 6, 1974 outline the policy. The policy requires that surplus material be disposed of on public property with the exception that property owners providing easements may obtain material from the easement. If, however, we do not have a public property suitable for disposal within a reasonable haul distance from the construction site, the matter is to be referred to the Engineering Committee.

Such has been the case for the 1983 Algonquin Road project and the Vermilion Lake Road project.

We are still of the opinion that surplus material should go to public properties, or lands abutting an easement and that disposal should not become the responsibility of the contractors. If left in the hands of the contractors disposal could be carried out on individual properties in the construction area and unsightly areas could develop where the material is dumped. When the public property is unavailable, other arrangements would only be carried out with the concurrence of your Committee. The preferred alternate arrangement is disposal on large parcels of private property such as has been agreed to for the Algonquin Road and Vermilion Lake Road Projects.

Attachments

# LOCKERBY TAXI TRANSPORTATION

---

Telephone 705 522-2222  
Fax 705 522-1654

339 HARRISON DRIVE  
SUDBURY ON P3E 5E1

April 11, 2003

Greater City of Sudbury  
PO Box 5000 Stn. A  
200 Brady St.  
SUDBURY ON P3A 5P3

Attn Kevin Shaw

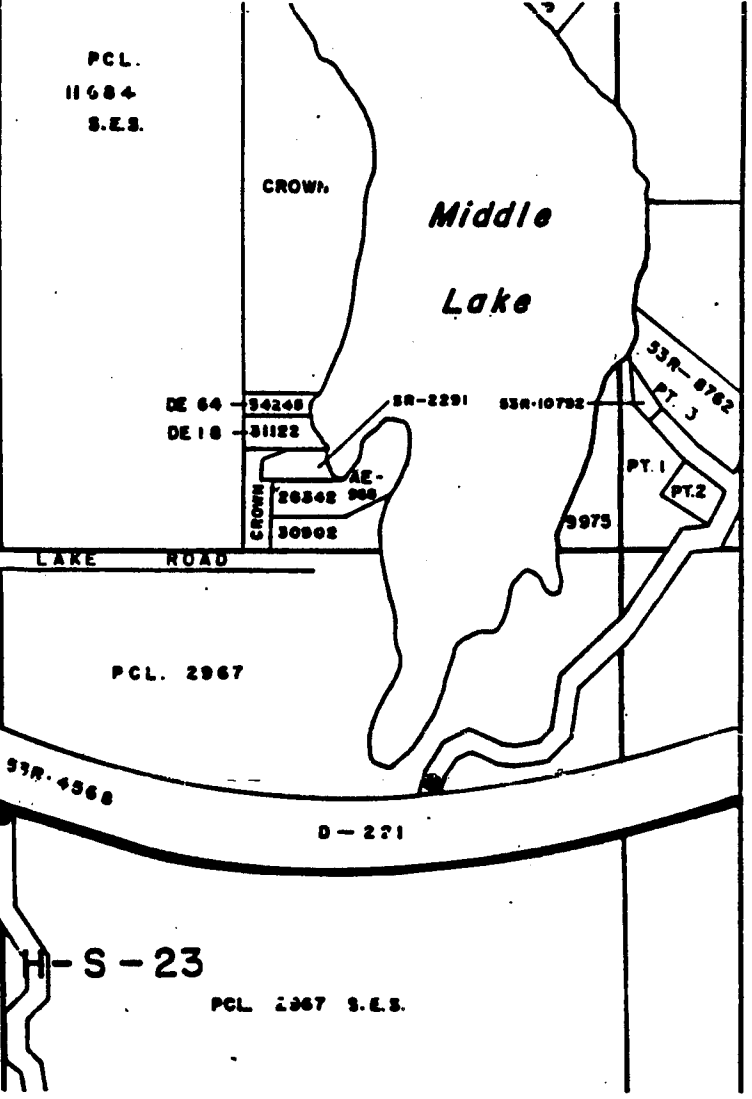
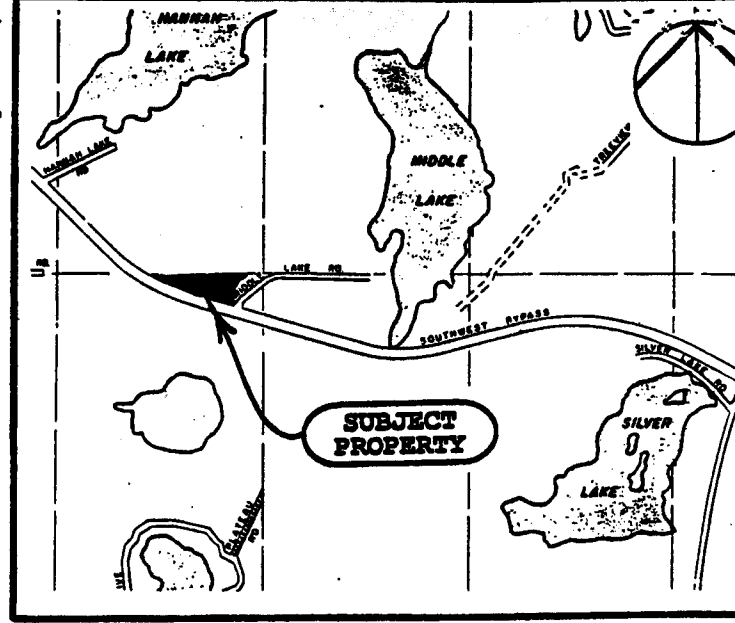
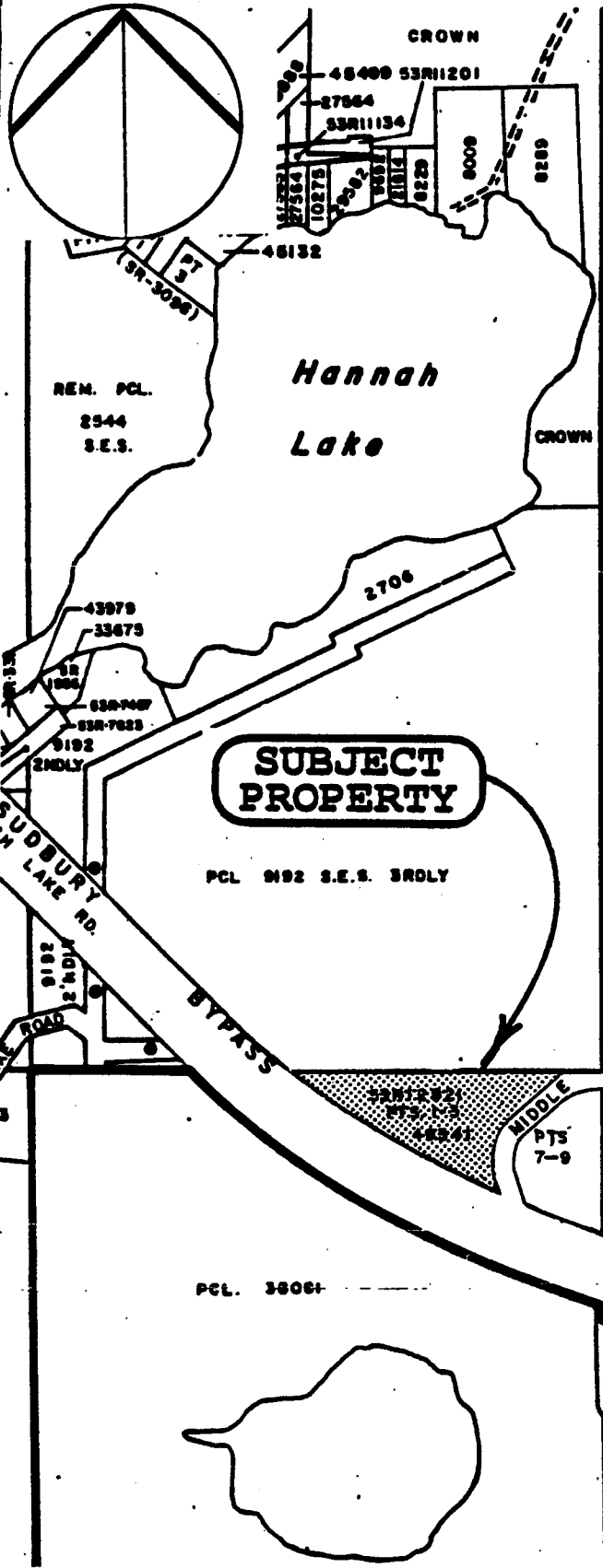
I am requesting the City for approval to have my property on Middle Lake Road used as a fill site at the south end of Sudbury. Please see attached maps for location. If you require further information please contact Ken Flinn at 522-2216

Sincerely

Ken Flinn  
Encl ( 2)

RECEIVED  
APR 15 2003

CITY OF GREATER SUDBURY ENGINEERING

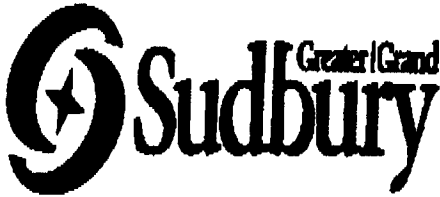


H-S-23

RP751-6/92-6

planning and development department	
Subject property being Pcl 49341 SES, Pts 1, 2, & 3 in Plan 53R-12921, Lot 9, Con 5, Twp of Broder	
scale: 1:10,000	date: <del>          </del> 35





**LETTER OF CONSENT**

Date: JUNE 13 / 03

This is to confirm that the City of Greater Sudbury and its contractors have my authority to enter and dump excess excavated material from Contract # 2003-01 PARIS STREET

TRUNK WATERMAIN WALFORD TO FIREHALL

onto my property know as PCL 49341 53R-12921 PT 1-3 PT OF

LOT 9 CONC 5, TOWNSHIP OF BLOOR

It is understood that levelling of the fill will be my responsibility. I will direct the City of Greater Sudbury and/or its contractors where to place the material and will ensure that any flood plain land is not filled and that any drainage courses are not obstructed.

[Signature]  
(Witness)

[Signature]  
(Signature of Owner)

KENNETH FINEW  
(Name of Owner - please print)

# Interoffice Correspondence

---

Date: MAY 28, 2003

TO: Al Bonis  
FROM: K. Shaw  
RE: Inquiry on Flood Plain

---

We have received a request to provide fill material on PCL 49341  
53R-12921 PT 1-3 PART OF LOT 9 CONC. 5  
TWP OF BRODER  
(SKETCH ATTACHED)

---



K.J. Shaw  
Manager, Construction Services

Please indicate if this property is situated in flood plain:

YES

NO

Additional Remarks: Any local drainage must be  
maintained through subject property.

---

---

Dated: June 10/2003

Signature: 

**Gerry Gosselin**  
City of Greater Sudbury  
1800 Frobisher Street  
Sudbury, Ontario  
P3A5P3  
705 560-3433 ext.662

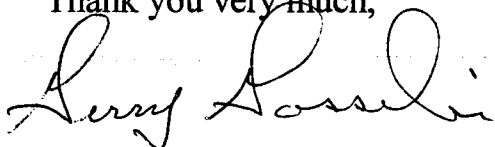
April 7, 2003

Attention: Kevin Shaw

**Re:** dumping fill on Lot ,Conc. 3, Parcel 5734

If there is missing any information on the attached letter regarding dump site  
please contact me at the above telephone number.

Thank you very much,



Gerry Gosselin

**RECEIVED**  
APR 08 2003

CITY OF GREATER SUDBURY ENGINEERING

VIEW SITE THURSDAY

MAY 29/03 3:00 PM

Guy and Cindy Poulin  
30 Brunet St. Box 843  
Azilda, Ontario  
P0M1B0  
1-(705) 983-1464

April 7, 2003

Attention: Kevin Shaw

Re: Dumping fill on lot 8, Conc. 3, Parcel 5734

We would like to request free fill from the RR 35 construction site. We believe that our 40 acres would be an ideal dumpsite for the Hwy expansion.

The property consists of open land with a flat surface and there are no trees obstructing the dumpsite. The lot is in close proximity of the construction site and the entrance has a 40 feet culvert that would allow the dump trucks to easily dump and go. Our goal for this lot is to raise the land from its current state of hard clay.

To easily locate the property on a map;  
The lot is across from Notre-Dame Street North in Azilda.  
Lot 8, Concession 3, Parcel 5734 entrance is to the right of  
Roland and Lorraine Poulin's house address is 4496 RR35 Chelmsford.

Thank you for your consideration,

*Guy and Cindy Poulin*

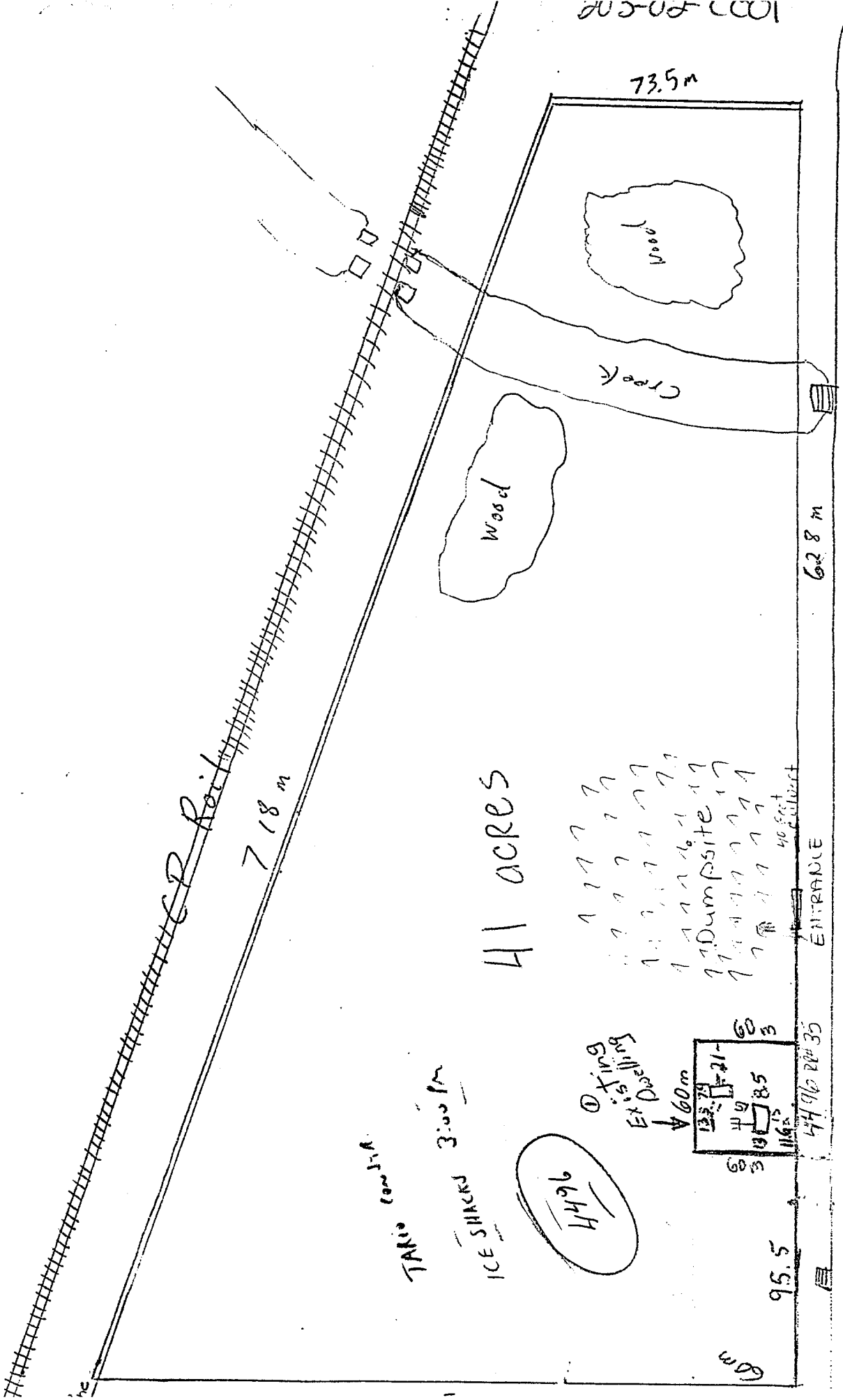
Guy and Cindy Poulin

RECEIVED  
APR 08 2003

CITY OF GREATER SUDBURY ENGINEERING

Conc 3  
 lot 8  
 PARCE 5734  
 RANSIDIE

1007 P-0208



718 m

73.5 m

41 acres

628 m

40 feet

ENTRANCE

Reginal Road 35

to: 144

44

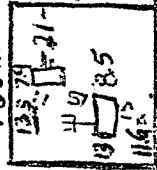
TANK

ICE SHACKS

4496

① Xing  
Disfilling  
Ex Dumpsite

60m



95.5

4496 R# 35

Notre Dame



**LETTER OF CONSENT**

Date: June 11/03

This is to confirm that the City of Greater Sudbury and its contractors have my authority to enter and dump excess excavated material from Contract # 2003-17 MR #35  
RECONSTRUCTION (NOTRE DAME (AZILDA) TO CLARABELLE RD.)  
onto my property know as LOT 8, CONC 3 PARCEL 5734  
TOWNSHIP OF RAYSIDE

It is understood that levelling of the fill will be my responsibility. I will direct the City of Greater Sudbury and/or its contractors where to place the material and will ensure that any flood plain land is not filled and that any drainage courses are not obstructed.

Sylvie Labrecq June 11/03  
(Witness)  
SYLVIE LABRECQ  
Box 864  
AZILDA, Q.T.  
POMI BO

Doug Poulin  
(Signature of Owner)

Guy Poulin  
(Name of Owner - please print)

# Interoffice Correspondence

---

Date: MAY 30/03

TO: Al Bonis  
FROM: K. Shaw  
RE: Inquiry on Flood Plain

---

We have received a request to provide fill material on LOT 8, CONC 3  
TOWNSHIP OF RAYSIDE PARCEL 5734  
PLEASE SEE THE ATTACHED SKETCH

---

K.J. Shaw MAY 30/03  
K.J. Shaw  
Manager, Construction Services

Please indicate if this property is situated in flood plain:

YES

NO

Additional Remarks: Any local drainage must be  
maintained through subject property.

---

---

Dated: June 10/2003

Signature: [Signature]

# Request for Decision City Council



Type of Decision									
Meeting Date	June 26, 2003				Report Date	June 20, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

Report Title
<b>Draw from Library Reserve Fund</b>

Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation
<b>THAT Council approve an additional draw of \$15,000 from the Library Reserve Fund to fund a \$40,000 branch needs analysis study for the Greater Sudbury Public Library</b>
Recommendation Continued

**Recommended by the General Manager**

*Robert Johnston*

Bob Johnston, Acting General Manager  
Citizen and Leisure Services Department

**Recommended by the C.A.O.**

*Mark Mieto*

Mark Mieto  
Chief Administrative Officer

44

Date: June 20, 2003

**Report Prepared By**

Ron Henderson  
Director of Libraries and Citizen Service Centres

**Division Review**

Name  
and Title

**BACKGROUND**

At Council's February 13<sup>th</sup>, 2003 meeting, resolution 2003-60 was passed authorizing a draw from the Library/Citizen Service Centre Reserve in the amount of \$25,000 to be used to retain a consultant to prepare a branch needs space analysis for the Greater Sudbury Public Library.

Council was informed that a consultant would be retained to evaluate the City of Greater Sudbury's thirteen library branches in relation to space requirements, existing locations, population served now and in the future, collection size and type, circulation and proximity to other branches within the context of the Ontario Public Library Guidelines and other space planning models accepted as standards within the library community.

Proposals to do the study were submitted by three firms with all three submitting a price slightly higher than the estimated budget of \$25,000. An evaluation team consisting of staff and a Library Board member evaluated the proposals and recommended to the Board that the study be awarded to DMA Planning and Management services in the amount of \$40,000. Consequently, at the Board's meeting on June 19<sup>th</sup>, the following resolution was passed:

**That the Greater Sudbury Public Library Board award the Branch Needs Analysis Study to DMA Planning and Management Services in the amount of \$40,000;**

**And Further that the Greater Sudbury Public Library Board request that Council approve an additional draw of \$15,000 from the Library Reserve Fund to be used to retain the consultant.**

The uncommitted amount in the Library/Citizen Service Centre Reserve is \$122,000. The space needs analysis will assist both the Board and staff in developing a short and long term strategy and priorities for branch re-development.

45

# Request for Decision City Council



## Type of Decision

Meeting Date	June 26, 2003				Report Date	June 19, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

Nickel District Conservation Authority (NDCA) Capital Project Funding

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Background Attached

### Recommendation

THAT \$81,250 be allocated from the Capital Financing Reserve Fund - General to allow the NDCA to take advantage of the opportunity to receive 50% funding from the Ministry of Natural Resources (MNR) to proceed with the four projects identified in the attached report,

AND THAT the necessary by-law be prepared.

Recommendation Continued

### Recommended by the General Manager

  
D. Wukosinic  
General Manager of Corporate Services


### Recommended by the C.A.O.

  
M. Mieto  
Chief Administrative Officer

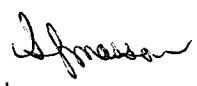
46

Date: June 19, 2003

**Report Authored By**

  
C. Mahaffy  
Manager of Financial Planning & Policy/Deputy Treasurer

**Division Review**

  
S. Jonasson  
Director of Finance/City Treasurer

**BACKGROUND**

The NDCA has the opportunity to receive additional funding from the MNR for four additional projects this year, as detailed in the NDCA report attached. Total project costs are \$280,000, with the MNR providing \$140,000 in funding.

The recommendation is to provide \$81,250 of the \$140,000 local share from the Capital Financing Reserve Fund - General which has an uncommitted balance of just over \$1 million. The NDCA will fund the remaining \$58,750 from its reserves.



NICKEL DISTRICT CONSERVATION AUTHORITY  
OFFICE DE PROTECTION DE LA NATURE DU DISTRICT DU NICKEL

200, rue Brady Street, Sudbury, Ontario P3E 5K3  
Tel: (705) 674-5249 Fax: (705) 674-7939

Memo To: Chairman and Members of the General Board  
From: Paul Sajatovic, Planner  
Date: June 12, 2003  
Re: M.N.R. Capital Funding Opportunity

Report to  
N.D.C.A.  
General Board  
June 18, 2003

This issue was deferred at the May General Board meeting. Final word from the Ministry of Natural Resources on what projects might be funded in 2003/2004 and more detailed information from N.D.C.A. staff on how the local share for these works could be secured, was requested.

I spoke to John Cottrill on June 11<sup>th</sup>. He is the Conservation Authorities' Program Advisor at the Ministry of Natural Resources. Although he cannot give final word until next week, he advised that the \$5,000,000 in projects as submitted, was approved by Cabinet. This list includes the four N.D.C.A. priority projects and he encouraged us to move forward with the understanding we will likely get all the M.N.R. funding requested. Therefore, this is very good news and members must now consider how we secure the local share required.

Attached is a chart outlining various options for discussion around securing the local share. As well, depending on how we plan to approach the municipality, the General Board also has to decide now what to do with the tenders recently submitted for Berm #3A project - Junction Creek Water Management. Further information on that issue is also attached.

## M.N.R. Capital Infrastructure Maintenance Program Funding Opportunity

Project Name	Proposed Activity	Total Estimated Cost	M.N.R. Share	Local Share	Completion Date
1) Maley Dam Flashboards Replacement Study	Identify solution to replace flashboards with more permanent and safe method for full flood control	\$15,000	\$7,500	\$7,500 <sup>1</sup>	by March 31, 2004
2) Maley Dam Structural Integrity Study	After 32 years, a comprehensive engineering investigation of the structure is necessary; dam safety plan review also to be conducted	\$30,000	\$15,000	\$15,000 <sup>1</sup>	by March 31, 2004
3) Maley Dam Flashboards Replacement/Rehabilitation	Following the completion of Project #1 (outlined above), it is expected an alternative will be implemented to replace the current wooden flashboards	\$150,000	\$75,000	\$70,000 <sup>2</sup> \$5,000 <sup>1</sup>	by March 31, 2004
4) Junction Creek Box Culvert Structural Integrity Study	Structure traverses the downtown City core; the study will investigate the current condition of all sections of the box culvert; some of the culvert was built by the City and some by the Conservation Authority.	\$85,000	\$42,500	\$31,250 <sup>1</sup> \$11,250 <sup>2</sup>	by March 31, 2004
<b>TOTALS:</b>		\$280,000	\$140,000	\$140,000	

NOTE: Local Share Funding Sources

1. N.D.C.A. Water Control Preventative Maintenance Reserve

2. City could approve a special allocation in 2003 for this specific project.



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**NICKEL DISTRICT CONSERVATION AUTHORITY**  
**OFFICE DE PROTECTION DE LA NATURE DU DISTRICT DU NICKEL**

---

200, rue Brady Street, Sudbury, Ontario P3E 5K3  
Tel: (705) 674-5249 Fax: (705) 674-7939

**Memo to:** Chairman and Members of the General Board

**From:** Paul Sajatovic, Planner

**Date:** May 15, 2003

**Re:** M.N.R. Capital Funding Opportunity

---

The attached correspondence was recently received from Ministry of Natural Resources. The potential funding identified could give the N.D.C.A. and other Authorities the opportunity to begin undertaking much needed major capital maintenance on key water control structures. Because this matter has been under consideration for some time, we were able to respond with the information requested immediately. Attached, is the information, prioritizing projects for a first round, which was submitted on April 30, 2003.

This issue is being brought to the General Board because anything that may be done, will be based on a 50/50 funding model. Therefore, to do any or all of the priorities identified, the N.D.C.A. has to find the local share. There are possible options and we want to discuss this with members. The options include using some eligible N.D.C.A. reserve funds; asking the municipality to reallocate some capital funds already approved from 2002 and 2003; and asking the municipality to make a special capital allocation in-year to cover the local share of this much needed major capital maintenance work for water management.

More details will be provided at the meeting.

ljl

**From:** <julie.obrien@mnr.gov.on.ca>  
**To:** <paul.sajatovic@city.greatersudbury.on.ca>  
**Date:** 4/29/03 5:09PM  
**Subject:** POSSIBLE CAPITAL FUNDING OPPORTUNITY for CA DAMS and WATER CONTROL STRUCTURES

This message is being sent on behalf of Rob Messervey, Manager Water Resources Section, MNR

Memo to: All CA's

Subject: POSSIBLE CAPITAL FUNDING OPPORTUNITY for CA DAMS and WATER CONTROL STRUCTURES

Since 2001, a project team made up of CA and MNR staff has been compiling an Inventory of Conservation Authority Water and Erosion Control Infrastructure (WECI). The purpose for creating the database was to further our efforts to secure funding for maintenance activities and dam safety studies related to capital needs within Authorities.

We are excited to confirm the recent Budget announcement by the Province which identifies an allocation of \$ 5 Million dollars for CA Dam repairs. When matched with CA and/or municipal funding, this allocation will enable \$10 Million dollars of work to be completed on CA infrastructure.

There are two basic conditions - that the money be matched by municipal/CA money, and that the projects be completed by March 31, 2004. We intend to use the information from the WECI database to set priorities for implementation. Attached, you will find pdf files containing:

1. Structure information
2. Repair project information
3. Dam assessments and reviews (studies) needed
4. Blank form for additional repairs/studies not already listed in the database

Please review the content in the attachments, and make any updates where appropriate. In addition, if there are any new projects (either capital repairs or studies) that are not currently listed in the attachments, this is your opportunity to add them.

If you have MS Access you may wish enter changes directly in the database. Copies of the database in MS Access can be forwarded electronically to those who request it. Please contact Chris Tasker at (519) 451-2800 x 238 or by email: taskerc@thamesriver.on.ca For those who do not have MS Access, please print out copies of the attached files and change/update or add information as required and return to Chris Tasker by fax at (519) 451-1188. Please note whether submitting electronically or by fax all information must be received no later than Thursday May 8th, 2003.

It is important to indicate either in the forms or in the database which projects you feel can be completed before March 31, 2004 and for which you can secure matching funding. Columns are provided to enter this information. Space is also provided to indicate the urgency and the

Total Funds Identified

Priority #1 - \$15,000  
 Priority #2 - 30,000  
 Priority #3 - 150,000  
 Priority #4 - 85,000  
\$ 280,000

= \$140,000 - Muni  
 = \$140,000 - Local Share

Ⓢ - WTRCA  
Faxed  
 April 30 / 2003

justification for the work.

To help identify each project, please provide a project name and a general written description of the project. Please identify the projects in the correct section, either as a repair or a study. Also, an estimated project cost should be provided.

Any projects which have been completed should be marked as such in the appropriate column. Also please indicate projects which have been deferred by correcting the proposed year to be undertaken. Multi-year projects have been entered into the database as separate projects in each of the years. Please note however that the funding is only for work which can be completed prior to March 31, 2004.

It is important that all data on both the structure where projects are proposed and on the projects themselves be as complete and accurate as possible. The data provided is intended to provide a priority list for funding under two categories: Repair Projects and Studies. The data is also going to be used by CAs insurers to replace detailed data annually collected on CA Dams and Weirs, as indicated in this year's survey. Complete and accurate data will ensure that projects are accurately prioritized and that our insurers have the information that they require.

As a general guideline, we hope to be able to allocate 80% of the funds (\$4 M) to repair projects and 20 % (\$1 M) to dam assessments and reviews (studies). These funds will be matched by municipal/CA funds to provide \$10 million in infrastructure capital. We recognize that detailed engineering reviews may be necessary in some cases to properly assess the condition of some structures. In addition, there may be an opportunity to allocate a portion of the funds to help implement safety features around dams, such as signage and fencing. This work will help you to meet proposed dam safety guidelines expected to come into effect this year. We hope that you see this as an opportunity to undertake some much needed repair work this fiscal year, and to undertake dam assessments and reviews (studies) to better assess what work may be required in future years.

Please contact my staff in the Water Resources Section, or members of the WECI Team to assist you if needed in completing your response to this memo.

We look forward to seeing your submissions.

Rob Messervey,  
Manager

CC: <allen.bonnis@city.greatersudbury.on.ca>

# Request for Decision City Council



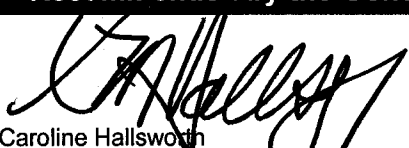
Type of Decision										
Meeting Date	June 26 2003				Report Date	June 10 2003				
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low	
	Direction Only				Type of	<input checked="" type="checkbox"/>	Open		Closed	

Report Title
Arts and Culture Grants


Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation
That a By-Law be passed authorizing the provision of grants to those organizations in those amounts recommended by the Arts and Culture Advisory Panel in the total amount of \$224,800.00.
Recommendation Continued

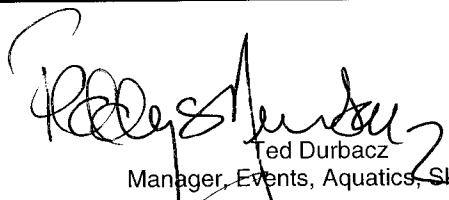
**Recommended by the General Manager**

  
 Caroline Hallsworth  
 General Manager, Citizen and Leisure Services

**Recommended by the C.A.O.**


  
 Mark Mieto  
 Chief Administrative Officer

**Report Prepared By**



Ted Durbacz  
Manager, Events, Aquatics, Ski Hills

**Division Review**



Réal Carré  
Director, Leisure, Community and Volunteer Services

As part of the 2003 budget deliberations, Council approved two grant allocation programs, the Arts Grant of \$196,000 and the Culture Grant of \$28,800. This amount represents a budget reduction of \$20,000 from 2002 and this has been reflected in slightly lower grant amounts for many groups. Council has tasked the Civic Arts and Culture Advisory Panel with reviewing and analyzing requests from the community and recommending for Council's consideration grant allocations which reflect the diversity and needs of the many arts and cultural groups within our great city. Art and culture no know boundaries and many of our groups are accessed by and include citizens from all areas of our city. The Civic Arts and Culture Advisory Panel took great care to ensure that the applications received and funded reflect the many dynamics of our city and that each grant awarded had good value for the local community. In 2003 four new groups were added to the Arts and Culture granting program.

Chaired by John Querney, the Civic Arts and Culture Advisory Panel consists of Mary Jane Christakos, Councillor Dave Courtemanche, Michael Hennessy, Mary Lue Hinds, Joan Pella and George Thomson. Ted Durbacz provides staff support to the group. The Civic Arts and Culture Advisory Panel considered evidence of fiscal responsibility, evidence of value to the community and its lifestyle and demonstrated financial need that could not be funded from another source as criteria in reviewing grants. Furthermore, for the Arts Grants, the panel looked for active involvement in the raising of artistic standards and a formal governance structure. For Culture Grants, the panel looked for evidence of the group's commitment to culture which was defined as the many forms of human and social expression, such as language, art, ceremony and tradition that contribute to the life of our community and support the multi-cultural face of the city in terms of ethnicity and heritage. The Arts and Culture Granting Program is designed to support non-profit groups and funding is not made available to individual ventures, commercial operations and fund raising initiatives that are not directly supportive of either arts or culture.

The Arts and Culture Grants were advertised extensively across the community, both in traditional formal media such as the Sudbury Star and in the communication tools used by the target audience such as the SACS FACS electronic newsletter. In total forty-three applications for funding were received from across the community.

In total thirty-five community groups are being recommended for funding from the 2003 Arts and Culture Grants program. There were eight applications that did not meet the criteria of the grant program or did not provide sufficient information to allow for the evaluation of their applications.

The requests for financial assistance far exceed the funding currently available for the Arts and Culture Grant programs. In total the groups requested \$496,908 of funding from the Arts and Culture Grants program which has a total allocation of \$224,800. In allocating the funds available to the community groups, the Advisory Panel made every effort to respect the funding levels previously approved by Council.

**Art Gallery of Sudbury**

**Request: \$60,000**

**Grant: \$57,500**

The Art Gallery is a unique and special asset in our community and the Board has taken a proactive approach to Sudbury cultural life. The Art Gallery organizes a number of community based events and provide continuous support to schools in the support of the arts. They differ from every other arts grant applicant in that they do not charge admission to the gallery and that the services they provide in support of education and research, (particularly to the schools) are provided free of charge.

**Bel Canto Chorus**

**Request: \$1,200**

**Grant: \$750**

The Bel Canto Chorus encourages and spotlights local talent, performs concerts within our community which attract annual audiences of approximately 1,200. The group which raises money both from ticket sales and from a number of other initiatives, operates efficiently and is therefore primarily self supporting.

**Centre franco-ontarien de folklore**

**Request: \$9,500**

**Grant: \$3,000**

The primary objective of the Centre franco-ontarien de folklore is to research, preserve and present folklore and heritage in the oral franco-ontarien tradition.

**(CHANO) Chinese Heritage Association  
of Northern Ontario Chinese School**

**Request: \$500**

**Grant: \$500**

The Chinese Heritage Association of Northern Ontario actively promotes the Chinese culture through social activities and education. This association has approximately 120 volunteers, many of whom are actively involved in the Dragon Boat Festival, which the association helped start. Funding will help offset the expenses of the school which is key to keeping the Chinese language and culture alive within the community.

**Cinéfest**

**Request: \$35,000**

**Grant: \$14,000**

Since its inception in 1989, Cinéfest has organized and promoted an annual festival of highly acclaimed Canadian and world films, as well as encouraging film culture, education and production in Northern Ontario and marketing the festival to visitors from outside the Sudbury community. The grant will support the annual film festival and ancillary activities.

**Éditions Prise de parole**

**Request: \$20,000**

**Grant: \$13,000**

Éditions Prise de parole is the primary publisher of franco-ontarien works and is active in encouraging both young and local authors and in promoting literary diversity. Éditions Prise de parole partners actively with a variety of community groups and organizes community events.

**Fiddleworks of Rayside Balfour**

**Request: \$5,000**

**Grant: \$1,300**

The Fiddleworks group provides step dance lessons in Chelmsford and Lively and will begin sponsoring a child who is keenly interested in taking either fiddle or step dance lessons. The group hosts a competition which attracts a good size audience and is exploring partnership and relationship opportunities with other fiddle and step dancing competitions. Funding will support the annual Fiddle & Stepdance Festival.

**La Galerie du nouvel-ontario**

**Request: \$16,000**

**Grant: \$6,000**

La Galerie du nouvel-ontario is an artist run and artist focused gallery which is one of the few venues for the display of contemporary art. The artists who volunteer to run this gallery are hardworking and dedicated to the promotion of artists in the community.

**Montessori Choir**

**Request: \$2,000**

**Grant: \$500**

The 35 member Montessori Choir hosts between eight and ten free concerts throughout the year. The requested funds will be used to assist the Choir with its operating and travel expenses.

**Myths and Mirrors Community Arts**

**Request: \$10,000**

**Grant: \$2,800**

Myths and Mirrors Community Arts was formed to facilitate the exploration and reflection of issues that affect the community, to collectively create public works of art and performances. Since inception, the works of the group have been recognized both locally and nationally. Projects include the Wind Walkers Stilt Troupe, the Respect Mural, the Revive Youth Art Festival, and the Northern Dreams Quilt Project. Funding will allow the group to maintain and develop ongoing programs and community arts projects.

**N'Swakamok Native Friendship Centre**

**Request: \$3,000**

**Grant: \$400**

The Eshkinigjig Circle (Youth Circle ages 15-29 years of age) of the N'Swakamok Native Friendship Centre will be hosting a one day mini-pow wow in conjunction with June's Summer Active fitness month. Activities will promote the physical, spiritual, emotional and mental growth of urban aboriginal youth. The traditional pow wow will be open to everyone in the City of Greater Sudbury.

**No Strings Attached Community Band**

**Request: \$2,000**

**Grant: \$1,300**

This community ensemble is dedicated to providing competent musicians with an opportunity to play and perform concert band music, to establishing a mentorship program in support of newer musicians, and to promoting peer learning within the ensemble. Members of the ensemble are amateur musicians who range in ages from 16 to 55.

**Northern Lights Festival Boréal**

**Request: \$30,000**

**Grant: \$11,500**

The Northern Lights Festival Boréal strives to bring in the finest artists and musicians from across the country to Sudbury and to foster the development of the artistic culture within our community. The festival is a very popular summer arts event and has accessed a variety of funding opportunities.

**Rayside Balfour Whitewater Brush and  
Palette Art Club**

**Request: \$500**

**Grant: \$400**

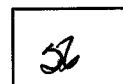
The Rayside-Balfour Art Club strives to promote art in all of its forms through community involvement and interaction between members. The group plans a art exhibit in 2003 and provides a location at which members can work.

**Società Caruso**

**Request: \$5,000**

**Grant: \$500**

The Società Caruso works to promote English and Italian culture and supports both an Adult Choir and a Children's Choir. The group is seeking funding to support the Italian Cultural Festival.



**Sudbury and District Pipe Band Association**

**Request: \$3,000**

**Grant: \$1,500**

The Sudbury and District Pipe Band aims to teach bagpipes, drums and Scottish dancing to its members. Funding will be used to replace aging uniforms and equipment.

**Sudbury Arts Council**

**Request: \$12,000**

**Grant: \$7,400**

The Sudbury Arts Council is committed to promoting the arts and articulating the relevance of the arts to the community. They offer seed funding, partnership and venue support and assistance with program and event development to community arts groups. SAC provides communication between arts groups and the community through a variety of means including their monthly newsletter, an e-mail list and a website.

**Sudbury Blueberry Festival**

**Request: \$2,500**

**Grant: \$2,250**

The objective of the Sudbury Blueberry Festival is to promote awareness of the important role the blueberry has played in the heritage and culture of the Sudbury area and how the blueberry is an integral part of the North and serves as a cultural commonality for the community. The festival is expanding to a two week format for this year.

**Sudbury Chamber Singers**

**Request: \$4,000**

**Grant: \$500**

For the past 25 years, the mandate of the Sudbury Chamber Singers has been to perform chamber style repertoire from the renaissance to the contemporary in both secular and sacred traditions. Choir membership is determined by audition and is currently at 23 members with an age range from high school to retirement. The group has a long history of promoting local musicians and hosting choral workshops. Funding will assist with costs relating to public performances. The choir recently partnered with other choirs and this collaboration provided exposure to new pieces and audiences.

**Sudbury Finnish Male Choir**

**Request: \$500**

**Grant: \$500**

The Sudbury Finnish Male Choir promotes and celebrates musically the culture, language and traditions of the Finnish Community and has held a number of community performances in the past year. The grant will help offset the cost of computer software to transpose music arrangements.

**Sudbury Jubilee Club**

**Request: \$1,000**

**Grant: \$500**

The Sudbury Jubilee Club promotes and celebrates our many ethnic communities and is working to increase participation through the introduction of new programs.

**Sudbury MultiCultural Folk Arts Association**

**Request: \$12,000**

**Grant: \$4,000**

The Sudbury MultiCultural Folk Arts Association has requested funding to assist in hosting the Canada Day celebrations and the promotion of international cultures, at the Sudbury Community arena. This funding is in addition to in-kind assistance from the CGS for Canada Day Celebrations.

**Sudbury SummerFest Foundation**

**Request: \$10,000**

**Grant: \$500**

The Sudbury SummerFest Foundation provides an annual affordable three day family festival featuring 4 stages of entertainment, a children's activity park and roving entertainment. The organization is committed to showcasing local and Northern Ontario performers. The funding is in addition to in kind assistance from the City of Greater Sudbury for the event.

**Sudbury Symphony Orchestra**

**Request: \$30,000**

**Grant: \$21,000**

The Sudbury Symphony Orchestra has for many years enriched our community with its varied repertoire and talented performances. This is the Orchestra's 27<sup>th</sup> year of operation

**Sudbury Theatre Centre**

**Request: \$60,000**

**Grant: \$44,750**

The Sudbury Theatre Centre is the primary venue for theatre in the community, maintains an excellent presence in the community and plays a important part in the City's heritage. The theatre also participates in the physicans recruitment program attracting new professionals to our community. The Sudbury Theater Centre receives funding through a number of government grant programs. The Theatre Centre can leverage this funding against other grant opportunities.

**Sudbury Youth Orchestra**

**Request: \$5,000**

**Grant: \$1,500**

The Sudbury Youth Orchestra provides ensemble training for young string and wind instrumentalists. The group has a national reputation for a high standard of excellence and has spawned many players who now have professional careers as concert and orchestral performers. Funding will help offset expenses related to the Sudbury Youth Orchestra's trip to the Salsburg Music Festival.

**Theatre Cambrian**

**Request: \$15,000**

**Grant: \$1,500**

Theatre Cambrian produces live theatre, promoting local talent and providing opportunities for amateurs and aspiring professional actors. Past productions include Fiddler on the Roof, Joseph and the Amazing Technicolor Dreamcoat and The Wizard of Oz. All performances are well attended and the group is strongly supported by the Business Community. New this year will be monthly weekend workshops that will include guest speakers and panel discussions representing the best of the theatrical world. Funding will help offset operating costs.

**Theatre du Nouvel-Ontario**

**Request: \$35,000**

**Grant: \$17,000**

The Theatre du Nouvel Ontario will produces theatrical, dance and musical performances in the French language. Theatre du Nouvel Ontario's 2003-2004 season has been expanded to include seven theatrical performances, a children's and a teen's show, a festival entitled, "Parole <on Parole> la dualité linguistique en liberté débridée", an art exposition and a musical.

**Ukrainian Senior Citizen's Club**

**Request: \$5,000**

**Grant: \$2,250**

The mission of this club is to meet the needs of older adults, to promote their well-being and to ensure their involvement in social, cultural, recreational and charitable programs. The Ukrainian Senior Citizen's Club actively promotes the Ukrainian heritage and culture in our community and will use this grant to support the Garlic Festival.

**Valley East Community Theatre**

**Request: \$10,000 Grant: \$2,800**

The Valley East Community Theatre is committed to producing plays each season. This years request for funding would be to develop and produce a play for the 100 years Valley celebration depicting times and events that have occurred in the last 100 years. Valley East Community Theatre productions sell out. The group promotes the development of local artists and fosters the education of young talent.

**Kiwanis Music Festival Sudbury**

**Request: \$5000 Grant: \$1,300**

The Kiwanis Music festival has taken place, without interruption, for the last 59 years. Last year, over 2,000 students participated in solo, duets, quartets, ensembles choirs, orchestras and bands. The Kiwanis music festival provides the first opportunity for hundreds of young performers to perform and be critiqued in front of a audience.

**Contact Intercultural francophone de Sudbury**

**Request: \$5,000 Grant \$500**

This recently incorporated organization has the express purpose of welcoming new Francophone arrivals to Sudbury and helping with their integration in the community.

**Sudbury and District Weavers and Spinners Guild**

**Request \$600 Grant \$600**

The Guild which has a membership of thirty one artists is hosting the 2003 Weavers and Spinners of Ontario North conference. This conference takes place every two years and rotates through the five districts of Northern Ontario. It will bring approximately one hundred and twenty participants to Sudbury. The grant is to help defray advertising expenses.

**India Canada Association of Sudbury**

**Request \$1000 Grant \$500**

The India Canada association of Sudbury has a membership of 125 families. Its mandate is the promotion of East Indian culture and heritage including music, dance and concerts. This year's grant request is to help offset cost for a youth festival.

**Quilts on the Rocks**

**Request \$1,500 Grant \$500**

Quilts on the rocks has a membership of 200 members and the organisations objective is to showcase the work of needle artists in the guild. Quilts on the rocks plans a quilt showcase event every three years and this year's grant request is to help defray showcase costs. It is anticipated that 2500 people will attend this year's showcase.

# Request for Decision City Council



Type of Decision									
Meeting Date	June 26, 2003				Report Date	June 18, 2003			
Decision Requested		Yes	<input checked="" type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

Report Title
Capital Equipment Allocations, Transit and Fire Services

Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation
FOR INFORMATION ONLY
Recommendation Continued

**Recommended by the General Manager**

*D. Bélisle*

D. Bélisle  
General Manager of Public Works

**Recommended by the C.A.O.**

*M. Mieto*

M. Mieto  
Chief Administrative Officer

Date: June 18, 2003

Report Prepared By
<p>D. Bélisle General Manager of Public Works</p>

Division Review

On April 23, 2003, Council dealt with the year end Corporate surplus and various re-allocations from underspent Capital projects. At that time, Council approved an allocation of \$1.7 million to Capital equipment requirements. Based on emerging needs and funding shortfalls, staff determined that the most pressing needs were for Transit and Fire equipment. Accordingly, \$800,000 was allocated to Transit, and Council approved how these funds would be spent at its last meeting (report enclosed). The balance of \$900,000 has been allocated for Fire Fighting Equipment, and the following table depicts how the funds will be spent.

Proposed 2003 Fire Fighting Equipment Purchases		
Equipment No.	Description	Replacement Cost
F0104	1976 Ford Tanker	\$ 180,000
F0155	1986 Ford Tanker	180,000
F0086	1978 Ford Tanker	180,000
F0006	1982 Ford Pumper	450,000
F0107	1978 Ford Rescue Vehicle	260,000
<b>Total</b>		<b>\$1,250,000</b>
<b>Funding</b>		
2002 Surplus/Capital allocation		900,000
Reserve for Equipment Replacement, Fund (Fire Balance \$466,455)		350,000
<b>Total</b>		<b>\$1,250,000</b>

# Request for Decision City Council



Type of Decision									
Meeting Date	May 29, 2003				Report Date	May 22, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

## Report Title

**Transit Funding**

### Policy Implication + Budget Impact

<b>X</b>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<b>X</b>	Background Attached

### Recommendation

THAT Council approve \$800,000 in expenditures from the Equipment Replacement Reserve Fund for Greater Sudbury Transit fleet expansion, renewal and replacement and that this \$800,000 come from the \$1.7 million that was reallocated to the Equipment Replacement Reserve Fund by Council on April 23, 2003

and further that the Council of the City of Greater Sudbury request an allocation of \$225,000 from the Ontario Transit Renewal Program for the replacement and rebuilding of conventional transit vehicles during 2003.

Recommendation Continued

### Recommended by the General Manager

Name Caroline Hallsworth  
and Title General Manager of Citizen & Leisure Services

### Recommended by the C.A.O.

Name Mark Mieto  
and Title Chief Administrative Officer

Date: May 22, 2003

## Report Prepared By

Name Caroline Hallsworth  
and Title General Manager of Citizen & Leisure Services

## Division Review

Name  
and Title

**Executive Summary:**

On April 23 the Finance Committee approved a one time transfer of \$1.7 million to the Equipment Replacement Reserve Fund to address fleet needs in Public Works, Fire and Transit. This report describes the proposed Greater Sudbury Transit fleet management program which makes use of \$800,000 of these funds. Greater Sudbury Transit is eligible for Ontario Transit Renewal Program (OTRP) funding which provides funding for the replacement and rebuilding of the conventional transit fleet at a rate of 2/3 municipal contributions and 1/3 provincial funding. The purchase of vehicles which expands the size of the fleet is not eligible for this funding. A resolution of Council, dated no later than May 2003, is required to be submitted to the Ministry of Transportation in order to secure OTRP funding.

**Background:**

On April 23, 2003 the Finance Committee report entitled "Outstanding Long Term Financial Plan Issues" was approved by Council. Within that report it was noted that "funding gaps have been identified for all of the City's fleet requirements - Public Works, Fire and Transit" as a result of which a one time transfer of \$1.7 million was made to the Equipment Replacement Reserve Fund. In meetings between Public Works, Corporate Services, Emergency Services and Citizen and Leisure Services fleet needs were reviewed and the staff group recommended that \$800,000 of this funding be made available for Greater Sudbury Transit Fleet Renewal, particularly since a portion of the funds would be eligible for matching through the Ontario Transit Renewal Program.

The Ontario Transit Renewal Program was developed to assist municipalities in the replacement and refurbishment of aging transit vehicles as part of the provincial government's commitment, announced in September 2001, to invest in a provincial transportation system. Renewal funds may be used for one of two purposes:

- ▶ Funds may be used to replace transit vehicles on the basis of one transit vehicle purchased for each transit vehicle replaced
- ▶ Funds may be used for major refurbishments or rebuilds of buses that will extend the lifespan of the vehicle by at least six years. Only one refurbishment is allowed in the lifespan of a specific transit vehicle

As has been previously reported to Council, there are two challenges facing the Greater Sudbury transit fleet. The transit fleet is aging and no new vehicles have been purchased since 1998. Our oldest vehicle currently on the road is a 1976 vehicle with in excess of 1.5 million kilometres on the odometer. The second challenge facing Greater Sudbury Transit is that service has been

99/63

Date: May 22, 2003

expanded, particularly in the commuter areas and there are no longer sufficient numbers of vehicles in the fleet to continuously ensure services. It is imperative that we add two buses to the fleet in order to keep up to our increased service, double cohorts, our preventative maintenance and our rebuild programs. With this in mind, Greater Sudbury Transit staff, in consultation with the other departments, have developed a capital program for Greater Sudbury Transit that allows us to replace and refurbish older vehicles and thus take advantage of the Ontario Transit Renewal Funding while purchasing two used vehicles (which are not eligible for Ontario Transit Renewal Funding) to allow us to immediately expand the size of the fleet at the lowest cost to the municipality. It should be noted that due to the demands on the transit vehicle manufacturing industry, new vehicles ordered in 2003 will not be available for delivery until 2005.

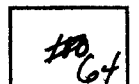
In 2002 Council allocated \$1,456,128 to transit fleet renewal. These funds were allocated for the replacement of the following vehicles:

- ▶ Bus #861 1986 with 19 years of service
- ▶ Bus #862 1986 with 19 years of service
- ▶ Bus #871 1987 with 18 years of service
- ▶ Bus #872 1987 with 18 years of service
- ▶ Bus #873 1987 with 18 years of service

In developing the RFP for the purchase of these five new low floor vehicles, it was apparent that the costs for new transit vehicles have increased and that amount initially set aside would be just short of what is required to replace these five vehicles. Therefore, it is recommended that \$150,000 be added from the 2003 transit allocation towards the replacement cost of these buses so as to allow Greater Sudbury Transit to purchase 5 new low floor buses. This will bring the municipal funding for the 5 new buses to \$1.5 million which will be matched by the province in 2005 when the vehicles are delivered in the amount of \$750,000 which represents the 1/3 Ontario Transit Renewal Program funding.

Currently, the Greater Sudbury Transit Fleet is comprised of 48 buses. At peak periods there are 38 buses in regular service, 2 buses on scheduled miscellaneous services such as charters, 1 bus in the body shop and 2 buses in the maintenance shop which leaves 5 vehicles for miscellaneous daily use including breakdowns. Other Northern Ontario Transit properties have between 7 and 13 vehicles available for miscellaneous use and service breakdowns. In order to rebuild or refurbish the existing fleet, we would be required to take at least one additional vehicle out of service at a time. With the double cohort beginning school in September, we believe that we will be required to add doubles to a number of our runs serving the post-secondary institutions which could further reduce the number of buses available for miscellaneous and breakdown usage. Therefore, it is imperative that the Greater Sudbury Transit increase the size of its fleet to 50 vehicles immediately.

The Ontario Transit Renewal Program does not provide funding for increasing the size of the transit fleet. Furthermore, the delay for the acquisition of new vehicles is at least two years and Greater Sudbury Transit has an urgent and immediate need to increase the size of the fleet. The most economical and timely manner in which to increase the size of the fleet is to purchase used vehicles at an approximate cost of \$100,000 per vehicle. In 2003, \$200,000 has been allocated for the purchase of two used buses.



Date: May 22, 2003

The remainder of the 2003 transit fleet capital program is eligible for Ontario Transit Renewal Funding. In 2003 we will purchase two refurbished buses to replace our two oldest vehicles - bus #808 which is 27 years old and bus #904 which is 26 years old. Refurbished buses are in excellent condition and can be expected to provide between 8 and 10 years of service before they need to be rebuilt. The cost of each refurbished bus is approximately \$150,000. \$100,000 of the total cost of these two vehicles is eligible for Ontario Transit Renewal Program funding with the municipality's portion of the funding being \$200,000.

In 2003, we are also scheduled to rebuild five buses: #951; #952; #953; #954 and #955. Each of these buses is a 1995 vehicle and the rebuilding of the bus will extend the life of the vehicle by at least six years, making the costs of the rebuilds eligible for Ontario Transit Renewal Program funding. The cost of rebuilding these buses is approximately \$75,000 per vehicle for a total cost of \$375,000 of which \$250,000 would be funded by the municipality with the balance of \$125,000 funded by the province.

2003 Transit Fleet Capital Program	Total Cost	CGS 2003 Funding	OTRP Funding
Expand fleet with 2 used vehicles	\$200,000	\$200,000	Not Eligible
Additional funds for acquisition of 5 new low floor buses	\$225,000	\$150,000	\$75,000 (Payable 2005)
Purchase of 2 refurbished replacement buses	\$300,000	\$200,000	\$100,000
Rebuilding of 5 buses	\$375,000	\$250,000	\$125,000
<b>TOTAL</b>	<b>\$1,100,000</b>	<b>\$800,000</b>	<b>\$300,000</b>
Less OTRP Payable in 2005			\$75,000
<b>TOTAL with 2003 OTRP grant</b>	<b>\$1,100,000</b>	<b>\$800,000</b>	<b>\$225,000</b>

In summary, of the \$1.1 Million in Transit fleet renewal projects described in this report, all projects except the 2 used buses to be acquired to meet our immediate needs for fleet expansion are eligible for provincial funding under the Ontario Transit Renewal Program. The \$150,000 allocated towards the purchase of the 5 new vehicles will be eligible for \$75,000 in provincial funding when the vehicles are delivered in 2005. In 2003 the purchase of 2 refurbished replacement buses and the rebuilding of 5 buses is valued at \$675,000. Of this, \$450,000 will come from the City of Greater Sudbury and the balance, \$225,000 will be funded through the Ontario Transit Renewal Program. Therefore, Council is respectfully requested to pass a resolution applying for \$225,000 in Ontario Transit Renewal Program funding for 2003 and also to approve the allocation of \$800,000 from the Equipment Replacement Reserve Fund to the Greater Sudbury Transit fleet.

# Request for Decision City Council



Type of Decision									
Meeting Date	June 26 <sup>th</sup> , 2003				Report Date	June 18, 2003			
Decision Requested		Yes	<input checked="" type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

Report Title
RFP - Physician Space in Walden

Policy Implication + Budget Impact	
<input type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<p>No budgetary impact at this time. However, the physicians in Walden will be requesting financial assistance from the City of Greater Sudbury for their rental arrangements during the 2004 budget deliberations.</p>	
<input checked="" type="checkbox"/>	Background Attached

Recommendation
For Information Only
Recommendation Continued

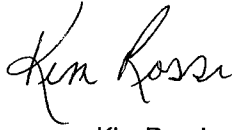
Recommended by the General Manager
 Catherine Sandblom General Manager, Health & Social Services

Recommended by the C.A.O.
 Mark Mieta CAO

Leb

Date: June 26, 2003

Report Prepared By



Kim Rossi  
Coordinator of Health Initiatives

Division Review

Name  
and Title

Background

Four physicians have been offering medical services to the community of Walden for many years. They operate as a group out of the Medical Centre Site on 6<sup>th</sup> Avenue in Lively. One of the physicians is planning to retire in the next 12 months and a second physician will plan to retire in the next 3 years. The physicians are concerned that they will not be able to attract new physicians to their practice given the competing demands for physicians across the City and given the low rent tenancy alternatives available within the city core.

To date, the physicians have been renting space at the Lively Medical Centre from a private landlord. They are responsible for the rent of the 3635 square foot space regardless of the number of physicians in practice at that location. If and when, the two physicians retire the remaining two physicians will be responsible for the entire rental space. Consequently, the proposition of moving the practice to an alternate location within the city where offerings to the physicians for reduced rent exist becomes a pivotal factor. The 4 physicians are currently without a lease arrangement by their choice and are renting on a week by week basis.

City of Greater Sudbury Involvement in Physician Recruitment / Retention

The City of Greater Sudbury has been involved with the recruitment and retention of physicians for the past three years, through the Mayor and Council's Roundtable on Recruitment and Retention of Physicians and Allied Health Care Professionals.

The City has been involved with lease cost reductions in the following communities:

Capreol	Community Sponsored Clinic -	Physician on Salary through Province Physician Renting Municipal Office Space
Onaping	Community Sponsored Clinic -	Physician on Salary through Province Physician Renting Municipal Office Space
Nickel Centre	Turn Key Clinic	Under Construction, Completion September 2003
Rayside Balfour	Turn Key Clinic	Approved, but Unassigned Site
Valley East	Turn Key Clinic	In Design - Completion September 2003

Walden has not previously requested assistance for physician recruitment since the complement of physicians had not changed in many years. If the physicians from Walden relocate their practice to the city core Walden will be left with no physicians.

67

Date: June 26, 2003

Shortage of Physicians By Area Municipality

<u>Municipality</u>	<u>Population 2001</u>	<u>Present Number of Family Medicine Practitioners</u>	<u>Total Number of Family Medicine Practitioners needed</u>	<u>Additional number needed</u>
Valley East	22374	8	16.5	8.5
Rayside Balfour	16345	7	12	5
Capreol	3486	2	2.5	.5
Nickel Centre	12672	2	9	7
Walden	10101	4	7.5	3.5
Onaping Falls	4887	2	3.5	1.5
Sudbury	85354	69	64	(-5)
Total	155219	94	115	21

Request From Lively Medical Clinic

The Lively Physician group has requested that the City of Greater Sudbury assist them in reviewing tenancy arrangements within the geographic area of Walden. Four meetings have been held with the physicians in Lively to discuss options available to them. The physicians are interested in tenancy arrangements similar to that which exists in other communities within the City.

Given the shortage of 3.5 physicians in Walden it would be unfortunate for the community to lose any of the existing doctors. More so, if the community lost all of the existing doctors there would be a huge deficit in medical services. Residents of Walden would need to access physicians within the City corridor. Given that 30,000 individuals in Sudbury do not have a family physician preserving the current delivery of primary care is essential.

Next Steps

It is recommended that the City issue a request for proposal for physician clinic space in Walden as has been done in the communities of Rayside Balfour and Coniston. Once the RFPs have been received a committee of staff will be brought together to assist the physicians in the review of their options. The decision on tenancy will rest solely with the physicians.

The physicians have indicated that they will be coming forward to council during the 2004 budget process for infrastructure assistance to lower their tenancy costs within the Walden community. At this time there are no funds earmarked for physician recruitment/retention in the Walden area.

The primary action being taken at this point in time, is to assist the physicians in securing tenancy arrangements within Walden beyond the week to week situation that currently exists.

68

# Request for Decision City Council



Type of Decision										
Meeting Date	June 26, 2003				Report Date	June 18, 2003				
Decision Requested		Yes	<input checked="" type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High		Low	
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed	

**Report Title**

ILLEGAL DUMPING OF WASTE

**Policy Implication + Budget Impact**


	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
N/A	
<input checked="" type="checkbox"/>	Background Attached

**Recommendation**


FOR INFORMATION ONLY

	Recommendation Continued
--	--------------------------

**Recommended by the General Manager**

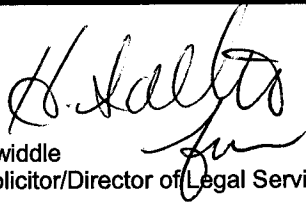
  
 Doug Wuksinic  
 General Manager of Corporate Services

**Recommended by the C.A.O.**

  
 Mark Mieto  
 Chief Administrative Officer

Date: June 18, 2003

Report Prepared By



Ron Swiddle  
City Solicitor/Director of Legal Services

Division Review



Ron Swiddle  
City Solicitor/Director of Legal Services

**BACKGROUND**

At its meeting of June 12<sup>th</sup>, 2003, Council requested a Report concerning the penalties that could be levied for the illegal dumping of waste.

Although there are other statutes that may be relevant under certain circumstances, offences would generally occur either under the City's By-law or under the *Environmental Protection Act*.

**CITY OF GREATER SUDBURY BY-LAW 2002-331G**

The City's Waste Management By-law 2002-331G has a provision addressing the throwing, casting or otherwise depositing waste in or on any street, public or private property, vacant lot, yard or watercourse.

Any person who violates this provision is guilty of an offence and on conviction is liable to a fine as provided for in the *Provincial Offences Act*. This Act provides that every person who is convicted of an offence is liable to a fine of not more than \$5,000.

**ENVIRONMENTAL PROTECTION ACT**

There are two sections under the EPA that could be used to charge an individual with dumping garbage: s. 40 and 86. Section 40 states that no person shall deposit, or cause, permit or arrange for the deposit of, waste upon, in, into or through any land or land covered by water or in any building that is not a waste disposal site. Wherein this act is done without a certificate of approval, if the Director reasonably believes the person engaged in the act, he or she may order the person to remove of the waste and restore the site to a condition satisfactory to the Director (s. 43(s)).

Littering, prohibited under s. 86, incurs a maximum monetary penalty for both individuals and corporations. As per ss. 89(1) every person who abandons any material in a place, manner, receptacle or wrapping such that it is likely to become litter, is guilty of an offence and is liable on conviction to a fine of not more than \$1,000 on a first conviction and not more than \$2,000 on each subsequent conviction. Corporations may incur fines of a maximum of \$2,000 on a first conviction and \$5,000 on each subsequent conviction.

**FUTURE CHANGES**

Under the *Municipal Act 2001*, that came into effect on January 1<sup>st</sup>, 2003, a Municipality may:

"... in a by-law prohibiting or regulating any matter passed under the "waste management" sphere of jurisdiction, provide that a person who contravenes the by-law is guilty of an offence and is liable,

- (a) on a first conviction, to a fine of not more than \$10,000; and

**Date: June 18, 2003**

(b) on any subsequent conviction, to a fine of not more than \$25,000.

(2) Despite subsection (1), where the person convicted is a corporation, the maximum fines in clauses (1) (a) and (b) are \$50,000 and \$100,000 respectively”.

These increased penalties will be recommended to Council for insertion in the next up-date of the Waste Management By-law. It should be noted, however, that these are not set fines, but rather are fines that are reviewed by the Justice of the Peace or the Judge in every case, who will determine what an appropriate fine will be in the circumstances.

Clean-up orders, at the offender's cost, are also possible.

# Request for Decision City Council



Type of Decision									
Meeting Date	June 26, 2003				Report Date	June 17, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

**Expressions of Interest - R.G. Dow Pool & Falconbridge Arena**

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

**Budget Impact: operational grant for five (5) years re: property taxes - estimated 2003 taxes for R.G. Dow Pool - \$11,166.40, and Falconbridge Arena - \$8,328.00**

**Ice Rental Revenues - Leisure Services' 14 municipal arenas' ice rental revenues will be impacted by the Falconbridge Arena operation.**

**SuperBuild funding: The City will have to renegotiate the current SuperBuild funding allocation for the retrofit of the Falconbridge Arena in the amount of \$27,459.99.**

**Estimated Capital Cost Avoidance:  
R.G. Dow Pool - \$220,000.00  
Falconbridge Arena - \$311,000.00**

Background Attached

### Recommendation

**THAT the Council of the City of Greater Sudbury declare the R.G. Dow Pool and the Falconbridge Arena to be surplus properties; and**

**THAT the Council of the City of Greater Sudbury offer to sell the R.G. Dow Pool to a Not for Profit Corporation to be incorporated by the Dow Pool Lifesavers for \$1, for the purposes of the operation of a community recreation facility, being a community swimming pool and subject to the notice requirements of the Municipal Act and Bylaw 2001-2 and subject to the terms and conditions outlined in the report from the General Manager, Citizen and**

Recommendation Continued

### Recommended by the General Manager

R. Johnston  
Acting General Manager, Citizen and Leisure Services

### Recommended by the C.A.O.

M. Mieto  
Chief Administrative Officer

**Report Prepared By**

C. Hallsworth  
General Manager, Citizen and Leisure Services

**Division Review**

**Leisure Services; and**

**THAT the Council of the City of Greater Sudbury offer to sell the Falconbridge Arena to a Not for Profit Corporation to be incorporated by the community based volunteers under the leadership of Paul Lizotte for \$1, for the purposes of the operation of a community recreation facility, being an arena and subject to the notice requirements of the Municipal Act and By-law 2001-2 and subject to the terms and conditions outlined in the report from the General Manager, Citizen and Leisure Services; and**

**THAT grants equivalent to the amount of property taxes payable on the R.G. Dow Pool and the Falconbridge Arena lands, be authorized to the responsible community groups for the first five years of the facilities' operation as community recreation facilities so as to assist the community groups with their operation of those facilities; and**

**THAT Canlan Ice Sports be invited to develop a full proposal for the operation of a private sector sports complex, focusing on winter sports in the Adanac/Barrydowne Arena area.**

**EXECUTIVE SUMMMARY:**

At the direction of Council, Expressions of Interest for the Barrydowne and Falconbridge Arenas, the Adanac Ski Hill and the R.G. Dow Pool were issued on May 16, 2003, by Supplies and Services. Expressions of Interest were received from the Dow Pool Lifesavers for the R.G. Dow Pool, from Paul Lizotte and from Canlan Ice Sports for the Falconbridge Arena and from Canlan Ice Sports for the Barrydowne Arena. In addition, one letter was received suggesting that the municipality continue to operate the Adanac Ski Hill and Barrydowne Arena.

A staff committee consisting of Caroline Hallsworth, Réal Carré, Darryl Mathe, Bill Lautenbach and Heather Salter has reviewed the Expressions of Interest received and makes recommendations as described within this report.

**BACKGROUND:**

During the budget deliberations, Council directed that community based groups should be given the opportunity to assume responsibility for the operation of the closed facilities. Two community based groups have completed Expressions of Interest for Closed Facilities. The first recommendation of staff is that the community based groups be given priority in operating the closed facilities.

The Dow Pool Lifesavers have expressed their interest in operating the R.G. Dow Pool. The group did not indicate their willingness to either lease or purchase the facility. In their proposal they state that the Dow Pool Lifesavers propose to

*"...continue the existing programs and explore the opportunities for additional services and expanded hours of operation."*

The Dow Pool Lifesavers state that they will

*"...provide sustainable family-oriented services and programs for all citizens of the City of Greater Sudbury...foster enhanced lifestyle through physical fitness and customer focused programming... [and] provide a community based facility that will support and encourage positive, social, familial and individual growth and development."*

The group indicates that they are

*"...currently evaluating four private/public partnerships, including ones involving participation by the City. We believe that our group can offer the City a more attractive management than in the past. "*

Paul Lizotte, representing community volunteers in the Falconbridge Area, has expressed an interest in acquiring the Falconbridge Arena using a volunteer based Board of Directors to manage the facility. Mr. Lizotte is supported by the Falconbridge Community Committee who sent a letter to Mayor Gordon in March of 2003, stating

*"Our committee is unanimous in recommending that Paul Lizotte enter into negotiations with the Greater City of Sudbury, in order to operate the facility . . . Our committee and the people of Nickel Centre support Paul 100% in this endeavor, today and in the future. We will be assisting him through every step along the way."*

Mr. Lizotte's Expression of Interests states that he is proposing to

*"...purchase or lease the Falconbridge Arena and lease the Arena to a not-for-profit corporation run by a volunteer Board of Directors made up mainly of residents of Nickel Centre and Falconbridge, which Board of Directors shall run, manage and operate the facility as before for the benefit and enjoyment of the local community."*

Mr. Lizotte indicates that he has over 100 committed volunteers *"who are dedicated to preserving and maintaining the arena services"* and has requested that the Arena be exempted from municipal property taxes and covered under the City of Greater Sudbury liability insurance policy.

The simplest and easiest way to facilitate the community based group's acquisition of the R.G. Dow Pool and the Falconbridge Arena would be to sell the facilities to the groups for the nominal

consideration of \$1, subject to conditions which will be described later in this report. The sale of the facilities to the community groups is the recommended course of action for a number of reasons:

1. Should the City of Greater Sudbury continue to own the facilities, there will be expectations that the owner/landlord will ensure that the capital repairs to the facility are completed. Within the next five years, the capital requirements of the R.G. Dow Pool and the Falconbridge Arena are \$220,000 and \$311,000, respectively.
2. Should the City of Greater Sudbury continue to own the facilities, there is a financial risk that should there be outstanding accounts at the facility or liens placed against the building as a result of operations or renovations, that the building owner would be required to assume responsibility for these payments. There are currently no funds allocated in the budget for the ongoing operation of these facilities. As owner of the building, the City would also be obliged to insure the building.
3. Should the City of Greater Sudbury continue to own the facilities and enter into operating agreements with the community groups, the municipality would have to monitor compliance with the operating agreements and ensure that the operation of the building and services provided there comply with applicable legislation and standards.
4. The transfer of the buildings to the community based not-for-profit groups can be accomplished in a timely manner, affording the groups the opportunity to have the facilities operational in the fall of 2003. The alternative would be to have the groups develop business plans and then, once the business plans have gone through a due diligence review, negotiate operating or lease agreements with the City. This process would delay openings beyond 2003.

Staff are recommending that the buildings and their contents be sold to the community based groups for the nominal fee of \$1.00 each, subject to the conditions described below. To comply with the Municipal Act, this notice must identify the proposed purchasers, therefore it cannot be provided until the community groups have incorporated.

In order to complete the transfer, the community based group must form a not-for-profit corporation. The not-for-profit application is fairly straightforward and can normally be accomplished within a period of 45-60 days. Under the terms of the Municipal Act, municipal properties can only be sold for nominal consideration to not-for-profit or similar groups that are not commercial enterprises. Given that it is Council's intention to have community based groups operate the facilities, sale of the property to an individual on behalf of the group is not recommended. To protect the community, the following conditions are recommended for the transfer of the properties:

1. It will be a condition of the transfer that the primary use of the property be for recreational purposes.

2. In the case of the Falconbridge Arena, the purchaser will be required to continue the current lease arrangements with the Falconbridge Curling Club, and the sale will be subject to the approval of the Ministry of Citizenship and Culture as it relates to the Superbuild funding of arena upgrades.

3. The City will retain a right of reconveyance which would protect the City in the event that the community group chose to use the facility for a purpose other than that of a recreational facility and/or sell, convey or transfer the property.

4. If the facility is not operational as a recreational facility within a period of two years from the date of sale, the City could exercise the right of reconveyance in the transfer agreement.

To assist the groups in their first five years of operation, it is recommended that they be provided with a grant equivalent to the property taxes that would be payable on the building, once the building is transferred from the municipality and open as a community recreational facility. The 2003 taxes for the R.G. Dow Pool are \$11,166.40 and for the Falconbridge Arena are \$8,328.00.

In order to assist the Dow Pool Lifesavers and the Paul Lizotte/Falconbridge group, staff are also committed to continuing to share information and expertise with the groups to assist them in preparing for the community operation of the facilities.

In the event that the community based groups have not taken possession of the R.G. Dow Pool and Falconbridge Arena by October 2003, staff will be required to take steps to close down the buildings, which could include draining the pool and draining and closing down the arena chilling system.

Canlan Ice Sports submitted Expressions of Interest for the Falconbridge and Barrydowne Arenas. Canlan Ice Sports owns and/or manages 56 ice surfaces in 21 multi-purpose facilities in Canada and the United States, including the Burnaby 8 Rinks and Oakville Ice Sports. While the company's primary expertise is in recreational rinks, they also have "extensive experience in indoor soccer surfaces" and have expressed a willingness in their Expression of Interest to "consider the operation of other facilities" including ski hills and pools. Staff respectfully suggest to Council that there may be a significant opportunity to explore partnership opportunities with the private sector for the development of a sports complex focusing on winter sports that makes use of the facilities and resources of the Adanac Ski Hill and Barrydowne Arena.

Given the complexities of proposal development in an environment with many stakeholders, (including the N.D.C.A. and community supporters of the Adanac/Rotary Park project) due diligence requirements and the time and investment that could potentially be required to implement new programs and/or capital construction at any proposed complex, Council is advised that it would be anticipated that the earliest possible opening date for a winter sports complex would be the fall of 2004.

# Request for Decision City Council



Type of Decision									
Meeting Date	June 26, 2003				Report Date	June 18, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

## Report Title

**Burmac (Henri Street) Water Supply System**

Policy Implication + Budget Impact	
<input checked="" type="checkbox"/>	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
<input checked="" type="checkbox"/>	Background Attached

Recommendation	
<p>That the City of Greater Sudbury proceed with municipal water servicing on Henri and Cawthorpe Streets, Sudbury, based on a cost sharing formula with benefiting residents (\$105,000), Ontario Realty Corporation (\$850,000) and the City (\$385,000), with City funding to be provided from the Capital Financing Reserve Fund for Water.</p>	
	Recommendation Continued

**Recommended by the General Manager**

*D. Bélisle*

D. Bélisle  
General Manager of Public Works

**Recommended by the C.A.O.**

*M. Mieto*

M. Mieto  
Chief Administrative Officer

Date: June 18, 2003

Report Prepared By

D. Bélisle  
General Manager of Public Works

Division Review

Residents on Henri and Cawthorpe Streets are serviced by a private communal water system constructed in the 1960's. Water was supplied from a treatment plant operated by the Province, supplying water to Little Queen's Park. The Province abandoned this plant in 2000, and Little Queen's Park, Henri and Cawthorpe Streets are now connected to municipal water. The watermains servicing the homes are 4 inch cast iron and have reached the end of their useful life. The quality of the water does not meet the drinking water regulations, and the Province currently provides bottled water to the residents.

The same water system also brings water to the Cecil Facer Complex. Again, the watermains are corroded, and inadequately sized to provide fire protection to the complex. The Province wishes to upgrade the water supply to Cecil Facer, and in so doing, would contribute in part to replacing the watermains on Henri and Cawthorpe Streets.

In order to provide adequate water for fire protection, there is an existing 6 inch diameter watermain on Regent Street, from Algonquin Road to Ida Street that needs to be replaced. This small watermain was originally at the end of the distribution system, but now carries water to Goodview Road, Little Queen's Park, Henri and Cawthorpe Streets and Cecil Facer. This section of watermain needs to be replaced with a larger main in order to provide fire protection to the Cecil Facer complex. No additional customers would benefit from this watermain replacement, as properties are already services from the existing 6 inch watermain.

The Province, through the Ontario Realty Corporation, wants to proceed with this project as soon as possible. The residents of Henri and Cawthorpe Street have accumulated the required cash deposit for their share of the project, and now City Council approval and funding are required.

Costs would be apportioned as follows:

Ontario Realty Corporation	\$ 850,000
Resident's share @ 50% (38 properties)	105,000
City' share @ 50%	105,000
City's cost to replace Regent St. 6 inch watermain	<u>280,000</u>
Total Project Cost:	<u>\$1,340,000</u>

Enclosed is a copy of recent correspondence with Ontario Realty Corporation, providing a description of the proposed works and cost sharing.

Attachment



Ontario Société  
 Realty immobilière  
 Corporation de l'Ontario

*File  
 Burmac  
 (Ida Street)*

3767 Highway 69 S, Suite 9  
 Sudbury, Ontario  
 P3E 4N1  
 Tel: (705) 564-7500  
 Fax: (705) 564-7570



May 12, 2003

City of Greater Sudbury  
 P.O. Box 5000 Station A  
 Sudbury, Ontario  
 P3A 5P3

**RECEIVED**  
 MAY 13 2003

Attention: Don Belisle,  
 General Manager of Public Works

CITY OF GREATER SUDBURY ENGINEERING  
 CITY OF GREATER SUDBURY ENGINEERING

Dear Mr. Belisle

Re: Municipal Watermain Construction  
 Cecil Facer Complex & Burmac Subdivision

Thank you for your letter of April 30th, 2003, regarding the above referenced matter.

Although your letter accurately reflects the details of our recent discussion regarding the Burmac subdivision project, we are somewhat concerned with the tentative commitment you have made with respect to the Ida Street improvements. If the City can commit to having those improvements completed no later than calendar year 2004, I am confident I will be able to obtain approval for the \$850K, so that we can proceed with the Burmac subdivision project as soon as possible.

I await your favorable response.

Yours truly,

H. L. Labelle

cc T. Brown, MOE  
 S. Rocca, ORC  
 J. Giffen, ORC

April 30, 2003

**Mr. Hubert Labelle  
Regional VP of Facilities  
Northern Region  
Ontario Realty Corporation  
3767 Highway 69 South, Suite 9  
Sudbury ON P3E 4N1**

PO BOX 5000 STN A  
200 BRADY STREET  
SUDBURY ON P3A 5P3

CP 5000 SUCC A  
200 RUE BRADY  
SUDBURY ON P3A 5P3

Dear Sir:

**RE: Municipal Watermain Construction  
Cecil Facer Complex, Henri and Cawthorpe Streets  
(Burmac Subdivision)**

---

705.671.2489

www.  
city.greatersudbury  
.on.ca

This will confirm our meeting and discussion of April 25, 2003.

Subject to the approval of the Council of the City of Greater Sudbury, City staff will initiate the design, tendering, and contract administration of the following works.

- ▶ Replacement of the existing watermain servicing the Cecil Facer complex, generally in the same physical location as the existing watermain.
- ▶ A new watermain along Highway 69S, from the limits of the existing municipal watermain servicing Little Queen's Park, to the Cecil Facer Complex. This new watermain, in concert with the replacement of the existing watermain, will provide double, looped watermain connections to the Cecil Facer Complex.
- ▶ Replacement of the existing watermains on Cawthorpe and Henri Streets, with service connections to thirty-eight (38) private properties, complete with hydrants for fire protection. The replacement watermain at the north limit of Henri Street will be connected to the proposed new watermain on Highway 69S, providing a dual, looped supply system to Henri and Cawthorpe Streets.

.....2

- ▶ **Upgrading and replacement of an existing municipal watermain along Regent Street, in the vicinity of Ida Street, in order to supplement fire flows to Little Queen's Park, Cecil Facer Complex, Henri and Cawthorpe Streets. This portion of the project, estimated at \$280,000 may be undertaken at a later time, at the City's discretion.**

**Total project costs are estimated at \$1,340,000. The cost sharing formula we discussed on April 25, 2003, would see costs allocated as follows.**

<b>Ontario Realty Corporation</b>	<b>\$ 850,000</b>
<b>City of Greater Sudbury</b>	<b>385,000</b>
<b>Residents, Henri &amp; Cawthorpe Streets (approximately \$3,000/property)</b>	<b><u>105,000</u></b>
<b>Total:</b>	<b><u>\$1,340,000</u></b>

**It is understood that the actual construction costs, as opposed to estimated costs, will be allocated to the respective participants.**

**Following completion of the project, the City would assume the operation and maintenance of all works located within road rights-of-way, and/or within registered easements agreeable to the City.**

**Subject to timely approvals by your Ministry and our City Council, these works can be completed during the 2003 construction season. I await your reply.**

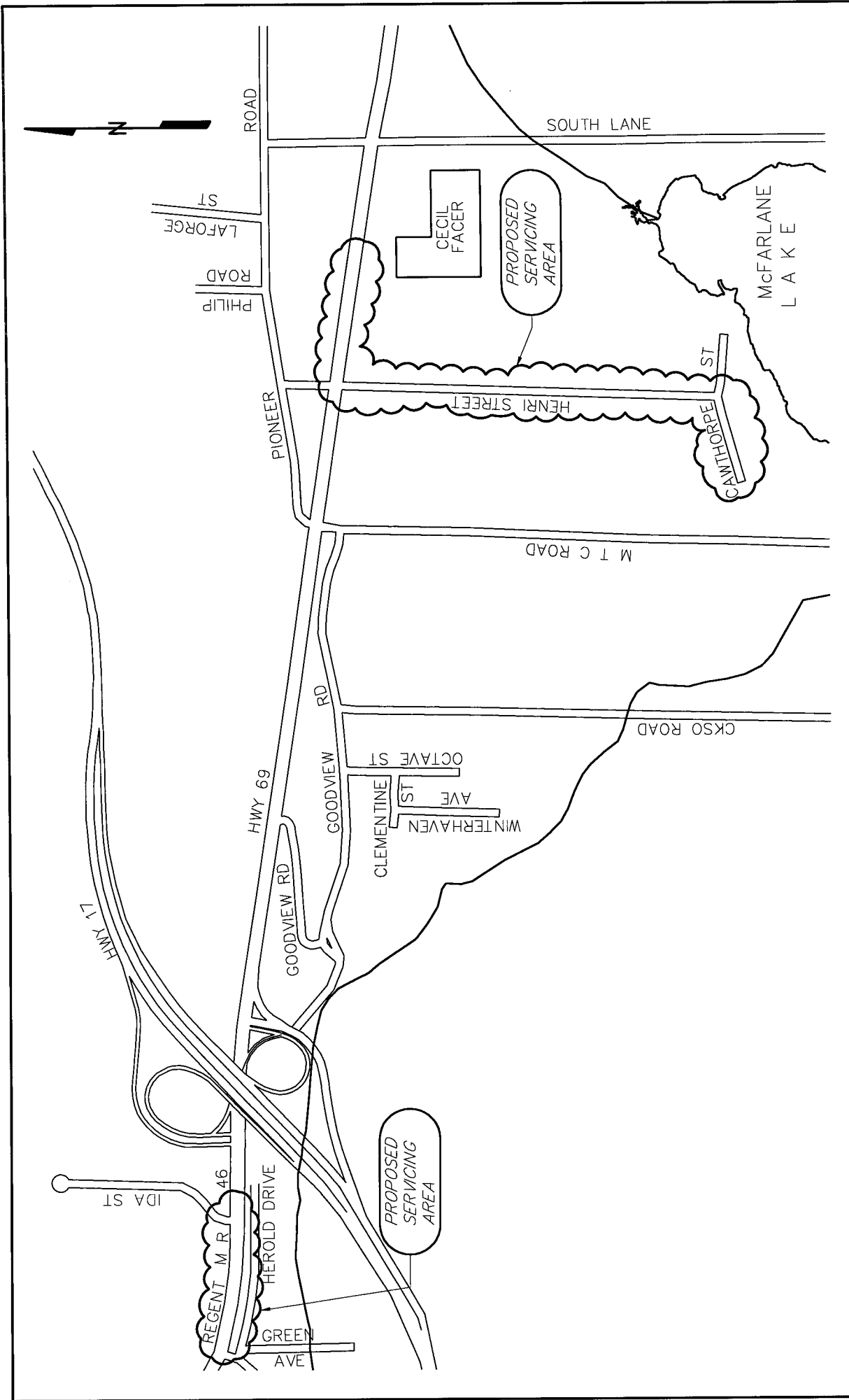
**Yours truly,**



**D. Bélisle  
General Manager of Public Works**

**/vg**

**cc: Mayor & Members of City Council  
M. Mieto  
D. Wuksinic  
T. Brown, M.O.E.**



DRAWN BY: R. Tilson	REV No:
DATE: 03-06-18	REV DATE:
SCALE: N.T.S.	CAD/FILE No.:
APP'D:	-

*PROPOSED  
SERVICING AREA*



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# Request for Decision City Council



## Type of Decision

Meeting Date	June 26th, 2003				Report Date	June 18th, 2003			
Decision Requested	<input checked="" type="checkbox"/>	Yes		No	Priority	<input checked="" type="checkbox"/>	High		Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open		Closed

## Report Title

Re: Greater Sudbury Utilities Inc. Shareholders' Declaration

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

N/A

Background Attached

### Recommendation

That a resolution be passed by Council:

- 1) directing staff to prepare an amending Shareholder Declaration dealing with the composition of Greater Sudbury Utilities Inc. and affiliate companies; and
- 2) directing staff to advertise for citizens appointments to these utilities; and
- 3) that Council appoint citizens and Councillors to these utilities at the August Council meeting; and
- 4) that Council provide direction as to the size and composition of the Boards it feels appropriate.

Recommendation Continued

### Recommended by the General Manager

  
Doug Wuksinic  
General Manager of Corporate Services

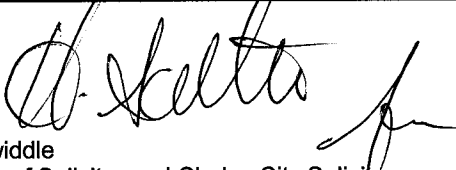
### Recommended by the C.A.O.

  
Mark Mieta  
Chief Administrative Officer

83

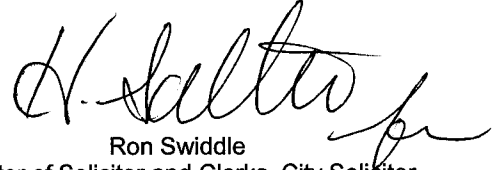
Date: June 18th, 2003

**Report Prepared By**



Ron Swiddle  
Director of Solicitor and Clerks, City Solicitor

**Division Review**



Ron Swiddle  
Director of Solicitor and Clerks, City Solicitor

**INTRODUCTION**

In accordance with the amended Shareholders Declaration of City Council from 2001, the Board of Directors of the Greater Sudbury Utilities Inc. consists of ten members. These include:

- six private directors appointed by Council from the public,
- three members of Council, and
- the Mayor (or Mayor's designate).

This same structure also applied for the three affiliates of Greater Sudbury Utilities Inc.:

- Greater Sudbury Hydro Plus Inc.
- Greater Sudbury Telecommunications Inc.
- Greater Sudbury Hydro Inc.

This structure must now change. The Affiliate Relationships Code as established by the Ontario Energy Board contains a provision coming into effect January 1, 2004. The Affiliate Relationships Code states that at least one third of the electrical distribution company's (Greater Sudbury Hydro Inc.) Board of Directors must be independent from any affiliate.

Accordingly, changes to the current Board structure are required.

**Other Considerations**

Of the six existing private directors, one position is currently vacant. The Board has been proceeding with nine directors. It is recommended that this number be formalized as part of the changes, but Council can consider other numbers as outlined later in this report. The terms of the private directors are scheduled to end on November 30th, 2003.

This is also the time when the Councillors terms would end and would require reappointment, as would the Mayor's or the Mayor's designate.

This creates considerable problems for the Board. In a regular election year, Council would not appoint its new Councillors to the Board until January of the following year. This would mean that the Board would be in a position of having vacancies for a considerable length of time.

The Board is concerned about the continuity problems created in the existing Shareholders Declaration and wishes to ensure the stability of the corporation proceeding into 2004, given many important issues now before the Board or expected to be before the Board in the next few months.

Accordingly, Council is requested to restructure the Board in accordance with the Affiliates Code and it is further recommended that this occur as soon as possible so that there would no disruption in December, or that such disruption is minimized.

Date: June 18th, 2003

**Options for Council**

It is recommended that Council first decide the size of the Boards it wishes to have. This will then establish the subsequent issues relating to independence from the other Boards.

Many options are possible and most numbers can be made to work. Knowing that this is at best a clumsy structure forced upon the City by the Ontario Energy Board, the following options set out a range of possibilities. There are advantages and disadvantages with all of them.

**Option A**

Greater Sudbury Utilities Inc.	- 3 Councillors
Greater Sudbury Hydro Plus Inc.	- Mayor or Designate
Greater Sudbury Telecommunications Inc.	- <u>5 Private Directors</u>
	9 Directors in Total
<hr/>	
Greater Sudbury Hydro Inc.	- 3 <b>Other Councillors</b>
	- Mayor or Designate
	- <u>5 Private Directors</u>
	9 Directors in Total

This is the proposal set out in Mr. Marleau's report to the shareholders on May 30<sup>th</sup>, 2003. It requires **twelve** people appointed in all, three Councillors on one Board and a different three on the other three Boards with the Mayor (or designate) and the five private directors cross-appointed. This meets the Affiliates Code requiring one third independence and is similar to the existing structure. However, Council may feel that the proposed nine member boards are too large, and may wish to move to smaller boards, with fewer appointments required.

**Option B**

Greater Sudbury Utilities Inc.	- 2 Councillors
Greater Sudbury Hydro Plus Inc.	- Mayor or Designate
Greater Sudbury Telecommunications Inc.	- <u>2 Private Directors</u>
	5 Directors in Total
<hr/>	
Greater Sudbury Hydro Inc.	- 2 <b>Other Councillors</b>
	- Mayor or Designate
	- <u>2 Private Directors</u>
	5 Directors in Total

Option B creates smaller Boards with five directors on each, requiring only **seven** people appointed in all.

The following two options, Option C and Option D, have the same size Boards as in Options A and B above, but provide for the same Councillors to sit on each Board, and instead appoint different private directors to Greater Sudbury Hydro Inc. This structure would also satisfy the requirements of the Affiliates Code.

Date: June 18th, 2003

**Option C**

Greater Sudbury Utilities Inc. Greater Sudbury Hydro Plus Inc. Greater Sudbury Telecommunications Inc.	- 3 Councillors Mayor or Designate <u>5 Private Directors</u> 9 Directors in Total
Greater Sudbury Hydro Inc.	3 Councillors Mayor or Designate <u>5 Other Private Directors</u> 9 Directors in Total

Option C requires **fourteen** people appointed in total.

**Option D**

Greater Sudbury Utilities Inc. Greater Sudbury Hydro Plus Inc. Greater Sudbury Telecommunications Inc.	- 2 Councillors - Mayor or Designate <u>- 2 Private Directors</u> 5 Directors in Total
Greater Sudbury Hydro Inc.	- 2 Councillors - Mayor or Designate <u>- 2 Other Private Directors</u> 5 Directors in Total

Option D creates smaller Boards with **seven** people appointed in total.

A final option is also provided for your consideration.

**OPTION E**

Option E creates the largest Boards, ten members each and requires a total of **sixteen** people to be appointed.

The advantage of Option E is that it provides for greater public participation and could permit Council to appoint private directors from each Ward. However, appointing members by Ward may make it difficult for Council to seek out directors who have specialized professional expertise in areas relevant to the utilities, as has been previous practice.

Option E is not recommended.

Date: June 18th, 2003

**Option E**

Greater Sudbury Utilities Inc.	- 3 Councillors
Greater Sudbury Hydro Plus Inc.	- Mayor or Designate
Greater Sudbury Telecommunications Inc.	- <u>6 Private Directors</u>
	10 Directors in Total
Greater Sudbury Hydro Inc.	- 3 Councillors
	- Mayor or Designate
	- <u>6 Other Private Directors</u>
	10 Directors in Total

**Summary**

Unfortunately, the Affiliates Code coming into effect forces Council to take a single streamlined process and make it cumbersome and complex. Staff is seeking Council's direction as to which of the above options it would like to adopt so that the necessary Shareholders' Declaration can be prepared. Staff would then proceed with advertising to fill the positions. The existing members would be removed from the Boards, and Council would appoint new Board Members and new Councillors in accordance with the new structure.

To address the problem created by all appointments expiring on November 30th, it is proposed that the terms of private directors be staggered, as was the original intent of the Shareholders Declaration. Further, it is recommended that the Councillors appointed to these Boards be authorized to continue in this capacity until their successors are appointed by the new Council, even if that is January or February of 2004.

It should be borne in mind that the new Council can see fit to again alter the Shareholders Declaration and appoint whatever members it sees fit, so Council is not binding the future Council in any way. It is also worth noting that members can be reappointed at any time.

It is the staff recommendation that Option B above is the most workable. It provides for smaller Boards, with a total of five members of Council involved. Alternatively, if Council would prefer to have the same Councillors appointed to each Board, Option D is recommended.

Legislative Building/  
Édifice de l'Assemblée législative  
Queen's Park  
Toronto, Ontario  
M7A 1A4



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ASSEMBLÉE LÉGISLATIVE

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**RICK BARTOLUCCI, M.P.P./DÉPUTÉ**  
SUDBURY

tel: (705) 675-1914  
fax: (705) 675-1455

RSVP

RSVP

2003 06 16

**Mayor and Council  
City of Greater Sudbury  
P.O. Box 5000, Stn. A  
200 Brady Street  
Sudbury, ON  
P3A 5P3**

**Dear Mayor and Council**

**I am writing to request your immediate and unanimous support for the enclosed motion to be tabled by Councillor Austin Davey at your next Council meeting.**

**The motion, which pertains to the stalled Sudbury Regional Hospital project, is designed to lobby the current government to ensure appropriate funding to complete construction of SRH. Without question, the status quo is unacceptable and we as community leaders have a responsibility to the citizens of Greater Sudbury to prompt the provincial government into action.**

**Certainly, the Heart and Soul Campaign led by Gerry Lougheed Jr., has done its share in raising \$23.5 million.**

**The Greater Sudbury Development Board and other groups have articulated shared concerns that our local economy is suffering as a result of the situation. I will thus be approaching the GSDB, the Chamber of Commerce, the Sudbury Construction Association, unions, educational and health sectors and other groups from across Northeastern Ontario to request support for this motion.**

**This initiative is put forward in a non-partisan fashion so that our common goal – the completion of the Sudbury Regional Hospital, occurs expeditiously and without further delay.**

**I look forward to working with you on this very important, time sensitive issue.**

**Yours truly**

A handwritten signature in black ink that reads "R. Bartolucci".

**Rick Bartolucci, MPP  
Sudbury**

**c.c. Gerry Lougheed Jr.**

**Attachment**

# Minutes

<b>City Council Minutes</b>	<b>2003-06-12</b>
<b>Priorities Committee Minutes {TABLED}</b>	<b>2003-06-25</b>
<b>Planning Committee Minutes {TABLED}</b>	<b>2003-06-24</b>
<b>Tender Opening Committee</b>	<b>2003-06-17</b>
<b>Sudbury &amp; District Board of Health</b>	<b>2003-05-15</b>
<b>Court of Revision</b>	<b>2003-06-09</b>

**THE FIFTY-THIRD MEETING OF THE COUNCIL  
OF THE CITY OF GREATER SUDBURY**

**Committee Room C-11  
Tom Davies Square**

**Thursday, June 12<sup>th</sup>, 2003  
Commencement: 4:15 p.m.**

**DEPUTY MAYOR LOUISE PORTELANCE, IN THE CHAIR**

Present Councillors Bradley; Callaghan; Courtemanche (D5:40 pm); Craig; Dupuis (D5:40 pm); Gainer; Kilgour; McIntaggart; Petryna; Mayor Gordon (A4:40 pm)

City Officials M. Mieto, Chief Administrative Officer; T. Beadman, Acting General Manager, Emergency Services; D. Belisle, General Manager of Public Works; C. Hallsworth, General Manager of Citizen & Leisure Services; C. Sandblom, General Manager of Health & Social Services; R. Swiddle, Director of Legal Services/City Solicitor; S. Jonasson, Director of Finance/City Treasurer; D. Donaldson, Fire Chief; P. Thomson, Director of Human Resources; N. Charette, Manager of Corporate Communications and French-language Services; S. Vrbanac, Assistant City Solicitor; J. McKechnie, Executive Assistant to the Mayor; C. Riutta, Administrative Assistant to the Mayor; T. Mowry, City Clerk; G. Ward, Council Secretary

Declarations of Pecuniary Interest None declared.

"In Camera" 2003-261 Kilgour/McIntaggart: That we move "In Camera" to deal with litigation and personnel matters in accordance with Article 15.5 of the City of Greater Sudbury Procedure By-law 2002-202 and the Municipal Act, 2001, s.239(2)(f).

**CARRIED**

Recess At 6:35 p.m., Council recessed.

Reconvene At 7:03 p.m., Council moved to the **Council Chamber** to continue the regular meeting.

Chair **HIS WORSHIP MAYOR JAMES GORDON, IN THE CHAIR**

Present Councillors Bradley; Callaghan; Courtemanche (A7:20); Craig; Davey; Kilgour; McIntaggart; Petryna; Portelance

City Officials M. Mieto, Chief Administrative Officer; T. Beadman, Acting General Manager, Emergency Services; D. Belisle, General Manager of Public Works; C. Hallsworth, General Manager of Citizen & Leisure Services; B. Lautenbach, Director of Planning; C. Sandblom, General Manager of Health & Social Services; R. Swiddle, Director of Legal Services/City Solicitor; S. Jonasson, Director of Finance/City Treasurer; I. Davidson, Chief of Police, Greater Sudbury Police Service; C. Marassato, Program Co-ordinator;

City Officials  
(Continued)

N. Charette, Manager of Corporate Communications and French-language Services; P. Aitken, Government Relations/Policy Analyst; J. McKechnie, Executive Assistant to the Mayor; C. Riutta, Administrative Assistant to the Mayor; K. Bowschar-Lische, Law Clerk; F. Bortolussi, Planning Secretary; T. Mowry, City Clerk; G. Ward, Council Secretary

News Media

MCTV; My Town; Sudbury Star; CIGM; Northern Life; Le Voyageur

Declarations of Pecuniary Interest

None declared.

**DELEGATIONS**

Rules of Procedure

Council, by a two-thirds majority, agreed to dispense with the Rules of Procedure and deal with a Delegation, not on the Agenda, at this time.

“Clean Up Greater Sudbury Poster Contest”

Ms. C. Marassato, Program Co-Ordinator - Waste Management, addressed Council advising there were three individuals and a day care facility who would receive Science North and Dynamic Earth Memberships for their entries into the poster contest for the Waste Management “Clean Up Greater Sudbury Poster Contest”.

Mayor Gordon, on behalf of all Members of Council, congratulated the winners and presented Science North and Dynamic Earth Memberships to:

Chelsea Katerynuk (age 5)  
Jessie Michale (age 10)  
Alix Voz (age 11)  
Les Amis de Lagarderie du Plaisir (Day Care)

Mayor Gordon then advised the following seven individuals received honourable mention which included a Clean Up Sudbury lunch bag, a mug, a ruler and two Silver City passes.

Gabriel Grenier  
Genevieve Santi  
Carina-Lynn Lamontagne  
Evan Riemer  
Ethan Martin  
Alexandra Kennery  
Alyssa Hanson

Poster Display

Mayor Gordon announced the posters displayed on the wall behind him signified a poster contest, sponsored by Dr. Baigrie. Mayor Gordon is the Honorary Chair for the Art for Heart poster contest.

Item 4  
N.D.C.A. - Water  
Shed Base Source  
Protection Planning  
Framework

Councillor Bradley, Chair, Nickel District Conservation Authority addressed Council regarding the Water Shed Base Source Protection Planning Framework and introduced the Vice Chair, Mr. Bob Rogers.

Mr. Rogers addressed Council regarding Source Water Protection, watershed management plans, planning, who is responsible, and best management practices.

The following resolution was presented:

2003-262 Bradley/Kilgour: WHEREAS the Source Protection Advisory Committee's Report builds upon the recommendations of the Walkerton Inquiry;

AND WHEREAS the City of Greater Sudbury supports the protection of our drinking water resources;

AND WHEREAS the City of Greater Sudbury supports the co-ordinating role in drinking water source protection planning for Ontario's 36 Conservation Authorities;

AND WHEREAS there must be substantial ongoing funding from the Province for drinking water source protection planning;

AND WHEREAS the implementation and funding details for drinking water source protection is to be developed by the Province in consultation with municipalities and other stakeholders;

THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury supports the report and recommendations of the multi-stakeholder Advisory Committee on a Watershed-Based Source Protection planning framework.

**CARRIED**

#### **MATTERS ARISING FROM THE "IN CAMERA" SESSION**

Rise and Report

Deputy Portelance, as Chairman of the Committee of the Whole, reported Council met to deal with litigation and personnel matters falling within Article 15.5 of the City of Greater Sudbury Procedural By-law 2002-202 and the Municipal Act, 2001, s.239(2)(f) and certain resolutions emanated therefrom.

Emergency Services  
Dept., Fire Services  
Division -  
Organizational  
Structure and  
Accountability

2003-263 Kilgour/McIntaggart: THAT Council adopt the IBI Group "Greater Sudbury Fire Services Organizational Structure";

AND THAT Council authorize the Acting General Manager of Emergency Services to implement Option B - Greater Sudbury Fire Services Organizational Structure.

**CARRIED**

**PART I**  
**CONSENT AGENDA**

The following resolution was presented to adopt Items C-1 to C-16 inclusive, contained in Part I, Consent Agenda:

2003-264 Kilgour/Portelance: That Items C-1 to C-16 inclusive, contained in Part I, Consent Agenda, be adopted.

**CARRIED**

**MINUTES**

Item C-1  
Report No. 52  
C.C.  
2003-05-29

2003-265 Kilgour/Portelance: That Report No. 52, City Council Minutes of 2003-05-29 be adopted.

**CARRIED**

Item C-2  
Report No. 19  
Priorities Committee  
2003-06-11

2003-266 Kilgour/Portelance: That Report No. 19, Priorities Committee Minutes of 2003-06-11 be adopted.

**CARRIED**

Item C-3  
Report No. 19  
Planning Committee  
2003-06-10

2003-267 Kilgour/Portelance: That Report No. 19, Planning Committee Minutes of 2003-06-10 be adopted.

**CARRIED**

Item C-4  
T.O.C.  
2003-06-03

2003-268 Kilgour/Portelance: That the Report of the Tender Opening Committee, Minutes of 2003-06-03 be received.

**CARRIED**

Item C-5  
G.S.P.S.  
2003-04-22

2003-269 Kilgour/Portelance: That the Report of the Greater Sudbury Police Services, Minutes of 2003-04-22 be received.

**CARRIED**

Item C-6  
N.D.C.A.  
2003-05-21

2003-270 Kilgour/Bradley: That the Report of the Nickel District Conservation Authority, Minutes of 2003-05-21 be received.

**CARRIED**

Item C-7  
Report No. 4  
S.D.B.H.  
2003-04-17

2003-271 Kilgour/McIntaggart: That Report No. 4, Sudbury & District Board of Health, Minutes of 2003-04-17 be received.

**CARRIED**

Item C-8  
Report No. 3  
Licensing Committee  
2003-05-29

2003-272 Kilgour/Portelance: That Report No. 3, Licensing Committee, Minutes of 2003-05-29 be adopted.

**CARRIED**

Item C-9  
G.S.H.C.  
2003-04-22

2003-273 Kilgour/Portelance: That the Report of the Greater Sudbury Housing Corporation, Minutes of 2003-04-22 be received.

**CARRIED**

## **TENDERS**

Item C-10  
Chelmsford Arena  
Roof Repairs Contract

Report dated 2003-06-04 from the General Manager of Public Works regarding the Chelmsford Arena Roof Repairs Contract was received.

The following resolution was presented:

2003-274 Kilgour/Portelance: THAT the Chelmsford Arena Roof Repair contract be awarded to Douro Roofing & Sheet Metal Contractors Ltd. in the tendered amount of \$179,011.00, this being the lowest tender meeting all contract specifications.

**CARRIED**

Item C-11  
Contract 2003-26  
Surface Treatment  
Various Locations

Report dated 2003-06-04 from the General Manager of Public Works regarding Contract 2003-26: Surface Treatment, Various Locations, was received.

The following resolution was presented:

2003-275 Kilgour/Portelance: THAT Contract 2003-26, Surface Treatment, Various Locations, be awarded to Bruell Contracting Limited in the tendered amount of \$233,308.15, this being the lowest tender meeting all contract specifications.

**CARRIED**

Item C-12  
Contract 2003-18  
Expanded Asphalt/Hot  
Mix Asphalt, Various  
Locations

Report dated 2003-05-04 from the General Manager of Public Works regarding Contract 2003-18: Expanded Asphalt/Hot Mix Asphalt, Various Locations, was received.

The following resolution was presented:

2003-276 Kilgour/Portelance: THAT Contract 2003-18, Expanded Asphalt/Hot Mix Asphalt, Various Locations, be awarded to Pioneer Construction Inc. in the tendered amount of \$1,158,823.72, this being the lowest tender meeting all contract specifications.

**CARRIED**

Item C-13  
Contract 2003-6  
Sanitary Sewer  
Relining, Various  
Locations

Report dated 2003-06-04 from the General Manager of Public Works regarding Contract 2003-6: Sanitary Sewer Relining, Various Locations, was received.

Item C-13  
(Continued)

The following resolution was presented:

2003-277 Kilgour/Portelance: THAT Contract 2003-6, Sanitary Sewer Relining, Various Locations, be awarded to Insituform Technologies Limited in the tendered amount of \$574,584.12, this being the lowest tender meeting all contract specifications.

**CARRIED**

**ROUTINE MANAGEMENT REPORTS**

Item C-14  
Waste Optimization  
Study: Technical  
Steering Committee

Report dated 2003-06-04 from the General Manager of Public Works regarding Waste Optimization Study: Technical Steering Committee was received.

The following resolution was presented:

2003-278 Kilgour/Portelance: THAT the public members and the guidelines/procedures for the Technical Steering Committee for the Waste Optimization be approved as detailed in the report from the General Manager of Public Works dated June 4, 2003;

AND THAT the following citizens be appointed to the Waste Optimization Technical Steering Committee for the term ending November 30<sup>th</sup>, 2003:

Sirio Bacciaglia  
Jose A. Blanco  
Gord Slade  
Lloyd R. Stinson

AND THAT these citizens appointed to the said Waste Optimization Technical Steering Committee be entitled to be re-appointed by Council following the November 2003 Municipal Election.

**CARRIED**

Item C-15  
Economic  
Development Capital  
Envelope Funding  
Requests

Report dated 2003-06-04 from the General Manager of Economic Development & Planning Services regarding Economic Development Capital Funding Requests was received.

The following resolution was presented:

2003-279 Kilgour/Portelance: WHEREAS the Greater Sudbury Development Corporation has approved support for the following projects:

- A) Bushplane Object Theatre, Science North - \$25,000
- B) Greater Sudbury Image and Branding Campaign - \$20,000
- C) Student Recruitment Compilation CD - \$10,000
- D) GSDC Web Strategy - \$30,000

Item C-15  
(Continued)

THEREFORE BE IT RESOLVED THAT the Council of the City of Greater Sudbury support the above mentioned projects with contributions from the 2003 Economic Development Capital Envelope.

**CARRIED**

Item C-16  
Street Name Change  
Solidarity Lane to  
Brian McKee Lane and  
Naming Unopened  
Lane to Solidarity  
Lane

Report dated 2003-06-04, with attachments, from the General Manager of Public Works regarding Street Name Change for Solidarity Lane to Brian McKee Lane and Naming Unopened Lane to Solidarity Lane was received.

The following resolution was presented:

Kilgour/Portelance: THAT Council give first and second reading to a by-law to approve that Solidarity Lane, between Larch Street and Brady Street, be renamed to **Brian McKee Lane** and that the unopened lane allowance leading north off Van Horne Street to St. Casimir's Church be named **Solidarity Lane**.

Request for Deferral

Council concurred with a request by Mayor Gordon that the foregoing resolution be **deferred** to a future meeting of Council.

Bill 140 Tax  
Adjustments - 2003  
Decrease Percentage  
Clawback & Tax Due  
Dates for Capped  
Classes

Report dated 2003-06-05 from the General Manager of Corporate Services regarding Bill 140 Tax Adjustments - 2003 Decrease Percentage Clawback and Tax Due Dates for Capped Classes was received.

The following resolution was presented:

2003-280 Kilgour/Portelance: THAT Council adopt the percentage of tax decreases that must be withheld (clawbacks) to fund the 5% cap for assessment related tax increases for each of the Commercial, Industrial and Multi-Residential classes which will be outlined in the forthcoming report dated June 10, 2003 from the General Manager of Corporate Services;

AND THAT Council set the tax due dates for the Multi-Residential, Commercial and Industrial Classes as July 28, 2003 and August 28, 2003;

AND THAT Council fund the capping shortfall for the Industrial class from the Tax Rate Stabilization Reserve in the amount of \$277,165.00;

AND THAT the necessary by-law be prepared.

**CARRIED**



- 2003-134F            3     A BY-LAW OF THE CITY OF GREATER SUDBURY TO ESTABLISH "CLAWBACK" PERCENTAGES FOR THE 2003 TAXATION YEAR FOR THE COMMERCIAL, INDUSTRIAL, AND MULTI-RESIDENTIAL PROPERTY CLASSES
- Report dated 2003-06-04 from the General Manager of Corporate Services
- Report dated 2003-06-10 from the General Manager of Corporate Services was tabled for information.
- (This By-law establishes the percentages of tax decreases that must be withheld (clawed back) to fund the 5% cap for assessment-related tax increases.)
- 2003-135F            3     A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A TAX EXTENSION AGREEMENT WITH LUC BOCK FOR ROLL #020.007.081.01.0000
- Report dated 2003-05-28 from the General Manager of Corporate Services
- 2003-136F            3     A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A TAX EXTENSION AGREEMENT WITH JANICE MANTYLA AND DANIEL MANTYLA FOR ROLL #050.038.064.01.0000
- Report dated 2003-05-28 from the General Manager of Corporate Services
- 2003-137F            3     A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A TAX EXTENSION AGREEMENT WITH GARRY ANGUS FOR ROLL #210.008.111.00.0000
- Report dated 2003-05-28 from the General Manager of Corporate Services
- 2003-138F            3     A BY-LAW OF THE CITY OF GREATER SUDBURY TO AUTHORIZE A TAX EXTENSION AGREEMENT WITH RACHEL BUTLER FOR ROLL #160.011.156.00.0000
- Report dated 2003-05-28 from the General Manager of Corporate Services
- 2003-139             3     A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-2 TO ADOPT A POLICY CONCERNING NOTIFICATION OF PUBLIC ON MATTERS UNDER THE MUNICIPAL ACT, 2001
- (This By-law establishes a notice procedure in order for Council to inform the public in the event Council ever wishes to proceed with the establishment of a business corporation.)

2003-140A 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-62A TO AUTHORIZE AN AGREEMENT WITH SUDBURY COMMUNITY FOUNDATION/FONDATION COMMUNAUTAIRE DE SUDBURY TO ESTABLISH AND OPERATE THE SUDBURY HERITAGE FUND

(This By-law changes the name of the Sudbury Heritage Fund to Greater Sudbury Charities Fund/Fonds de bienfaisance du Grand Sudbury.)

2003-141T 2 A BY-LAW OF THE CITY OF GREATER SUDBURY TO CHANGE THE NAME OF SOLIDARITY LANE TO BRIAN MCKEE LANE AND TO GIVE THE NAME OF SOLIDARITY LANE TO AN UNOPENED LANE NORTH OF VAN HORNE STREET

Report dated 2003-06-04 from the General Manager of Public Works

Request for Deferral Council concurred with a request by Mayor Gordon that the foregoing by-law be **deferred** to a future meeting of City Council.

2003-142F 3 A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2003-113F, BEING A BY-LAW TO ESTABLISH WATER AND WASTEWATER RATES AND CHARGES

(This By-law updates some of the wording provisions in the water rates by-law for greater clarity.)

1<sup>st</sup> & 2<sup>nd</sup> Reading 2003-281 Kilgour/Portelance: That By-law 2003-128A to and including By-law 2003-140 and By-law 2003-142F be read a first and second time.

**CARRIED**

3<sup>rd</sup> Reading 2003-282 Kilgour/Portelance: That By-law 2003-77, By-law 2003-128A to and including By-law 2003-140A and By-law 2003-142F be read a third time and passed.

**CARRIED**

### CORRESPONDENCE FOR INFORMATION ONLY

Item C-17  
2003 Annual  
Repayment Limit Report dated 2003-06-03 from the General Manager of Corporate Services regarding 2003 Annual Repayment Limit was received for information.

Item C-18  
Operating Agreements  
Ella Lake Park,  
Capreol & Centennial  
Park, Walden Report dated 2003-05-28 from the General Manager of Citizen & Leisure Services regarding Operating Agreements for Ella Lake Park, Capreol and Centennial Park, Walden was received for information.

Item C-19  
Development Liaison  
Advisory Committee  
Status

Report dated 2003-06-02, with attachments, from the General Manager of Economic Development & Planning Services regarding Development Liaison Advisory Committee Status was received for information.

### **MANAGERS' REPORTS**

Item R-1  
Report to Province  
Regarding Transition  
Funding

Report dated 2003-06-03 from the General Manager of Corporate Services regarding Report to Province Regarding Transition Funding was received.

The following resolution was presented:

Kilgour/McIntaggart: THAT the Transition Financial Assistance Report appended hereto, detailing transition gross expenditures of \$26.2 million to December 31<sup>st</sup>, 2002 be approved and forwarded to the Province, in accordance with the agreement between the City of Greater Sudbury and the Ministry, as authorized by By-law 2002-93A;

AND THAT the Province be advised that this is the final report to be forwarded since gross expenditures as at December 31<sup>st</sup>, 2002 exceed the Provincial Financial Assistance;

AND THAT the Province be further advised that all savings realized as a result of restructuring have been directed to other restructuring costs and to reduce the levy impact, both of which are of benefit to the municipal taxpayers;

AND THAT the Province be further advised that this report forms part of an open Council agenda and is therefore a public document

Change of Chair

At 8:32 p.m., Mayor Gordon vacated the Chair.

### **DEPUTY MAYOR LOUISE PORTELANCE, IN THE CHAIR.**

Amendment

The following amendment to the motion was then presented:

2003-283 Courtemanche/Bradley: That the third recital be **deleted**.

**CARRIED**

Amendment

The following amendment to the main motion was then presented:

2003-284 Davey/Craig: That the motion be amended by adding the following recital:

"AND THAT when restructuring was announced by the Province in 2000, expectations were that there were considerable savings to be achieved. However, in 2001, the Minister of Municipal Affairs and Housing announced that no further restructuring would take place unless requested by municipalities, since the

anticipated savings were not materializing. This has been the case for the City of Greater Sudbury. To a large extent, this is due to the fact that the eight former municipalities were already co-operating to achieve efficiencies and all budgets were extremely lean.

**CARRIED**

Main Motion

The main motion, as amended, was then presented:

2003-285 Kilgour/McIntaggart: THAT the Transition Financial Assistance Report appended hereto, detailing transition gross expenditures of \$26.2 million to December 31<sup>st</sup>, 2002 be approved and forwarded to the Province, in accordance with the agreement between the City of Greater Sudbury and the Ministry, as authorized by By-law 2002-93A;

AND THAT the Province be advised that this is the final report to be forwarded since gross expenditures as at December 31<sup>st</sup>, 2002 exceed the Provincial Financial Assistance;

AND THAT when restructuring was announced by the Province in 2000, expectations were that there were considerable savings to be achieved. However, in 2001, the Minister of Municipal Affairs and Housing announced that no further restructuring would take place unless requested by municipalities, since the anticipated savings were not materializing. This has been the case for the City of Greater Sudbury. To a large extent, this is due to the fact that the eight former municipalities were already co-operating to achieve efficiencies and all budgets were extremely lean;

AND THAT the Province be further advised that this report forms part of an open Council agenda and is therefore a public document.

**CARRIED**

Change of Chair

At 8:35 p.m., Deputy Mayor Portelance vacated the Chair.

**HIS WORSHIP MAYOR JAMES GORDON, IN THE CHAIR**

Item R-2  
Emergency Medical  
Services Division  
Replacement  
Ambulance/  
Emergency Response  
Units

Report dated 2003-05-28 from the Acting General Manager of Emergency Services regarding Emergency Medical Services Division Replacement Ambulance/Emergency Response Units - Ordering Year 2003 was received.

The following resolution was presented:

2003-286 Kilgour/McIntaggart: WHEREAS the City of Greater Sudbury EMS Division has identified the requirement to order two (2) Ambulance Units and two (2) Emergency Response Units to ensure adequate coverage of service;

Item R-2  
(Continued)

IT IS RECOMMENDED THAT the Order be authorized, and that funding in the approximate amount of \$280,000 plus applicable taxes be approved from the Emergency Services - Ambulance Reserve Fund.

**CARRIED**

Item R-3  
Tax Adjustments  
Under Sections 357  
& 358 - Municipal Act

Report dated 2003-05-28, with attachments, from the General Manager of Corporate Services regarding Tax Adjustments Under Sections 357 and 358 of the Municipal Act was received.

The following resolution was presented:

2003-287 Kilgour/McIntaggart: THAT the amount of \$13,305.59 be struck from the tax roll.

**CARRIED**

Item R-4  
Falconbridge  
Community Centre  
Roof

Report dated 2003-06-02 from the General Manager of Citizen & Leisure Services regarding Falconbridge Community Centre Roof was received.

The following resolution was presented:

2003-288 Kilgour/McIntaggart: THAT Council approve the expenditure of \$140,000 for the emergency replacement of the roof at the Falconbridge Community Centre and that the replacement of the roof be funded from the 2004 Buildings and Facilities Capital Budget.

**CARRIED**

Item R-5  
Financial Challenges -  
Ontario College  
System

Letter dated 2003-06-04, with attachment, from Mayor Gordon regarding financial challenges faced by the Ontario College system was received.

The following resolution was presented:

2003-289 Kilgour/Portelance: WHEREAS Ontario's 24 community colleges, serving more than 200 communities and about 150,000 students annually, are among Ontario's most strategic economic assets;

AND WHEREAS across the province and here in the City of Greater Sudbury, colleges play a critical role in serving students, communities, local employers and in supporting a growing and vibrant provincial economy;

AND WHEREAS a dramatic decline of 42% in College operating funding, despite a 34% increase in enrolment across the system and rising operating costs, has contributed to the huge and growing shortfall of skilled workers in Ontario;

Item R-5  
(Continued)

AND WHEREAS chronic under funding now threatens these College's ability to meet the needs of their students and their communities;

NOW THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury support the Association of Colleges of Applied Arts and Technology in its call for immediate provincial investment through increased operating funds for Ontario's 24 community colleges;

AND FURTHER THAT this resolution be sent to the Ministers of Finance; Training, Colleges and Universities, as well as the Premier of Ontario.

**CARRIED**

**CIVIC PETITIONS**

Councillor Bradley

Councillor Bradley submitted a Petition to the City Clerk, signed by approximately 700 residents of the Levack/Onaping area of the City of Greater Sudbury regarding the renaming of the Onaping Centennial Pool to the Kathy Durocher Memorial Pool.

The foregoing petition was referred to the General Manager of Citizen & Leisure Services for review.

**QUESTION PERIOD**

Twin Lakes  
Development

Councillor Davey advised Planning Committee approval for the first phase of the Twin Lakes Development had been received. South Shore Road to Ramsey has been the number 1 priority for sewer/water servicing since 1994 and he questioned when this project would be considered.

- Report Requested

The consensus of Council was obtained that a report be prepared for the September Council meeting by the General Manager of Public Works as to when area residents in the vicinity of the Twin Lakes Development would receive municipal sewer/water service.

Adjournment

2003-290 Kilgour/McIntaggart: That this meeting does now adjourn.  
Time: 9:15 p.m.

**CARRIED**

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Mayor

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Clerk

## MINUTES OF THE TENDER OPENING COMMITTEE MEETING

Committee Room C-13A  
Tom Davies Square  
2003-06-17

Commencement: 2:30 p.m.  
Adjournment: 2:40 p.m.

### **M. JAKUBO, SUPPLIES & SERVICES CO-ORDINATOR, IN THE CHAIR**

#### Present

G. Clausen, Director of Engineering Services; R. Martin, Manager of Fleet; R. Sauve, Manager of Transit Operations; M. Hauta, Accountant; K. Lessard, Law Clerk; L. Lesar, Secretary to the Manager Supplies & Services

#### Contract 2003-27 Crack Sealing

Tenders for Contract 2003-27, Crack Sealing at Various locations {estimated at a total cost of \$100,000.00} were received from the following bidders:

<b>BIDDER</b>	<b>TOTAL AMOUNT</b>
Road Savers 2000 Ltd.	\$146,376.00
David S. Laflamme Construction Inc. 1005428 Ontario Ltd. o/a Ren Maintenance	\$ 92,501.50
R.M. Belanger Limited	\$135,194.50
	\$ 90,468.50

A bid deposit in the form of a certified cheque, letter of credit, bid bond with an agreement to bond accompanied each tender.

The foregoing tenders were turned over to the Director of Engineering Services for review and recommendation to the General Manager of Public Works who would report to City Council.

#### Tender for New High & Low Floor Buses

Tenders for the Purchase of One or Two High Floor & Three or Four Low Floor Transit Coaches {estimated at a total cost of \$2,550,000.00 for the maximum number of buses} were received from the following bidders

<b>BIDDER</b>	<b>TOTAL AMOUNT</b>
MacNab Bus Sales	\$1,725,000.00 Low Floor
Dupon Trolley Industries	\$ 845,054.50 -High Floor
Orion Bus Industries Ltd.	\$3,093,500.00 - All
New Flyer Industries Ltd.	\$1,687,855.00 - Low Floor
Nova Bus, Division of Prevost Car Inc.	\$1,808,246.20 - Low Floor

New High & Low Floor  
Buses -  
(Continued)

The foregoing tenders were turned over to the Manager of Transit Operations for review and recommendation to the General Manager of Citizen and Leisure Services who would report to City Council.

Proposal for Used,  
Rebuilt or Refurbished  
Buses

Proposals for Four (4) Used, Rebuilt or Refurbished Transit Coaches, {estimated at a total cost of \$400,000.00} were received from the following bidders:

Dupon Trolley Industries  
Transcar 2000 Manufacturer Inc.  
Eastway, 155314 Ontario Inc.

The foregoing tenders were turned over to the Manager of Transit Operations for review and recommendation to the General Manager of Citizen and Leisure Services who would report to City Council.

Adjournment

The meeting adjourned at 2:40 p.m.

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Chairman

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Secretary

**T.O.C. 2003-06-17 (2)**

**UNAPPROVED MINUTES – FIFTH MEETING  
SUDBURY & DISTRICT BOARD OF HEALTH  
BOARDROOM, SUDBURY & DISTRICT HEALTH UNIT  
THURSDAY, MAY 15, 2003 AT 1:30 P.M.**

**BOARD MEMBERS PRESENT**

R. Bradley  
I. Edwards  
B. Gingras  
G. McIntaggart

D. Craig  
K. Ferguson  
P. Kinoshameg  
L. Portelance

R. Dupuis  
E. Gainer  
W. Léveillé  
R. Pilon

**BOARD MEMBERS REGRETS**

J. Gasparini

**STAFF MEMBERS PRESENT**

P. Buchanan  
L. Picard  
S. Siren

B. Fortin  
R. Quesnel (Secretary)

S. Poirier  
Dr. P. Sutcliffe

Media

**G. McINTAGGART PRESIDING**

**1.0 CALL TO ORDER**

The meeting was called to order at 1:55 p.m. following the board of health group picture that took place at 1:30 p.m.

G. McIntaggart thanked the media for attending the Board meeting as well as the Heather Crowe presentation on the need to protect workers from second-hand tobacco smoke held at 12:30 p.m. today.

**2.0 ROLL CALL**

**3.0 DECLARATION OF CONFLICT OF INTEREST**

None.

**4.0 DELEGATION / PRESENTATION**

**i) West Nile Virus**

Bruce Fortin, Director of Health Protection, presented the Sudbury & District Health Unit's 2003 West Nile virus action plan. The plan addresses bird, mosquito and human surveillance, raising public awareness and a larviciding/adulticiding contingency plan. The Province of Ontario has issued a press release regarding West Nile virus larviciding this week and teleconferences are being held with the Ministry of Health and Long-Term Care to obtain clarification regarding the provincial plan and interpretation for northern Ontario communities.

Questions were entertained regarding urban versus rural mosquitoes, mosquito trapping, environmental impact and cost of larviciding as well as issues around sites that store tires. The Board of Health has advocated for 100% funding and received support from other Boards of Health and from municipalities.

It was pointed out that provincial representatives were meeting with the First Nations to discuss the provincial WNV plan of action with First Nations.

B. Fortin, Director of Health Protection and his staff were commended for their commitment and hard work related to these recent activities.

## 5.0 MINUTES OF PREVIOUS MEETING

### i) Fourth Meeting – April 17, 2003

#### 42-03 APPROVAL OF MINUTES – April 17, 2003

***Moved by Dupuis – Gingras: THAT the minutes of the Board of Health meeting of April 17, 2003 be approved as distributed.***

**CARRIED**

## 6.0 BUSINESS ARISING FROM MINUTES

### i) Audit Fees

In response to an inquiry at the last Board meeting, a breakdown of our audit fees for the last five years was shared with Board members.

## 7.0 REPORT OF MEDICAL OFFICER OF HEALTH / EXECUTIVE DIRECTOR

### i) May 2003 – Medical Officer of Health / Executive Director Report

Dr. Sutcliffe referred to her opening remarks under Words for Thought that included a quote on public health matters and the broader factors that affect our health. The quote is from Dr. P. Sarsfield, Medical Officer of Health at the Northwestern Health Unit, during his presentation at the Northern Health Issues Symposium held in Sudbury on May 6, 2003.

Following new directives from the Ministry of Health and Long-Term Care, the Sudbury & District Health Unit has stopped the SARS screening effective today and acute care organizations will be reducing their comprehensive SARS screening shortly.

Dr. Sutcliffe highlighted the work that the health unit has undertaken related to elevated levels of arsenic in the soils, especially in Falconbridge, found in the soil samples taken as part of the Sudbury Soils Study. On behalf of the Board of Health, G. McIntaggart, Board Chair, thanked Dr. Sutcliffe for her proactive approach and providing precautionary information to the members of our community.

The EatSmart program awarded 16 restaurants and 2 cafeterias from our catchment area at a well-attended ceremony this morning. A request was made to approach restaurants such as McDonald's and Wendy's who are smoke-free and have included a lighter menu.

#### 43-03 ACCEPTANCE OF REPORT

*Moved by Gingras – Dupuis: THAT the Report of the Medical Officer of Health for the month of May 2003 be accepted as distributed.*

CARRIED

#### 8.0 NEW BUSINESS

##### a) Items for Discussion

##### i) Accreditation

Dr. Sutcliffe reported that, as a proud accredited health unit, we have assessed our readiness and it is recommended we proceed with the next accreditation review in 2004.

#### 44-03 ACCREDITATION

*Moved by Edwards – Portelance: WHEREAS accreditation is the process whereby the organizational and administrative aspects of a public health agency, including program planning, implementation, monitoring and evaluation, are measured against peer-set principles and standards; and*

*WHEREAS the Sudbury & District Health Unit has participated in the Ontario Accreditation Council on Community Health Accreditation (OCCHA) accreditation process and was first accredited on March 19, 1990; and*

*WHEREAS the health unit received the Ontario Council on Community Health Accreditation Seal of Excellence for having retained accreditation status for a minimum of 10 consecutive years; and*

*WHEREAS the Sudbury & District Board of Health's vision is for healthy communities in which the Sudbury & District Health Unit plays an essential role; and*

*WHEREAS the Sudbury & District Health Unit is known for dedication to excellence and for breaking barriers to improve health; and*

*WHEREAS the accreditation award symbolizes official recognition of excellence to the public, local community agencies, professional associations and local, regional and provincial governments; and*

*WHEREAS the Sudbury & District Health Unit Accreditation Team and Executive Committee has assessed our readiness and compliance with the accreditation standards;*

*THEREFORE BE IT RESOLVED THAT the Board of Health proceeds with the accreditation process and directs the Medical Officer of Health to advise OCCHA of the Sudbury & District Health Unit's intent to proceed with its accreditation review in 2004.*

CARRIED

##### b) Correspondence

##### i) West Nile virus Funding

Letter To: City of Greater Sudbury from the Public Health Branch,  
Ministry of Health and Long-Term Care  
Date: April 17, 2003

No discussion.

ii) **SARS**  
Press Release: alPha  
Date: April 28, 2003

No discussion.

iii) **Re: Community Reinvestment Fund**  
Letter to: Thunder Bay District Health Unit from the Ministry of Health  
and Long-Term Care  
Date: April 17, 2003

No discussion.

iv) **Re: Prevention of Alcohol Related Collisions**  
Response Letter: Ministry of Health and Long-Term Care dated April 15,  
2003  
Response Letter: Ministry of Consumer and Business Services dated  
April 28, 2003  
Support Letter from: Northwestern Health Unit dated April 24, 2003

No discussion.

v) **Re: Northern Ontario Perinatal and Child Health**  
Letter from: Ministry of Health and Long-Term Care  
Date: April 16, 2003

The Ministry of Health and Long-Term Care has written to commend our Public Health Research, Education and Development Program for coordinating the Northern Ontario Perinatal and Child Health Survey Consortium. Using funding from eight collaborating health units, the Sudbury & District Health Unit PHRED program led a consortium and provided excellent information for all health units to use in their programming. This was a unique approach to deal with northern child health issues and the Ministry is recognizing us for this initiative.

L. Portelance was recognized for her involvement with the Children's First Roundtable for which the report card was presented at the last Council meeting.

vi) **Re: Verdict and Recommendations of the Coroner's  
Jury into the Death of Kimberly Ann Rogers**  
Response Letter: Ministry of Community, Family and Children's Services  
dated April 17, 2003  
Support Letter from: Northwestern Health Unit dated April 24, 2003

No discussion.

vii) Re: **Support for SDHU Motions: Smoke-Free District of Sudbury and Manitoulin/Breastfeeding Advocacy and baby-Friendly Designation**

Letter from: Municipality of Assiginack  
Date: May 1, 2003

No discussion.

viii) Re: **Introduction of Two New Vaccines**  
News Release: Ministry of Health and Long-Term Care  
Date: April 28, 2003

No discussion.

#### 45-03 ACCEPTANCE OF NEW BUSINESS ITEMS

*Moved by Portelance – Edwards: THAT this Board of Health receives New Business items 8 a) to b).*

**CARRIED**

#### 9.0 ITEMS OF INFORMATION

i)	Inside Edition	April 2003
ii)	EC Minutes	February 17, 2003
iii)	EC Minutes	March 17, 2003
iv)	EC Minutes	April 14, 2003
v)	alPHa E-Updates	May 5, 2003
vi)	Community Health Connections	March 2003

Circulated for information.

#### 10.0 ADDENDUM

##### 46-03 ADDENDUM

*Moved by Bradley - Portelance: That this Board of Health deals with the items on the Addendum.*

**CARRIED**

i) Re: **West Nile Virus Funding**  
Letter to: Huron County Board of Health from the Ministry of Health and Long-Term Care  
Date: May 6, 2003

Discussion was held regarding the control of mosquito-borne WNV and the role of Centres for Disease Control that exists in other countries.

ii) Re: **Funding Advocacy for Communities implementing 100% Smoke-Free Tobacco ByLaws**  
Letter: Hastings & Prince Edward Counties  
Date: May 6, 2003

The Hastings & Prince Edward Counties Health Unit is supporting our motion on the above-noted matter.

- iii) Re: **Verdict and Recommendations of the Coroner's Jury into the Death of Kimberly Ann Rogers**  
Support Letter: Corporation of the County of Huron dated May 9, 2003  
Support Letter: Grey Bruce Health Unit dated May 7, 2003

The Corporation of the County of Huron and the Grey Bruce Health Unit are supporting our resolution on the above-noted matter.

- iv) Re: **Prevention of Alcohol Related Collisions**  
Response Letter from: Ministry of Transportation dated May 6, 2003

The Director of the Safety Policy and Education Branch at the Ministry of Transportation is responding to our motion on the above-noted matter.

- v) Re: **SARS**  
Province of Ontario Ad: "Ontario A Community of Care" May, 2003  
Letter: alPHA dated April 28, 2003

#### 47-03 SARS

*Moved by Craig – Kinoshameg: WHEREAS the Province of Ontario has issued a number of full-page advertisements which have been printed in major regional and national newspapers in response to the SARS outbreak; and*

*WHEREAS the provincial advertisement published in early May 2003 entitled "Ontario A Community of Care" reports that the following actions are in progress:  
"To safeguard your hard work and valiant efforts, here is what's being done to keep everyone safe.*

- Establishing 15 mobile rapid-response teams for fast response to contain infectious disease outbreaks in the future.*
- Developing and funding a comprehensive research program for SARS and other infectious diseases.*
- Expanding the number of staff in public health units.*
- Enhancing information systems linking all public health units across the province so they can respond faster to outbreaks.*
- New legislation that would give greater power to your Medical Officer of Health to protect your health and safety by ensuring people stay in isolation when necessary.*
- Developing new protocols and procedures to keep Ontario hospitals safe." and*

*WHEREAS local Medical Officers of Health and local Boards of Health have unique mandates under Ontario law related to the control of infectious disease and outbreak response; and*

*WHEREAS the Sudbury & District Board of Health has not received official communication of the above policy changes and the related implementation issues that relate directly to the mandate of Ontario Boards of Health and Medical Officers of Health; and*

***THEREFORE BE IT RESOLVED that the Board of Health directs the Medical Officer of Health to request clarification from the Honourable Tony Clement, Minister of Health and Long-Term Care regarding the Medical Officer Health and Board of Health roles and responsibilities as they pertain to the recent SARS advertisement that focuses on new infectious disease control and outbreak response policy directions and enhancements;***

***AND FURTHERMORE THAT this Board of Health seek support of other Ontario Boards of Health in this matter.***

**CARRIED**

- vi) Re: Muskoka Parry Sound Medical Officer of Health  
Newspaper Article: Huntsville Forester: "Medical Officer of Health resigns"

The Muskoka-Parry Sound Board of Health has announced that Dr. J. Pfaff has resigned from his position as Medical Officer of Health.

- vii) **Executive Committee Meeting Minutes dated May 14, 2003**

Minutes of the Executive Committee were accepted as circulated.

**IN CAMERA**

**48-03 IN CAMERA**

***Moved by Kinoshameg – Craig: THAT this Board of Health goes in-camera.  
Time: 2:45 p.m.***

**CARRIED**

**RISE & REPORT**

**49-03 RISE & REPORT**

***Moved by Pilon – Gainer: THAT this Board of Health rises and reports. Time 3:47 p.m.  
CARRIED***

It was reported that a personnel matter was discussed.

## **11.0 ANNOUNCEMENTS/ENQUIRIES**

Board of Health members are invited to the annual Board of Health summer BBQ being held in June at Dr. Sutcliffe's home.

## **12.0 ADJOURNMENT**

**50-03 ADJOURNMENT**

***Moved by Edwards – Dupuis: That we do now adjourn. Time: 3:48 p.m.***

**CARRIED**

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(Chair)

(Secretary)

**THE THIRD MEETING OF THE COURT OF REVISION  
OF THE CITY OF GREATER SUDBURY**

Valley East Citizen Service Centre  
4100 Elmview Drive  
Hanmer, Ontario

Monday, June 9, 2003  
Commencement: 5:30 p.m.  
Adjournment: 5:35 p.m.

COUNCILLOR RON BRADLEY PRESIDING

Present

Councillors Dupuis, Kilgour

Staff

R. Norton, Co-ordinator of Technical Services; B. Bale, Engineering Student; A. Haché, Deputy City Clerk, F. Bortolussi, Planning Committee Secretary

Land Owners

NONE

Others

NONE

Declarations of Pecuniary Interest

None declared.

Procedure - Court of Revision - Hanmer Municipal Drainage Works

Report dated June 3rd, 2003 was received from the General Manager of Corporate Services regarding Procedure - Court of Revision (Hanmer Municipal Drainage Works).

Received for the information of the Committee.

The following resolution was presented:

2002-01 Dupuis-Bradley: THAT the Court of Revision will permit at this sitting the hearing non-written appeals to the Hanmer Municipal Drainage Works.

**CARRIED**

The Co-ordinator of Technical Services advised that the land owners were satisfied with this project.

The Committee was advised that the last day for filing a written appeal was May 30th, 2003 and no appeals were received.

No written or verbal appeals were received at the meeting.

Decision - Court of Revision - Hanmer Municipal Drainage Works

The following resolution was presented:

2003-02 Dupuis-Bradley: WHEREAS pursuant to Sections 4 and 8 of the *Drainage Act*, a Petition of the owners of both the north and south side of Dominion Drive, located in Part of Lots 1 to 5, Concession 1, part

Decision - Court of  
Revision - Hanmer  
Municipal Drainage  
Works (cont'd)

of Lots 1 to 4, Concession 2, and part of Lot 1, Concession 3, Township of Hanmer and part of Lot 12, Concession 2, Township of Capreol, now the City of Greater Sudbury, an Engineer's Report has been undertaken;

AND WHEREAS the Council of the City of Greater Sudbury has given first and second reading to BY-LAW 2003-104, "A BY-LAW OF THE CITY OF GREATER SUDBURY TO PROVIDE FOR THE HANMER MUNICIPAL DRAINAGE WORKS IN THE CITY OF GREATER SUDBURY";

AND WHEREAS Planning Committee Resolution 2003-70 adopted the Engineer's Report by K. Smart Associates Limited, dated February 7, 2003;

AND WHEREAS notices of appeal have not been received claiming that lands have been assessed too high or too low; nor that any road or lands not been addressed, or that due consideration has not been given as to type or land use;

NOW THEREFORE the Court of Revision for the Hanmer Municipal Drainage Works, hereby confirms the assessment schedule as fixed by the Engineer's Report, and recommends that the Council of the City of Greater Sudbury give third and final reading to BY-LAW 2003-104, "A BY-LAW OF THE CITY OF GREATER SUDBURY TO PROVIDE FOR THE HANMER MUNICIPAL DRAINAGE WORKS IN THE CITY OF GREATER SUDBURY".

**CARRIED**

Adjournment

2003-03 Dupuis-Bradley: THAT the Court of Revision for the Hanmer Municipal Drainage Works is now herewith closed. TIME: 5:35 p.m.

**CARRIED**

A. Haché  
DEPUTY CITY CLERK

Ron Bradley  
CHAIR RON BRADLEY